

CITY OF ST. JOSEPH MISSOURI



Krug Park Castle Centennial Jubilee
September 24, 2022

ADOPTED BUDGET FOR FISCAL YEAR 2023-2024



City of St Joseph **FY2023-2024 Budget Book**



Adopted Version - 6/12/2023

TABLE OF CONTENTS

Introduction	5
Members of the City Council	6
Management Team & Advisory Bodies	7
Transmittal Letter	8
Revenue Discussion	33
History of City	40
Demographics	41
Budget Process	45
Organization Chart	48
Fund Structure	49
Basis of Budgeting	52
Financial Policies	53
Budget Overview	58
Fund Balance Overview	59
Personnel Summary	60
Where the Money Comes From	61
Where the Money Goes	62
Fund Summaries	64
General Fund	65
Streets Maintenance Fund	74
Parks Maintenance Fund	78
Parks Sales Tax Fund	82
Public Safety Fund	86
Police Sales Tax Fund	92
Community Development Fund	96
Special Allocation Fund	105
American Rescue Plan Fund	109
Gaming Initiatives Fund	112
St. Joseph Museums Tax Fund	115
Debt Service Fund	119
Capital Projects Fund	123
Aviation Fund	127
Public Parking Fund	131
Water Protection Fund	135
Municipal Golf Fund	139
Mass Transit Fund	143
Landfill Fund	147
Funding Sources	151
Total Revenue	152
Sales Tax	167
Property Tax	172
Utilities	178
License & Permit Fees	181

Fines	186
Rental Fees	190
Miscellaneous Fees	194
Parks & Recreation Fees	199
User Charges	204
Sewer User Charges	207
Landfill Charges	209
Grants & Entitlements	211
All Other Revenues	216
Departments	228
General Government	229
Mayor & City Council	234
City Clerk	240
City Manager	245
Communications & Community Engagement	250
Human Resources	257
Legal	263
Finance	269
Municipal Court	279
Planning & Community Development	283
Public Safety	295
Police	299
Police Sales Tax	312
Fire	315
Public Safety Tax	326
Health	329
Parks & Recreation	341
Parks Maintenance	361
Parks Sales Tax	366
Golf	369
Public Works	375
Public Works Admin/Streets Admin	383
Street Maintenance (SIMR)	392
Aviation	401
Public Parking	407
Water Protection	413
Transit	419
Landfill	423
Non-Departmental	429
Gaming	433
St. Joseph Museums	436
American Rescue Plan Act	439
Debt Service	442
Special Allocation	445
Capital Projects	448
Debt	451
Debt Limit & Margin	452
Debt Summary & Future Debt	454
Capital Improvements	457

CIP 5-Year Plan	458
Appendix	465
Glossary	466

INTRODUCTION

CITY OF ST. JOSEPH, MISSOURI

FY2023-2024 ANNUAL OPERATING BUDGET AND PROGRAM OF SERVICES



ST. JOSEPH CITY COUNCIL

Front Row/LR: Madison Davis, Jeff Schomburg, John Josendale, Kenton Randolph, Taylor Crouse

Back Row/LR: Michael Grimm, Andrew Trout, Randy Schultz, Marty Novak

Bryan Carter City Manager

MANAGEMENT TEAM AND ADVISORY BODIES

Bryan Carter

Interim Finance	Dawn Lanning
City Attorney	Lisa Robertson
City Clerk	Paula Heyde
Fire Chief	Kenny Cordonnier
Human Resources	Amy Cohorst
Communications & Community Engagement	Mary Robertson
Parks, Recreation & Civic Facilities	Chuck Kempf
Planning & Community Development	Clint Thompson
Police Chief	Paul Luster
Public Health	Debra Bradley
Public Works & Transportation	Abe Forney

ADVISORY BODIES

ABCD Regional Planning Commission	Law Enforcement Center Commission
Administrative Violation Review Board	Library Board
Advisory Commission on Aging	Mechanical Standards Board of Appeals
Aviation Board	Museum Oversight Board
Building & Fire Prevention Code - Board of Appeals	Operating Engineers Board
Community Police Advisory	Parks & Recreation Board
Disability Services Board	Personnel Board
Downtown Economic Stimulus Authority	Planning Commission
Downtown Review Board	Plumbers Examining & Appeals Board
Electrical Standards & Appeals Board	Port Authority
Enhanced Enterprise Zone Board	Senior Citizens Foundation, Inc. Board
Fire & Emergency Services Advisory Board	Social Welfare Board of Buchanan Co.
Housing Authority	Tax Increment Financing Commission
Human Rights Commission	Tourism Commission
Industrial Development Authority	Traffic Commission Board
Land Clearance for Redevelopment Authority	Tree Board
Landmark Commission	Zoning Adjustment Board
Landmark Review Board	

City Manager's Budget Transmittal

April 26, 2022

Mayor John Josendale and Members of the City Council
City of St. Joseph
1100 Frederick Avenue
St. Joseph, Missouri 64501

Dear Mayor Josendale and Members of the City Council:

The Proposed Annual Budget for Fiscal Year 2024 (hereinafter, the "Proposed Budget") is prepared and included herein in accordance with Article VI, Section 6.3 of the City Charter. This Proposed Budget projects revenues and approved expenditures for the period beginning on July 1, 2023 and continuing through June 30, 2024.

The Proposed Budget is subject to amendment throughout the budget meeting process that will occur in May 2023. Following that meeting process, a public hearing will be scheduled on May 29, 2023, with the Proposed Budget and amendments presented to the City Council for adoption by Special Ordinance on June 12, 2023. The City Council will amend the budget to meet evolving needs throughout the fiscal year.

Development of the Proposed Budget for fiscal year 2024 offered flexibility that has not existed for many years. In particular, the budget offers significant flexibility as compared to the last five years. From fiscal year 2018 through 2022, increasing pension, salary, and operational expenses absorbed most excess revenues.

Entering fiscal year 2023, revenues appeared to be catching up to expenses, but uncertainty led to a \$2.5 million surplus projection in the General Fund. When the budget was developed, a pay study was pending and the surplus provided room to satisfy increased compensation expenses. Those increased obligations were realized when salary expense for the Police and Fire Departments had to be increased by a total of \$1,964,579.06 for FY23. The surplus was also not an amount that could be guaranteed to reoccur because the Public Safety Tax Fund was no longer projected to generate enough funding to cover its expenses. Other expenses resulted in the use of most of the projected surplus.

Similar to fiscal year 2023, this Proposed Budget projects an unusual surplus. The surplus is largely a result of increased General Fund revenue. Original adopted budget sales tax for fiscal year 2023 was \$22,674,744; sales tax revenue is projected to exceed that amount by \$1,360,484. This Proposed Budget anticipates continued receipt of that additional amount and an additional increase of \$1,249,832. The total increase includes additional revenue that will be realized by the retirement of the Triumph Foods (or "Stockyards Redevelopment") tax increment financing plan The Shoppes at North Village (or "North County Development") tax increment financing plan. Tax increment financing plans typically survive twenty-three years, meaning their retirement is fairly momentous and allows the community to fully realize the tax impact of development. The full impact of the retirement of the Triumph Foods and Shoppes at North Village is reflected in the table below:

North Shoppes FY24 Impact

	General	Pub Safety	Parks	Health	Debt Svc	CIP	Transit	Museum	Total
Property Tax	112,715	13,150	37,572	42,625	22,731	-	-	9,393	238,186
Sales Tax	1,267,377	422,459	-	-	-	422,459	316,844	-	2,429,139
	1,380,092	435,609	37,572	42,625	22,731	422,459	316,844	9,393	2,667,325

Total General Fund Impact 1,460,289

Triumph FY24 Impact

	General	Pub Safety	Parks	Health	Debt Svc	CIP	Transit	Museum	Total
Property Tax	72,258	8,430	24,086	27,325	14,572	-	-	6,021	152,692
Sales Tax	17,640	5,880	-	-	-	5,880	4,410	-	33,810
	89,898	14,310	24,086	27,325	14,572	5,880	4,410	6,021	186,502

Total General Fund Impact 141,309

Voter approval of the Police Tax also ensured stability of the General Fund. The Police Tax ensures that the pay plan for commissioned law enforcement officers remains viable without the need for additional General Fund support. Without the Police Tax, the Public Safety Tax fund would be projected to be depleted at the end of fiscal year 2024 and significant additional funds would have to be paid from the General Fund. In fact, the fiscal year 2023 budget transmittal memorandum stated, "Going forward, the General Fund is anticipated to be needed to supplement expenses that have previously been paid out of the Public Safety Tax Fund." The passage of the Police Tax eliminated that need for the 2024 fiscal year and will continue to eliminate or significantly reduce that need.

These factors placed the City in a much better position to begin addressing some long-deferred needs. After eight years of comparatively minimal general employee (those employees who are not members of the police or fire unions) pay increases, this Proposed Budget includes \$2,102,916.66 in funding for compensation increases. That sum provides nearly every employee at least 5% in wage increases and provides about half of the employees with additional sums to increase them from positions in their pay scale that are relatively low for someone with their tenure. This Proposed Budget also includes capital equipment purchases that have been long-deferred.

Provided revenue received continues to meet projections, City staff will be evaluating priority capital equipment needs and investing in equipment throughout the fiscal year. Included in that investment will be the possible beginning of a fleet management program for automobiles (cars and trucks) in the City's fleet.

Considering potential economic volatility, a conservative approach will continue to be utilized and recommended as the year progresses.

This Proposed Budget implements numerous important policy decisions, including a significant change in the City's management of its self-insured workers compensation plan. At the time this Proposed Budget was developed, an ordinance was presented to the City Council to transfer \$868,000 from the General Fund and Water Protection Fund to improve the health of the funds. Moving forward, the percentage of salary the City contributes for certain employee groups will increase from 6%. The City will contribute 10% for Fire employees, 9% for Police employees, and 8% for Sewer Line Maintenance employees. The City will contribute 6% for the Street and Infrastructure Maintenance and Repair employees and 4% for all other employees. This policy modification will help ensure the fund remains healthy despite increasing costs.

This Proposed Budget also transfers \$500,000 to the Emergency Reserve Fund. The Emergency Reserve Fund is a reserve set aside in the General Fund that is ordinarily not used unless the City experiences a situation that requires unbudgeted and unanticipated funding. The fund was established in the 1990s at \$1.125 million but has not been increased. With increasing prevalence of weather-related disasters and increasing cost of such disasters, an increase in the amount of funds available will be beneficial to managing those disasters. The \$500,000 transfer will bring the fund balance to \$1,625,000.

This Proposed Budget also eliminates the Cell Phone Program as a separate restricted program within the General Fund. Instead, all funds will begin being treated in the same way that utility franchise fees are treated within the General Fund. The Program was set up when the City received a large settlement payment from cell phone providers and it continued to accumulate revenues as the carriers paid them. The money was then used as the City's primary source of funds for equipment and other supplemental expenditures. Over the last decade, revenues have fallen by nearly \$1,000,000 and the money is now being used almost exclusively for the City's debt liability for the 8th Street and Felix Street parking garage.

Health insurance is also a major expenditure that will increase by 19.7% in the upcoming fiscal year. This increase follows a decrease of approximately 7%, but nonetheless impacts the fiscal year 2024 budget.

Significant American Rescue Plan Act expenditures are also anticipated to occur during the upcoming fiscal year. Programs or expenditures that have been previously approved by the City Council have been included in this Proposed Budget, but new expenditures will require budget modification.

Fund Overview

General Fund, Special Revenue Funds, and Enterprise Funds are discussed in detail below. The General Fund serves as the primary fund that absorbs deficits that could arise in another fund.

I. General Fund. The General Fund receives revenue and serves as a source of funds for expenditures for most general governmental services. The General Fund balance at the end of FY22 was \$21,707,174; that balance is projected to be \$24,367,810 at the conclusion of FY23. This Proposed Budget projects that balance to increase to \$28,176,201 by year-end, pending amendments to the budget as the year progresses. Continued steadiness is predicated on projected expenditures aligning with projected revenues.

Of that surplus, restricted funds are anticipated to make up \$882,455 of the ending FY24 fund balance. Those funds are not available for other General Fund uses.

The revenue projections upon which this Proposed Budget's surplus is based are anticipated to be conservative. For several months, sales tax revenues have continued to exceed projections. Revenues are discussed in more detail in the Revenue Discussion portion of this document. This Proposed Budget builds in risk tolerance in the event revenue instability does not continue to be positive; however, potential economic instability will lead to a conservative approach to managing the budget and proposing expenditures as the year progresses.

A. Restricted Programs. There are seven restricted programs within the General Fund. Each program's surplus or deficit contributes to the General Fund's surplus or deficit. Each is discussed below:

1. Riverfront Economic Development. The 2011 Transient Guest Tax is a 3% tax placed on hotel rooms and similar short-term-stay facilities. It is dedicated to riverfront and downtown improvements, and it is restricted to these purposes. No new expenditures are authorized in the Proposed Budget. It is projected to contribute \$744,798 in restricted funds to the General Fund balance by the end of FY24.
2. Computer Network Operations. This program is established for paying costs associated with the City's computer network and allocating those costs to the various funds and programs based upon the number of computers. Of the total \$708,438 FY24 budgeted network cost, \$661,230 or 93% is covered by programs in the General Fund. The other 7% is shared by other funds.

3. Street Enhancement Tax. Much of the 2015 Use Tax is maintained in the Street Enhancement Tax program and has been dedicated to the contract street overlay program. Revenues in this program tend to be less stable than other revenue sources. The same amount of revenue and contract expenditure (\$3,900,000 is anticipated for the program in fiscal year 2024, leaving a net zero impact on the General Fund. Authorized contracted work will be adjusted to align with actual revenues received
4. Vacant Structure Stabilization. Annually, funds are transferred from the Landfill Fund to the General Fund for use demolishing derelict properties or stabilizing properties before they fall into disrepair. In FY22, \$150,000 was transferred for the vacant structure program and \$50,000 was transferred for use by the Land Bank. The Land Bank program has accumulated funds more rapidly than it expends funds; for that reason, the additional \$50,000 that would otherwise have been transferred to Land Bank was proposed for transfer to the Vacant Structure Stabilization program (for a total of \$200,000) in FY23. The same \$200,000 transfer to the Vacant Stabilization Program is proposed in FY24. Additional revenues from building permits are dedicated to the program. The program typically expends most revenue it receives.
5. Land Bank. The Land Bank program will likely enter FY24 with a program balance of \$341,123. The Land Bank Board will have authority to expend all funds in the program, but no new funds are proposed for contribution to the program as part of the annual budget.
6. 27th Payroll. In a typical year, there are 26 payroll periods; however, every eleventh year, the calendar aligns for a 27th payroll to occur. Every year, funds are set aside to build up to pay the additional payroll. For FY24, \$39,570 will be allocated for a 27th payroll and will bring the projected balance to \$1,182,712 at the end of the fiscal year. The next year when 27 payroll periods occur will be 2027. At the present time, the cost of one payroll cycle is \$2,027,963.
7. Recreational Marijuana Tax. In April 2023, voters approved a 3% sales tax on the sale of recreational marijuana. Revenue generated by that tax will be placed in a new restricted program that contributes to the General Fund.
8. Opioid Program. The Opioid Program was established in FY23 as a restricted one that holds proceeds of settlements with opioid manufacturers, distributors, and retailers. The program is budgeted to have \$140,928 at the end of FY24.

In total, restricted funds are anticipated to make up \$882,455 of the General Fund surplus for FY24; those funds are not available for other General Fund uses.

As discussed above, the Cell Phone Program was restricted within the General Fund in prior years, but it has been eliminated. The removal of the program removes restrictions and allows the funds to be utilized as General Funds.

B. General Fund Health. The City's Fund Balance Policy requires that the General Fund maintain a balance equivalent to, or exceeding, 10% of annual expenditures. The Proposed Budget achieves that requirement and anticipates ending the FY24 at 29.9%. Recent history of compliance is as follows:

Fiscal Year End	Fund Balance Percentage
FY23*	27.6%
FY22	27.8%
FY21	21.6%
FY20	21.5%
FY19	22.1%
FY18	23.6%
FY17	31.4%
FY16	35.7%

*Projected

As projected in this budget, the General Fund will have cash on hand to fund 4.1 months of operating expenditures at the end of FY24. This number is recommended to be between 3 and 6 months. As demonstrated in the table below, the metric is improving and we are within the recommended parameters, the long-term health of this metric will be monitored.

Fiscal Year End	Months of Expenditures
FY23*	3.5
FY22	3.4
FY21	2.6
FY20	2.6
FY19	2.7
FY18	2.8
FY17	3.8
FY16	4.3

*Projected

II. Special Revenue Funds. Special Revenue Funds include funding received from dedicated tax sources. This funding has limited governmental uses. There are nine special revenue funds. Each is discussed below.

A. Public Safety Fund. The Public Safety Tax Fund consists of funds generated by the 2014 Public Safety Tax. For 2021-2023, the fund had a deficit of \$1,495,257. That deficit was covered by the General Fund. With the approval of the Police Tax, the cost of police salary growth has been alleviated from the Public Safety Tax Fund. Beginning in FY24, \$1,324,470 of police salaries will be paid from the Public Safety Tax Fund; the rest will be paid from the General Fund and Police Tax Fund. That modification is projected to allow the Public Safety Tax to accumulate a fund balance of \$1,885,145 by the end of FY24.

B. Police Tax. Police Tax is budgeted to generate \$8,899,665 in revenue in FY24. Of the total, Expenses will include \$5,677,127 (\$4,775,290 in "salary enhancement" cost and \$901,837 in compensation for employees added when the Public Safety Tax was approved), and \$1,258,400 in other Police department needs.

C. Street Maintenance Fund. Fuel tax and road and bridge tax proceeds are placed in the Street Maintenance Fund, which includes four programs: Street Maintenance, Major Street Maintenance, Traffic/Signs/Signals, and Snow/Ice Removal. The fund is projected to have a fiscal year end fund balance of \$272,719. A healthy fund balance is critical to provide a funding source for unanticipated expenditures such as repair of roadway failures. The balance will go down in FY24 due to proposed capital purchases and projects.

In FY22, a paint truck was purchased using a lease purchase agreement due to the lack of freely available funds, immediate need, and rapidly escalating expense. The debt service was being paid from a transfer from the General Fund. At the time this Proposed Budget is being prepared, staff is planning to have the paint truck paid off early (during FY23) using accumulated funds.

D. Parks Maintenance Fund. Special property taxes for the parks system are accumulated in the Parks Maintenance Fund. The Parks Maintenance Fund program is one of several programs that fund the Parks, Recreation, and Civic Facilities services and activities. Like other parks programs, the Parks Maintenance Fund is subsidized by the General Fund. The FY24 proposed annual budget anticipates a subsidy of \$1,016,587 for this program.

E. Special Allocation Fund. Funds that will be utilized to fulfill obligations under TIF agreements are held in the Special Allocation Fund and paid upon confirmation that expense are allowable. Existing TIF agreements do not allow for payment in excess of funds generated by a TIF; therefore, the fund will not have a deficit. [1] Payments are based on independent developer submittals, making projections inaccurate. The Special Allocation Fund projection for the end of FY24 is \$7,886,325. The fund balance is reduced significantly during FY24 because of the conclusion of the TIFs for Triumph Foods and the Shoppes at North Village.

[1] Historically, the City has not pledged revenue to guarantee TIF obligations. Instead, the City has agreed to “pay-as-you-go” TIF agreements in which the TIF is only entitled to the incremental revenue it generates. For that reason, shortfalls in revenue affect the TIF fund recipients, but do not have a short-term effect on the City. In the long term, shortfalls in revenue means TIF obligations take longer to meet and the City is not able to retain incremental revenue as quickly.

F. American Rescue Plan Act Fund. The American Rescue Plan Act Fund holds all ARPA funds, including the \$19,352,404 the City received in FY22 and the \$19,352,404 the City received in FY23. Funds paid to third parties will be paid as eligible expenses are submitted. City expenses will be paid as incurred and approved.

G. Gaming Initiatives Fund. The Gaming Initiatives Fund includes funds received from entry fees and revenues generated by the St. Jo Frontier Casino. Revenues in the fund can be unstable because they cease when the casino must close. If revenues stay on projection, the fund will have a small deficit (\$2,050.00) for the fiscal year. This deficit can be absorbed by the fund, which will still project to have a \$265,086 fund balance at the end of FY24. The Gaming Initiatives Fund provides most of the revenue the City uses to support outside agencies and fund community initiatives. More information about fund expenditures is included below, beginning on page 1 – 20.

H. Museum Fund. A special property tax funds the operations of municipal museums in St. Joseph. As a property tax, funds are generally stable. The Proposed Budget includes a transfer of \$50,000 to fund Remington Nature Center, \$365,000 to pay for contracted operations by St. Joseph Museums, Inc., and \$70,000 in voluntary transfer to St. Joseph Museums, Inc. for operations. This proposal remains consistent with previous years. Due to a reduction in other expenses, the fund will operate at a surplus of \$53,142.

I. CDBG Fund and CDBG Loan Fund. The City receives annual funding from the federal government's Community Development Block Grant (CDBG) program. The program funds various activities including the construction of housing by Habitat for Humanity and Community Action Partnership, funding of agencies assisting those who meet income qualifications, and individual loans to stabilize housing for income-qualified individuals. These funds are budgeted for a balance budget and will not require subsidy from the General Fund unless approved by special ordinance.

J. Parks Sales Tax Fund. The Parks Sales Tax Fund consists of funds generated by the 2021 Parks Tax. The tax funds capital projects and capital equipment purchases. Projects and purchases are scheduled to occur after tax funds are received and the schedule is modified based on the receipt of funds. For that reason, the fund balance can deviate, but expenditures are not paid before funds are received.

K. CIP Sales Tax. Much like the Parks Sales Tax Fund, the CIP Sales Tax Fund consists of revenues generated by the CIP Sales Tax and projects are completed only after funds are received.

III. Enterprise Funds. Utilities and services provided by the City that are not traditional governmental services operate out of enterprise funds. Services operated out of enterprise funds operate much like independent businesses and, ideally, would be self-sustaining. However, when a fund is not self-sustaining, it requires a transfer from the General Fund.

Enterprise Funds contribute to the General Fund in three ways. First, enterprise funds pay for administrative services provided by other City departments. These services include accounting, human resources, technology services, and legal services, among others. Second, enterprise funds can transfer funds to the General Fund as a payment-in-lieu-of-taxes ("PILOT"). These payments are the equivalent to paying taxes. For example, if Water Protection were a private business, it would pay a gross receipts tax like other utilities providers; if the Golf Course were a private business, it would pay sales and property taxes. PILOTs recognize this revenue in the same way, but they are discretionary. Finally, enterprise funds can provide funding for direct programs related to the enterprise's purpose. For example, funds transfers are completed from Landfill for alleyway maintenance activities because garbage trucks do harm to alleys. Another transfer occurs to support property maintenance efforts because demolition ordinarily utilizes the landfill.

There are six enterprise funds. Each is discussed below:

A. Sewer Fund. The Sewer Fund receives most funding from sewer service fees, fines, and penalties. Those funds are used to pay for ongoing operations and debt service for capital projects. Fiscal Year 2023 was the fifth year during which the City has been able to avoid sewer rate increases. After a period of steady rate increases, the City made efforts to maintain rates by reducing operational expenses, refinancing debt at favorable rates, reducing the PILOT transferred to the General Fund, completing a one-time transfer from the General Fund, and contributing American Rescue Plan Act funds to sewer projects. To meet operational standards, meet debt covenants, and begin building a revenue surplus for a two-year period of high debt payments, a sewer rate increase is proposed for FY24. That increase, if approved, will be adopted by ordinance.

The projected annual budget includes \$14,992,133 in debt service payments. Under current financing, that amount is expected to increase steadily and reach a peak \$19 million in 2027 before a bond issuance is paid off and debt service costs reduce slightly.

PILOTs from the sewer funds have also been maintained at a fixed dollar value in the proposed annual budget. Historically, 7% of revenue was charged to the Sewer Fund. That amount was reduced in FY18 (to 6.5%) and again in FY21 (5.1%). In FY23, the PILOT was 5.0% and is proposed to be 5.1% in FY24.

B. Aviation Fund. Rosecrans Memorial Airport is a vital asset for the City, serving the 139th Airlift Wing of the Air National Guard and accommodating critical business travel for locally-based corporations. The airport helps enable major companies that are based in St. Joseph to maintain a local headquarters because of the ease of corporate air travel.

Federal contributions to the airport have been, and remain, vital funding sources for operation of the airport; however, those contributions have been decreasing since 2012 when the National Guard Bureau significantly reduced its Airport Joint Use Agreement payments by approximately \$107,000 (they have since restored

approximately \$20,000). This agreement essentially compensated the airport for services provided to the National Guard Bureau by the airport. The funding was reduced due to a change in the National Guard Bureau's calculation method.

Subsequently, in 2019, the FAA refused to renew the air traffic control tower lease. The agency still maintains a presence in the tower, but it will not lease the facility because of the aged condition. This action reduced annual funding by approximately \$66,000.

Finally, in FY21 the airport suffered additional lost revenue when land rents paid by the Water Protection Division were terminated when the Water Protection Division moved to drying biosolids rather than applying biosolids to rented land at the airport. While this action was beneficial to the wastewater utility, it further hurt revenues for the Aviation Fund.

These lost revenues have required a subsidy from the General Fund and Gaming Initiatives Fund. As in previous years, the FY24 budget proposes a transfer from Gaming Initiatives in the amount of \$70,000. The remainder of the deficit will be absorbed by the General Fund.

While federal contributions for operations have been declining, federal partners have continued to fund capital projects that benefit the 139th Airlift Wing. Many large capital projects have, and continue to be, constructed at Rosecrans Memorial Airport due to financial support from the military. When National Guard Bureau funding is coupled with Federal Aviation Administration (FAA) funding, the City's costs are generally only 5-10% of any given project. That local match ordinarily comes from the voter's support of the half-cent Capital Improvement Program sales tax.

In the short term, the Airport is a vital asset for military uses and economic development capability for the community. In the long term, it will remain a vital asset for those purposes, but it also holds potential for returning to profitability. The City is advocating for federal and state funding to construct a new tower that would enable the FAA to return to leasing the facility. Additionally, there remains potential to lease available ground for an economic development project. Finally, the City has successfully advocated for obtaining the existing land and structures on which the 139th Airlift Wing is located after the 139th Airlift Wing completes a planned relocation to a northern portion of airport property; the costs of obtaining the structures is not yet determined.

In total, the Aviation Fund will have a \$70,000 transfer from the Gaming Fund and need \$276,838 from the General Fund to fund operations. The additional funding from the General Fund is not explicitly included in the budget but will be reconciled at the conclusion of the fiscal year.

c. Parking Fund. The Parking Fund receives downtown parking revenues and funds expenses for facilities and enforcement. As in past years, operations of the program have required a subsidy. As in previous years, the FY24 budget proposes a transfer from Gaming Initiatives in the amount of \$6,500. The remainder of the deficit will be absorbed by the General Fund.

1. 6th and Jules and 4th and Felix Structures. In addition to the operational budget deficit, public parking facilities need significant investment. The condition of the 6th and Jules and 4th and Felix parking garages has been monitored for several years. Engineering firm Snyder and Associates has conducted a structural review of both facilities. Based on Snyder and Associates' recommendations, six parking stalls have been taken out of service at the 6th and Jules parking garage and 125 stalls have been taken out of service at the 4th and Felix parking garage. Based on current Parking Fund revenues, funds to restore or replace the facilities will have to come from an alternative source.
2. 9th and Felix Structure. The City and Mosaic share expenses for the new parking garage at 9th Street and Felix Street. In FY24, \$253,852 is budgeted for debt service installment payment. Previously, this payment came out of the Cell Phone Program, which has not been absorbed into the General Fund. Installment payments will end in FY27. An additional \$113,000 is budgeted for maintenance and repair costs in the Parking Fund.

In total, the Parking Fund is projected to operate at a deficit of \$67,253 that will have to be absorbed by the General Fund.

D. Golf Fund. The Golf Fund consists of expenditures and revenue associated with Fairview Municipal Golf Course. The fund operated at a deficit for multiple years before FY21. However, when COVID-19 began, the game of golf experienced a resurgence and the Golf Fund is now projected to operate at a surplus for the fourth consecutive year. The surplus for FY24 is projected to be \$166,486.

E. Landfill Fund. The Landfill Fund associated with the St. Joseph Sanitary Landfill and the Recycling Center is projected to continue operating at a strong surplus at \$2,846,998 in FY24. In FY19, tipping fees were reduced from \$34/ton to \$32/ton and tonnage increased significantly, leading to increased revenue. The Landfill Fund surplus includes the following transfers:

Initiative	Amount
4% PILOT for landfill and recycling	\$283,760
Transfer for property maintenance initiatives	\$484,000
Transfer for vacant property stabilization	\$200,000
Transfer to Street and Infrastructure Maintenance and Repair Fund for alleyway maintenance	\$150,000
Transfer to Water Protection for leachate processing	\$200,000

After four years, an increase in the tipping fee is recommended. The fee will allow for recoupment of increased costs of labor, fuel, supplies, and equipment. It will also be designed to dissuade household loads from outside the St. Joseph area. The St. Joseph Sanitary Landfill charges significantly less than other landfills for small loads although these loads drastically increase traffic that generates comparatively small amounts of revenue.

While the Landfill Fund surplus is healthy, the fund is susceptible to large (occasionally unanticipated) expenditures due to the cost of landfill equipment.

F. Transit Fund. The Transit Fund maintains funds dedicated to operation of the City's bus system and includes revenues from utility taxes (gas, electric, and water service), dedicated sales tax, fares and ticket revenue, Federal Transit Administration Grants, and other grants. The fund is projected to enter the fiscal year with a healthy fund balance of approximately \$33,984,933. The fund balance has been accumulating by design with a long-term plan to redesign the way the transit system operates to utilize Belt Highway as a main corridor with improved pedestrian access along the route.

Operating and Capital Expenditures

I. Overview. The Proposed Budget for FY24 totals \$214,158,113 in operating and capital expenditures. These expenditures compare to the adopted annual budgets for FY23, FY22, and FY21 as follows:

Expenditure Component	Proposed Expenditures FY24	Adopted Expenditures FY23	Amendments FY23	Adopted Expenditures FY22	Amendments FY22
Operating Expenditures	\$151,789,674	\$138,873,167	\$10,338,646	\$127,011,049	\$11,520,318
Capital Improvements	\$63,237,850	\$74,260,377	\$26,928,075	\$38,383,154	\$37,277,223
Total:	\$215,027,524	\$213,133,544	\$37,266,721	\$165,394,203	\$48,797,541

Adopted Expenditure FY21	Amendments FY21
\$127,355,843	(\$804,656)
\$40,094,000	\$676,114
\$167,449,843	(\$128,542)

Both operating and capital expenditures increased significantly over the last two fiscal years. Operating expenditures included additional ARPA-funded expenses, general increased operating expenses, and salary expenses from pay plan implementations and general employee pay increases. Capital expenditures have increased due to the Parks Tax projects (\$10 million) and continued expenditures on Bonds for Bridges projects.

II. Significant Expenditures

A. Salaries and Wages

1. Total Salary and Wage Expense. Total salary and wage expenses for FY24 across all funds and all programs are projected to be approximately \$39,625,776. This amount exceeds the projected budgeted expenditure in the original proposed budget for FY23 (\$35,503,633) by 11.6%. It will exceed the amended budget for FY23 (\$37,468,211) by 5.8%. The greatest portion of the difference between the FY23 proposed and amended budgets reflects further implementation and enhancements of Police and Fire pay plans and proposed increases to general employee pay.

Salary and wage expense will further exceed the actual expenditures for FY22 (\$33,041,697) and FY21 (\$30,918,231).

Overall, the cost of labor has increased drastically in recent years. Increases have been driven by the implementation of pay plans negotiated with the Police and Fire unions, general employee cost of living adjustment, increases to maintain labor staffing in the Public Works and Transportation Department, the elimination of a reduced probationary starting wage, and the general increasing cost of labor.

2. Salary and Wage Adjustments. Previous years' budgets have included funding for partially implemented pay plans for Police and Fire employees. Those plans have now been fully implanted in accordance with terms of labor agreements with both unions.

Commissioned Police Department employees will receive the contract-mandated increases totaling a cost of \$297,887. Benefits cost will add 42.663% to the cost of these increases. Fire Department employees will also receive contract-mandated increases totaling \$340,825. Benefits cost will add 60.443%.

All other employees (general employees) will receive compensation increases on a scaled-increase plan. Most employees will receive 5% pay increases. Approximately half those employees will receive additional increases up to a total of 15% based on how long they have worked for the City and the position in which they serve. This

approach has been developed to help close the divide between those making higher amounts based on their tenure and those making lower amounts based on their tenure.

This plan will also move employees into the scale applicable to their position under the salary study that was conducted in FY23.

Part time Parks, Recreation, and Civic Facilities employees making above minimum wage will receive 5% increases. Minimum wage has increased from \$7.65/hour in 2015 to \$12/hour in 2023, so those employees making minimum wage will not receive an additional increase.

The total cost of increases will be approximately \$1,671,852.31. Benefits cost will add 23.833% for employees who are not commissioned police employees or fire employees.

For the last three years, pay changes have been implemented at mid-year (January). With revenue uncertainties and increases costs, the delayed implementation offered an opportunity to ensure revenues would be strong enough to support expenses. For the reasons described above, the same revenue concerns do not merit a delay in implementation and, going forward, the plan will be to return to implementing all pay increases in July of each year.

3. Salary Savings. Within the General Fund, the Proposed Budget considers historical salary savings over a 5-year period. It assumes 60% of the historical Public Safety Tax Police vacancies will continue to exist; 25% of the Streets, Infrastructure, Maintenance, and Repair vacancies will continue to exist; 40% of the Police Communications vacancies will continue to exist; and 75% of the landfill vacancies will continue to exist.

Following approval of the Public Safety Tax in 2014, 19 Police Officers, 1 Sergeant, and 2 Part Time positions have been placed in the Public Safety Tax Fund and paid out of that fund. Beginning in FY24, all of those positions will be paid out of the Police Tax Restricted Program. They will remain in the Public Safety Police Program and funds for paying them will be transferred from the Police Tax Restricted Program to the Public Safety Tax fund as expenses are incurred.

4. Additional Positions. During FY23, high vacancy rates led to holding vacancies open to increase pay for the Water Protection and Landfill divisions and stabilize remaining staffing. This was like a decision that was made in FY22 for Street and Infrastructure Maintenance and Repair employees. This budget does propose restoring funding for all positions except those that were eliminated from the Sewer Fund.

This proposed budget also reflects staffing modification for the City Manager's Office, Mayor's Office, City Clerk's Office, and City Attorney's Office, where three full time and two part time administrative support staff will become 2 full time administrative support staff and one full time Strategic Initiatives Manager.

Finally, this Proposed Budget adds a Controller position in the Finance Department. This position will be an additional position that will be added in FY24, but an associated leadership position will be eliminated following an anticipated retirement. This method facilitates a smooth transition in a leadership position.

Notably, we have discussed the addition of three firefighter positions that would enable the Fire Department to convert Rescue 1 at Fire Headquarters to a pumper. This Proposed Budget does not recommend making that change at this time, but it may be considered in the future.

- B. Health Insurance. Following a change in health insurance plan design, the City saved 7.3% in health insurance premiums in FY23; however, during FY23, the City has experienced an unusually high claims experience. The increased claims experience resulted in an increase in health insurance premium cost of 19.3%; however, the City will actually pay a 19.7% increase.

At mid-year of FY23, the City's health insurance plan converted to a plan in which employees contribute 5% of the cost of their PPO coverage. That enabled us to offer spouse and family coverage with the City paying 70% of the cost. Previously, the City paid none of the cost. In order to keep employee contribution rate under \$40.00

per month for the PPO plan in FY24, this Proposed Budget shifts 0.4% of the total cost from the employee to the City.

C. Pension Expenses. LAGERS pension contributions changed as follows:

	FY24	FY23	FY22	FY21
General (L-6)	11.9%	12.6%	13.5%	12.8%
Police (L-11)	31.9%	30.9%	29.9%	29.0%
Fire (L-11)	48.5%	47.7%	46.7%	45.7%

The total projected cost of the increase in FY24 is \$10,587,719. This increased from a projection of \$9,384,726 in FY23 and an actual expenditure of \$8,094,657 in FY22.

The Fire contribution percentage reflects that the plan is currently underfunded. LAGERS does not increase the contribution percentage more than 1% per year. The Police LAGERS plan is also underfunded, but a legacy Police Pension Plan that applies for retirees is overfunded. When all beneficiaries of that plan are no longer living, the remaining proceeds are anticipated to be transferred to the LAGERS plan and alleviate a portion of the underfunded liability.

The contribution percentage for General Employees went down for a third consecutive year as the plan became better funded.

D. Other Expenses. This Proposed Budget modifies the City's approach to expenditure planning. Historically, a base budget existed from the previous years' budgets and individual departments requested changes to that base budget based upon their own analysis. Those budgets were then submitted to Accounting and the City Manager for approval.

To employ a more uniform approach to the way the budget is developed, the Accounting Division used historical data for initial base budget development. Department and Division leaders then reviewed the data developed and provided justifications for any modification. Similarly, historical utility expense data was used to establish budgeted expenses for electricity, water, and gas.

The approach resulted in a \$1,033,042 reduction in projected expenses across all funds. Initially, nearly \$13 million was removed from the budget before \$11.9 million was justified to be placed back in the budget. Reductions in certain funds that are not customary to the City's historic business operations may require minor modification as the fiscal year progresses. *Notably, removing over a million dollars in operating expenses from the budget reduces operating divisions' flexibility within the budget and may result in the need to increase funding for unforeseen circumstances that arise as the year progresses.*

The table below reflects the budgeted expenses across various programs and the percentage change from the FY23 budget.

Expense	FY24 Budget	FY23 Budget	% Change	Notes
Workers Compensation	\$3,169,256	\$2,011,095	57.6%	This Proposed Budget increases the Fire contribution percentage to 10%, Police to 9%, Sewer Line Maintenance to 8%, and SIMR to 6%. Other employees remain at 6%.
Software Maintenance Expenses	\$1,209,948	\$1,089,372	11.1%	
Building and Facilities Maintenance and Repair	\$2,806,257	\$2,409,009	16.6%	

Maintenance and Repair of Machinery and Equipment and Motor Vehicles	\$2,045,695	\$2,020,679	1.2%	This increase reflects a general trend that is likely resulting from an aging fleet of capital equipment. The trend will continue until the fleet begins to be updated.
Vehicle and Equipment Rental	\$324,214	\$387,563	-16.3%	This expenditure was impacted significantly by creating a new base budget amount based on historical expenditures.
Utility Costs	\$5,220,280	\$4,493,763	16.2%	Utility expense projections were developed using FY22 actual expenses. Gas: 7% increase over FY22. Electricity: 6% increase over FY22. Water: 20% increase over FY22. These costs include \$1,540,567 in budgeted expenses in the Street Maintenance program for operation of streetlights.
Professional Services	\$2,396,692	\$2,589,662	-7.5%	This expenditure was impacted significantly by creating a new base budget amount based on historical expenditures.
Motor Fuel and Lubricant Expenses	\$2,274,300	\$2,057,605	10.5%	Motor Fuel and Lubricant expenses were projected for each program based on adding 20% to the higher of FY22 actual expenses or FY23 annualized expenses.
Transfers for Computer Network Expenses	\$247,428	\$150,750	64.1%	This program accumulates funds to pay for shared software services and equipment costs. This approach has also helped ensure funds are available for major purchases that are necessary to maintain the City's computer network.
Conference, Training, and Travel	\$365,351	\$297,798	22.7%	COVID-19 caused a 50% reduction in all conference, training, and travel budgets in FY21. Most of that reduction was maintained in FY22, but limited restoration of a portion of these expenses was included in the FY23 budget and additional expenditures are restored for this Proposed Budget.
Public Safety Communications	\$1,175,980	\$1,088,020	8.1%	\$790,890 of the proposed expense is recovered from other public safety agencies.
LEC Debt Service	\$197,075	\$194,950	1.1%	Final payment is anticipated to be made in FY24.

Employment Services	\$844,209	\$758,421	11.3%	These expenditures pay for seasonal labor and other contract temporary labor. Full time labor shortages have caused an increase in these expenditures.
Credit Card and Check Fees	\$145,152	\$41,780	247.4%	During FY21, the City began passing credit card and check processing fees to customers making payments. This decision resulted in a reduction from a \$468,240 budgeted expense in FY21 to \$118,490 in FY22 and \$41,780 in FY23. However, following a transition from Citizens Bank to Southern Bank, we are anticipating significant increases due to policy changes. Banking services are in the rebid process now.
Insurance	\$2,167,539	\$1,894,409	14.4%	Increase reflects an increase in costs that are occurring nationwide. Economic uncertainties and an increase in natural disasters have been described as the basis for the increases. The City's broker has projected increases of 5% in 2024, 10% in 2025, 10% in 2026, and 10% in 2027; however, these projections can change dramatically and quickly.
Street Maintenance Supplies	\$698,535	\$665,077	5.0%	Funds are utilized by the Street Maintenance Program for supplies, including rebar, sand, gravel, asphalt, cement, culverts, and other similar necessary expenses.
Snow/Ice Removal Supplies	\$457,920	\$448,800	2.0%	

E. Capital Equipment and Supplemental Expenditures. New expenditures exceeding \$5,000 are submitted as supplemental expenditures. Expenditures can be one-time expenditures or new recurring expenditures. Expenditures including in the Proposed Budget are listed below.

Expenditure	Cost	Purpose	Fund/Program	Recurring
Electronic crimes software	\$33,900	Renewal of software maintenance agreement for electronic crimes software.	Police Tax Fund	Yes
Radio tower microwave maintenance	\$34,750	Maintenance agreement cost for microwave radio upgrade; total expense is shared with the County.	Public Safety Tax/Police	Yes
10 Motorola handheld radios	\$73,000	Restore radio replacement program that was eliminated two years ago; replaces aging or failed radios and rebuild stock for when officer vacancies are filled.	Police Tax Fund	Yes (but discretionary)

10 Police Patrol Cars	\$1,020,000	Initiates program to begin replacing and building fleet in anticipation of an eventual take-home car program.	Police Tax Fund	Yes (but discretionary)
Fire Station 4 HVAC Replacement	\$33,750	Replaces in-floor system that is experiencing mold issues.	General Fund/Fire Maintenance	No
Civic Arena Generator	\$105,000	Replaces a generator that has been out of service for many years; generator powers emergency lights in the event of an electrical failure.	General Fund/Civic Arena	No
CivicRec Hardware and Components	\$7,000	Adds hardware and components necessary for complete conversion from RecTrac to CivicRec, which should result in a service cost savings and integrate with other Civic Plus systems used by the City.	General Fund/Parks Administration	No
Nature Center Pedestrian Bridges	\$8,000	Ensures safety of pedestrian bridges that allow access to the facility.	General Fund/Nature Center	No
Professional Tree Service	\$30,000	Funds to pay for removal of trees, many of which have been killed by the Emerald Ash Borer.	General Fund/Parks Maintenance	Discretionary
Pond Maintenance	\$12,328	Professional maintenance for Corby Pond and Krug Lagoon to identify and treat water quality issues.	General Fund/Parks Maintenance	Yes
Establish Sod Nursery For Golf Course	\$9,500	Establishes nursery to grow sod that can be used to fix problem areas on the course.	Golf Course Improvement Program	No
Mower lease	\$9,067	Second year of equipment lease.	Golf Course Improvement Program	Yes
Huntoon Road Bank Stabilization	\$100,000	Rebuild and armor eroding bank on Huntoon Road.	Street Maintenance	No

Karnes Road Bank Stabilization	\$100,000	Rebuild and armor eroding bank on Huntoon Road.	Street Maintenance	No
Bobcat Skid Steer Loader Trade-In	\$32,000	Continue participation in annual trade-in/replacement program.	Street Maintenance	Yes
Five-ton Dump Truck	\$175,000	Replaces 1 of 5 trucks that are over 20 years old.	Street Maintenance	No
Rubber Tire High Loader	\$260,000	Replaces a 21 year old machine that is regularly inoperable due to maintenance issues.	Street Maintenance	No
Crack Seal Machine	\$60,000	Replaces a 25 year old machine that has failed. The machine is one of two used by SIMR.	Street Maintenance	No
Transit Transfer Facility	\$2,525,000	Replaces the Hy-Vee station with a station at a new location. The Hy-Vee station needs repair and the owner of the property no longer wants it at the location.	Transit	No
Transit Shop Truck	\$67,500	Replaces 2009 shop truck.	Transit	No
Demolish and Replace Transfer Stations	\$100,000	Demolishes the existing transfer stations at Hy-Vee and Walmart and replaces them with a newer facility that will dissuade homeless from utilizing them for long-term shelter.	Transit	No
Fuel Island	\$50,000	Replaces fuel pumps and island that have become costly to maintain and unreliable.	Transit	No
Rolloff Recycling Containers	\$30,000	Replaces 20+ year old containers that are beginning to rust out.	Landfill/ Recycling Center	No
Landfill Compactor	\$1,400,000	Rotates the current compactor to become a backup compactor to ensure optimal airspace is utilized for placement of waste.	Landfill	No
3/4 Ton Pickup	\$60,000	Replaces pickup truck; purchase was budgeted in FY22 budget, but the purchase was not able to be completed.	Landfill	No
Landfill Cell Design and Investigation	\$215,000	Initiate work for the next landfill design.	Landfill	No
Landfill Shop Floor Resurfacing	\$125,000	Repairs floor that has been damaged by heavy equipment; ruts in current floor make the floor difficult to maneuver jacks and floor creepers used while making repairs.	Landfill	No
Dozer Undercarriage Replacement	\$30,000	Replaces undercarriage and track pads for D6T bulldozer; extends bulldozer life.	Landfill	No

Outside Legal Services	\$25,000	\$25,000 was added to replace funding that had been paid out of the Gaming Initiative Fund, but had to be reduced from that fund.	General Fund	Yes
Municipal Court Warrant Enforcement	\$10,000	The Municipal Judge has requested funding for efforts to enforce outstanding warrants.	General Fund	Discretionary

F. Public Safety Tax Expenditures. The Public Safety Tax is budgeted to generate \$8,614,543 in direct revenue with an additional \$268,172 in revenue from Internet retail use tax. Of the total, \$848,763 is budgeted for distribution for TIF obligations; however, \$432,383 will be recovered in Economic Activity Taxes and PILOTs (with a net cost of \$416,380). A transfer of \$901,837 from the Police Tax Fund to the Public Safety Tax Fund will pay the expenses of those Police employees whose positions are in the Public Safety Tax fund. Public Safety Tax revenues are projected to be expended in the following programs:

Category	Budgeted Expense	Expenditure purpose
Public Safety Police-Non-Compensation	\$239,187	Equipment (including maintenance and repair expenses) and services
Public Safety Police-Compensation	\$1,339,470	Training, salary enhancements
Police Positions in Public Safety Tax	\$901,837	Pay 19 officers, 1 sergeant, and 2 part time employees; amount will be transferred and paid out of the Police Tax fund.
Public Safety Fire-Non-Compensation	\$234,120	Equipment, services (physicals)
Public Safety Fire-Compensation	\$6,229,647	Salary enhancements
Public Safety Health-Compensation	\$525,811	Salary enhancements

The cost of salary enhancements makes up the largest expense out of the Public Safety Tax Program. For the Fire and Health Departments, that expense is calculated as the difference between current salary expense and salary expense when the tax was passed in 2014. Following the approval of the Police Tax, the salary enhancement expense out of the Public Safety Tax is being established at \$1,324,470, which is the amount that was originally used for Police salary enhancements in FY15; this approach was discussed during a City Council work session on April 3, 2023.

III. Gaming Initiatives Fund. The Gaming Initiatives Fund, which consists of revenues generated solely by the St. Jo Frontier Casino went through volatile years in FY19 (due to flood-related closure) and FY20 and FY21 (due to COVID-19-related closure). Revenues recovered strongly in FY22, but dipped in FY23. If revenues meet projection for FY24, the fund will have a small deficit (\$2,050) during FY24. Existing fund balance can withstand the short-term deficit, but if revenues do not return, the fund will require reductions in expenditures.

Previous budget transmittal letters note that “While the original intention for this fund was for one-time capital needs, I will note that the City has increasingly relied on this source for several recurring contractual agreements with outside agencies.” That reliance continues to be reflected in the FY24 budget as the Gaming Initiatives Fund provides most of the revenue the City uses to support outside agencies and fund community initiatives. The Fund also supports contracted economic development services.

As presented, the Proposed Budget leaves little room for additional expenditures as the year progresses because it proposes \$877,050 in contributions and expenses although projected revenues are only \$875,000. Proposed expenditures are reflected in the table below.

In FY24, several expenditures out of the Gaming Initiatives Fund will be handled differently. Rather budgeting the expenditures in the Gaming Initiatives Fund, the funds will be transferred to a department that will administer the expenditures. This will enable better reporting between the expenditure and the program supported by the expenditure.

Contributions						
Organization/Contributions/Contracts Recurring	Proposed					
	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024
Allied Arts	30,000	30,000		24,000	30,000	30,000
Allied Arts/SculptureWalk					2,500	2,500
Allied Arts/Missouri Bicentennial/STEAM			24,000	25,000		
Chamber Economic Development Contract	189,000	189,000	169,000	189,000	200,000	200,000
Chamber Marketing Program	5,000					
Chamber Workforce Development	10,000	10,000		5,000	10,000	10,000
Fireworks Display	13,000	15,000	15,000	15,000	15,000	25,000
Community Alliance Membership	22,000	20,000	19,000	19,000	20,000	20,000
Downtown Partnership Contract	28,000	10,000				
Landmark Commission Emergency Building Stabilization	25,000	25,000				
Festival Funding	51,310	21,310	16,650	20,650	20,050	18,550
Finance Procedure Audit			50,000			
Foundation Recovery		7,000	7,300	CDBG Funds		
Great NW Days at the Capital (City's Sponsorship)	750	750	500	500	500	500
Historic Preservation grants outside of HUD-eligible areas	100,000	150,000				
Historic Preservation - Additional Requested	50,000					
Innovation Stockyard	25,000	17,500	10,000	12,500	20,000	20,000
Landmark Commission Public & Education Outreach (Training)	3,000	8,000				
MoDot Lease	1,600	1,600				
Mo-Kan Regional Council Contribution	25,000	20,000	20,000	25,000	25,000	25,000
Missouri Western State University Center for Service			40,000	40,000	40,000	40,000
Neighborhood Grant for Neighborhood Association			8,000	8,000	20,000	20,000
Outside Professional Legal Services	150,000	125,000	95,000	179,000	150,000	125,000
Cell Phone Litigation	150,000					
Property Mtnc Clean-up, abatement, dangerous buildings issues	80,000	80,000	20,000	45,000	90,000	90,000
Public Education Outreach	10,000					
Advertising and Public Outreach	50,000	40,000	33,000	33,000	33,000	33,000
Save Our Heritage Neighborhood Grants	20,000	20,000	95,000	75,000	85,000	85,000
State Legislative Lobbyist (Mark Rhoads)	10,000	10,000	9,900	9,900	10,000	10,000
Home Dock Cities Association				8,500	2,500	2,500
Project Graduation					500	500
Nature Center - Special Programming	45,000	40,000	40,000	40,000	40,000	40,000
Contribution toward in-kind services special events	10,000	10,000	3,000	3,000	3,000	3,000
City Sponsored TIF's (As needed to cover expenses until TIF revenues begin)	5,000	5,000				
Airport Operations (Subsidy in support of Air Guard presence)	90,000	70,000	70,000	70,000	70,000	70,000
Parking Operations (Reimbursement for lost revenue/waived fees at Civic Arena)	6,500	6,500	6,500	6,500	6,500	6,500
Special Olympics (2019 Event) (2020 Basketball)	15,000	5,000				
Crossing Shelter (Fence, Cover, Picnic Tables)		4,335				
Save Our Heritage Grant (Roll over unspent funds)		12,254				
St. Kolbe Puckett Parking		900				
Windstorm Tree Removal/Small Emergency Funding			36,900			
Mo-Kan (Website)			4,000			
Community Survey			3,042		3,000	
Albrecht-Kemper Driveway			15,000			
Stormwater Match Grant Program (2019 - 90/10) (2020 75/25)	50,000	50,000				
Missouri Western State University/Chiefs Training Camp Bleacher Contribution				7,500		
Total	1,270,160	1,004,149	810,792	861,050	896,550	877,050

Prior to FY23, Project Graduation and Sculpture Walk were funded out of the General Fund. The allocation for Economic Development Services maintains the City's contribution (\$200,000) at a level that is closer to that of the County (\$205,000) as part of the agencies' partnership. The FY23 increase in "Neighborhood Grant" (from \$8,000 to \$20,000) and property maintenance is maintained to reflect the focus on strengthening neighborhoods and litter and trash control. Twenty-five thousand dollars of Outside Professional Legal Services was removed from the Gaming Initiatives Fund to bring the fund into better balance.

The Gaming Initiatives Fund is projected to end FY24 with a \$265,086 fund balance. That balance is not recommended for expenditure; in the event the casino experiences a closure in FY24, the fund balance may be necessary to satisfy FY24 commitments. An ongoing objective will be to build a fund balance that could sustain a four-to-six month casino closure without program reductions; for FY24, that would require a fund balance of approximately \$300,000-\$450,000; FY24 represents a deviation from that objective.

Revenues

The "Revenue Discussion" section follows the City Manager's Budget Transmittal and provides significant detail regarding revenue calculations. The information immediately following provides a general summary.

I. Operating Revenues. Operating revenues are projected to increase by (5.0%) in FY24 as compared to the adopted budget for FY23. Significant revenue sources and major changes in revenue are described below.

A. Property Tax. Property tax revenue is approximately 18.1% of total revenue and is projected to increase approximately 5.7% in the General Fund; this year, real property taxes are projected increase by 4.4% over the FY23 projection and personal property taxes are projected to increase 11.1%. Hancock limitations restricts property tax growth to the lower of 5% or the consumer price index.

Tax assessment valuations for tax year 2022 increased by 0.2181%. As a result, property tax revenue is projected to be flat or to decrease proportionately (approximately \$19,604,530) for all funds (excluding the Debt Service Fund associated with the "Bonds for Bridges" bonds because the assessment is established to generate the required revenue).

B. Sales and Use Tax: Sales and use tax revenue represents 35.4% of the City's total revenue and contributes to the General Fund, Use Tax Fund, Public Safety Tax Fund, Street and Infrastructure Maintenance and Repair (SIMR) portion of the General Fund (including fuel tax revenue), Capital Improvement Program Fund, and Mass Transit Fund. They contribute in a different way to the Special Allocation Fund.

Revenue projections for FY24 are considered conservative and they will be monitored closely throughout the year to account for changing market conditions. However, through March 2023 sales tax remittance from the Missouri Department of Revenue has 6.1% over FY22 revenue received through March 2023. Prior to 2021, a typical increase would have been 1% to 2%.

The FY22 City Manager's Budget Transmittal letter noted the following:

Although the Missouri legislature had not yet passed an internet sales tax bill (often referred to as a "Wayfair bill" or a "Wayfair tax"), the City has begun receiving a significant portion of sales taxes from internet retail sales. These taxes include remittances from online-only retailers such as Amazon and from traditional "brick-and-mortar" retailers that also sell online. These receipts are distributed from the Missouri Department of Revenue to the City as use taxes; however, for the first time, the FY22 Proposed Budget treats these taxes as sales taxes in the same manner that other retail sales taxes are treated.

During the 2021 Legislative Session, Missouri passed a “Wayfair bill” that will require taxation on most online sales when a community has a use tax in place. That tax will go into effect on January 1, 2023. As noted in the FY22 City Manager’s Budget Transmittal:

[T]he possible approval of an internet sales tax (i.e. “Wayfair”) may provide an additional source of revenue although we should remain cautious about the amount of revenue that will be generated by the approval of a Wayfair bill considering the \$1.5 million in internet sales tax the City is already receiving.

Due to uncertainty of the effect of the Wayfair bill, the fact that revenues will not begin to be received until March 2023, and a general conservative approach, the Proposed Budget does not project additional revenue as a result of the Wayfair bill going into effect. Nonetheless, the City will likely receive an undeterminable amount of additional revenue at the end of the 2023 fiscal year and during the FY24 fiscal year. The FY25 budget (developed in the Spring of 2024) will be the first annual budget that will include a projection based on tax receipts generated because of the Wayfair bill.

C. Street Enhancement Use Tax. In FY24, the Street Enhancement Use Tax program revenue projection will increase to \$3,900,000, which was \$300,000 more than FY22 and FY23.

D. Sewer Utility Revenue. Sewer utility rates are recommended within the annual “Cost of Service Rate Study.” Following the Blacksnake Creek Stormwater Conveyance project in FY18, there was not another major Long-Term Control Plan (LTCP) construction project for several years. Reductions in expenses, transfers from the Landfill Fund and the (former) Cell Phone Program in the General Fund, completion of long-range maintenance projects using bond funding, refinancing of bond debt at preferable rates and longer terms, and the use of American Rescue Plan Act Funds all avoided a rate increase since FY18. However, after five years without increase, a rate increase of 4.25% is being proposed. The lack of an increase in FY24 will cause a need to increase rates a greater amount in future years. An increase now will position the City to meet debt service (payment) obligations and debt service ratio covenants in this upcoming years. After the City retires debt in FY26 and FY27, the burden on the sewer fund will ease.

The 4.25% rate increase will increase FY24 projected revenues to nearly \$32.1 million.

E. Utility Franchise Taxes. Utility franchise taxes are taxes received from utility operators. Tax receipts vary based on several factors, including consumer and industrial usage, weather events, utility rate changes, and economic forces that impact customers’ ability to pay their utility bills. There are two separate utility franchise taxes. One is 1% and dedicated to “financing the public mass transportation system.” The second utility franchise tax varies based on the utility and total generated revenue, excluding residential.

Utility tax projections for FY24 will remain substantially the same as FY23 and FY22 with total anticipated revenue of \$5,800,765. An additional \$1,351,327 is projected to be received in the Mass Transit Fund.

F. Fuel Tax. A fuel tax contributes to the Street Maintenance Fund. FY23’s revenue projection of \$2,300,000 has been increased to \$2,400,000 for FY24.

G. Parks Real Property Tax. The Park Maintenance Fund is projected to receive \$759,040 in real property taxes dedicated to parks.

H. City Sticker. The Park Maintenance program is projected to receive \$93,000 in City sticker fees and Parking Maintenance is projected to receive \$96,000. These figures remain consistent.

I. Miscellaneous Parks Revenues. Various Parks program revenues projected to total \$1,345,505 are listed below. For reference, projected program expenses are also provided to demonstrate the value of the revenues to offset expenses of running the public facilities and programs.

Program	FY24 Revenues	FY24 Expenses
Softball/Baseball Program	\$95,825	\$267,600
Swimming	\$43,000	\$401,271
Nature Center*	\$59,000	\$302,569
JRP Center	\$156,000	\$404,930
REC Center	\$334,480	\$591,913
Bode Recreation	\$266,000	\$619,594
Parks Concessions	\$163,000	\$192,567
Missouri Theater**	\$48,200	\$143,441
Civic Arena***	\$180,000	\$658,827

*excluding transfers from Gaming, CIP, and Museum Tax

**management staff are paid out of the Civic Arena fund

***excluding transfer from Transient Guest Tax. With the transfer, the Civic Arena Fund generates \$903,177

J. License and Permit Fees. License and permit fees for FY24 are projected to be \$1,828,533.

K. Municipal Court Fines & Costs. Revenue projections were reduced from \$480,000 in FY21 to \$400,000 in FY22 based on three-year trends. Those projections were further reduced to \$350,000 FY23. For FY24, revenues are projected to be \$340,000. Total expenses are projected at \$518,698.

Historically, Municipal Court operated at a surplus. Healthy surpluses hit a break-even point in approximately 2020. Operation of the court now requires a subsidy from the General Fund. Despite operating at a deficit, Municipal Court offers the opportunity to efficiently address municipal ordinance violations.

The Municipal Judge has suggested that the lack of warrant enforcement has contributed to defendants' refusal to show up for municipal court and that has led to declining revenues. Warrant enforcement is a Police Department function that has been reduced in priority as staffing levels have suffered. As programs to increase officer staffing levels begin to become effective, the Police Department will be able to restore programs that focus on outstanding warrants which may, in turn, lead to revenues that return the Court to self-sustainability.

AX. Inspection Fees. Inspection fees are projected to generate \$513,500. This projection follows increases in those fees during FY23.

ALL. Fire District Contracts. Fire district contract revenue projections dropped from \$453,858 to \$354,030 in FY22 due to reduced fees from the Maxwell Heights Fire Protection District. Those reductions will remain indefinitely as \$354,030 remains the projection for FY24. The reduction resulted from a lower property tax assessment in the Maxwell Heights Fire Protection District. Prior to 2021, a significant amount of Missouri-American Water Company utility property was assessed as being located at the company's treatment plant within the district, but the Buchanan County Assessor reassessed the personal property at locations outside the district, resulting in a lower assessed property value within the district and lower fire district fees.

N. CDBG Entitlement Income. CDBG Entitlement income is budgeted for \$1,517,372 with an additional \$325,000 rolled over from previous years.

- o HOME Program. The HOME Program income is budgeted for \$555,060. \$529,878 will be distributed to outside agencies.

P. Tax and License Revenue Summary. A summary of significant tax revenues is reflected in the table below.

Tax Source	FY24 Projection	FY23 Projection	Percent Change
General Fund Administration Real Property Taxes	\$5,356,508	\$5,110,404	4.82%
General Fund Administration Personal Property Taxes	\$2,863,859	\$2,839,011	0.88%
Other personal property taxes (PILOTS, Financial Institution Tax, and Railroad/Utility Tax)	\$394,310	\$394,310	Flat
Utility Taxes (excl. Cell Phone)	\$5,450,765	\$5,632,457	-3.23%
General Sales Tax	\$8,351,424	\$7,926,242	5.36%
1/2% Sales Tax	\$8,641,024	\$8,219,024	5.13%
Net TIF adjustment*	(\$745,857)	(\$890,207)	-16.22%
TIF Administration Fees	\$300,000	\$300,000	Flat
Cigarette Tax		\$310,000	Flat
Business, Liquor, and Garage Sale Licenses		\$1,155,000	Flat

*Net TIF adjustment is the difference between the expense of the TIF transfers and the economic activity taxes received.

Q. Transfers. Significant proposed transfers to the General Fund totaling \$2,247,300 are reflected in the table below. These transfers are developed utilizing an indirect cost plan that compensates the General Fund for services provided to specific funds.

Source Fund	Transfer Amount
Parks and Recreation Administration	\$117,587
CDBG	\$222,682
Gaming Initiatives	\$3,000
Water Protection	\$1,490,985
Mass Transit	\$122,313
Landfill	\$283,760
Museum	\$6,973

R. Grants and Entitlements. \$19,289,382 is budgeted to be income from grants and entitlements (often contracts for services provided by the City). Individual grants and entitlements are listed below.

Grant or Entitlement	Amount
COPS in Schools	\$327,000
MO Highway Safety Project Grant	\$92,110
State of MO Peace Officers Standards Training	\$4,000
LEC Communications Contract	\$440,890
Buchanan County 911 Maintenance	\$280,000
Mosaic 911 Maintenance	\$70,000
MO Emergency Mgmt. Position Grant	\$80,000
Children's Health Consult Contract	\$1,492
Temporary Medicaid	\$7,000
State MCH Contract	\$54,335
HIVP Contract	\$25,000
State WIC Contract	\$452,011
Child Care Sanitation Agreement	\$4,000
Summer Food Program	\$600
Core Public Health Grant	\$157,200
County Health Contract	\$85,628
Emergency Preparedness	\$57,105
FHWA/ATA UPWP Grant & Transportation Planner Grant	\$300,000
Parks Maintenance Trust	\$80,000
Cares/Corona/Covid19	\$1,193,981

CDBG Block Grant	\$1,990,321
Home Grant Program	\$550,731
STP/FWHA Grant	\$200,000
State Airport Aid Grant	\$10,000,000
MO Air National Guard Grant	\$400,000
State Operating Grant	\$19,000
FTA Operations Grant	\$2,242,978
FTA Capital Improvements	\$174,000

Capital Budget Overview

The capital budget provides a multiyear plan that includes funding of projects with a cost exceeding \$5,000 for the current and subsequent five fiscal years. Projects in the first year of the plan come from various departments and nearly every fund. Projects in the subsequent five years are predominately those in the Half-Cent CIP Sales Tax Fund, Sewer Fund, Bonds for Bridges Program, or the Parks Tax Program.

Although each project is in the budget, any expenditure in excess of authority granted by City Council (typically, \$25,000) would have to be approved for expenditure at the time a contract is awarded or a purchase is made.

I. Capital Improvements Program Fund. FY24 is the final year of expenditures from the 2019-2024, half-cent Capital Improvement Program sales tax program. Among the projects or programs scheduled to begin this year are the following:

Project or Program	Projected Amount
Airport Capital Improvements	\$100,000
Asphalt Street Overlay	\$900,000
Sidewalk Grants Program	\$150,000
Urban Trail Development	\$100,000
JRP Senior Center Restroom	\$175,000
Animal Shelter Development	\$1,000,000
City Hall Window Replacement	\$900,000
City Hall Masonry Restoration	\$477,595
Skateboard/Bike Park	\$400,000
Hochman Park Playground	\$100,000
Rest Square Park Playground	\$35,000
Krug Park Amphitheater	\$500,000
Krug Park Retaining Wall	\$50,042
Krug Children's Circus	\$464,566
Corby Grove Restroom	\$241,410
Eagles Field Conc/Restrooms	\$351,611
Hochmann Park Restroom	\$241,410
Hyde Park Restroom	\$482,820
Northside Complex Restroom	\$178,078
NE City Park Restroom	\$235,554
Bartlett Park Restroom	\$241,410
22nd Street Sidewalks	\$468,050
36th Street Sidewalks	\$442,750
Sylvania/Charles Infrastructure	\$1,176,450
JRP Senior Center Restroom	\$175,000

II. Sewer Fund. Among the Sewer Fund projects or programs scheduled to begin this year are the following:

Project or Program	Projected Amount
CMOM Consolidated Repairs	\$2,000,000
GPS Equipment	\$25,000
Update Aerial Photography	\$24,500
Sewer Maintenance Vector Truck	\$515,000

SSJISD PS Force Main Repair	\$1,500,000
System Expansion Projects	\$150,000
CSO Sluice Gate Repairs	\$200,000
Water Quality Education Program	\$25,000

III. Bonds for Bridges. \$1,000,000 has been included in this Proposed Budget for the final phase of the Bonds for Bridges program. This funding will likely be necessary for culvert projects and funding shortfalls for contracted projects.

The Bonds for Bridges program has been susceptible to short-term increases in materials and supplies and in construction costs. The program is supported by a property tax assessment. Property tax assessments do not change with the market as quickly as sales taxes change. Where sales taxes immediately generate additional revenue when costs increase, property values are slower to react and generate new taxes. As a result, the Bonds for Bridges program could require adjustments in the projects or revenue from other sources.

IV. Parks Tax. Among the Parks Tax projects or programs scheduled to begin this year are the following:

Project or Program	Projected Amount
Rolling Stock & Equipment	\$290,000
Remington Nature Center HVAC	\$360,000
Missouri Theater Cove Lighting	\$4,849
Northside Complex Tennis Courts Lighting	\$110,000
Bode Ice Arena Refrigeration System	\$720,000
Missouri Theater Roof	\$213,290
Park Maintenance Mechanic's Building	\$55,000
Missouri Theater Marquee	\$150,000
Northside Complex Shelter Building	\$300,000
Fairview Golf Course Ponds/Bridges	\$1,220,462
Corby Pond Docks	\$17,788
Krug Park Amphitheater	\$6,175,000
Krug Park Castle ADA Solution	\$475,000
Krug Park Children's Circus Area	\$1,140,000
Phil Welch Stadium Grandstand Roof	\$574,959
Park Shelters	\$9,170
Bartlett Park Ball Field Hillside	\$200,000
Disc Golf Course	\$27,500
Parks Native Planting	\$10,000
Fairview Golf Course Irrigation	\$250,000
Phil Welch Stadium Grandstand Concrete	\$400,000
Phil Welch Stadium Grandstand Seating	\$400,000
Krug Park Castle	\$1,425,000
Krug Park Castle Restrooms	\$285,000
Krug Park Shelters	\$80,750
Krug Park Upper Restrooms	\$261,250
Bode Complex Basketball Surface	\$207,800
Northside Complex Concrete/Electrical	\$158,000
Krug Park Upper Parking Retaining Wall	\$156,750
Krug Park Stone Walls	\$1,425,000
Krug Park Upper Tunnel	\$475,000
Bode Complex Pickle Ball Surface	\$74,700
Park Sidewalks	\$49,497

Detail of the City's projected capital projects' spending for FY24 can be found in the City Capital Projects section of the budget document.

Fiscal Year 2023 Outlook

This Proposed Budget for FY24 allows for flexibility and anticipates amendments by including an unrestricted General Fund surplus of \$1,886,367. This surplus is following the transfer of \$500,000 to the Emergency Reserve Fund. This surplus represents 2.5% of the unrestricted General Fund for this Proposed Budget for FY24. Importantly, sales tax growth accounts for \$1.2 million of the surplus; therefore, if sales tax revenues remain flat between FY23 and FY24, the \$1.9 million surplus will be reduced to \$686,000.

Similar to the circumstances in FY23, inflation in the materials and supplies market and labor market have driven proposed increases in those areas and will likely continue to drive increases; however, unusual revenue increases and staffing vacancies have provided a source of funds to withstand increases.

The City is facing highly unusual circumstances in which revenues are more than sufficient to meet immediate needs. We will utilize a conservative approach to monitor revenue sources, ensure they remain sufficient to meet budgeted obligations, and begin to prioritize immediate needs that have arisen as capital equipment purchases were significantly reduced beginning in FY18. Remaining American Rescue Plan Act funds will also be considered as a source for meeting those needs, as will a projected FY23 surplus of \$2,008,642.

The sections immediately following this budget transmittal provide a detailed discussion on revenue trends, expenditure summaries, ending fund balance estimates and an overall budget summary.

If additional information would be beneficial to you in preparation for budget work sessions, please contact me.

Respectfully Submitted,



Bryan Carter
City Manager

Revenue Discussion

The City of St. Joseph, Missouri derives revenue from various sources including taxes, user fees, government grants and subventions, licenses and permits, fines and forfeitures, bond proceeds, investment earnings, and other less significant types of revenue including sales of fixed assets, insurance recoveries, special assessments, and donations. Due to the varying types of revenue, many different methods must be employed to project revenues. The projection methods selected depend on the nature and materiality of the revenue item and the timing of the revenue is projected. The specific revenue projection technique employed for any given revenue item is discussed periodically in the monthly Blue Ribbon Committee meetings, Revenue Manual and Budget discussions.

Revenue Projection Techniques

- **Historical Data** - This method predicts future revenue based on historical movements over time and assumes that historical trends will continue in the future. Budget staff compiles a revenue history for the previous five years, determines an average rate of change, and applies this rate of change to the previous year's annual revenue.
- **Current Data** - This method predicts future revenue based on actual or annualized current year revenues and is often used when historical data and trends are not available or, if used, would result in an inaccurate revenue projection.
- **Facts & Circumstances** - This method predicts future revenue on facts and circumstances uniquely affecting the revenue item including actions promulgated by or undertaken with third parties. This method is often supported by certain documentation in the form of lease/rental agreements, grant agreements, service contracts, legislative records, judicial findings, property appraisals, consultant's reports, rate making authority rulings, government statistical reports etc.... And, finally, Finance staff may adjust its projections to reflect the probable impact on revenues of anticipated changes in the economy, legislation, inflation, and demographics.
- **Judgmental Estimates** - this method relies on a person knowledgeable in the field, often a department director, who prepares a revenue projection based on awareness of past and present conditions including fee changes, development plans, marketing campaigns, usage activity, frequency, volume, weight, and similar determinations. Examples include landfill and sewer revenue where anticipated usage, weight, and volume are major revenue determining factors.

Who Prepares Revenue Projections?

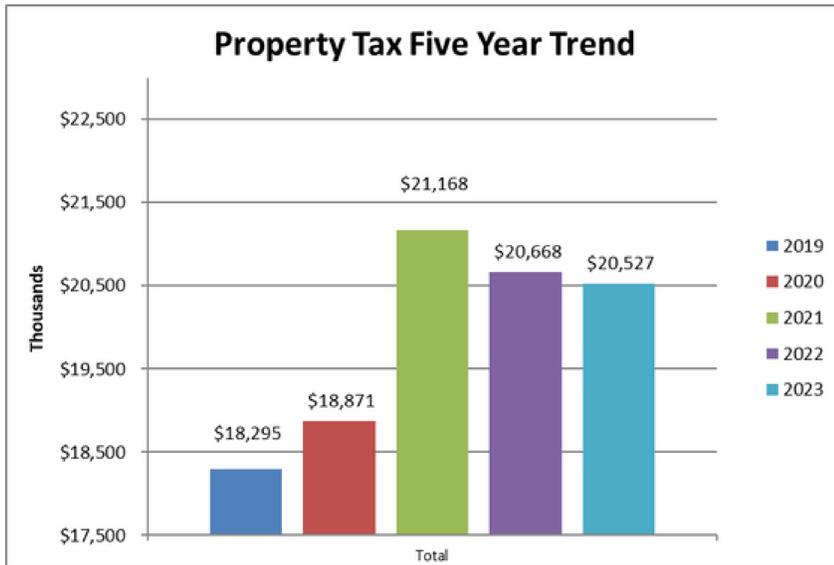
Revenue projections are prepared by department directors and budget staff and are approved by the City Manager as part of the annual budgeting process. Prior to submitting revenue projections to the City Manager, budget staff compares and reconciles revenue projections with those prepared by department directors.

Bond issuances anticipated in the Water Protection Fund and newly established Debt Service Fund, tend to distort the percentages other revenue sources provide to the operations of the City. Therefore, the following discussions exclude that amount for purposes of establishing major revenue sources and providing the percentage of support provided whenever such issues are anticipated.

Revenue Sources

- **Property Tax** – Property taxes represent approximately 9.0% of the City's budgeted resources. Property taxes include real, personal, public safety, railroad & utility, merchants & manufacturers (M & M) surtax, financial institutions, and payments in lieu of tax (PILOTS). Real property taxes are assessed at the prescribed tax rate per \$100 of assessed value determined at 12%, 19%, and 32% of fair market value for agricultural, residential, and commercial property, respectively.

Revenue Assumptions – Real Estate and Personal Property budgets project a one percent (1%) increase over FY2022. Trends over the past five years have fluctuated due to Bonds for Bridges (FY2021) and slight decreases in FY2022 and FY2023 due to assessed valuation adjustments.

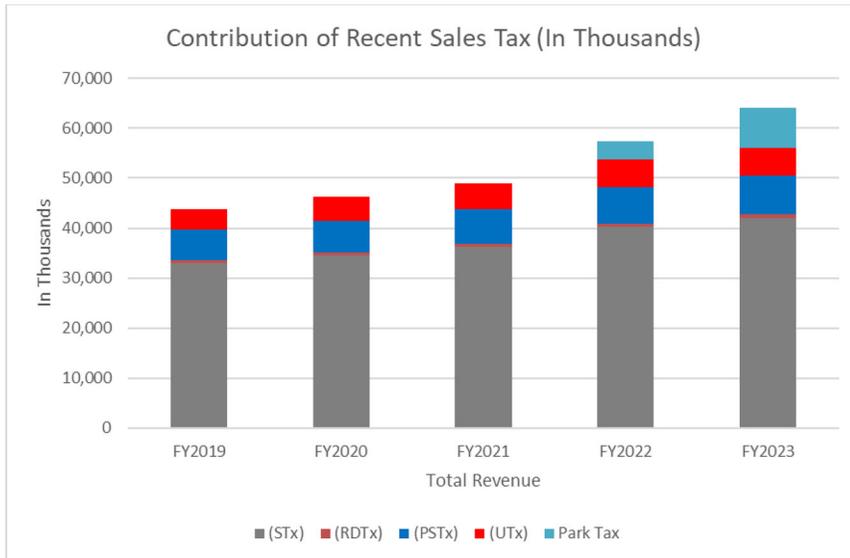


Hancock limitations for tax year 2022 restricted property tax growth to the lower of actual growth or the 2022 consumer price index, which was 7.0%. As of June 30, 2022, 2022 property tax assessed valuations (except new construction and improvements) had increased by 0.2181%. Budget numbers for fiscal year 2023 were projected to be a slight 1% increase. An average of the last three fiscal years is used in projecting other revenues is not used for property taxes as the tax levy of assessed by Buchanan County is not based upon historical values, but actual valuation of property owned by citizens of St. Joseph and new construction.

- Sales tax** – Sales Taxes represents 36.2% of the City’s total revenue. The current sales tax rate is 3.875% - 1.5% General Sales Tax (General Fund), 1/2% CIP Sales Tax (Capital Projects Fund), 1/2% Parks Sales Tax (Parks Sales Tax Fund), 1/2% Public Safety Tax (Public Safety Fund), 1/2% Police Sales Tax (Police Sales Tax Fund – Effective 4/1/2023), 3/8% Mass Transit Sales Tax (Transit Fund). In addition, the city receives cigarette taxes (5% -General Fund), hotel/motel tax (3% - General Fund), hotel/motel economic development tax (3% - restricted within the General Fund) and state fuel tax distributions (Streets Maintenance Fund).

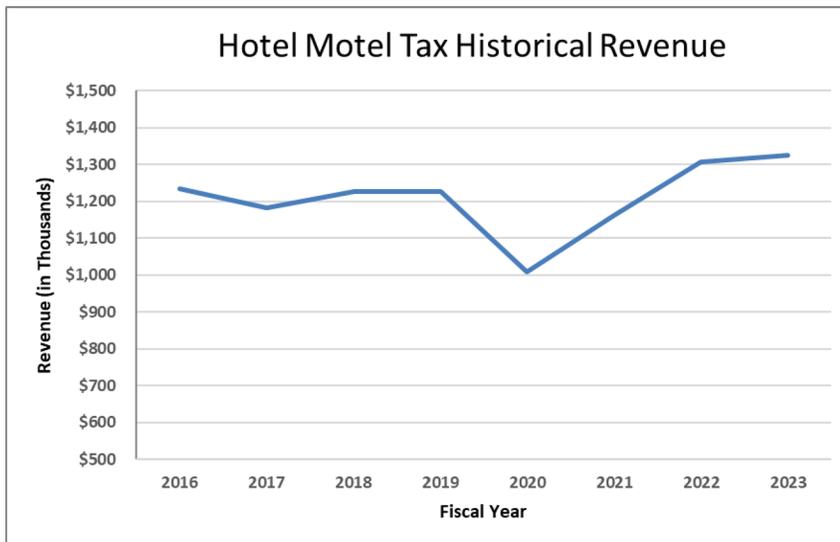
Revenue Assumptions – As with property taxes, the FY2023 budget was set at the same level as the FY2022 due to an anticipated recession, unanticipated business interruptions, and/or closures. Existing sales revenue to date has shown an increase of 8.1% to date. However, use tax revenues are flat due to an unanticipated vendor refund from a tax appeal by the Missouri Department of Revenue posted in January/February 2023 revenue (\$1M). With the current cost of living increasing 8-12%, the City receipts are in line with the economic conditions. Historically, inflation lasts from 1-2 years, therefore, FY2024 budget is being set at 5% increase over the FY2023 projections budget. Newly implemented Park Tax (January 2022) and Police Tax (April 2023) will add significant tax revenues to the table next fiscal year.

Use tax revenues are designated for Street improvement purposes only and not general purposes. As a result of the Wayfair Court case ruling, a decision was made to separate retail use tax from total use tax funds in FY2022. For comparison purposes all use tax receipts are being reported.



	FY2018	FY2019	FY2020	FY2021	FY2022
Existing Sales Taxes (STx)	33,497	32,949	34,515	36,313	38,946
Riverfront Dvlpmnt Tax (RDTx)	614	614	506	582	625
Public Safety Tax (PSTx)	6,191	6,097	6,469	6,801	7,316
Park Tax (PKTx)	0	0	0	0	3,000
Use Tax-Enhanced Streets (UTx)	3,889	4,111	4,677	5,154	5,561
Total Sales Taxes	44,191	43,770	46,166	48,850	55,448

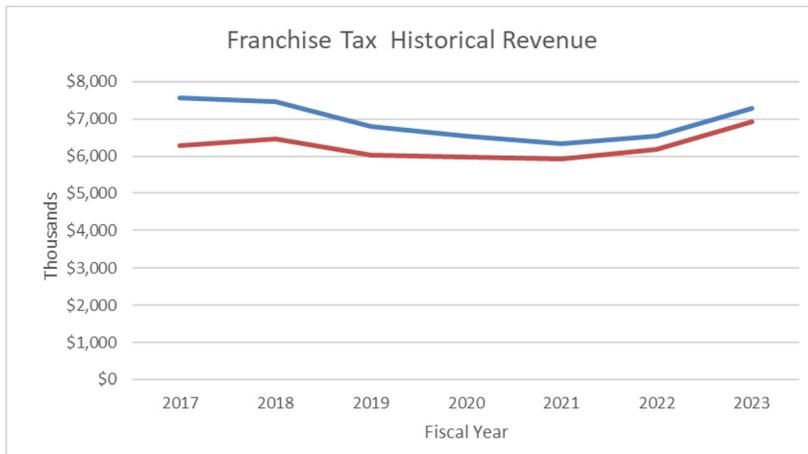
Hotel/Motel tax revenue has bounced back from the downturn in FY2020 due to COVID. This revenue source tends to follow the attractions within the St. Joseph and the Kansas City areas. The 2021 Air Show was a positive step in the recovery. The 2022 Kansas City Chief's Camp is returning for a 12th consecutive year on the Missouri Western State University campus.



Fiscal year 2023 motor vehicle tax revenues (not included in the above chart) fluctuate with gas prices, automaker incentives, unprecedented inflation upon used car sales, etc. and are projected to increase by 1.5% over FY2023 budget.

- **Utility Taxes** – Utility taxes (franchise fees) represent 3.4% of total City revenue and are assessed to private utility companies on gross receipts collected from customers and then remitted on a monthly (or quarterly) basis. The electric franchise fee is determined based on a declining block scale ranging from 6.5% to 0.5% depending on usage. Other franchise fees are fixed as percentage of gross receipts as follows: steam (1/2%), telephone (7%), cable (5%), water (6.5%), and gas (6.5%). An additional franchise license fee of 1% is assessed on water, gas, and electric receipts and is dedicated to mass transit operations.

Revenue Assumptions - Annual growth in franchise fees are very difficult to project using historical revenue patterns. Therefore, a multi-year average is used. Fluctuations in franchise fee revenues correspond to changes in weather conditions and rate increases (or decreases) by individual utilities, as well as effects State and Federal legislation.



The chart above shows a downward trend in total utility taxes (with cell phone revenues) for FY2019. This was a result of electric gross receipt adjustments due to the 2018 federal corporate tax decrease being passed on to electric consumers. This adjustment also affected the revenues going forward.

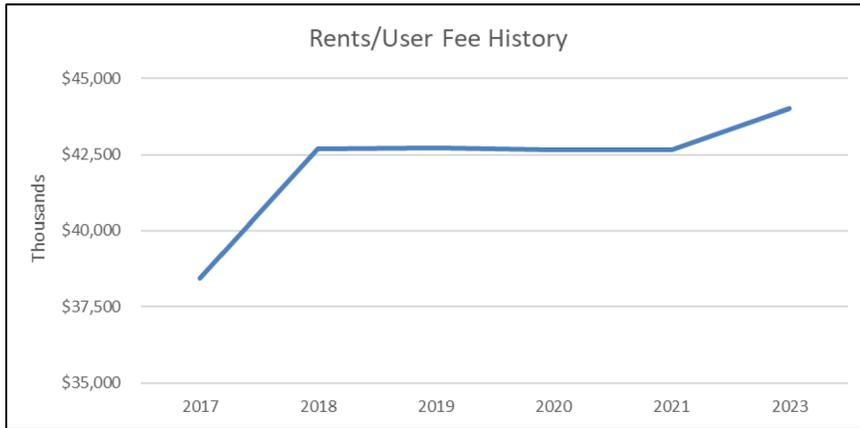
The bottom line reflects the history of utility taxes without the cell phone revenues. Between fiscal years 2017 and 2022, revenues have declined 35%, as reflected in the narrowing of gap between revenue levels.

With fluctuating weather conditions, economy, etc., the utility tax budget is projected based upon an average of the last three fiscal years. Recent rate increases by each of the utilities has resulted in increased franchise tax revenues in FY2023. The FY2024 budget has been increased by 6.5% over the FY2023 adopted budget as a result of these rate increases.

City staff have contracted with outside counsel to audit telecom revenues to ensure exemptions are appropriate. Federal legislation has exempted some revenues from the gross receipt calculation. Cable revenues have been falling steadily with the increased competition from satellite providers and streaming services.

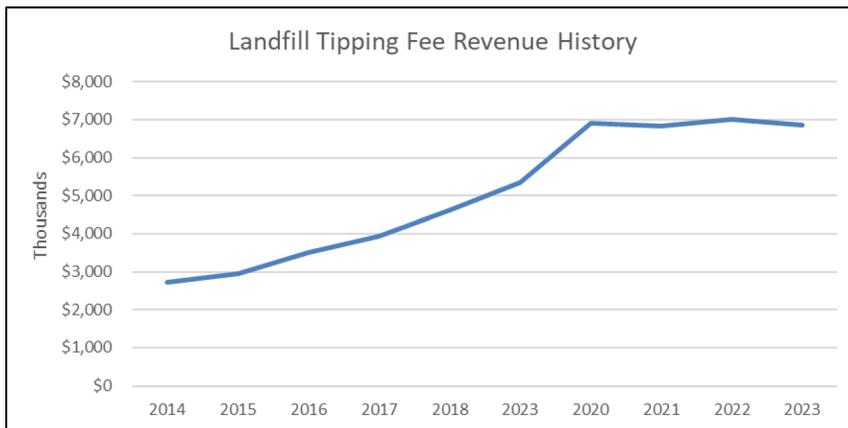
- **User Fees** - User fees represent 21.0% of total budgeted revenues and are charged for civic facility rents, downtown and on-street public parking, building inspections, recreational activities (swimming, ice skating, golf, athletic leagues, etc.), casino gaming taxes, bus fares, sewer user fees, landfill tipping fees, and various other fees for service.

Revenue Assumptions – Ownership changes, COVID-19 and the economy have had an impact on gaming revenues over the past six years. Although admissions revenue has declined over the past few fiscal years, gaming has held steady.



Sewer fees are determined by an Annual Cost of Service Study prepared by outside consultants. The FY2023 study is currently under review. Sewer rates have remained the same since July 2017, despite rate study recommendations of 2-4% increases, a sigh of relief for users. Rates are expected to increase in FY2024.

The last landfill tipping fee study was performed In March 2018 by Blackstone Environmental, Inc. At that time, Council approved staff recommendations lowering the tonnage rate from \$34.00 to \$32.00. Revenue history had double digit increases through June 2020 but have levelled off since that time.



FY2023 revenue to date has decreased slightly (1.8% overall). The budget expectations reflect a slight growth in revenues.

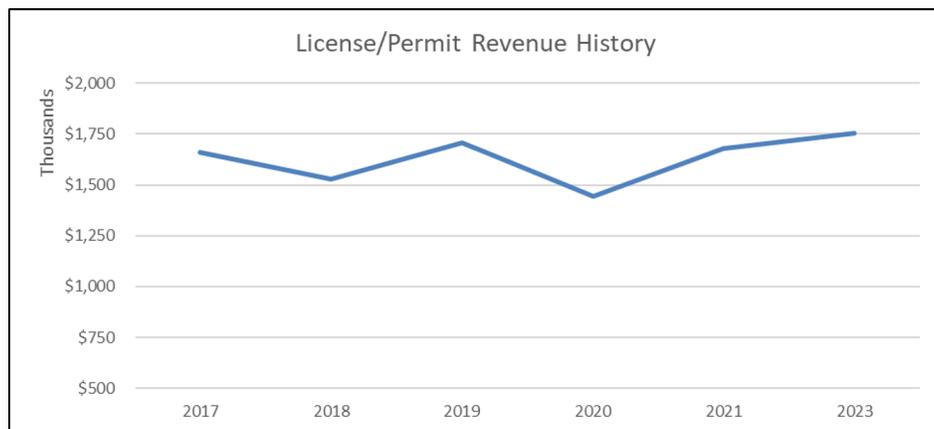
- **Grants** - Grant revenues consist primarily of: Federal Community Development Block Grant (CDBG) funds for programs designed to assist low and moderate income individuals; Federal Transit Administration (FTA) operating and capital outlay assistance for the city's public transit system; Federal Aviation Administration support for Rosecrans Airport improvements; and of Federal Economic Development Administration (EDA) for qualified infrastructure improvements related to economic development initiatives.

Revenue Assumptions - Historical revenue patterns and trends are only marginally useful when projecting future grant revenues. Annual federal funding of CDBG programs remain questionable with possible complete budget cuts coming. Some grant funding is based on funding applications pending and/or approved for specific projects and program activities. Increases and decreases in total grant revenue often correspond with increases and decreases in capital projects funded by grants. Grant amounts are based on known or anticipated amounts at this time. Unbudgeted grants received during the year result in an amended budget to recognize the revenue and intended expenditures tied to them.

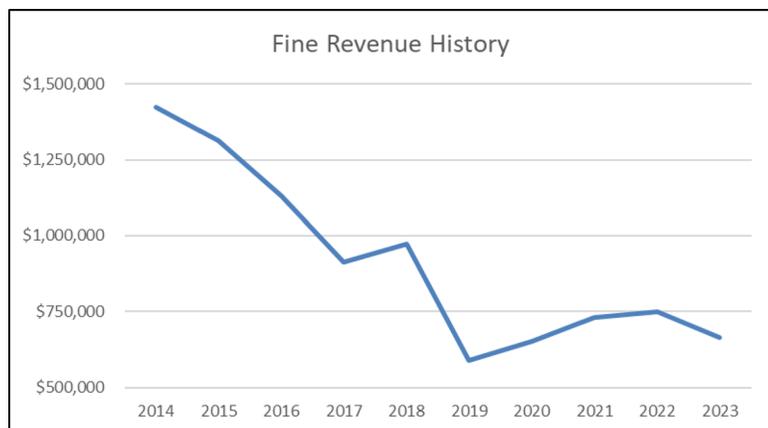
- **Licenses/Permits/Fines** - Licenses and permits are charged to specific individuals based on the value of service provided. Licenses are issued for occupational licenses, liquor licenses, dog licenses, trade licenses/examination fees, and garage sale licenses. Permits are issued for trash hauling, septic tanks, food establishments, street cuts, and alarm monitoring. Fine revenue is generated as a byproduct of the city's effort to reduce violations of its code of ordinances. Overall, these sources generate approximately 1% of the City's revenues.

Revenue Assumptions – Revenue estimates are traditionally based on the experience and projections of the responsible departments. Revenues for inspection fees and plan review have been held steady.

As with other categories, the pandemic had a slight impact on business licenses fees. However, the St. Joseph construction market has remained consistent, so budget levels will result in slight growth for FY2023/FY2024.



Municipal Court fine revenue (included in total fines above) remains low due to 2018 State legislation restricting maximum fines and ability to enforce appearance in Court. The peak revenue \$1.424 million shown in FY2014 included Court fines of



\$771,324, court processing and other fees \$367,835, parking fines \$119,941 and other miscellaneous administrative penalties and fees. The reduced number of citations issued, fines assessed and collected, etc. have resulted in revenues at a fraction of those levels, with no increase in the foreseeable future unless State legislation changes.

- **Sale of Bonds** - Bond sales occur intermittently in response to the funding requirements of capital projects and capital outlay initiatives.

Revenue Assumptions - Bond sales most often occur in response to individual capital project and capital outlay funding initiatives with little or no relationship to prior year bond sales.

- **Interest/Other** - Interest revenues consist primarily of interest earned on operating and capital project cash reserves. Lesser amounts of interest are derived from special assessments and accounts receivable. Other revenues are generated from special assessment principal collections, sale of fixed assets, insurance recoveries, and reimbursements of prior year expenditures.

Revenue Assumptions - Interest earnings relate most specifically to the amount of expected cash reserves, fund balances, and interest rates rather than to historical interest income totals. Much of what is ultimately contingent in nature. Due to the contingent nature of insurance recoveries, refunds of prior year expenditures, and sale of fixed assets,

such revenues are usually not included in the Annual Budget.

History of City



St. Joseph, Missouri

In 1843, the people of Black Snake Hills sought to designate their community as the seat of Buchanan County. As a result, Joseph Robidoux decided to have the land platted, ultimately choosing a design by Frederick Smith who in turn named the city St. Joseph. The official plat, signed by Joseph Robidoux was then sent to the Court of Common Pleas in St. Louis and on July 26, 1843, it was officially recorded as the town of St. Joseph.

The City of St. Joseph was incorporated as a village in 1851, a second class city in 1885, a first class city in 1909, and as a constitutional city charter government in 1961. The current Charter became effective on April 19, 1982, and provides that the municipal government shall be known as a Council-Manager government. A City Manager is appointed by the City Council and serves for an indefinite period as the City's chief administrative officer. The City Charter also provides for the appointment of a City Clerk by the City Council and the election of a Municipal Court Judge by the citizens. The City Charter was amended August 9, 1989, to provide for a District Council system consisting of nine members including a Mayor and three Council members nominated and elected at-large, and five Council members elected by district. Council members serve concurrent four-year terms and are elected on a non-partisan basis.

The City Charter provides for a Council-Manager form of government and the following municipal services:

- General Government
- Public Safety
- Public Works & Transportation
- Highways & Streets
- Planning & Zoning
- Culture & Recreation
- Sanitation, Health & Social Services
- Public Improvements

These municipal services are provided by the following departmental organizations as defined in the City Administrative Code as follows:

- City Council & Mayor
- City Clerk
- City Manager's Office
- Finance
- Fire
- Human Resources
- Communications & Community Engagement
- Health
- Law
- Parks, Recreation & Civic Facilities
- Planning & Community Development
- Police
- Public Works & Transportation

Population Overview



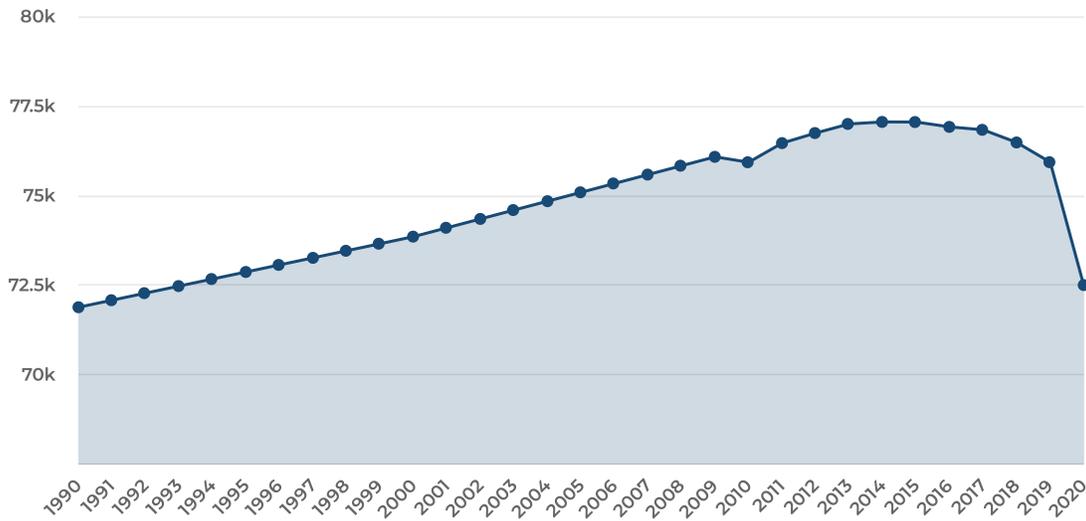
TOTAL POPULATION

72,473

▼ **4.5%**
vs. 2019

GROWTH RANK

631 out of **1220**
Municipalities in Missouri



* Data Source: U.S. Census Bureau American Community Survey 5-year Data and the 2020, 2010, 2000, and 1990 Decennial Censuses



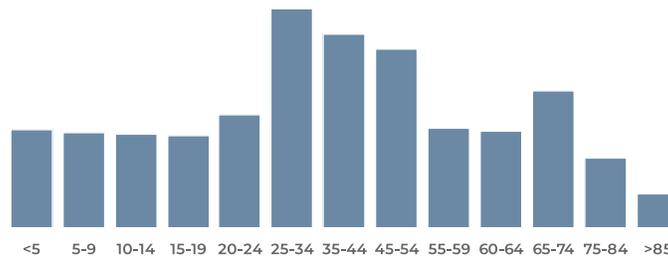
DAYTIME POPULATION

88,095

Daytime population represents the effect of persons coming into or leaving a community for work, entertainment, shopping, etc. during the typical workday. An increased daytime population puts greater demand on host community services which directly impacts operational costs.

* Data Source: American Community Survey 5-year estimates

POPULATION BY AGE GROUP



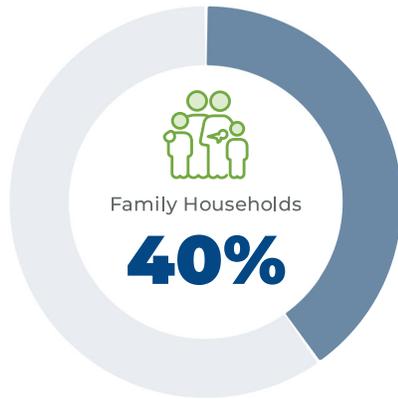
Aging affects the needs and lifestyle choices of residents. Municipalities must adjust and plan services accordingly.

* Data Source: American Community Survey 5-year estimates

Household Analysis

TOTAL HOUSEHOLDS
29,008

Municipalities must consider the dynamics of household types to plan for and provide services effectively. Household type also has a general correlation to income levels which affect the municipal tax base.



▼ **16%**
lower than state average



▼ **17%**
lower than state average



▲ **14%**
higher than state average

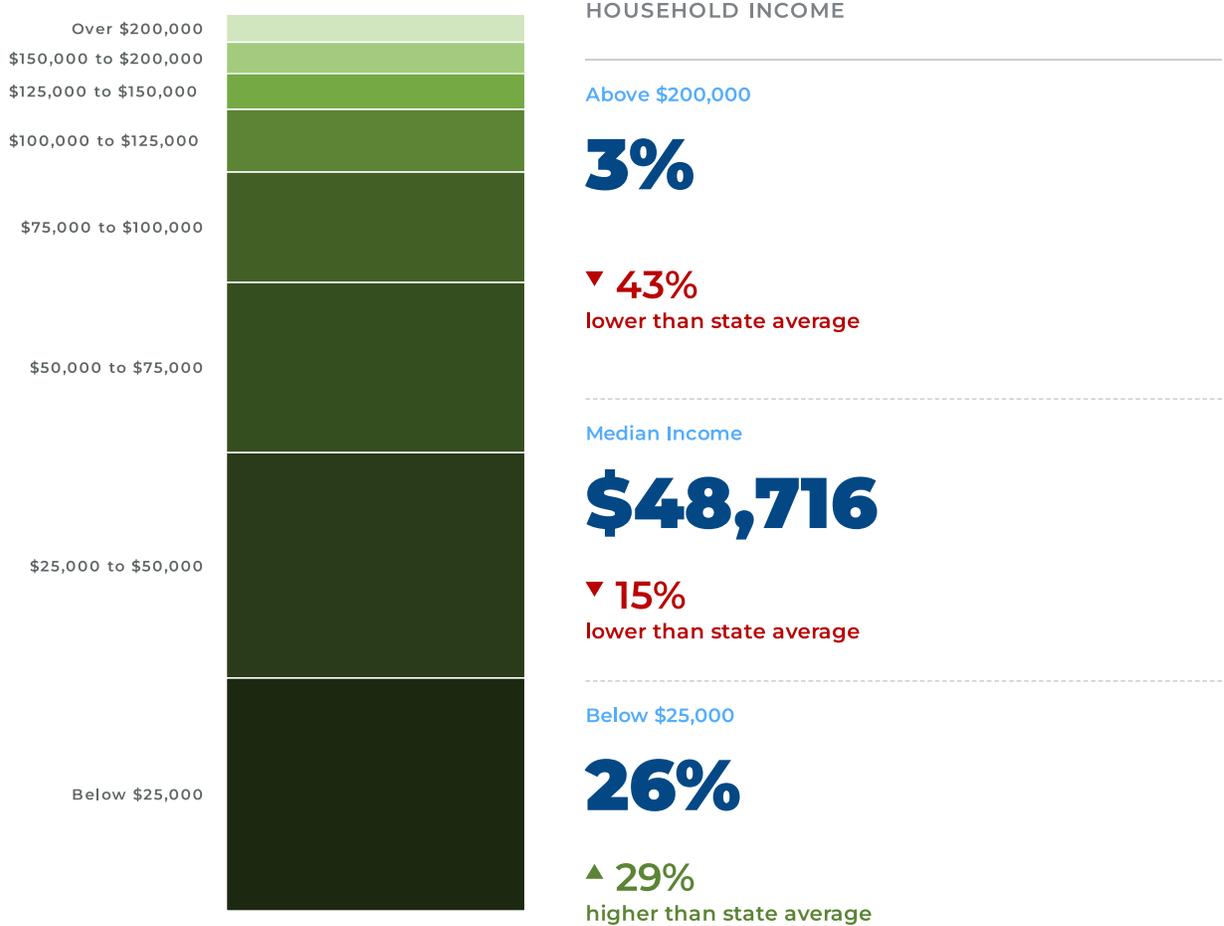


▲ **17%**
higher than state average

** Data Source: American Community Survey 5-year estimates*

Economic Analysis

Household income is a key data point in evaluating a community's wealth and spending power. Pay levels and earnings typically vary by geographic regions and should be looked at in context of the overall cost of living.



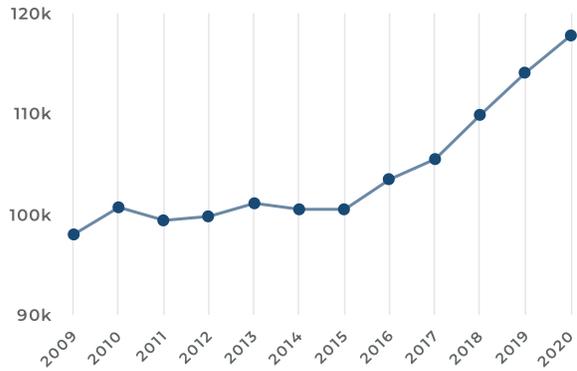
* Data Source: American Community Survey 5-year estimates

Housing Overview



2020 MEDIAN HOME VALUE

\$117,800

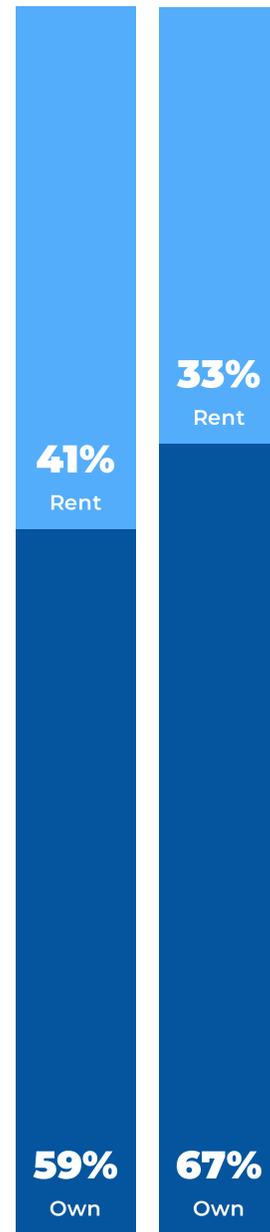


* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME OWNERS VS RENTERS

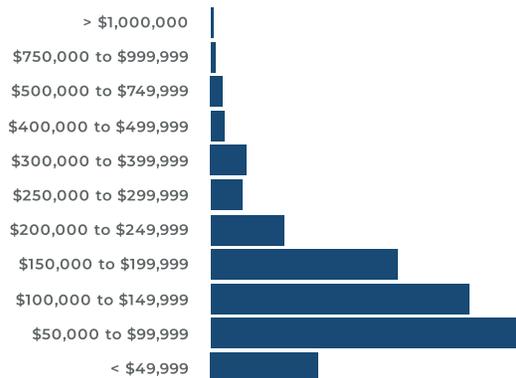
St Joseph State Avg.



* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

HOME VALUE DISTRIBUTION

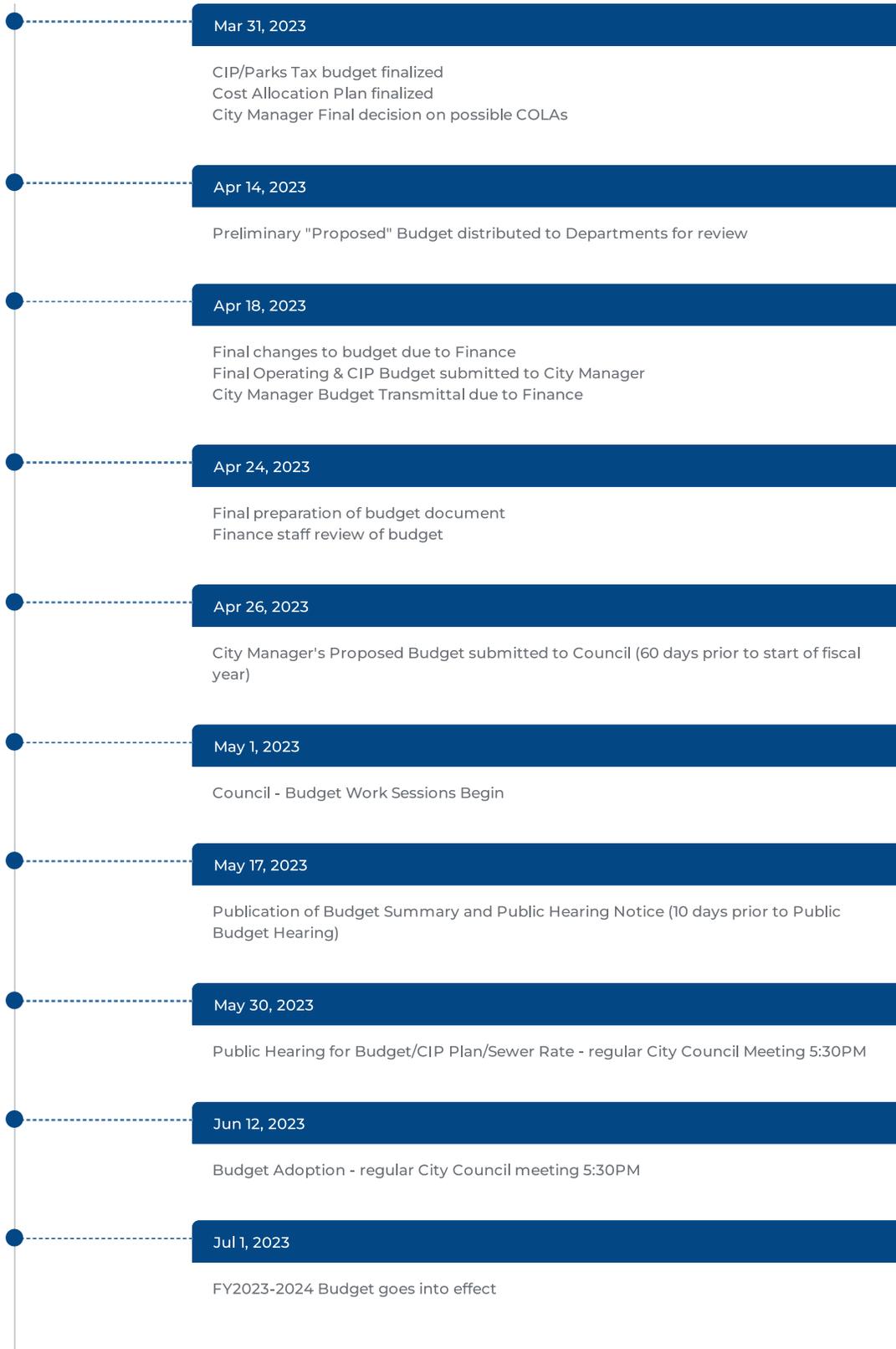


* Data Source: 2020 US Census Bureau

(<http://www.census.gov/data/developers/data-sets.html>), American Community Survey. Home value data includes all types of owner-occupied housing.

Budget Timeline

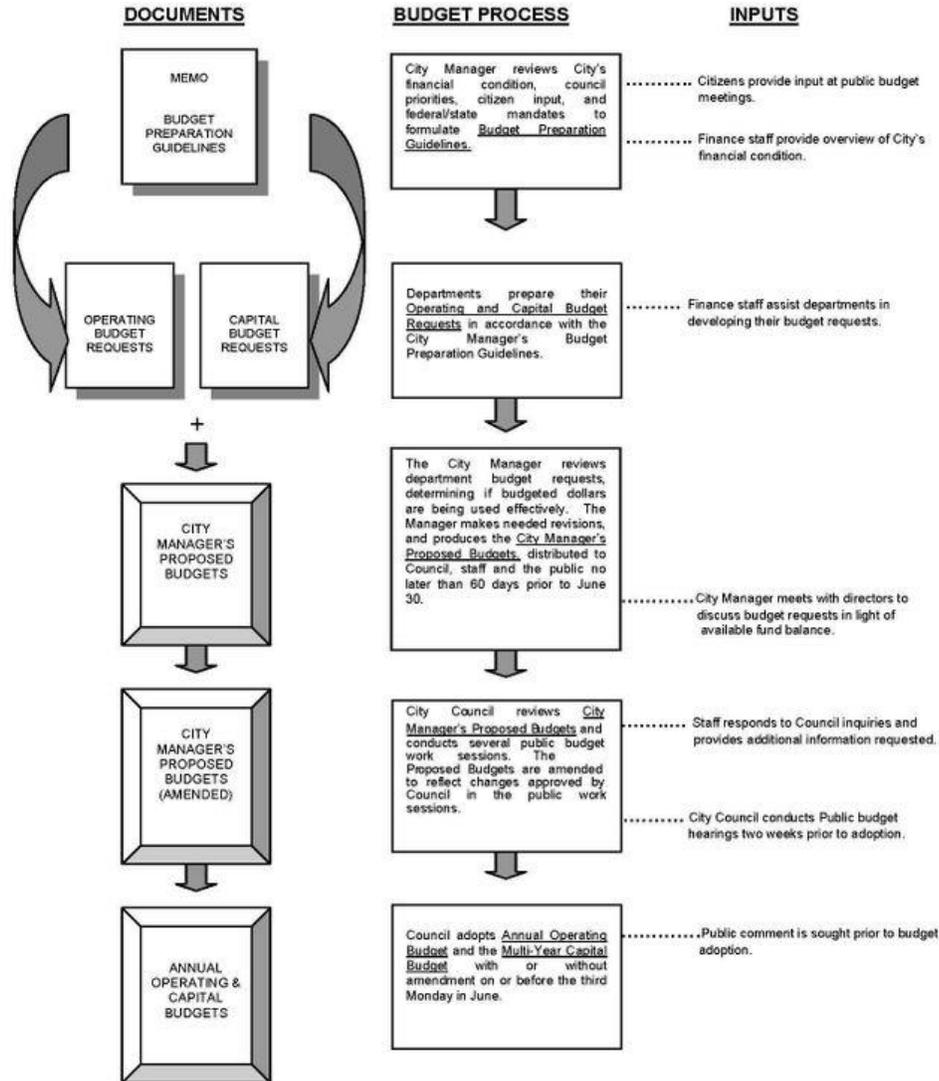




BUDGET PROCESS

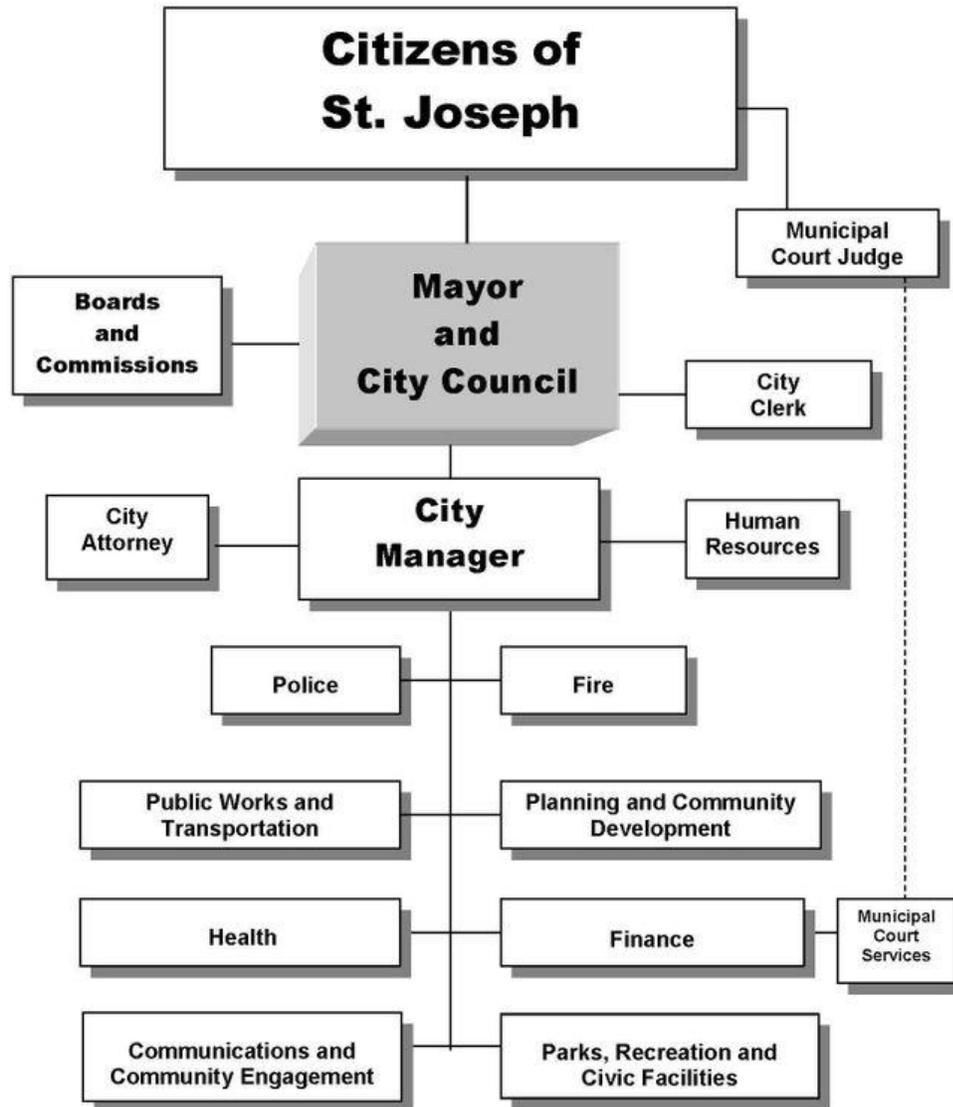
Annual Budget & Program of Services

The Proposed Annual Budget is submitted by the City Manager to the City Council no later than sixty days prior to June 30, the end of the City's fiscal year. The proposed budget must be balanced within each fund based on estimated revenue for the upcoming fiscal year, plus or minus any carry-over fund balance from prior fiscal years. The City Manager's Proposed Budget is based on operating and capital budget requests prepared by each department, Council priorities, citizen input, federal or state mandated actions, estimated revenues, and available fund balances. The Council may amend the proposed budget within estimated revenue and available fund balances.



Organization Chart

ORGANIZATION CHART



Fund Structure



Fund Accounting

- **Purpose of Fund Accounting**
 - To facilitate expenditure control in the public sector.
 - Separate record keeping for separate funds.
 - Required by law

- **General Fund** – provides the resources required to operate on a day-by-day basis.
 - Police Department and Fire Department
 - Planning & Community Development
 - General Government
 - Finance
 - Street Maintenance Support Services
 - Parks & Recreation
 - Public Health

- **Revenue Sources for General Fund** – Revenues received are from “unrestricted sources”
 - General real & personal property taxes
 - Public Safety, General Health, and Parks & Recreation property taxes
 - 1 ½ Cent General Sales Tax
 - Franchise Taxes – taxes paid by utilities based on their gross receipts
 - Various user fees and charges



Fund Accounting

- **Special Revenue Funds** – established to yield accountability for revenue sources legally required to be tracked separately.
 - In other words - Revenues from sources that dictate how they can be used are segregated into “funds” and their uses are accounted separately.
 - **Public Safety Tax Fund** - ½ Cent sales tax for public safety purposes in the police, fire, and health departments
 - **Police Tax Fund** – ½ Cent sales tax for police salary enhancements, capital purchases and training
 - **Street Maintenance Fund** - motor fuel taxes, road and bridge tax , and transfers from General Fund
 - **Parks Maintenance Fund** - Park real estate tax (land only), specific trust revenues
 - **Parks Sales Tax Fund** – ½ Cent Sales to fund park improvement projects and capital equipment purchases
 - **CDBG Fund** - Federal funding through HUD
 - **Museum Fund** - Real & Personal property taxes for museum purposes
 - **American Rescue Plan Act Fund** – Federal grant to provide economic stimulus
 - **Special Allocations Fund**
 - Tax Incremental Financing (TIFs)
 - Community Improvement District (CIDs)
 - Transportation Development District (TDDs)
 - **Gaming Fund** – a portion of the gaming taxes and admission charges the casino sends to the State (only city that give ½ to County)
 - Unrestricted, but historically Councils have preferred to use for “economic development”.
 - City Councils have had a policy of not using for salaries since losing the revenue source would put funding for employees at risk.
- **Capital Projects Fund** - half cent CIP sales tax, transfers from other funds supporting capital projects, grants for specific projects.
 - Restricted to voter passed Capital Improvement Projects
 - Not for Capital Purchases which are \$5,000 or more



Fund Accounting

- **Enterprise Funds** – (Business-Like) Fund where the intent of the governing body is that the cost of providing goods or services to the general public on a continuing basis be financed or recovered primarily through use charges.
 - Goal is to make the “business” as effective and efficient as possible to keep user charges as low as possible.
 - **Aviation Fund** - Contracts with the Air National Guard, hangar rental fees, leases with farm land, grants and contributions from County, sale of gas & oil
 - **Public Parking Fund** - ½ of city sticker fees revenue, all parking fines, parking passes and charges
 - **Water Protection Fund** - Sewer service charges, contract with South St. Joseph Sewer District, penalties on industries for exceeding levels of certain properties in their discharge, special assessment district payments, grants for capital projects, bond proceeds for capital improvements.
 - Waste water utility bill is a user fee in which payment is made for the service provided.
 - **Golf Fund** - Daily green fees, annual fees, locker fees, cart fees, pro shop revenue, concessions, meeting/event room rental, gift cards, etc.
 - **Mass Transit Fund** - Utility franchise taxes specifically for transit, federal & state transportation grants, .375 sales tax specifically for transit, rider fees.
 - **Landfill Fund** - landfill tipping fees and recycling revenues.

Basis of Budgeting

Missouri statutes require all political subdivisions of the State to prepare an annual budget. Annual budgets for all governmental funds are adopted using the modified accrual basis of accounting, modified further by the encumbrance method of accounting. Annual budgets are adopted by City Ordinances for the General fund, Special Revenue funds except the CDBG Loan funds, Capital Projects fund and Enterprise funds. The City Manager is authorized to transfer budgeted amounts within programs within any department; however, revisions that alter the total expenditures of any department and certain appropriations of salary and wages, fringe benefits, and capital outlay must be approved by the City Council. Budgetary control is exercised at the departmental classification level (personnel, supplies, services, etc.) the level at which an expenditure may not exceed appropriations without Council approval. Budgeted expenditures cannot exceed budgeted revenues and unencumbered positive fund balances as required by Sanction 67.010 RSMo

Financial Policies

FUND BALANCE

This fund balance policy applies to all City's fund balance and reserves. The objective of establishing and maintaining a fund balance policy is for the city to be in a strong fiscal position that will (1) provide sufficient cash flow for daily financial needs, (2) secure and maintain investment grade bond ratings, (3) offset significant economic downturns or revenue shortfalls, and (4) provide funds for unforeseen expenditures related to emergencies.

In February 2009, Governmental Accounting Standards Board (GASB) issued GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions effective for fiscal periods beginning after June 15, 2010. This standard created new classifications for fund balance based upon constraints placed on the use of current fund balance and redefines governmental fund type definitions effective for the City of St. Joseph for fiscal year ending June 30, 2011.

Minimum Fund Balance

General Fund – The General Fund is used to account for resources traditionally associated with government which are not required legally or by sound financial management to be accounted for and reported in another fund.

The City shall strive to maintain a fund balance level in the General Fund equal to 10% of annual expenditures. The purpose for maintaining this balance will be for meeting emergencies arising from (1) the loss or substantial reduction in actual revenue collections over anticipated amounts (2) unexpected expenditures due to natural disasters or casualty losses (3) non-budgeted expenditures for the satisfaction of court judgments and litigation costs and (4) conditions that threaten the loss of life, health or property within the community.

The availability of resources in other funds and the potential drain on the General fund resources from other funds could affect the necessary level of minimum unrestricted fund balance. The availability of resources in other funds may reduce the amount of unrestricted fund balance needed in the General fund, just as deficits in other funds may require that a higher level of unrestricted fund balance be maintained in the General fund.

All other funds, including Special Revenue Funds, Debt Service Funds, and Capital Project Funds do not have a fund balance requirement. Fund balances in these funds are dictated by revenue sources and are equal to a schedule of expenditures and capital projects.

Special Revenue Funds – Special revenue funds are created to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes. The amount of any reservation of fund balance shall be governed by the legal authority underlying the creation of the individual funds.

Debt Service Fund – Debt service fund is created for very specific reserve amounts as part of the ordinance or resolution which authorizes the issuance of the bonds. Reserve requirement for any outstanding bond issue will be consistent with the ordinance or resolution authorizing the issuance of the bonds.

Capital Projects Fund – Capital projects fund is created to account for resources designated to construct or acquire capital assets and major improvements. These projects may extend beyond a single fiscal year. However, at a minimum, the fiscal year end reserved fund balance, and estimated revenues for the ensuing fiscal year must be sufficient to meet all outstanding fund encumbrances.

The City will periodically review of the sufficiency of the minimum fund balance levels in all funds.

Order Of Resource Use

The City will classify its fund balances based on the nature of the particular net resources reported in a governmental fund and on the constraints placed on their use. It is the policy of the City to utilize the restricted fund balance for a specific purpose prior to unrestricted fund balance when more than one fund

balance resource is required. Unrestricted fund balance will be maintained for necessary and unexpected expenditures. With this policy, the City will consent to committed amounts first followed by assigned funds before allocating unassigned net resources when more than one unrestricted resource is required.

This policy shall recognize the financial importance of a stable and sufficient level of fund balance. In the event that the fund balance is so calculated to be less than the policy anticipates for minimum required balances, the City will strive to adjust budget resources in the subsequent fiscal years to restore the balance. Whenever an operating fund balance falls below the level established above, the City will restore through revenue allocations or expenditure reductions back to the allowable level.

The City will strive to develop and maintain a diversified and reliable revenue stream so as to avoid becoming overly dependent on any single source of revenue. Efforts will be directed to optimize existing revenue sources while periodically reviewing potential new revenue sources. Any amounts in an operating fund balance that exceed the appropriate level of that fund may be utilized in the following year's operating budget for one-time or limited purposes.

The City Manager is directed to make recommendations to the City Council with the proposed budget a plan to restore the minimum requirements. (See specifics under the Revenue and Expenditure policy sections below.)

Stabilization Arrangements

Appropriation from fund balance shall require the approval of the City Council. If fund balance is nearing its minimum threshold, such appropriations shall be only for one-time expenditures and not for ongoing and routine operating expenditures. It should be used to ensure adequate reserves, respond to unforeseen emergencies, protect from revenue shortages, other contingencies, and overall financial stability.

Authority To Commit Fund Balance

The City Council is the highest level of authority and any committed amounts will be imposed by Ordinance.

Authority To Assign Fund Balance

The authority to assign fund balance for specific uses will be delegated to the City Manager and/or the Director of Finance.

Unlike committed fund balance, the action taken to assign fund balance may be made after year end.

The City will classify fund balance at year end for financial reporting purposes. Thus, only current, and not future, net resources are classified. Typically, the subsequent year's budgeted expenditures are expected to be paid from the subsequent year's revenues and not the current reporting year's ending fund balance. On occasion, the City will "deficit" budget, or in other words, budget more expenditures than anticipated revenues and drawdown beginning fund balance for the subsequent year. An appropriation of existing fund balance to eliminate a projected budgetary deficit in the subsequent year's budget in an amount no greater than the projected excess of expected expenditures over expected revenues satisfies the criteria to be classified as an assignment of fund balance. (6/4/2007, rev. 6/13/2011)

BUDGET POLICIES

Operating Budget Policies

1. Balanced Budget – Current revenues will be sufficient to support current operating expenditures.

2. Operating Deficits - Annual fund net operating deficits, a condition in which annual operating deficits exceed annual operating revenues, shall not be allowed for any purpose other than one that is temporary, minor and would not cause operating fund balance to be reduced below 5% of annual budgeted operating expenditures.

3. The City will avoid budgetary and accounting procedures that balance the current budget at the expense of future budgets. (6/4/2007)

Expenditure Policies

1. In order to meet the operating budget policies above, the following protocols shall be followed when developing annual operating budgets:

- a. Annual increases to employee health insurance at the fund level shall not exceed 15%.
- b. Annual increases to other employee benefit categories at the fund level shall not exceed 2%
- c. Annual increases to other operating expenditures at the fund level shall not exceed 2%.
- d. Annual service expansions shall not be allowed if those expansions rely upon revenue sources that are temporary in nature or provide for less than 100% of the full amount needed to operate that program or activity.
- e. The addition of new employee positions will only be requested after service needs have been thoroughly examined and it is substantiated that the additional staffing will result in increased revenue, enhanced operating efficiencies, or the achievement of specific objectives approved by the Council. In no event shall an increase in staffing levels be allowed to bring fund balance below the established target for any operating fund.

2. In the event that item 1 protocols are not sufficient to achieve the aforementioned fund balance and operating budget objectives, the City Council shall consider the following actions:

- a. Additional fees and revenues (see Revenue Policies),
- b. Adjust municipal programs and activities; explore alternate means of service delivery, procurement options, etc. These may or may not require a reduction in budgeted positions, active or vacant. To the extent feasible, personnel cost reductions will be achieved through attrition and reassignment.

3. Employee Compensation - The City will strive to provide for an annual increase to employee compensation in accordance with the City of St. Joseph Employee Compensation Plan. In the event the protocols and actions described above are not effective, only then shall the City Council forego employee compensation adjustments in accordance with the Employee Compensation Plan. (6/4/2007)

Revenue Policies

1. One-Time Revenues – One-time revenues shall be used only for one-time expenditures (including capital expenditures). The City will avoid using temporary revenues to fund on-going programs and activities.

2. Grants – The City shall actively pursue federal, state and other grant opportunities when deemed appropriate. Before accepting any grant, the City shall thoroughly consider all implications related to costs associated with complying with the terms of the grant agreement and the ongoing obligations that will be required in connection with the acceptance of the grant. Programs financed with grant monies will be monitored and the service program will be adjusted to reflect the level of available funding. In the event of reduced grant funding, City resources may be substituted only after all program priorities and alternatives are considered during the budget process.

3. Revenue Diversification – The City will strive to develop and maintain a diversified and reliable revenue stream (in all funds as far as possible) so as to avoid becoming overly dependent on any single source of revenue. Efforts will be directed to optimize existing revenue sources while periodically reviewing potential new revenue sources.

4. Estimation of Annual Budgeted Revenues – The Finance Department will provide an annual estimate of anticipated revenues using an objective and analytical process. When faced with assumption uncertainties, conservative projections will be utilized.

5. User Fees and Charges –

A. General and Special Revenue Funds - Fees and charges shall be periodically evaluated and, if necessary, adjusted annually to assure that they cover all direct and indirect costs unless it is determined by City Council that full cost recovery would not be in the best interest of the public.

B. Enterprise Funds – Fees and user charges for each enterprise fund shall be set at a level that fully supports the total direct and indirect cost of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges.

6. Administrative and Program Support Services – The City shall set fund transfers for each fund at a rate that fully covers direct and/or indirect costs of providing support services to other funds. The Indirect Cost Plan will be developed in accordance with prevailing federal indirect cost guidelines. (6/4/2007)

INVESTMENT POLICY

It is the policy of the City of St. Joseph, Missouri, to invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the City and while conforming to all Missouri state statutes, the City Charter, the City Administrative Code, and the City's Code of Ordinances governing the investment of public funds. The City Investment Policy, a separate document, is available on request. (7/19/1994; rev. 10/18/2010; rev. 01/17/2017)

CAPITAL ASSET POLICY

The Capital Asset Policy provides comprehensive guidelines for the classification, recording and control of capital assets. The policy applies to the recording of capital assets in the General Capital Asset Account Group and in the Proprietary Funds as necessary in order to 1) provide for physical and financial control, 2) avoid duplication and inefficient use of assets and 3) account for general government capital expenditures in compliance with Federal guidelines and State statutes and regulations concerning municipal accounting, auditing and reporting requirements. The Capital Asset Policy, a separate document, is available on request. (4/7/1997, rev. 12/13/1999; rev. 2/24/10)

PROCUREMENT POLICY

The City's Procurement Policy provides a process for the fair and equitable treatment of all persons involved in public procurement with the city, to maximize the procurement value of public funds in procurement and to provide safeguards for maintaining a procurement system of quality and integrity.

The policy applies to all contracts or commitments for the expenditure of any public funds under the city's control. It shall apply to every expenditure of public funds by the city irrespective of their source. When the procurement involves the expenditure of federal assistance or contract funds, the procurement shall be conducted in accordance with any applicable federal laws and/or regulations, which have not been set out in the policy.

The City Procurement Policy, made part of the city's code of ordinances, is available on request. (4/19/1982; rev. 3/22/1999; rev. 5/23/2005; rev. 12/18/2006; rev 2/25/2008; rev.11/30/17)

TRAVEL & OTHER BUSINESS EXPENSE POLICY

The Travel and Other Business Expense Policy (Policy) has been established for use by City employees and officials who travel and incur business expenses on behalf of the City both outside and inside the City. The Policy establishes General Conditions which are those requirements that must be satisfied in order to qualify for advance travel authorization from the City Manager and/or department directors. The Policy identifies Specific Conditions which are those individual requirements necessary for proper approval, payment, documentation, and reconciliation of actual travel and related business expenses. The Policy lists Allowable Expenses that are generally considered by the City and the Internal Revenue Service to be ordinary and necessary in the exercise of business when traveling for the City. The Policy identifies Unallowable Expenses considered by the City to be unordinary and unnecessary in the exercise of business when traveling for the City. The Policy includes Travel Position Statements that address, expand, and/or clarify the City's treatment of complex and/or specific travel and related business expense issues. Definitions explain terms commonly used when discussing travel and travel related issues. The Travel and Other Business Expense Policy, a separate document, is available on request. (4/30/1990; rev. 12/27/1999; rev. 6/13/2011)

TAX AND SECURITIES LAWS COMPLIANCE POLICY

The Internal Revenue Service and the Securities and Exchange Commission have increased requirements for compliance with federal tax and securities laws and expanded enforcement of such laws, shifting the burden of proof for compliance with such laws to the issuers of governmental obligations. The Tax and Securities Law Compliance Policy is intended to ensure compliance with Federal tax and securities laws following issuance of such bonds and obligations. The policy is available upon request. (10/29/2012)

WRITE OFF AND COLLECTIONS POLICY

The City adopted a Write-Off and Collections Policy to establish a consistent and effective method of handling various types of accounts receivables and improving collection efforts. The focus of collection efforts will be concentrated on billed amounts that remain uncollected past their due dates for more than 90 days ("Current Receivables"). The policy was drafted in order to pull together and formalize various departmental collection practices that had developed over the years. The policy is available upon request. (3/17/2014, rev. 2/7/22)

DEBT MANAGEMENT POLICY

The Debt Management Policy was established to accomplish several objectives:

- Minimize the cost of borrowing
- Provide timely funding of capital projects and other financial needs
- Optimize the City's credit ratings
- Establish a framework for appropriate security to investors of City obligations
- Ensure compliance with all statutory and regulatory obligations
- Communicate to the City and the municipal bond market the manner in which the City will participate in financing its debt obligations

The policy lays out the guidelines for the use of debt. It explains the types of debt the City is authorized to issue. Method of bonds sale are explained. Debt capacity guidelines are established for each type of debt obligation. Guidance is provided on debt structuring and terms of sale.

The actual components of debt management are discussed including the need for feasibility analyses and studies, debt service cash flow monitoring, covenant compliance, prepayment and defeasance of debt, and refunding of existing debt. Selection of related professional services – financial advisor, bond counsel, investment bankers/underwriters – is covered. Finally, investment of bond proceeds, debt reporting and the City's regulatory compliance and disclosure obligations are detailed. The policy is available on request. (2/28/2022)

BUDGET OVERVIEW

BUDGETED FUND BALANCE OVERVIEW

(in thousands of dollars)

Fund	Revenue	Expenditure	Net Revenue/ (Expenditure)	Estimated	Estimated
				Beginning Fund Balance	Ending Fund Balance
General Governmental	\$ 73,069	\$ 72,191	\$ 878	\$ 18,536	\$ 19,414
				Unassigned	
Computer Escrow Xp	\$ 910	\$ 708	\$ 201	\$ 296	497
Riverfront Econ Dvlp Tx	745	0	745	2,138	2,883
Street Enhancement	3,930	3,900	30	583	613
Vacant Structure	216	200	16	154	171
Land Bank	0	100	(100)	241	141
Opioid Revenue	0	10	(10)	0	(10)
Total Emergency Reserve	500	0	500	1,125	1,625
27th Payroll Reserve	40	0	40	1,143	1,183
Total including Allocations	\$ 79,410	\$ 77,110	\$ 2,300	\$ 24,217	\$ 26,517
(internal Fund Balance allocations)	(1,201)	(1,201)	0	0	0
Total General Fund	\$ 78,209	\$ 75,909	\$ 2,300	\$ 24,217	\$ 26,517
Special Revenue *					
Public Safety	9,376	10,165	(789)	1,999	1,210
Police Sales Tax	8,900	5,524	3,376	46	3,421
Street Maintenance	5,120	5,454	(334)	607	273
Parks Maintenance	2,006	1,622	385	(304)	81
Parks Sales Tax	8,846	18,563	(9,717)	10,013	295
Special Allocation (TIF)	2,592	1,838	754	7,132	7,886
Gaming Initiatives	875	877	(2)	114	112
Museum	645	591	53	279	333
Community Development	3,060	3,209	(149)	(1,262)	(1,410)
American Rescue Plan Act	3,747	3,747	0	24,464	24,464
General Obligation Bond Fund	1,494	966	528	1,758	2,286
Enterprise (inc. CIP Programs) *					
Municipal Golf	1,049	916	132	(103)	29
Aviation	21,473	21,750	(277)	(285)	(562)
Public Parking	653	653	0	173	173
Water Protection	34,724	35,120	(396)	21,142	20,745
Mass Transit	10,381	10,949	(567)	35,769	35,202
Landfill	7,450	6,503	947	9,939	10,885
Capital Projects Fund	14,026	11,257	2,769	11,888	14,657
Total	\$ 214,625	\$ 215,613	\$ (988)	\$ 147,584	\$ 146,595

Staffing by Service/Program

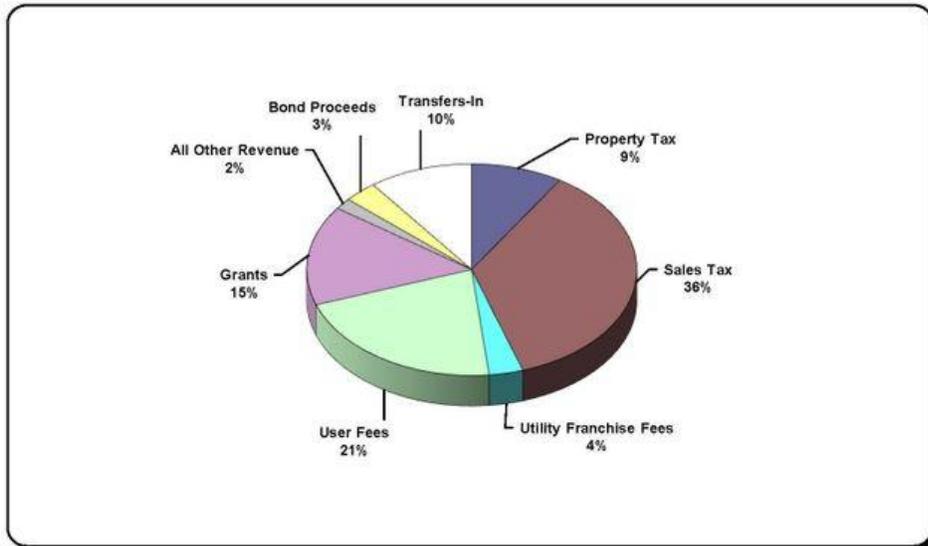
Includes Regular, Part Time Employees

	FY2023 Adopted	FY2024 Budget	Change from Prior Yr Adopted
General Government & Finance			
Mayor's Office/City Clerk	12.5	11.0	(1.5)
City Manager	6.0	3.0	(3.0)
Public Info/Technology	0.0	8.0	8.0
Human Resources/Risk Management	5.0	5.0	0.0
Legal	6.0	5.0	(1.0)
Finance (including Muni Court)**	31.5	27.5	(4.0)
	61.0	59.5	(1.5)
Planning & Community Development			
Planning & CD Admin	3.0	3.0	0.0
Planning	1.0	1.0	0.0
CDBG Admin & Housing/Revitalization	3.0	2.0	(1.0)
Property Maintenance/Demolition	13.0	14.0	1.0
Building Development	8.0	7.0	(1.0)
	28.0	27.0	(1.0)
Parks & Recreation			
Parks & Rec Administration	5.0	6.0	1.0
Parks Maintenance	24.0	25.0	1.0
Rec Activities & Cultural Facilities	31.5	31.5	0.0
Golf Operations	7.5	7.5	0.0
	68.0	70.0	2.0
Public Safety			
Police	186.5	186.5	0.0
Fire	131.0	131.0	0.0
Health	44.3	41.3	(3.0)
	361.8	358.8	(3.0)
Public Works			
Public Works Admin/MPO	5.0	6.0	1.0
Engineering	10.0	9.0	(1.0)
Street & Sewer Support Svcs	16.0	16.0	0.0
Streets Maintenance	54.0	54.0	0.0
Aviation	6.0	6.0	0.0
Landfill/Recycling Ops	23.0	23.0	0.0
Water Protection/Sewer Mnt	86.0	81.0	(5.0)
Parking Operations	3.0	3.0	0.0
	203.0	198.0	(5.0)
Total Full Time Equivalents	721.8	713.3	(8.5)

WHERE THE MONEY COMES FROM

(in thousands of dollars)

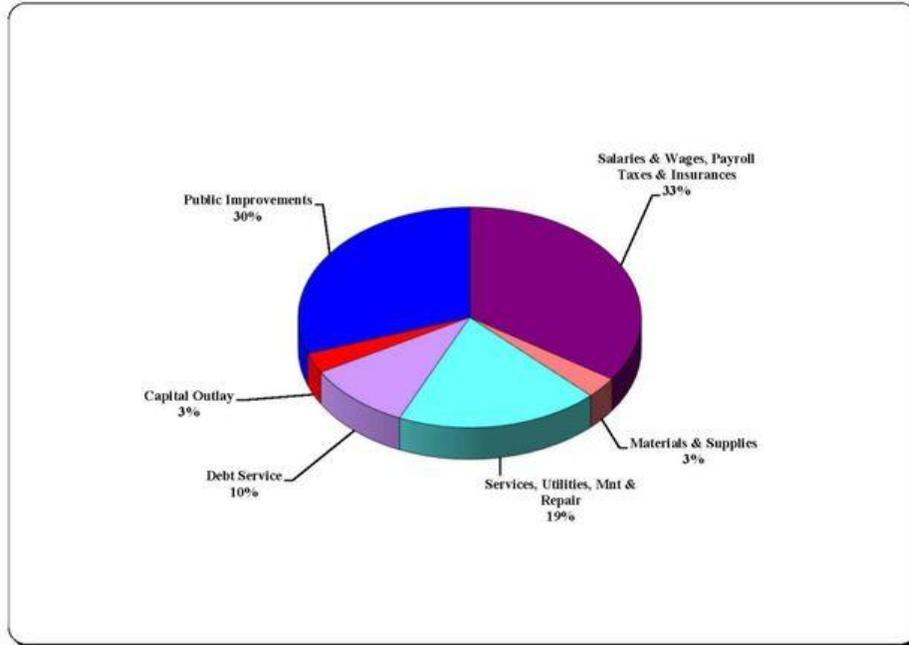
	FY2022 Actual	FY2023		FY2024		% of change from FY2023 Adopted
		Adopted Budget	Estimated Actual	Budget	% of total	
Revenue						
Property Tax	\$ 20,668	\$ 21,415	\$ 19,948	\$ 19,240	8.9%	(10.2%)
Sales Tax	63,055	63,084	70,507	77,290	35.8%	22.5%
Utility Tax	6,539	6,705	7,294	7,152	3.3%	6.7%
User Fees & Gaming	43,900	43,484	43,988	45,667	21.2%	5.0%
Grants	19,137	44,248	63,937	32,744	15.2%	(26.0%)
	153,299	178,936	205,674	182,093	84.5%	1.8%
Other Revenue						
Licenses & Permits	1,670	1,753	1,827	1,829	0.8%	4.3%
Fines	750	630	663	653	0.3%	3.7%
Interest	(11,774)	1,251	1,039	600	0.3%	(52.0%)
Bond Proceeds	24,751	25,432	21,032	7,000	3.2%	(72.5%)
Other	6,295	2,190	1,825	555	0.3%	(74.7%)
	21,691	31,256	26,388	10,637	4.9%	(66.0%)
Operating Revenue	174,990	210,192	232,062	192,730	89.4%	(8.3%)
Interfund Transfers-In	15,933	13,918	20,890	21,895	10.2%	57.3%
From (to) Fund Balance	(31,713)	(58,716)	(45,505)	988	0.5%	(101.7%)
Total Revenue	\$ 159,211	\$ 165,394	\$ 207,447	\$ 215,613	100.0%	30.4%



WHERE THE MONEY GOES
by Expenditure Type
(in thousands of dollars)

Expenditure	FY2022 Actual	FY2023		FY2024		% of change from FY2023 Adopted
		Adopted Budget	Estimated Actual	Budget	% of Total	
Salaries & Wages	\$ 36,342	\$ 37,342	\$ 39,235	\$ 42,621	19.8%	14.1%
Employee Benefits*	18,488	20,675	21,675	24,112	11.2%	16.6%
Materials & Supplies	5,257	5,625	5,457	6,016	2.8%	6.9%
Services & Utilities	36,932	33,319	37,060	37,098	17.2%	11.3%
Debt Service	42,180	37,794	44,771	19,360	9.0%	(48.8%)
Capital Outlay	4,820	4,494	4,494	5,696	2.6%	26.7%
Public Improvements	46,548	69,045	83,213	58,816	27.3%	(14.8%)
	190,568	208,294	235,905	193,718	89.8%	(7.0%)
Interfund Transfers-Out	6,118	4,840	10,825	21,895	10.2%	352.4%
Total Expenditures	\$196,686	\$213,134	\$246,730	\$215,613	100.0%	1.2%

*Payroll Taxes, Pension Costs, Health Insurance



WHERE THE MONEY GOES

Operational Summary

Department	FY2024 Budget	% of Operating Total	% of Total Budget
Public Works	\$ 47,865	36.5%	
Police	29,465	22.5%	
Fire	25,186	19.2%	
Parks & Recreation	9,861	7.5%	
Planning & Community Dvlpmnt	5,786	4.4%	
Health	4,926	3.8%	
Finance	3,347	2.6%	
City Manager	2,466	1.9%	
Legal	830	0.6%	
Human Resources	1,008	0.8%	
City Clerk	273	0.2%	
City Council & Mayor	181	0.1%	
Total Major Operating Departments	<u>\$131,194</u>		60.8%

CIP Summary

		% of CIP Total	
Airport CIP	\$ 21,000	27.6%	
Water Protection CIP	19,432	25.5%	
Parks Sales Tax	18,563	24.4%	
CIP Sales Tax	11,257	14.8%	
Transit CIP	2,743	3.6%	
Landfill CIP	1,900	2.5%	
General Obligation Bond	966	1.3%	
Parking CIP	254	0.3%	
Museum Tax CIP	50	0.1%	
Golf CIP	19	0.0%	
Total Capital Projects	<u>\$76,183</u>		35.3%

Other Budgeted Programs

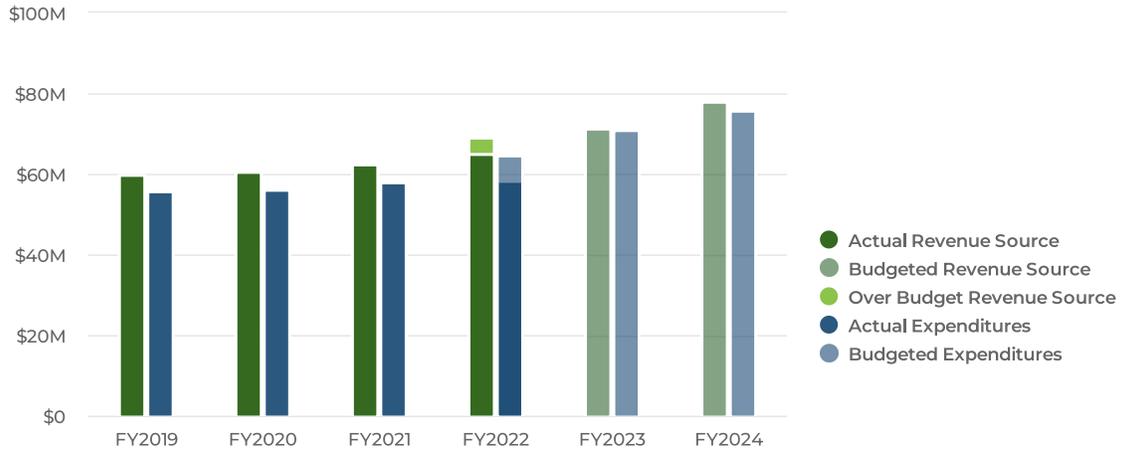
		% of Other Programs Total	
Special Allocation (TIF & EDC)	1,838	22.3%	
Non Departmental	4,980	60.5%	
Gaming Financed Initiatives	877	10.6%	
Municipal Museums Tax	541	6.6%	
Total Other Programs	<u>\$8,236</u>		3.8%

Total Budget \$ 215,613

FUND SUMMARIES

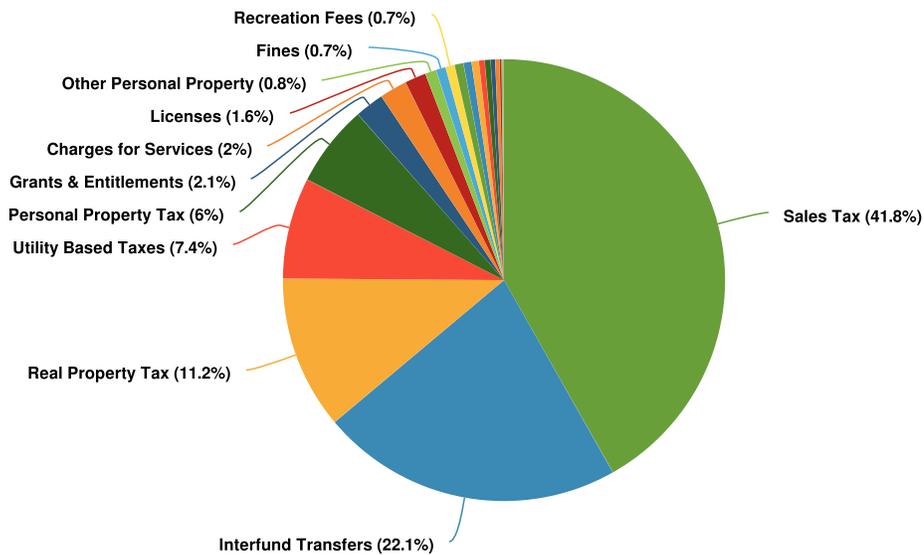
Summary

The City of St Joseph is projecting \$78.21M of revenue in FY2024, which represents a 9.5% increase over the prior year. Budgeted expenditures are projected to increase by 6.7% or \$4.74M to \$75.91M in FY2024.

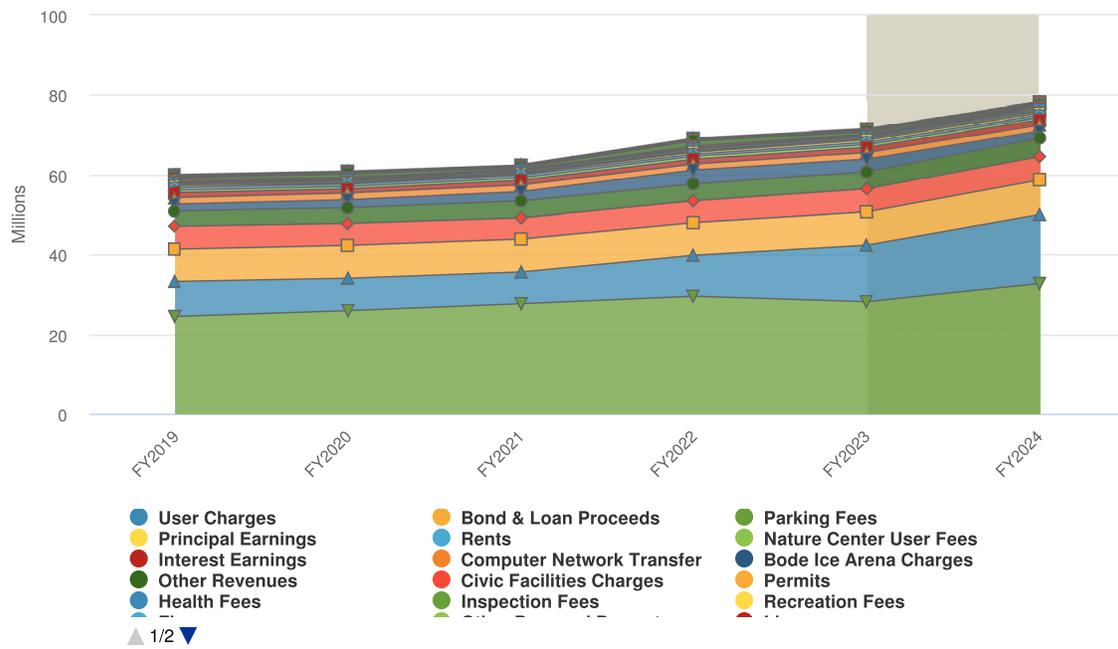


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



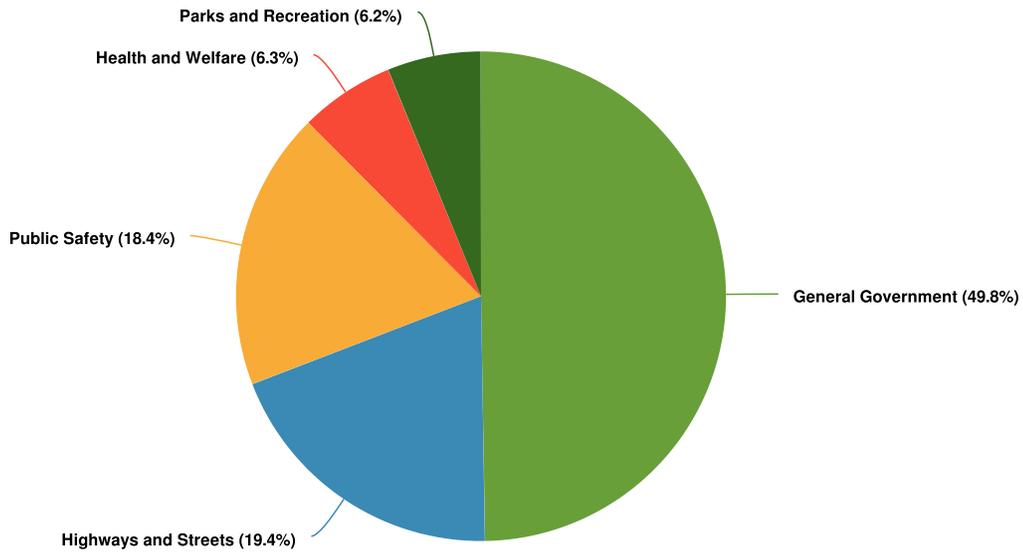
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax	\$8,214,518	\$8,397,958	\$8,397,958	\$8,366,319	\$8,769,982	4.4%
Personal Property Tax	\$4,237,826	\$4,219,467	\$4,219,467	\$4,646,307	\$4,686,410	11.1%
Other Personal Property	\$724,900	\$709,435	\$709,435	\$634,053	\$634,053	-10.6%
Utility Based Taxes	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Sales Tax	\$29,487,993	\$28,118,445	\$28,118,445	\$30,889,876	\$32,691,923	16.3%
Licenses	\$1,212,286	\$1,299,000	\$1,299,000	\$1,216,898	\$1,216,898	-6.3%
Permits	\$266,240	\$265,279	\$265,279	\$418,635	\$418,635	57.8%
Fines	\$521,850	\$577,800	\$577,800	\$553,354	\$553,261	-4.2%
Rents	\$24,636	\$32,700	\$32,700	\$41,692	\$41,692	27.5%
Parking Fees	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Inspection Fees	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Health Fees	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Recreation Fees	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Nature Center User Fees	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Civic Facilities Charges	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%

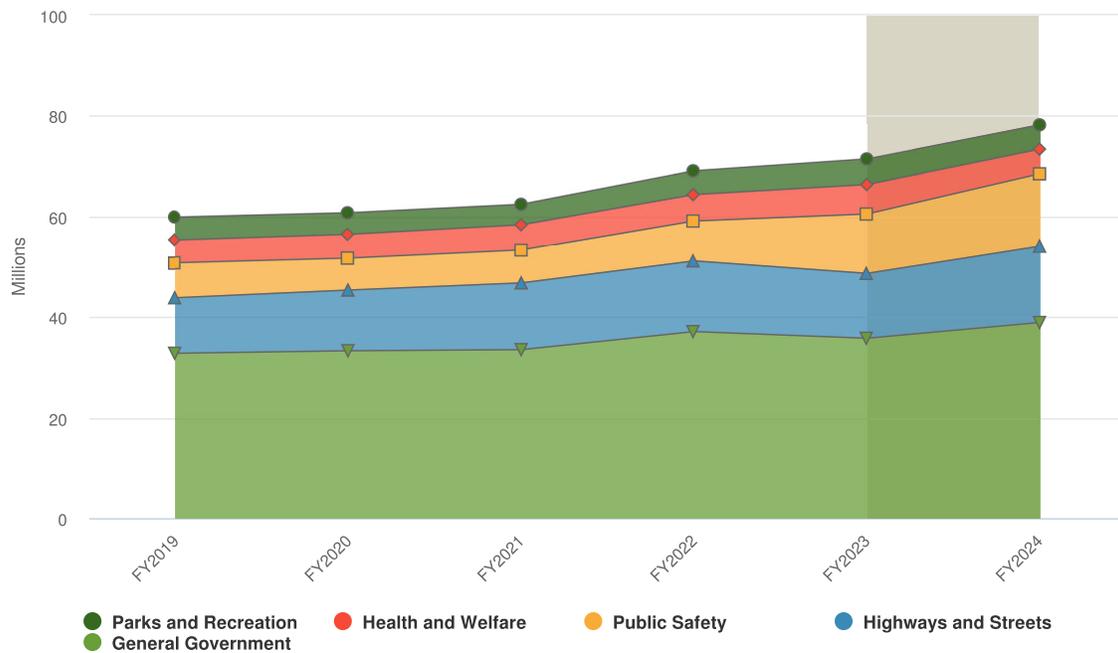
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Bode Ice Arena Charges	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
User Charges	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Charges for Services	\$1,526,519	\$1,589,774	\$1,666,588	\$1,484,752	\$1,573,766	-5.6%
Other Revenues	\$1,348,827	\$336,676	\$557,151	\$402,862	\$324,827	-41.7%
Principal Earnings	\$4,700	\$0	\$0	\$5,000	\$5,000	N/A
Interest Earnings	\$168,189	\$224,217	\$224,217	\$117,165	\$112,618	-49.8%
Grants & Entitlements	\$3,435,864	\$2,130,118	\$3,219,781	\$1,849,210	\$1,662,705	-48.4%
Computer Network Transfer	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Interfund Transfers	\$10,280,404	\$11,588,935	\$14,171,933	\$14,171,933	\$17,286,090	22%
Bond & Loan Proceeds	\$6,000	\$5,000	\$5,000	\$0	\$0	-100%
Total Revenue Source:	\$69,080,274	\$67,472,799	\$71,442,749	\$73,149,558	\$78,208,883	9.5%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department

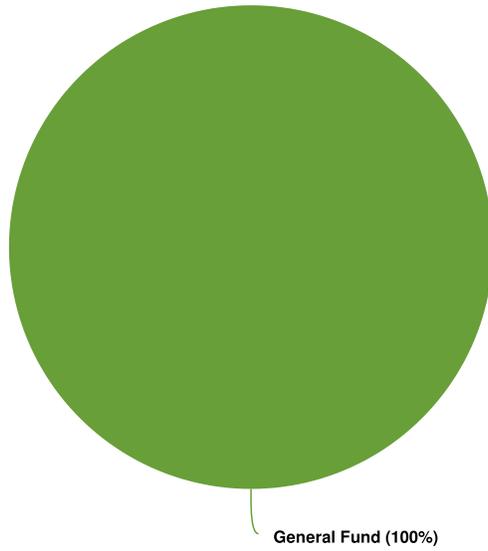


Grey background indicates budgeted figures.

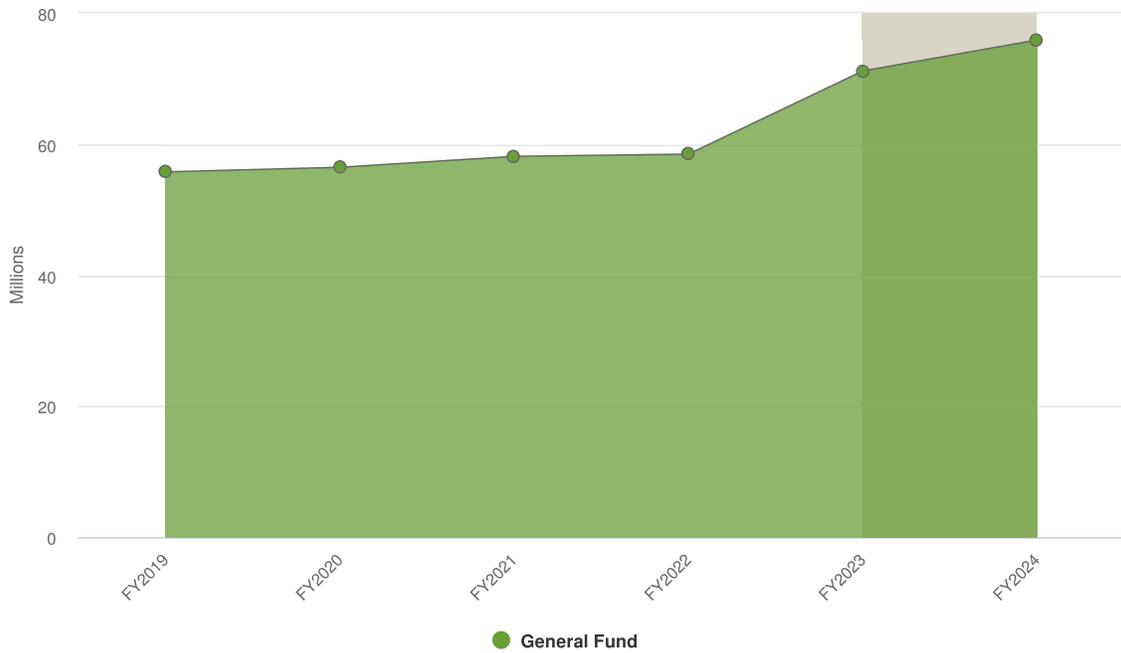
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government	\$37,100,812	\$35,699,759	\$35,777,455	\$36,977,921	\$38,910,923	8.8%
Public Safety	\$7,911,592	\$9,413,012	\$11,789,413	\$11,859,323	\$14,376,311	21.9%
Highways and Streets	\$14,063,905	\$12,678,091	\$12,903,091	\$14,319,961	\$15,179,381	17.6%
Health and Welfare	\$5,284,358	\$5,028,076	\$5,881,476	\$4,895,066	\$4,913,831	-16.5%
Parks and Recreation	\$4,719,607	\$4,653,861	\$5,091,314	\$5,097,288	\$4,828,437	-5.2%
Total Revenue:	\$69,080,274	\$67,472,799	\$71,442,749	\$73,149,558	\$78,208,883	9.5%

Expenditures by Fund

2024 Expenditures by Fund



Budgeted and Historical 2024 Expenditures by Fund

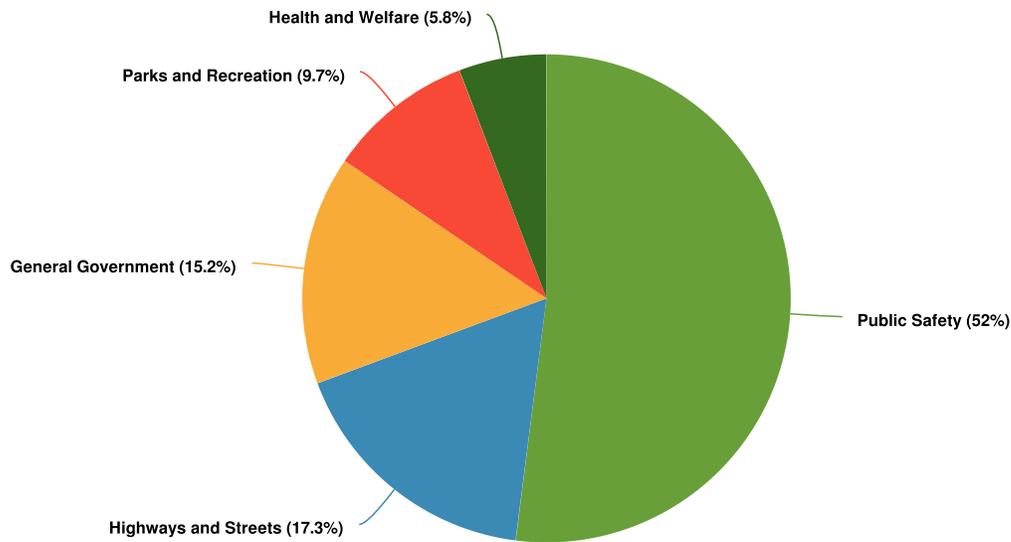


Grey background indicates budgeted figures.

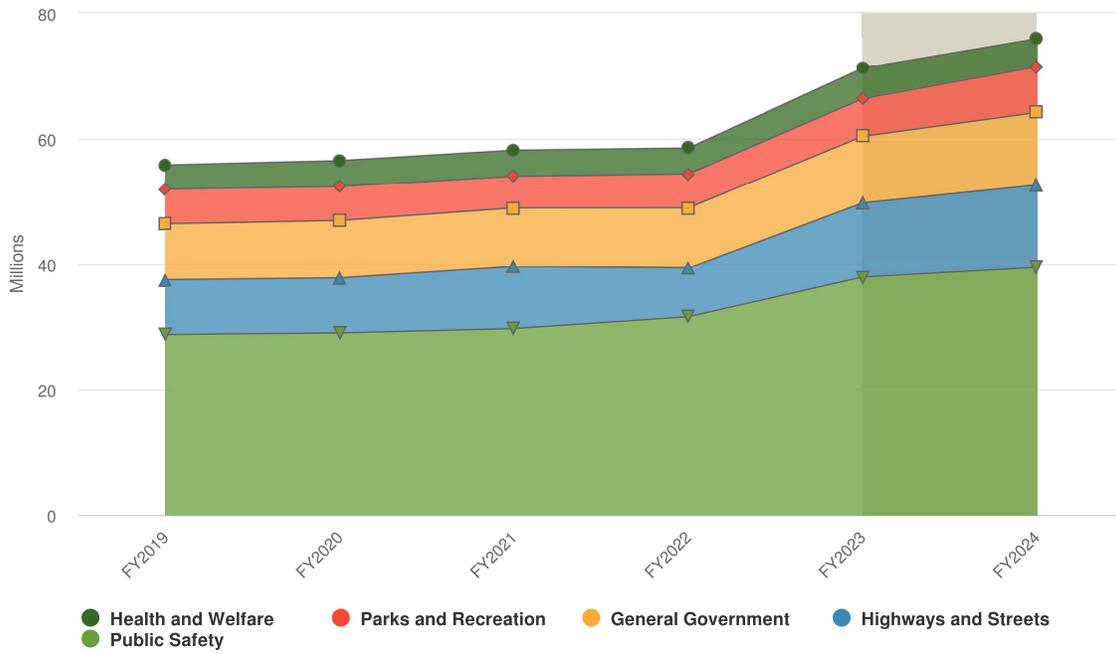
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
General Fund						
Salary & Wages	\$29,154,982	\$30,919,823	\$32,832,735	\$32,832,735	\$35,542,736	8.3%
Employee Benefits	\$15,659,771	\$17,575,404	\$17,615,623	\$18,391,803	\$20,430,490	16%
Materials & Supplies	\$1,459,420	\$1,599,373	\$1,749,250	\$1,619,045	\$1,721,261	-1.6%
Outside Services	\$7,173,376	\$7,858,214	\$8,940,145	\$9,081,782	\$9,016,354	0.9%
Capital Outlay	\$1,092,038	\$278,727	\$2,614,692	\$2,614,692	\$1,125,477	-57%
Capital Improvements	\$1,239,800	\$3,600,000	\$4,159,630	\$4,159,630	\$3,900,000	-6.2%
Debt Charges	\$262,197	\$197,608	\$197,608	\$197,608	\$199,337	0.9%
Interfund Transfers	\$1,576,203	\$1,747,058	\$2,122,058	\$2,122,058	\$2,918,093	37.5%
Insurance and Other Charges	\$860,159	\$940,419	\$940,419	\$940,419	\$1,055,776	12.3%
Total General Fund:	\$58,477,946	\$64,716,626	\$71,172,161	\$71,959,773	\$75,909,524	6.7%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

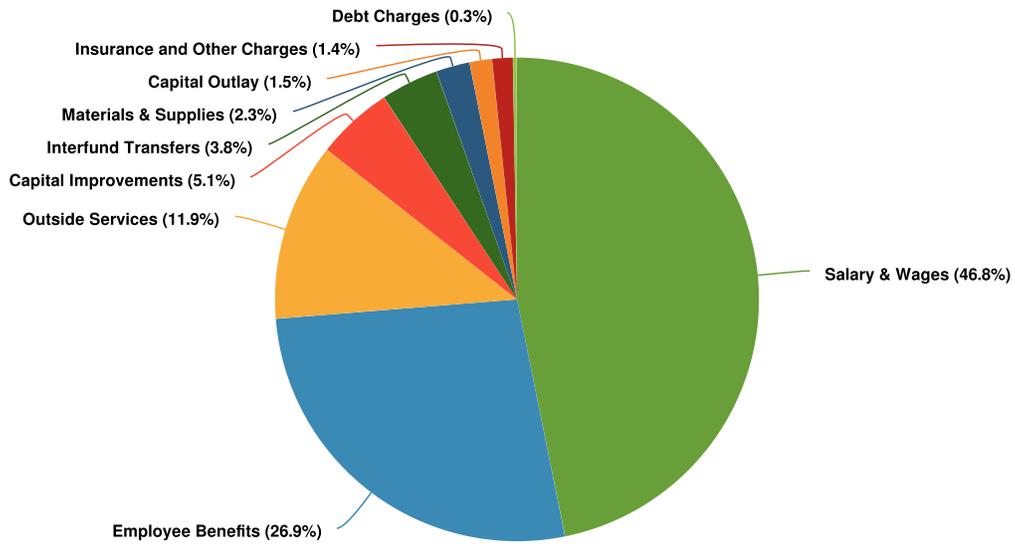


Grey background indicates budgeted figures.

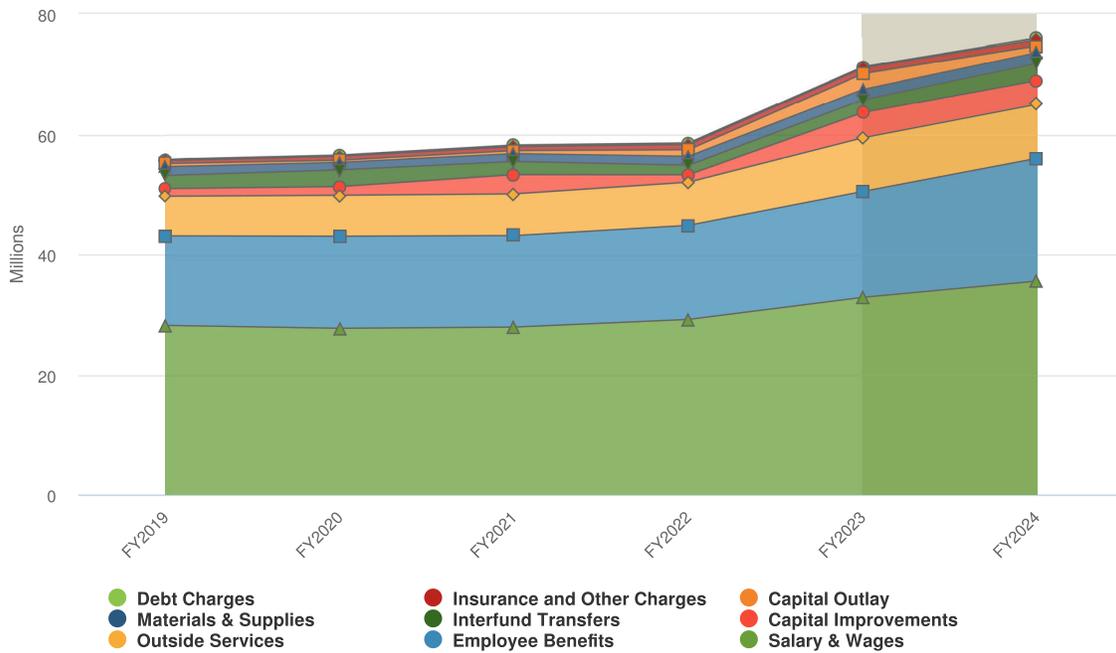
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expenditures						
General Government	\$9,592,695	\$9,848,088	\$10,585,875	\$10,622,032	\$11,514,229	8.8%
Public Safety	\$31,589,426	\$33,513,960	\$37,944,745	\$38,539,423	\$39,487,599	4.1%
Highways and Streets	\$7,716,561	\$11,601,635	\$11,826,635	\$11,994,707	\$13,165,576	11.3%
Health and Welfare	\$4,124,172	\$4,180,039	\$4,789,898	\$4,757,901	\$4,399,905	-8.1%
Parks and Recreation	\$5,455,092	\$5,572,904	\$6,025,008	\$6,045,710	\$7,342,215	21.9%
Total Expenditures:	\$58,477,946	\$64,716,626	\$71,172,161	\$71,959,773	\$75,909,524	6.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

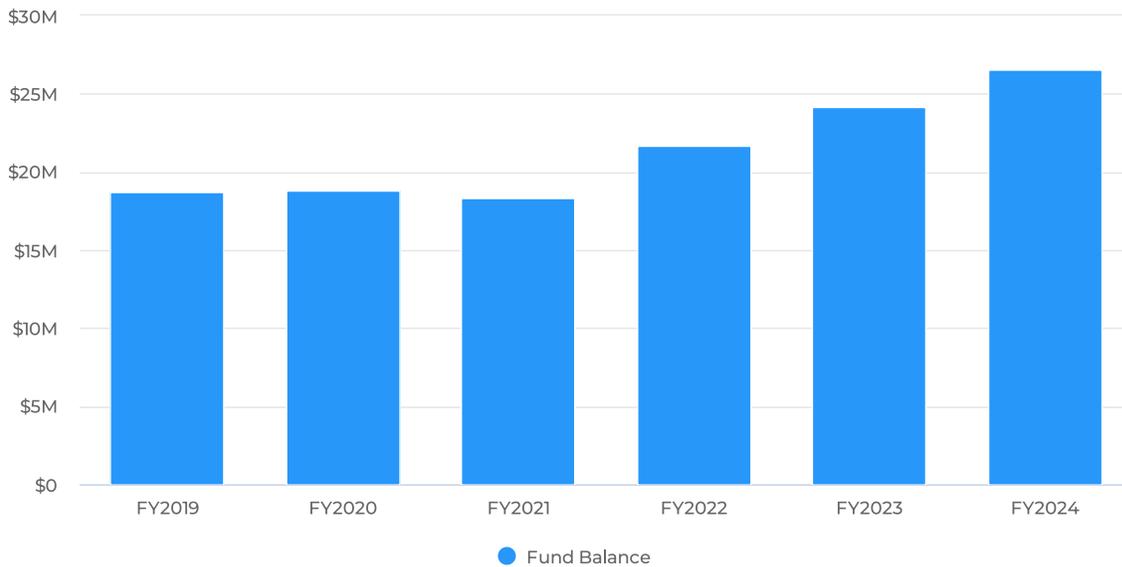


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
Salary & Wages	\$29,154,982	\$30,919,823	\$32,832,735	\$35,542,736	8.3%
Employee Benefits	\$15,659,771	\$17,575,404	\$18,391,803	\$20,430,490	16%
Materials & Supplies	\$1,459,420	\$1,599,373	\$1,619,045	\$1,721,261	-1.6%
Outside Services	\$7,173,376	\$7,858,214	\$9,081,782	\$9,016,354	0.9%
Capital Outlay	\$1,092,038	\$278,727	\$2,614,692	\$1,125,477	-57%
Capital Improvements	\$1,239,800	\$3,600,000	\$4,159,630	\$3,900,000	-6.2%
Debt Charges	\$262,197	\$197,608	\$197,608	\$199,337	0.9%
Interfund Transfers	\$1,576,203	\$1,747,058	\$2,122,058	\$2,918,093	37.5%
Insurance and Other Charges	\$860,159	\$940,419	\$940,419	\$1,055,776	12.3%
Total Expense Objects:	\$58,477,946	\$64,716,626	\$71,959,773	\$75,909,524	6.7%

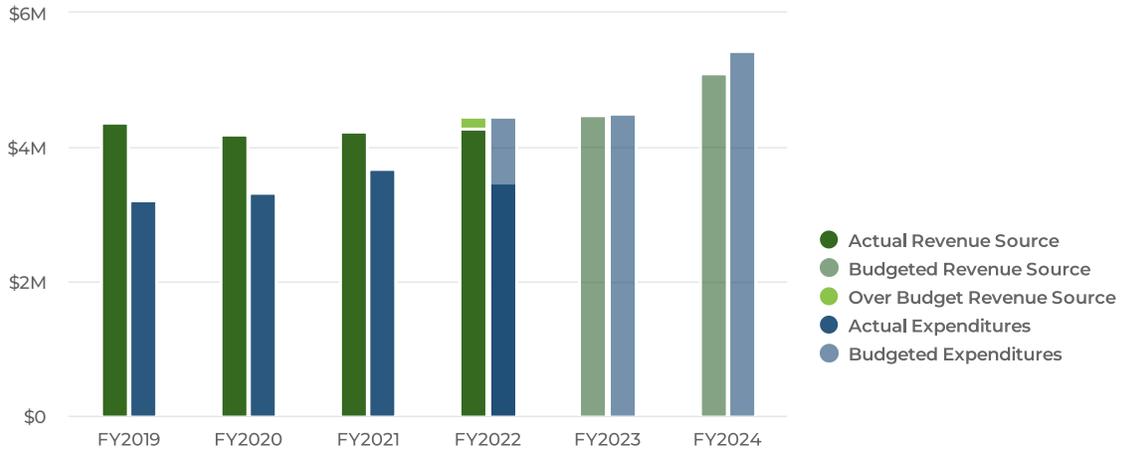
Fund Balance

Projections



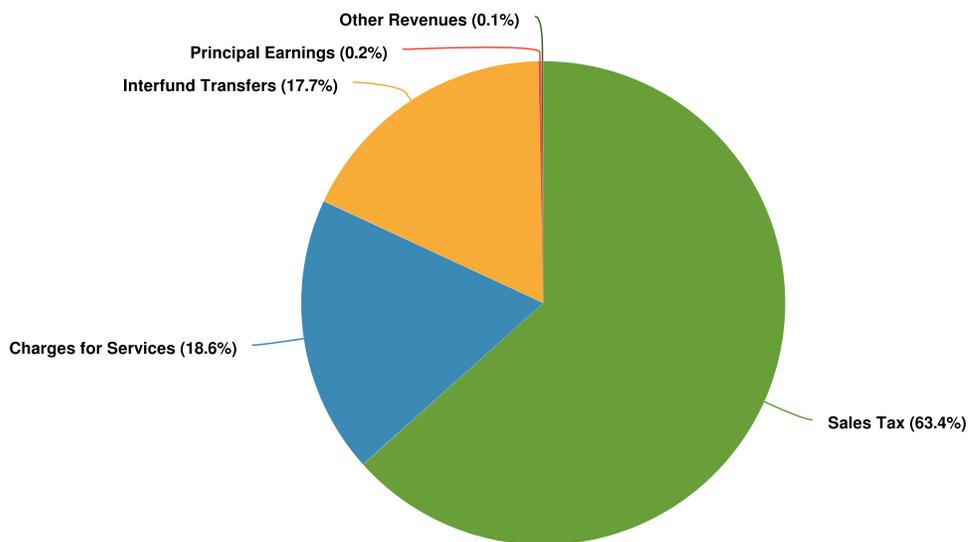
Summary

The City of St Joseph is projecting \$5.12M of revenue in FY2024, which represents a 13.9% increase over the prior year. Budgeted expenditures are projected to increase by 21.2% or \$952.27K to \$5.45M in FY2024.

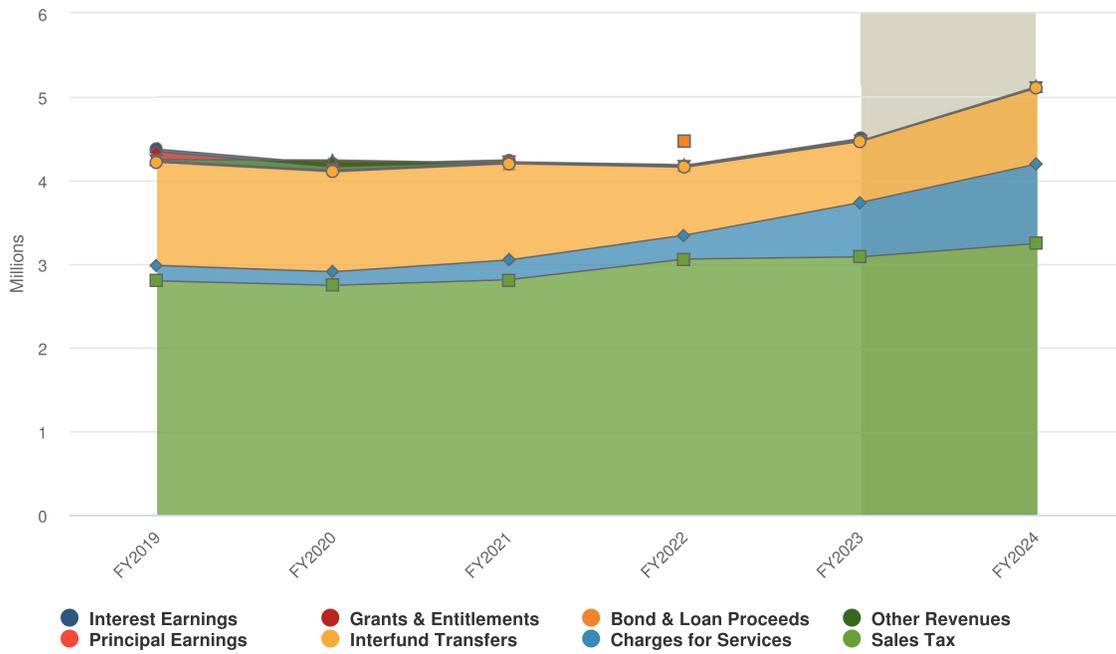


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

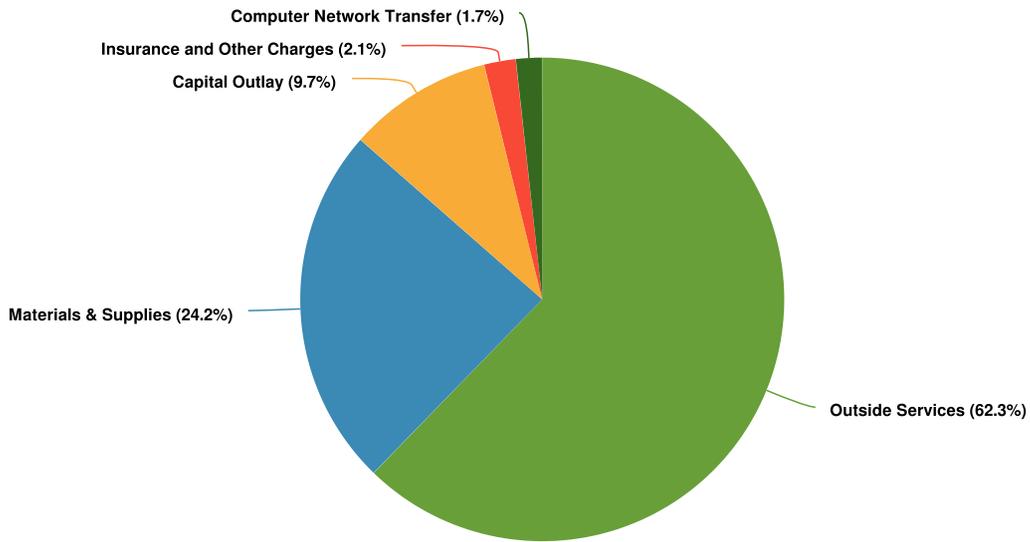


Grey background indicates budgeted figures.

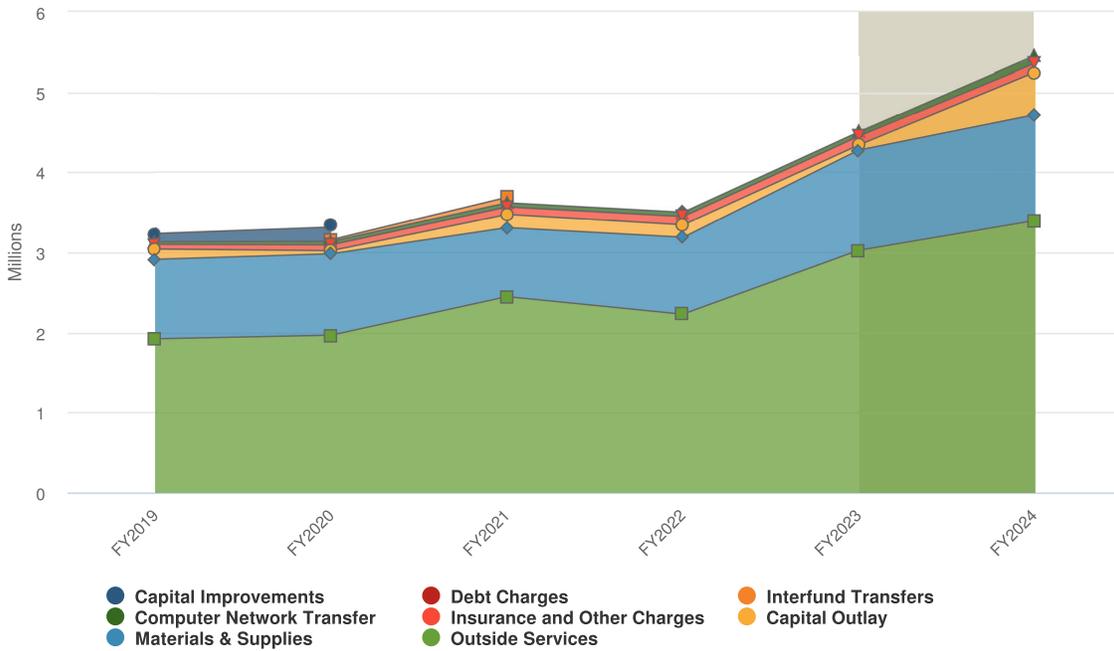
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sales Tax	\$3,058,409	\$3,085,000	\$3,085,000	\$3,066,277	\$3,245,000	5.2%
Charges for Services	\$285,633	\$250,000	\$650,000	\$750,000	\$950,000	46.2%
Other Revenues	\$5,928	\$0	\$0	\$5,000	\$5,000	N/A
Principal Earnings	\$10,852	\$6,750	\$6,750	\$12,000	\$12,000	77.8%
Interest Earnings	\$8,459	\$24,570	\$24,570	\$6,837	\$0	-100%
Interfund Transfers	\$813,617	\$730,517	\$730,517	\$730,517	\$908,259	24.3%
Bond & Loan Proceeds	\$288,640	\$0	\$0	\$0	\$0	0%
Total Revenue Source:	\$4,471,539	\$4,096,837	\$4,496,837	\$4,570,631	\$5,120,259	13.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



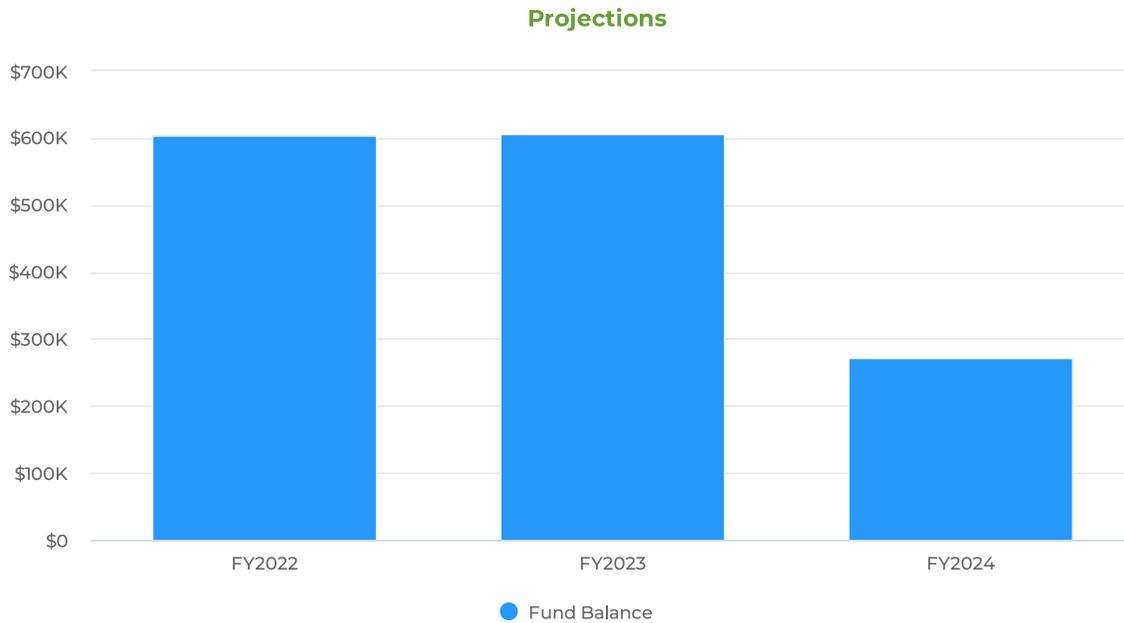
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

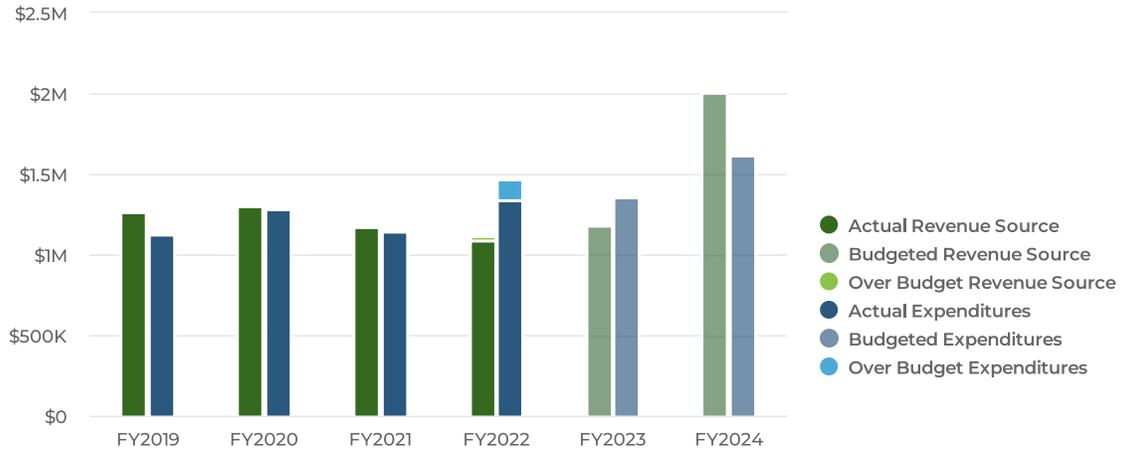
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Materials & Supplies	\$954,695	\$1,249,992	\$1,249,992	\$1,058,279	\$1,320,347	5.6%
Outside Services	\$2,226,886	\$2,648,405	\$3,025,196	\$3,446,238	\$3,396,476	12.3%
Capital Outlay	\$155,260	\$30,000	\$63,209	\$63,209	\$527,000	733.7%
Debt Charges	\$1,963	\$0	\$0	\$0	\$0	0%
Computer Network Transfer	\$52,875	\$52,875	\$52,875	\$52,875	\$95,274	80.2%
Insurance and Other Charges	\$103,783	\$110,828	\$110,828	\$110,828	\$115,276	4%
Total Expense Objects:	\$3,495,462	\$4,092,100	\$4,502,100	\$4,731,429	\$5,454,373	21.2%

Fund Balance



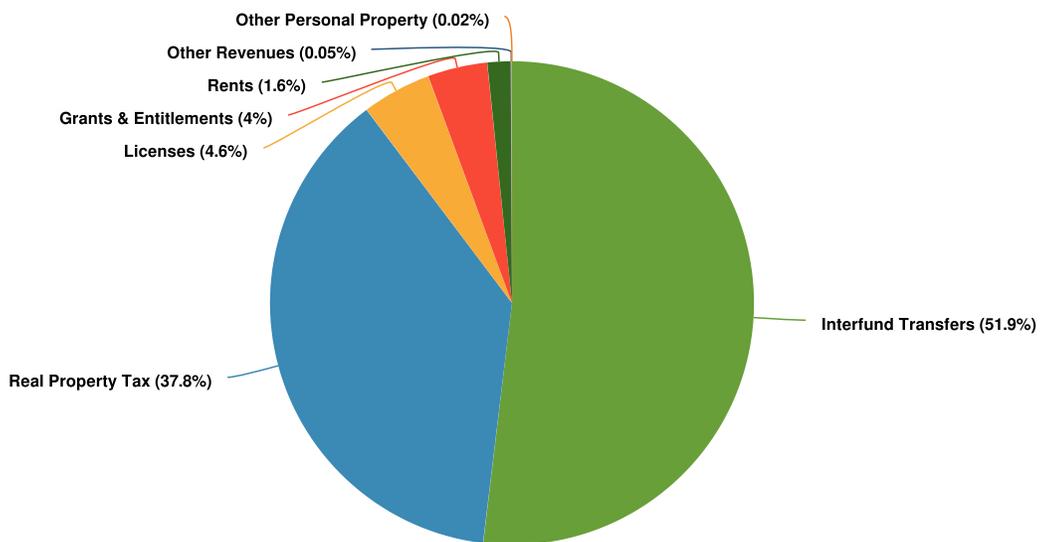
Summary

The City of St Joseph is projecting \$2.01M of revenue in FY2024, which represents a 73.6% increase over the prior year. Budgeted expenditures are projected to increase by 22.3% or \$296,117 to \$1.62M in FY2024.

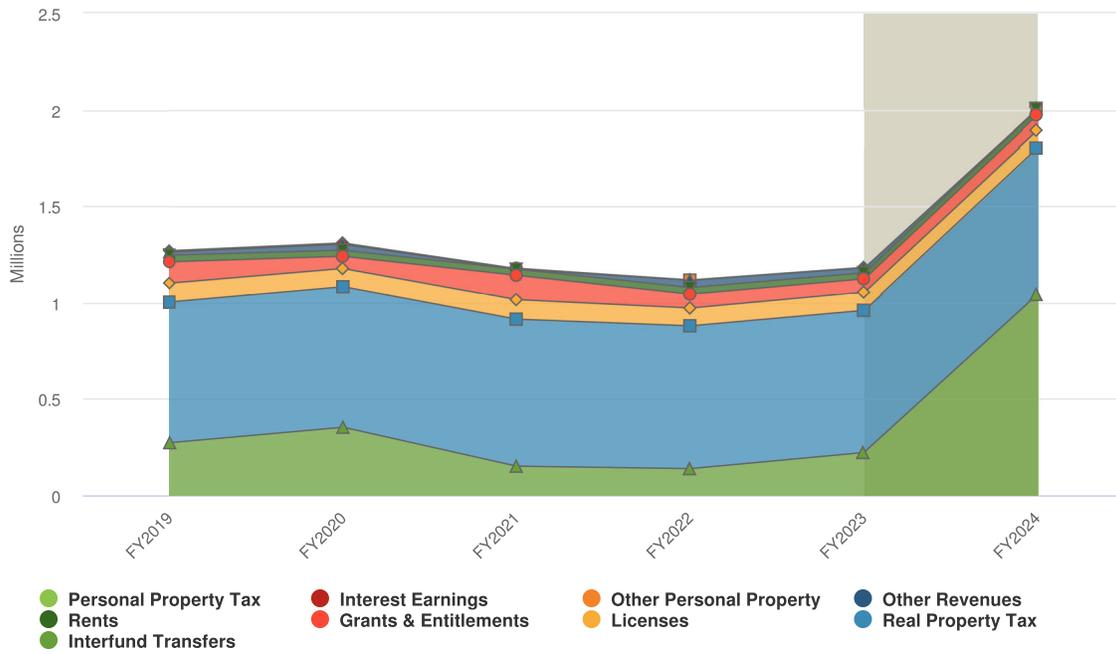


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

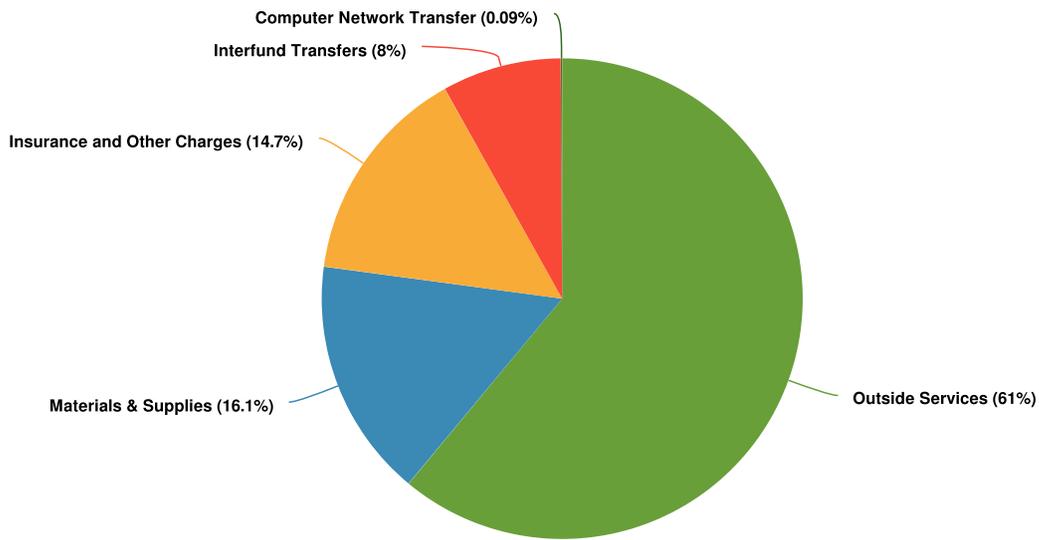


Grey background indicates budgeted figures.

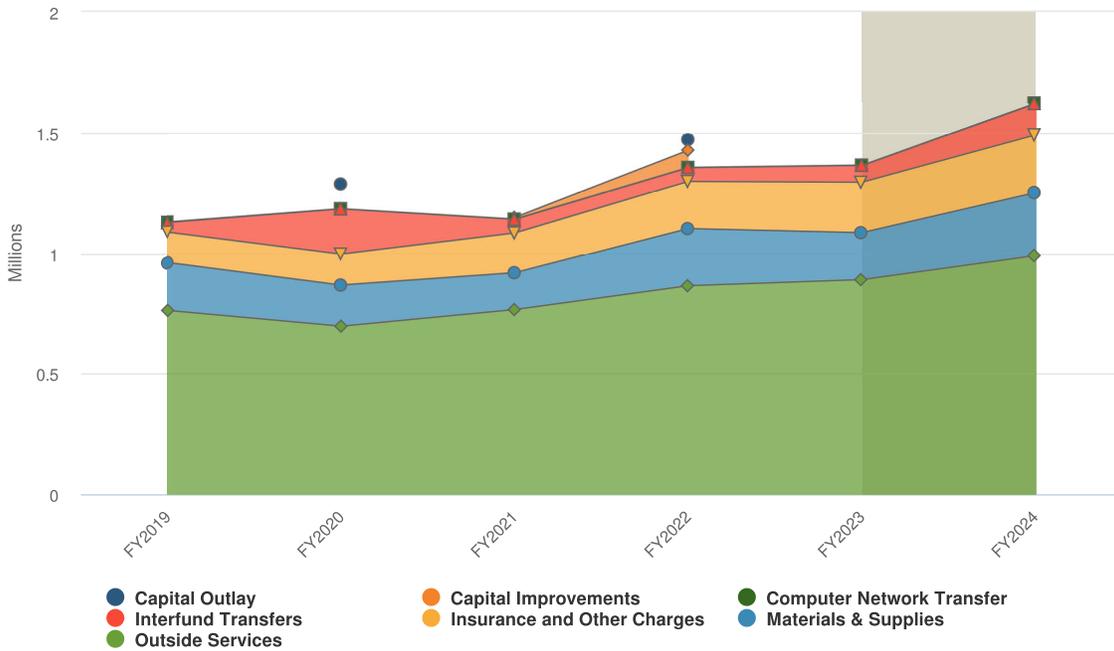
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax	\$740,651	\$737,253	\$737,253	\$767,787	\$759,040	3%
Personal Property Tax	-\$692				\$0	N/A
Other Personal Property	\$920	\$0	\$0	\$385	\$385	N/A
Licenses	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Rents	\$34,693	\$31,443	\$31,443	\$31,443	\$31,443	0%
Other Revenues	\$37,382	\$0	\$25,204	\$26,204	\$1,000	-96%
Interest Earnings	\$1,689	\$2,400	\$2,400	\$0	\$0	-100%
Grants & Entitlements	\$72,926	\$70,000	\$70,000	\$82,507	\$80,000	14.3%
Interfund Transfers	\$138,317	\$221,871	\$221,871	\$221,871	\$1,041,587	369.5%
Total Revenue Source:	\$1,118,090	\$1,157,967	\$1,183,171	\$1,222,400	\$2,006,455	69.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



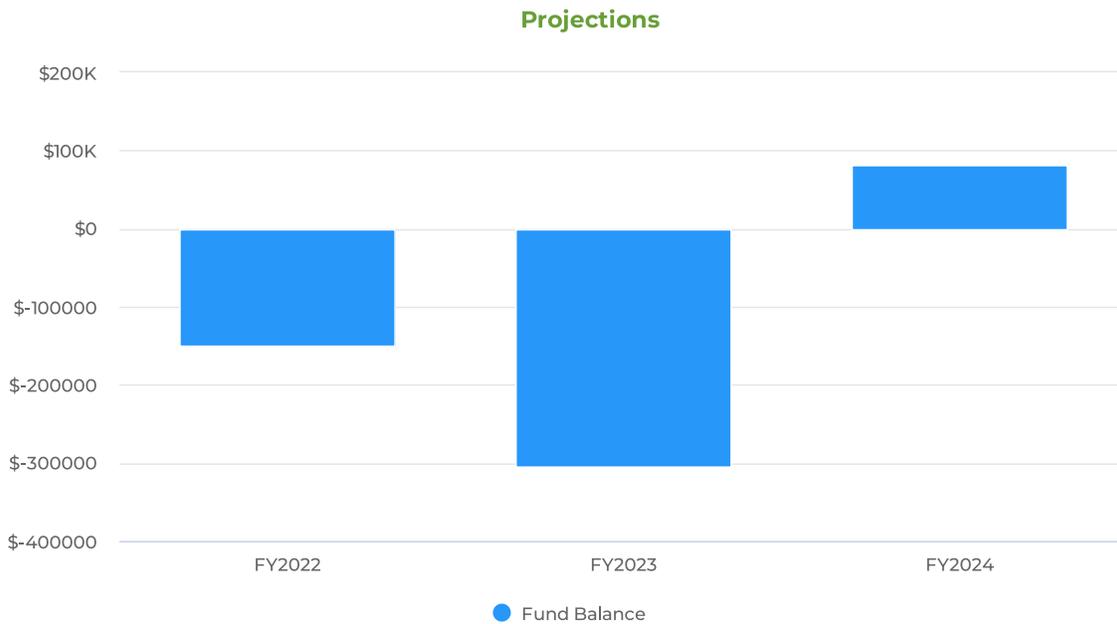
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

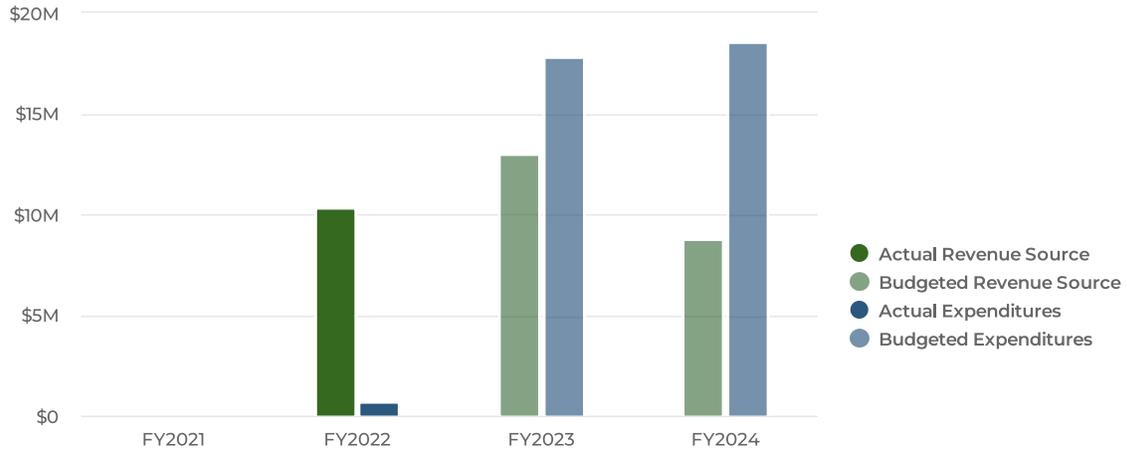
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Materials & Supplies	\$236,861	\$194,650	\$194,650	\$202,650	\$261,343	34.3%
Outside Services	\$864,559	\$852,328	\$889,860	\$894,860	\$989,647	11.2%
Capital Outlay	\$44,050	\$0	\$0	\$0	\$0	0%
Capital Improvements	\$71,725	\$0	\$0	\$0	\$0	0%
Computer Network Transfer	\$1,125	\$1,125	\$1,125	\$1,125	\$1,422	26.4%
Interfund Transfers	\$55,477	\$68,345	\$68,345	\$68,345	\$130,071	90.3%
Insurance and Other Charges	\$195,434	\$209,013	\$209,013	\$209,013	\$239,095	14.4%
Total Expense Objects:	\$1,469,231	\$1,325,461	\$1,362,993	\$1,375,993	\$1,621,578	19%

Fund Balance



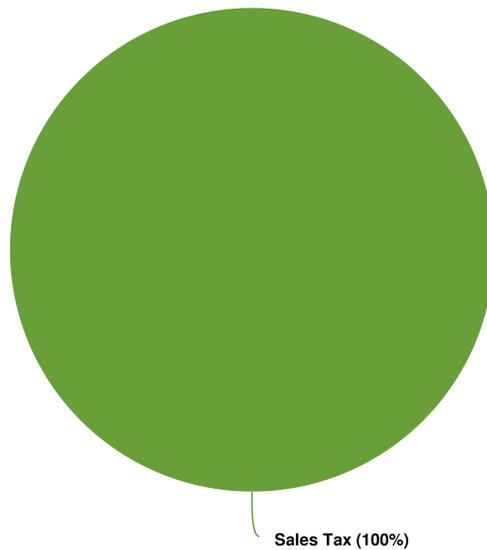
Summary

The City of St Joseph is projecting \$8.85M of revenue in FY2024, which represents a 32.3% decrease over the prior year. Budgeted expenditures are projected to increase by 4.2% or \$746.69K to \$18.56M in FY2024.

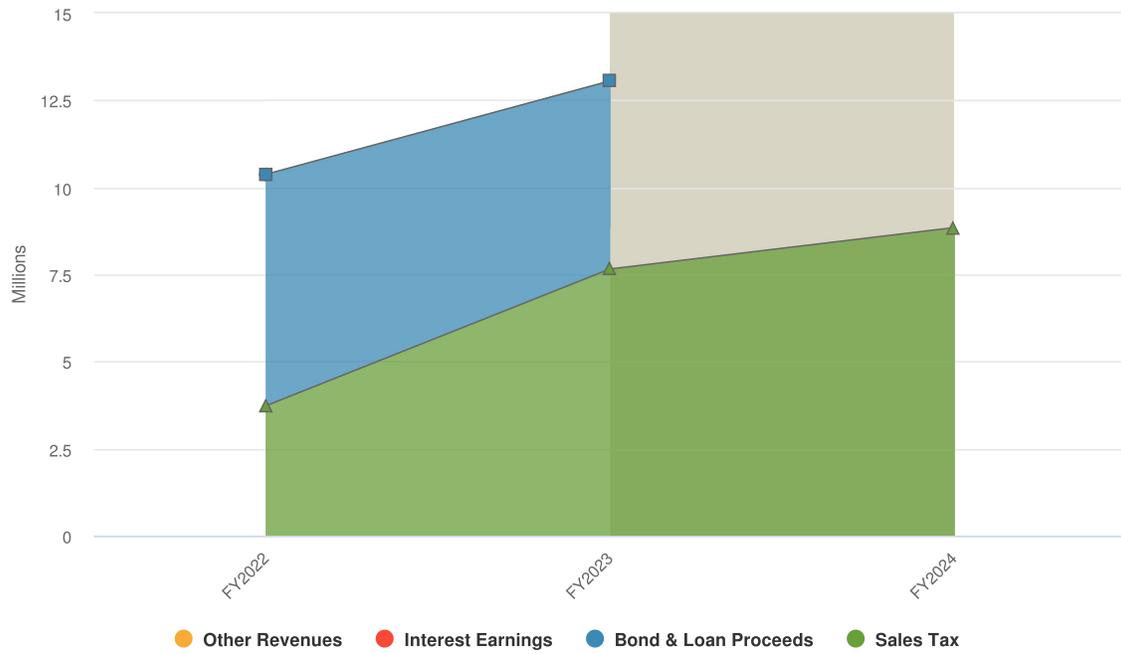


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

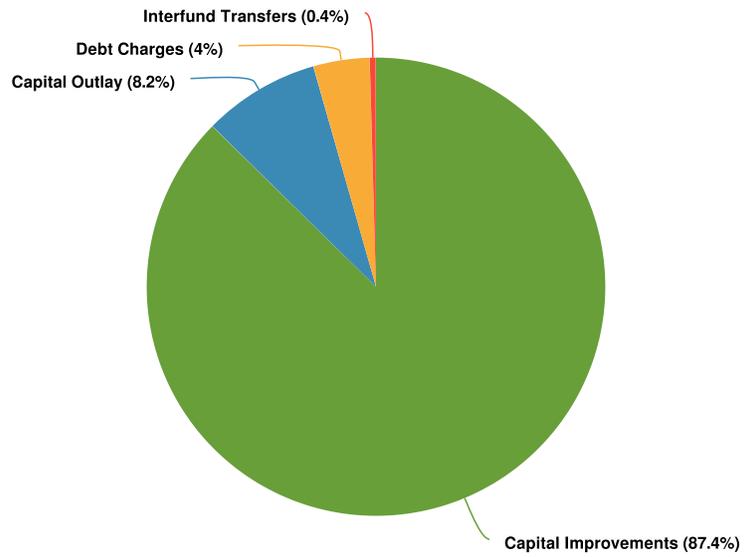


Grey background indicates budgeted figures.

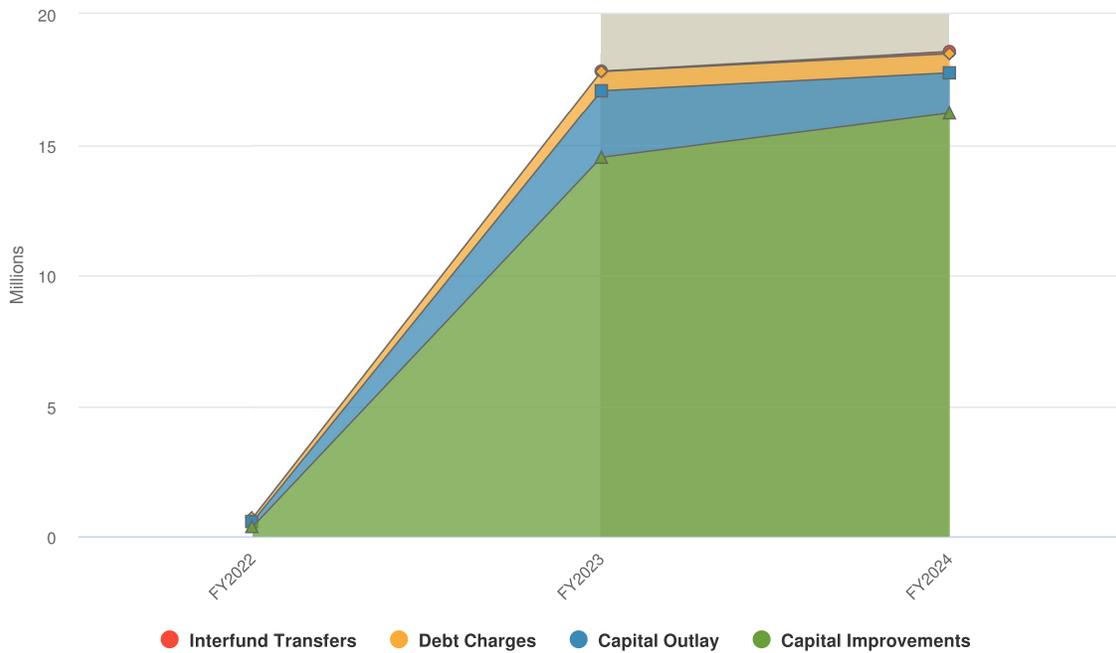
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sales Tax	\$3,729,365	\$7,636,080	\$7,657,533	\$8,453,317	\$8,845,641	15.5%
Other Revenues	-\$10,823	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$4,296		\$0	\$0	\$0	0%
Bond & Loan Proceeds	\$6,646,147	\$5,400,000	\$5,400,000	\$5,400,000	\$0	-100%
Total Revenue Source:	\$10,368,985	\$13,036,080	\$13,057,533	\$13,853,317	\$8,845,641	-32.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



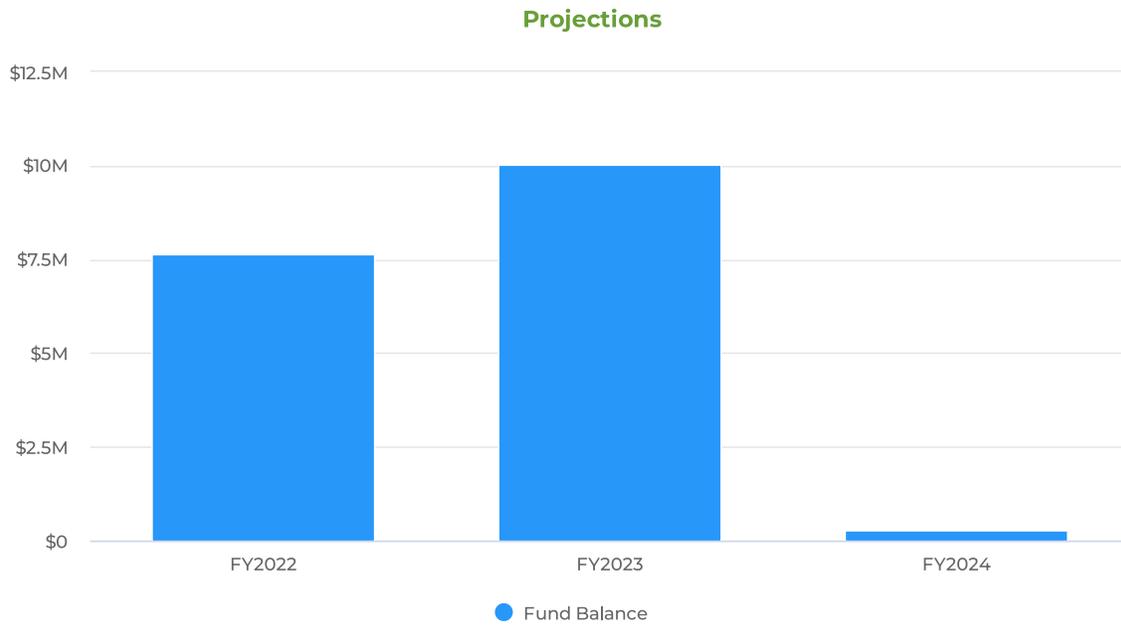
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

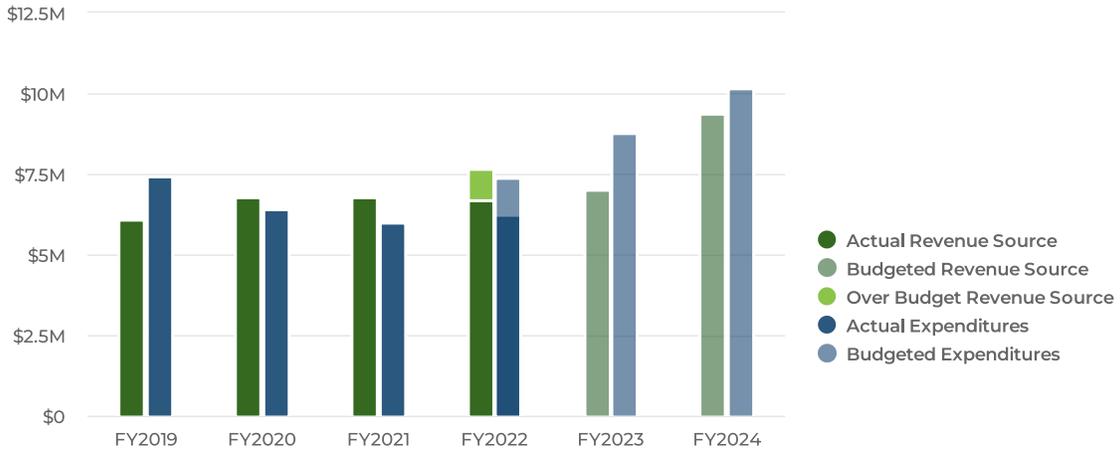
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Capital Outlay	\$194,322	\$1,948,200	\$2,545,204	\$2,545,204	\$1,529,497	-39.9%
Capital Improvements	\$375,260	\$8,534,300	\$14,513,908	\$14,513,908	\$16,216,916	11.7%
Debt Charges	\$145,485	\$735,873	\$735,873	\$735,873	\$734,700	-0.2%
Interfund Transfers			\$21,453	\$21,453	\$82,010	282.3%
Total Expense Objects:	\$715,067	\$11,218,373	\$17,816,438	\$17,816,438	\$18,563,123	4.2%

Fund Balance



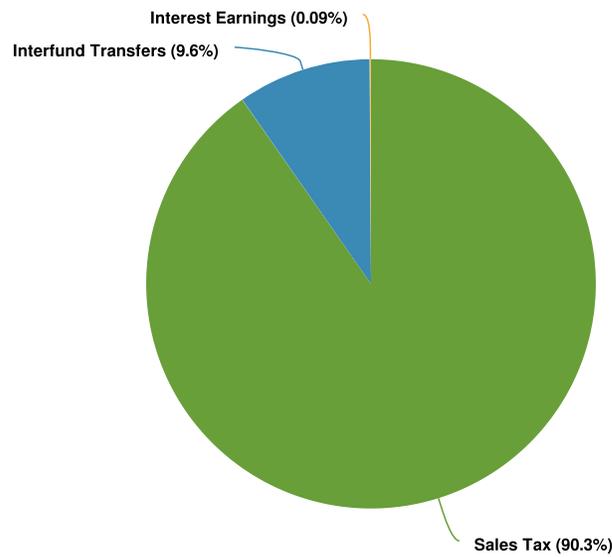
Summary

The City of St Joseph is projecting \$9.38M of revenue in FY2024, which represents a 24.2% increase over the prior year. Budgeted expenditures are projected to increase by 2.9% or \$266,013 to \$9.49M in FY2024.

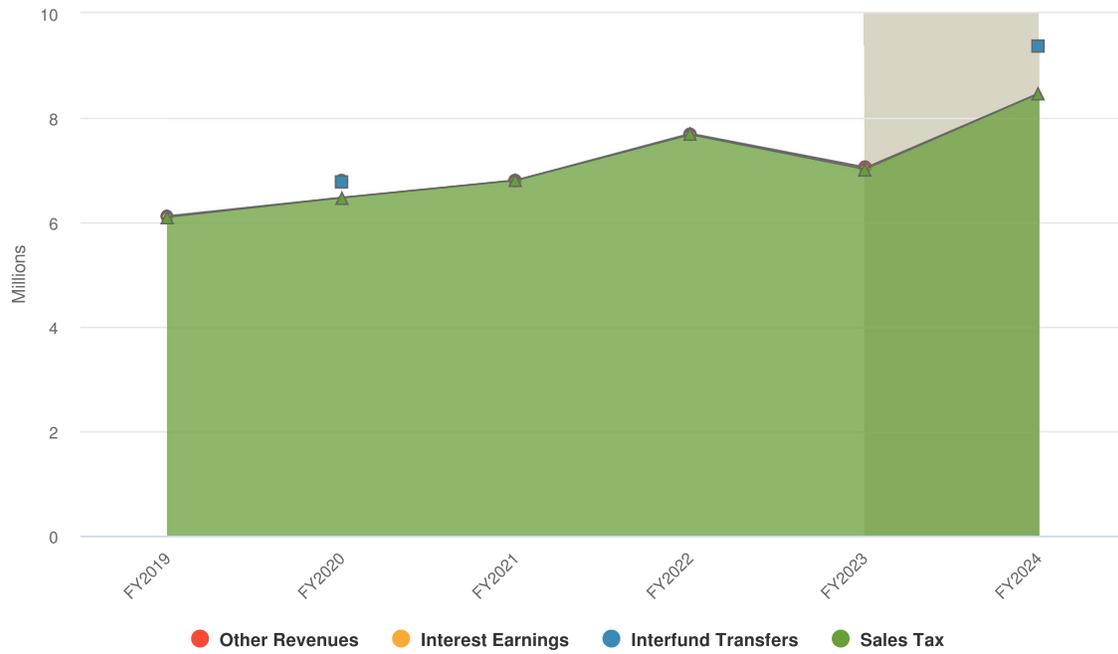


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

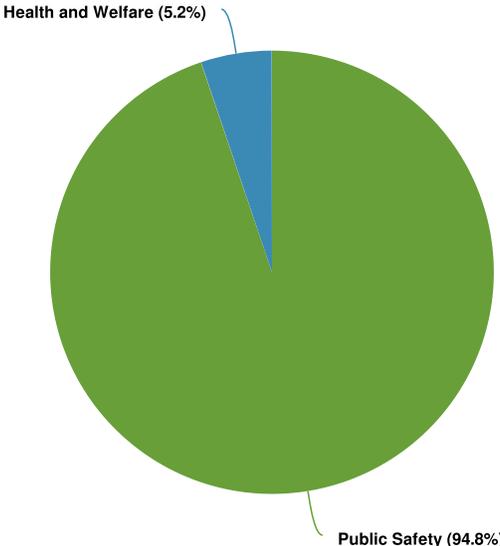


Grey background indicates budgeted figures.

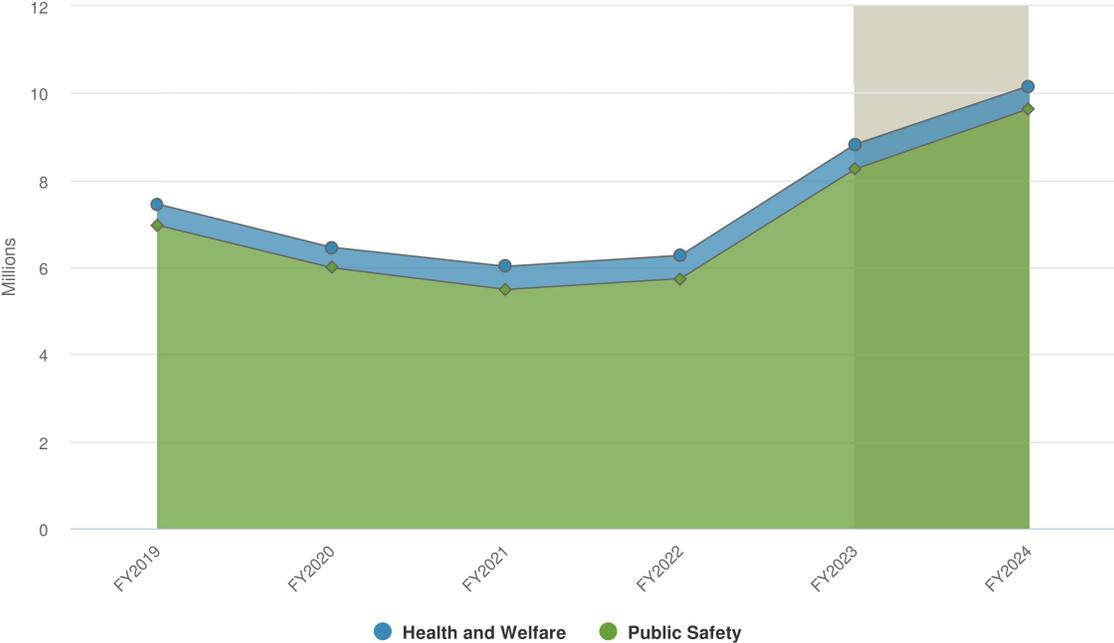
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sales Tax	\$7,676,537	\$7,012,997	\$7,012,997	\$7,913,565	\$8,466,335	20.7%
Other Revenues	\$14,035	\$0	\$15,398	\$15,398	\$0	-100%
Interest Earnings	\$8,493	\$27,221	\$27,221	\$9,900	\$8,000	-70.6%
Interfund Transfers	\$0	\$0	\$0	\$0	\$901,837	N/A
Total Revenue Source:	\$7,699,064	\$7,040,218	\$7,055,616	\$7,938,863	\$9,376,172	32.9%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

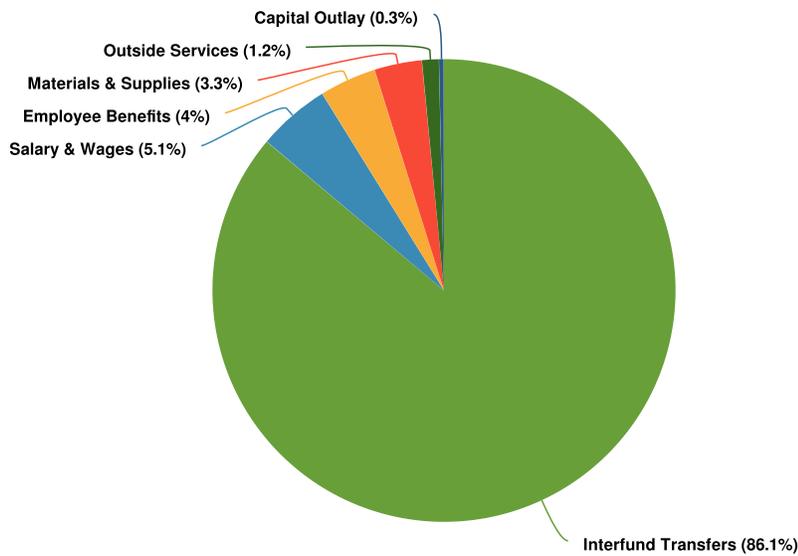


Grey background indicates budgeted figures.

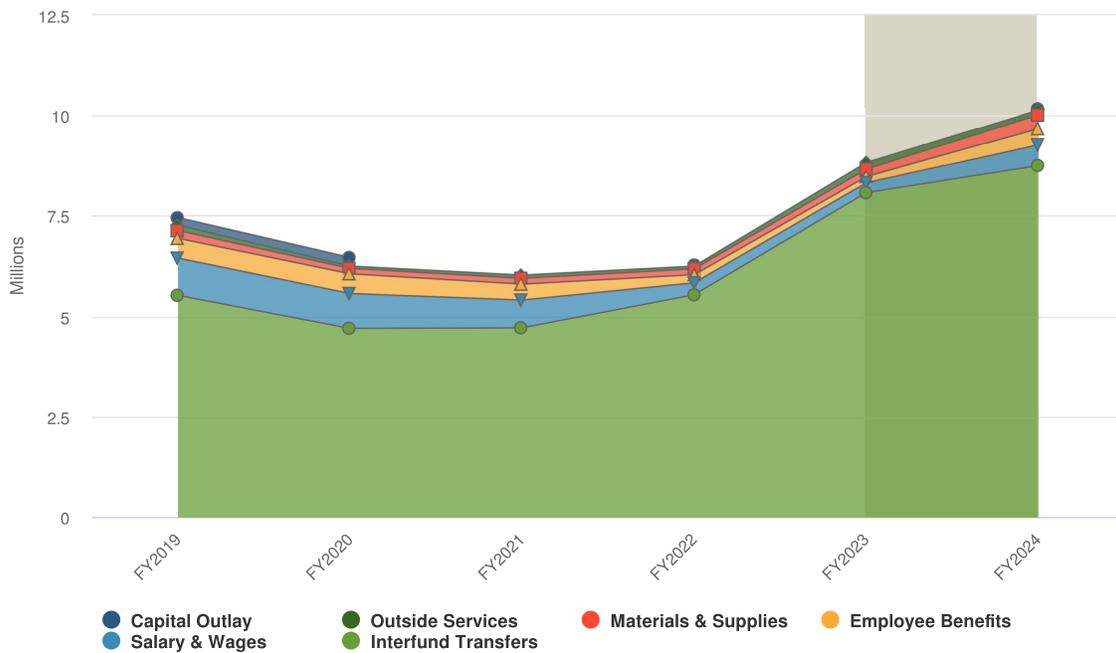
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expenditures						
Public Safety	\$5,737,804	\$8,233,923	\$8,249,321	\$8,217,656	\$9,639,542	16.9%
Health and Welfare	\$532,250	\$569,425	\$569,425	\$569,425	\$525,811	-7.7%
Total Expenditures:	\$6,270,054	\$8,803,348	\$8,818,746	\$8,787,081	\$10,165,353	15.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



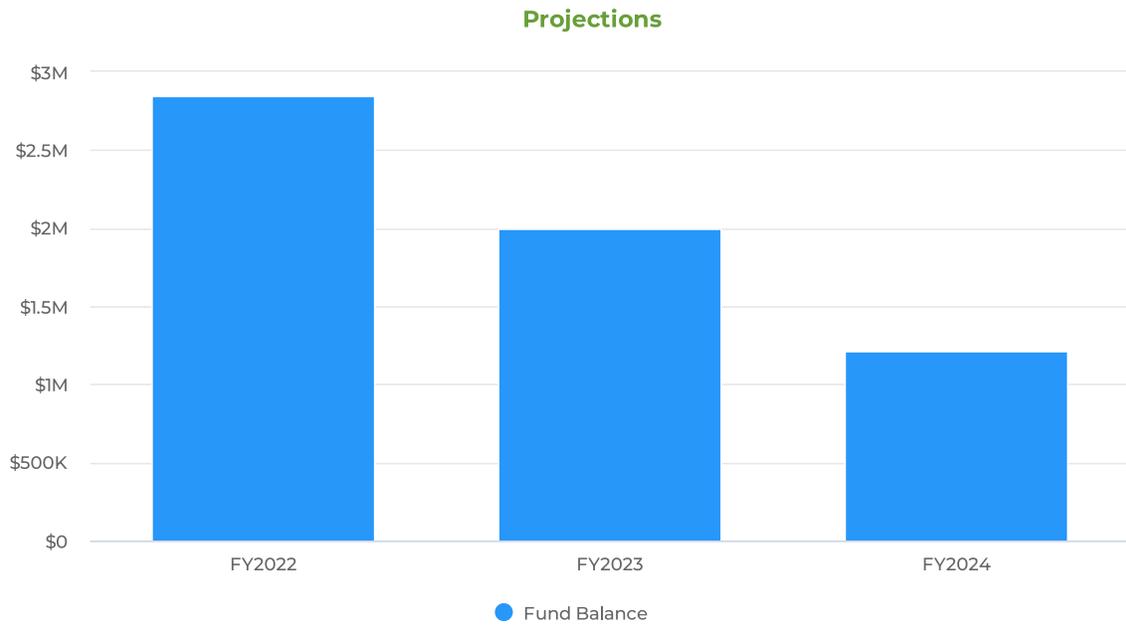
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

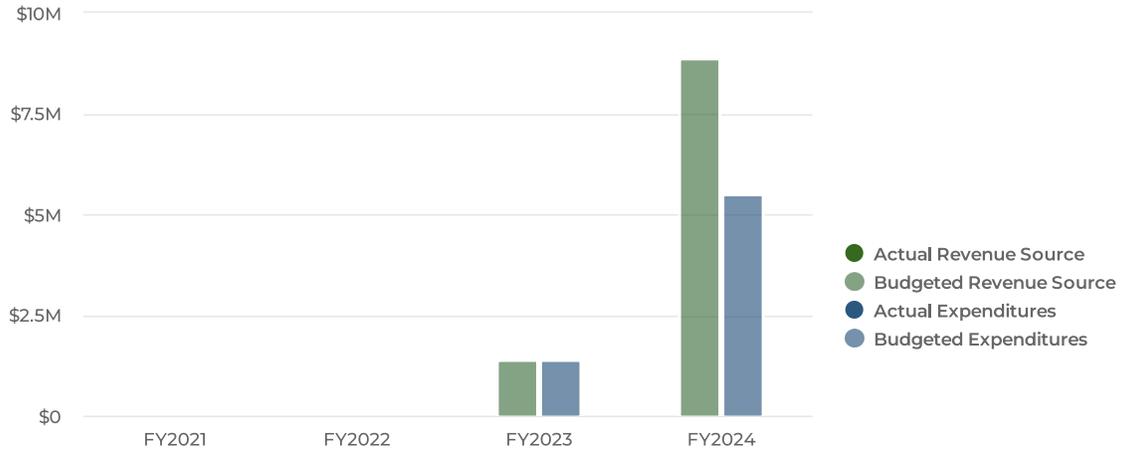
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$297,165	\$238,594	\$238,594	\$238,594	\$514,669	115.7%
Employee Benefits	\$201,278	\$155,115	\$155,145	\$155,145	\$402,169	159.2%
Materials & Supplies	\$145,379	\$184,817	\$184,787	\$143,727	\$338,188	83%
Outside Services	\$65,714	\$148,085	\$163,483	\$172,878	\$120,119	-26.5%
Capital Outlay	\$28,070	\$0	\$0	\$0	\$34,750	N/A
Interfund Transfers	\$5,532,448	\$8,076,737	\$8,076,737	\$8,076,737	\$8,755,458	8.4%
Total Expense Objects:	\$6,270,054	\$8,803,348	\$8,818,746	\$8,787,081	\$10,165,353	15.3%

Fund Balance



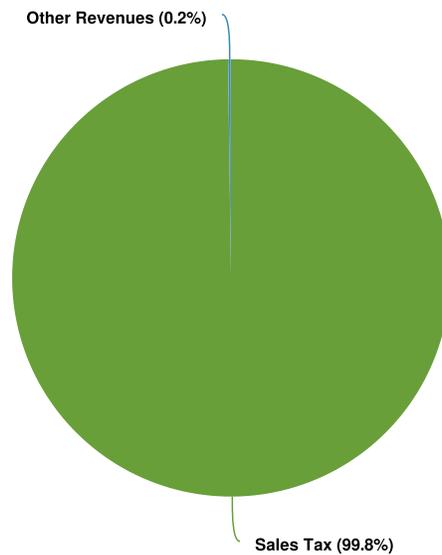
Summary

The City of St Joseph is projecting \$8.9M of revenue in FY2024, which represents a 535.7% increase over the prior year. Budgeted expenditures are projected to increase by 294.6% or \$4.12M to \$5.52M in FY2024.

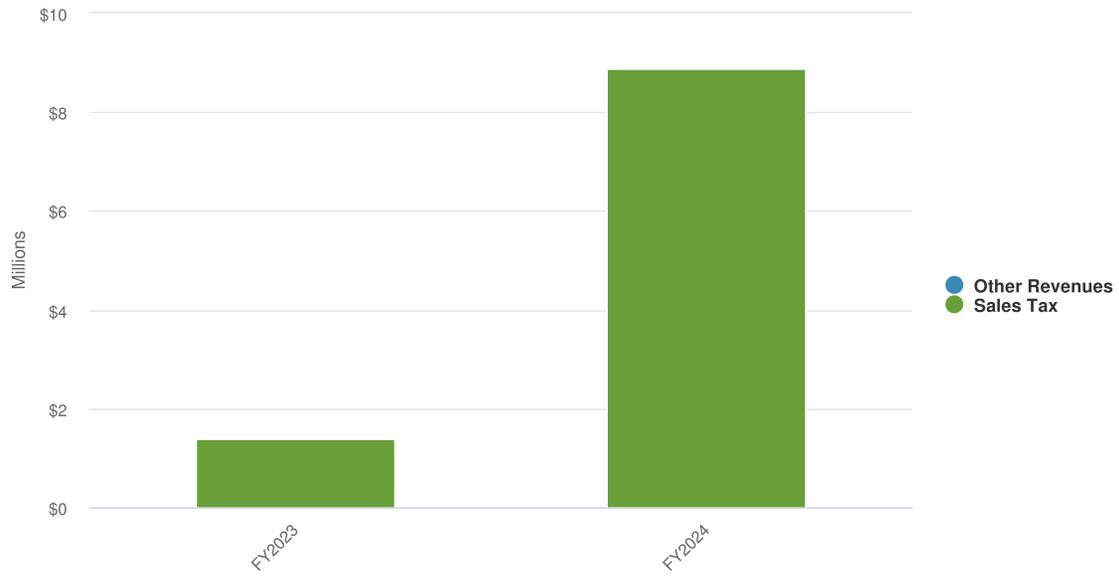


Revenues by Source

Projected 2024 Revenues by Source



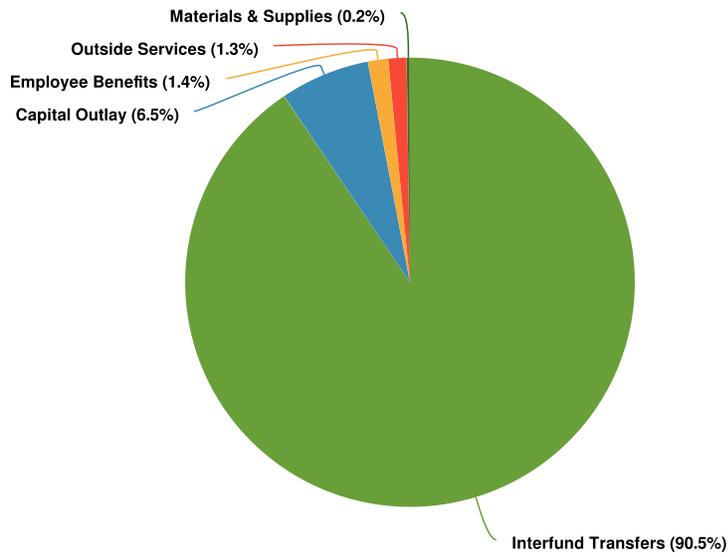
Budgeted and Historical 2024 Revenues by Source



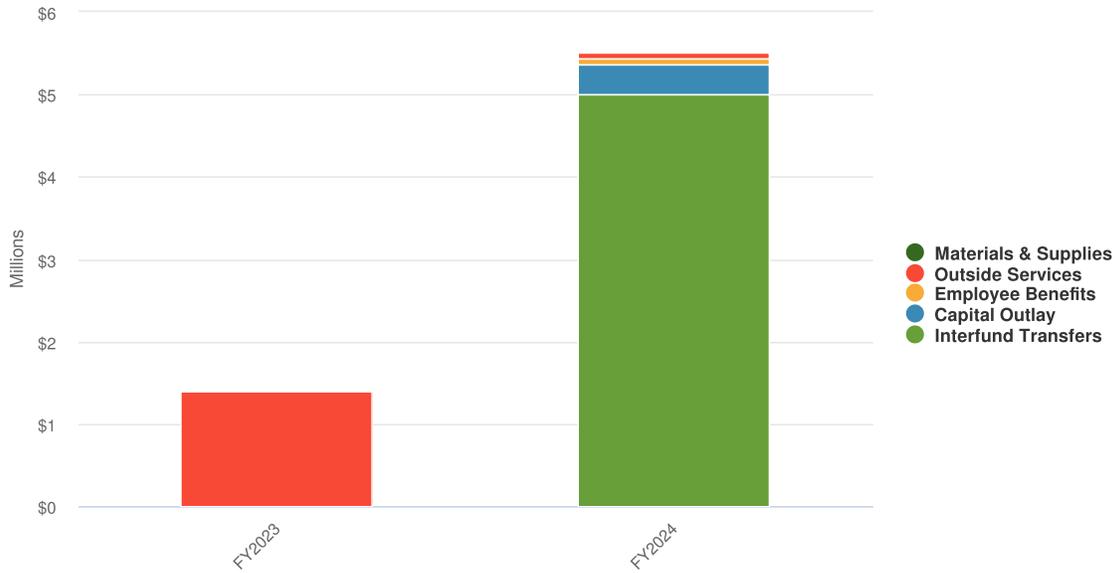
Name	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source				
Sales Tax	\$1,400,000	\$1,400,000	\$8,882,715	534.5%
Other Revenues	\$0	\$0	\$16,950	N/A
Total Revenue Source:	\$1,400,000	\$1,400,000	\$8,899,665	535.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



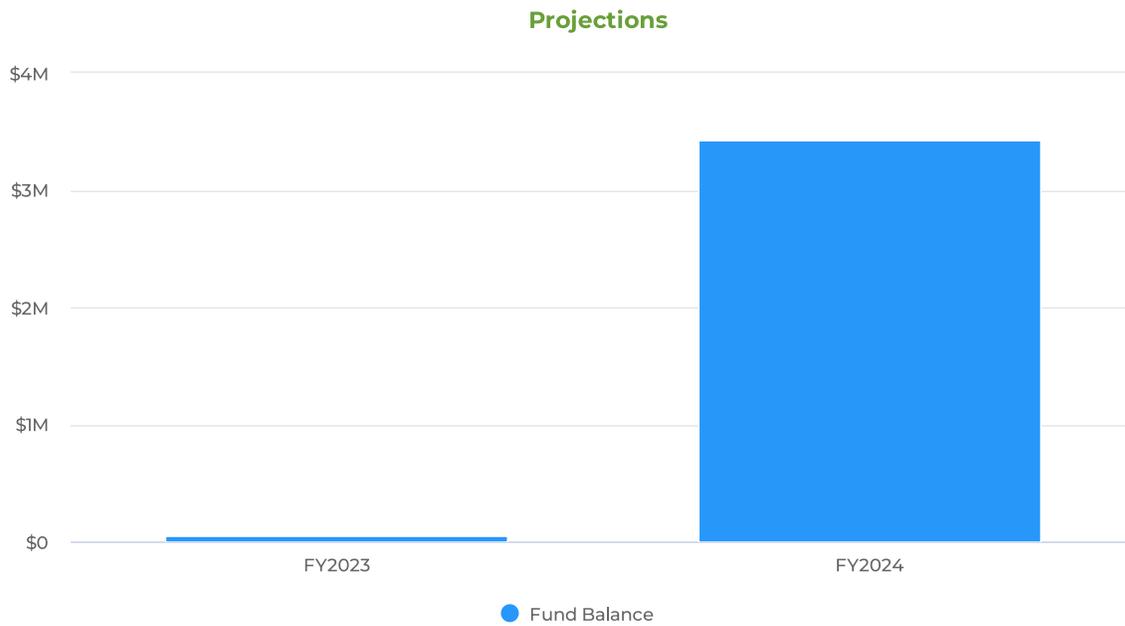
Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actuals	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
Employee Benefits	\$0	\$0	\$0	\$80,000	N/A

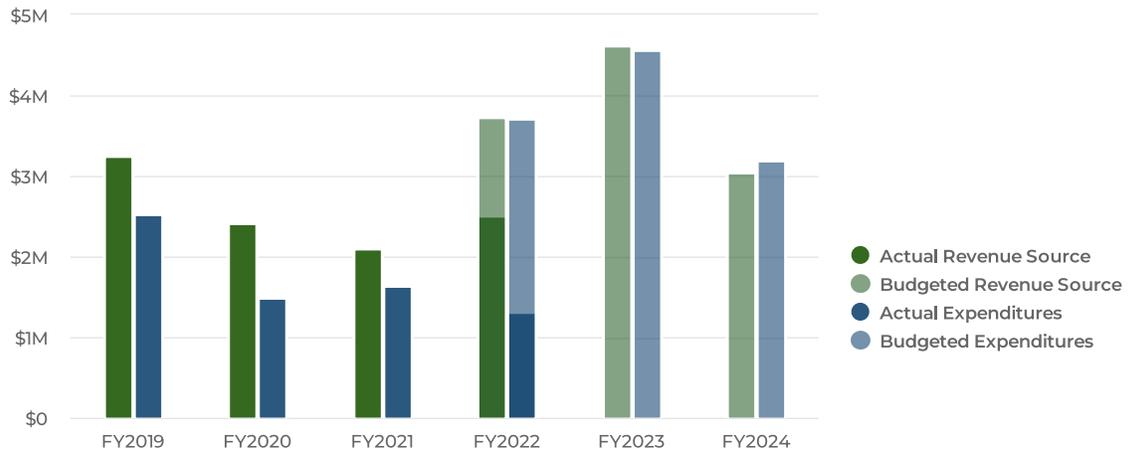
Name	FY2022 Actuals	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Materials & Supplies	\$0	\$0	\$0	\$12,500	N/A
Outside Services		\$1,392,000	\$6,400	\$72,900	-94.8%
Capital Outlay	\$0	\$8,000	\$8,000	\$357,000	4,362.5%
Interfund Transfers	\$0	\$0	\$0	\$5,001,597	N/A
Total Expense Objects:	\$0	\$1,400,000	\$14,400	\$5,523,997	294.6%

Fund Balance



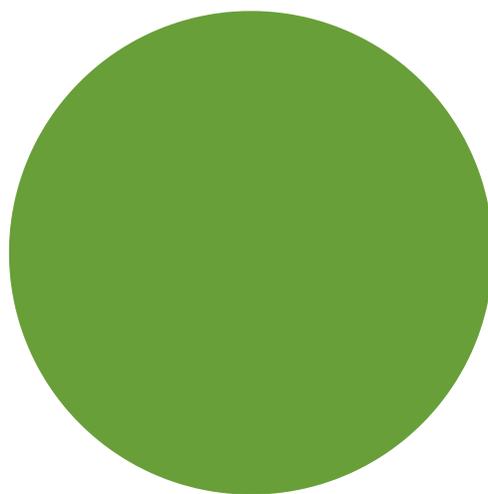
Summary

The City of St Joseph is projecting \$3.06M of revenue in FY2024, which represents a 1.4% increase over the prior year. Budgeted expenditures are projected to increase by 13.4% or \$362,060 to \$3.06M in FY2024.



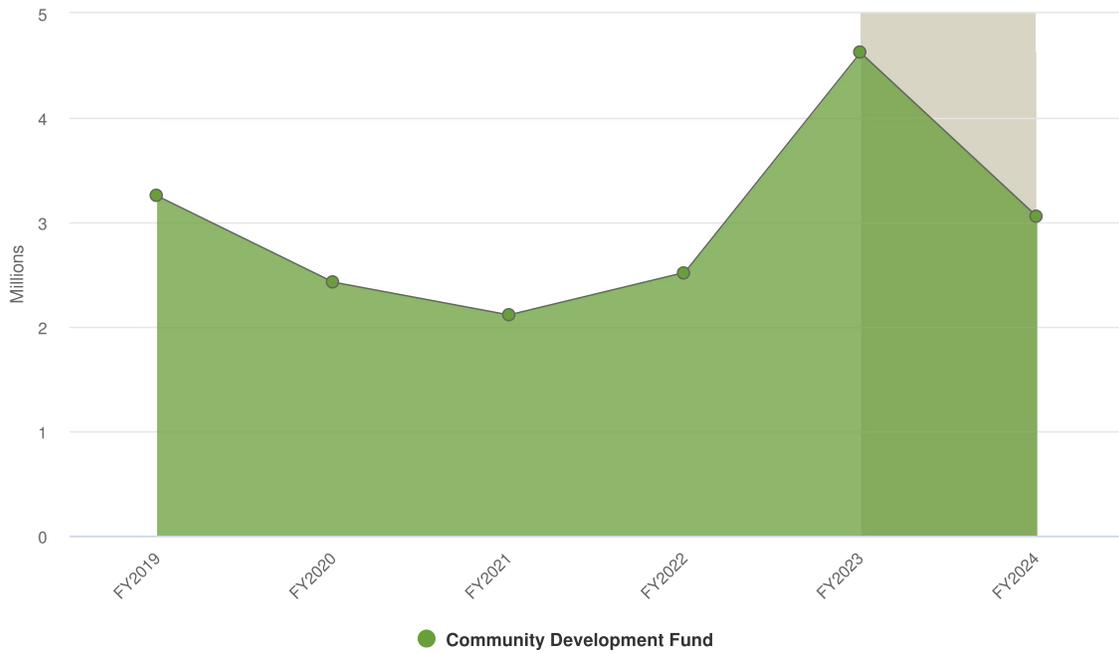
Revenue by Fund

2024 Revenue by Fund



Community Development Fund (100%)

Budgeted and Historical 2024 Revenue by Fund

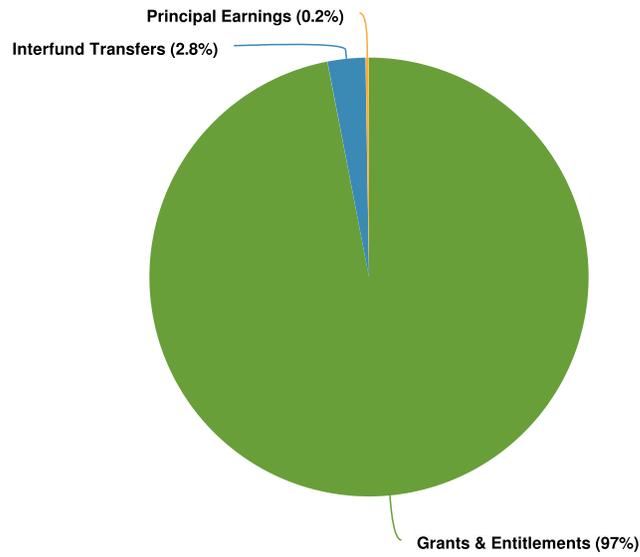


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Community Development Fund	\$2,518,907	\$2,852,133	\$4,622,485	\$4,248,165	\$3,060,038	-33.8%
Total Community Development Fund:	\$2,518,907	\$2,852,133	\$4,622,485	\$4,248,165	\$3,060,038	-33.8%

Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



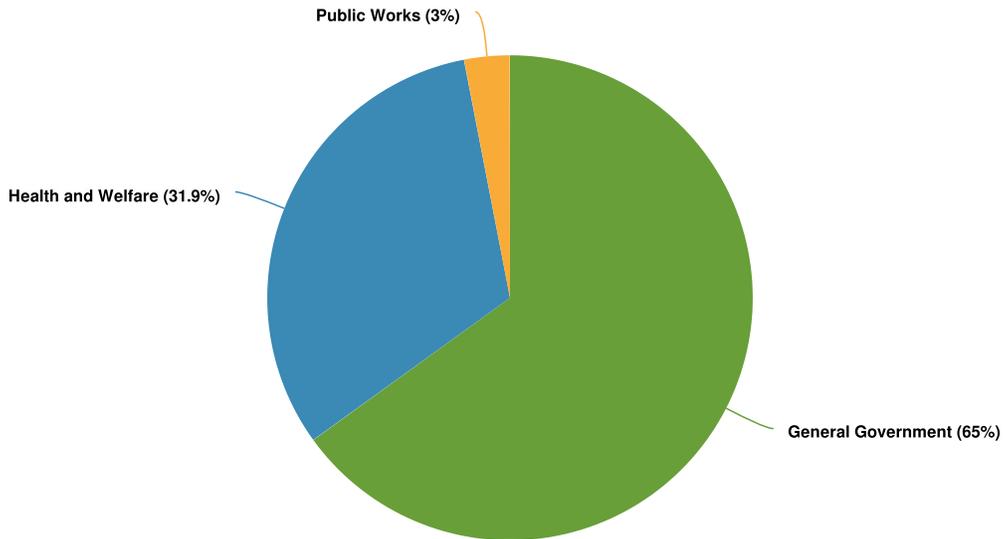
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)

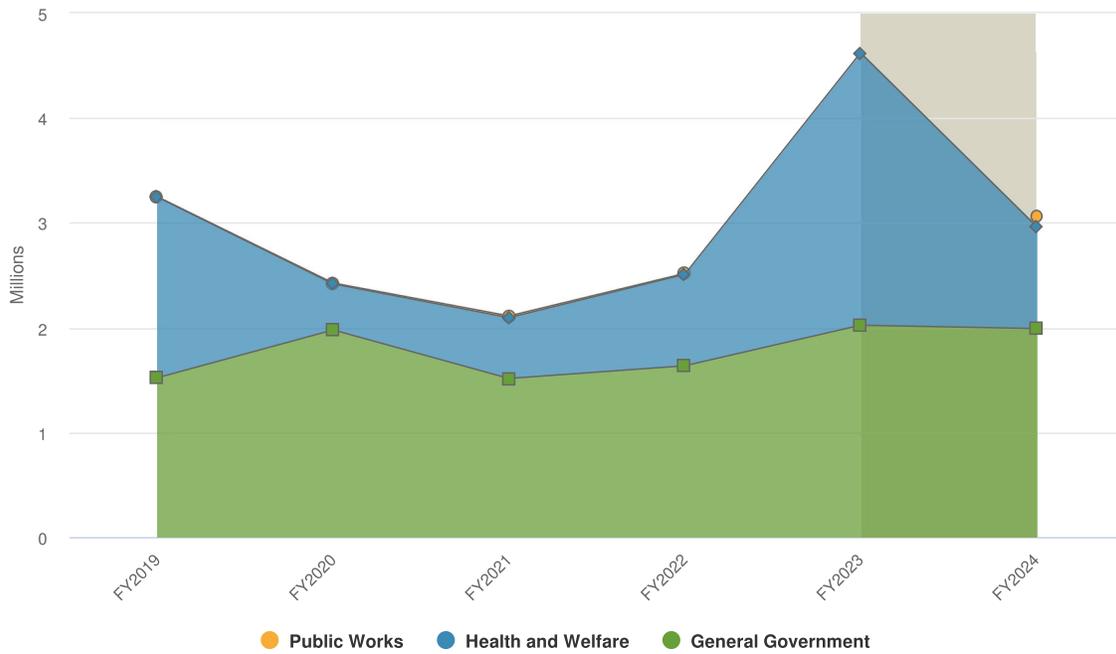
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Rents	\$4,512				\$0	N/A
Other Revenues	\$211,907	\$0	\$0	\$0	\$0	0%
Principal Earnings	\$10,215	\$0	\$0	\$7,500	\$7,500	N/A
Interest Earnings	\$652	\$0	\$0	\$0	\$0	0%
Grants & Entitlements	\$2,127,451	\$2,852,133	\$4,622,485	\$4,240,665	\$2,967,538	-35.8%
Interfund Transfers	\$164,171	\$0	\$0	\$0	\$85,000	N/A
Total Revenue Source:	\$2,518,907	\$2,852,133	\$4,622,485	\$4,248,165	\$3,060,038	-33.8%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department

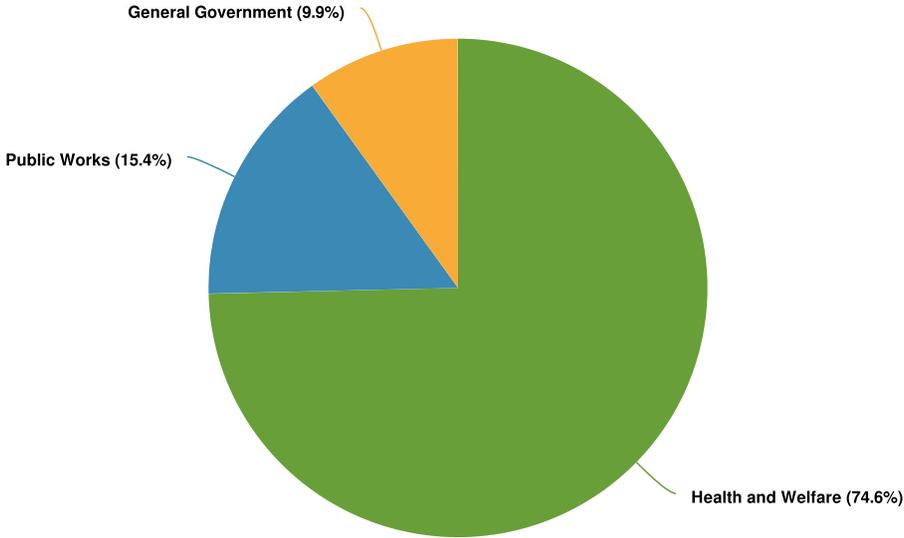


Grey background indicates budgeted figures.

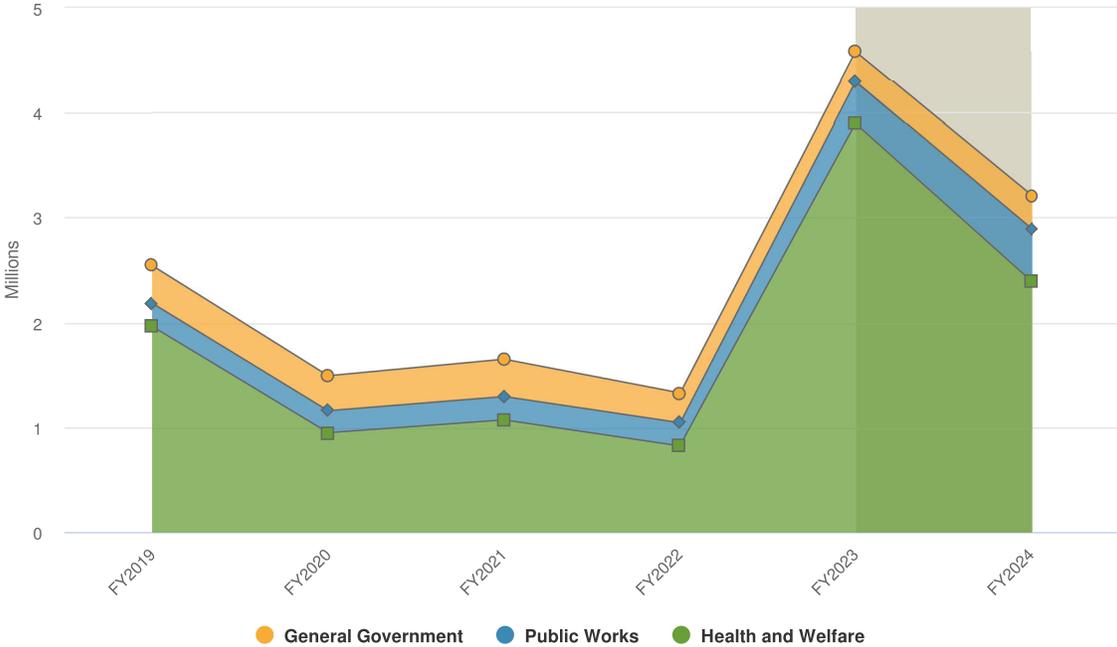
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government	\$1,635,142	\$2,022,427	\$2,022,427	\$2,022,427	\$1,990,321	-1.6%
Health and Welfare	\$872,899	\$829,706	\$2,600,058	\$2,218,238	\$977,217	-62.4%
Public Works	\$10,867	\$0	\$0	\$7,500	\$92,500	N/A
Total Revenue:	\$2,518,907	\$2,852,133	\$4,622,485	\$4,248,165	\$3,060,038	-33.8%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

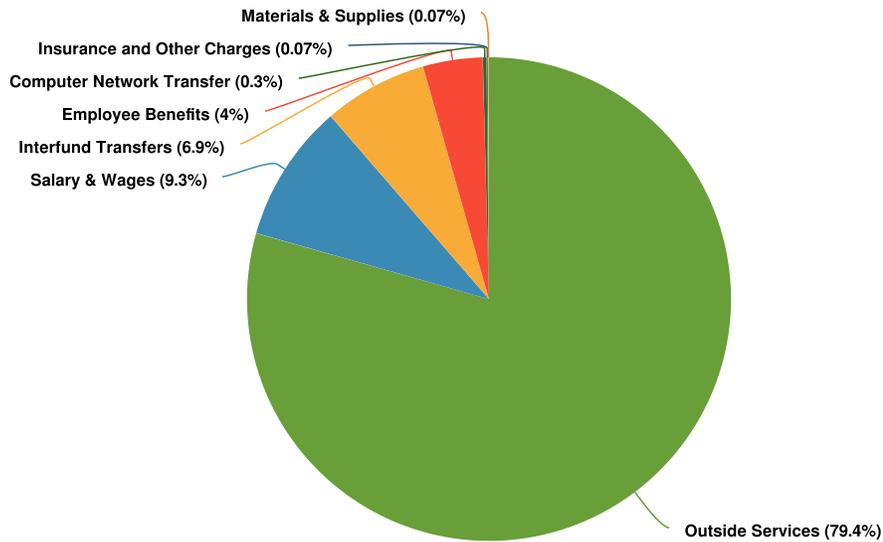


Grey background indicates budgeted figures.

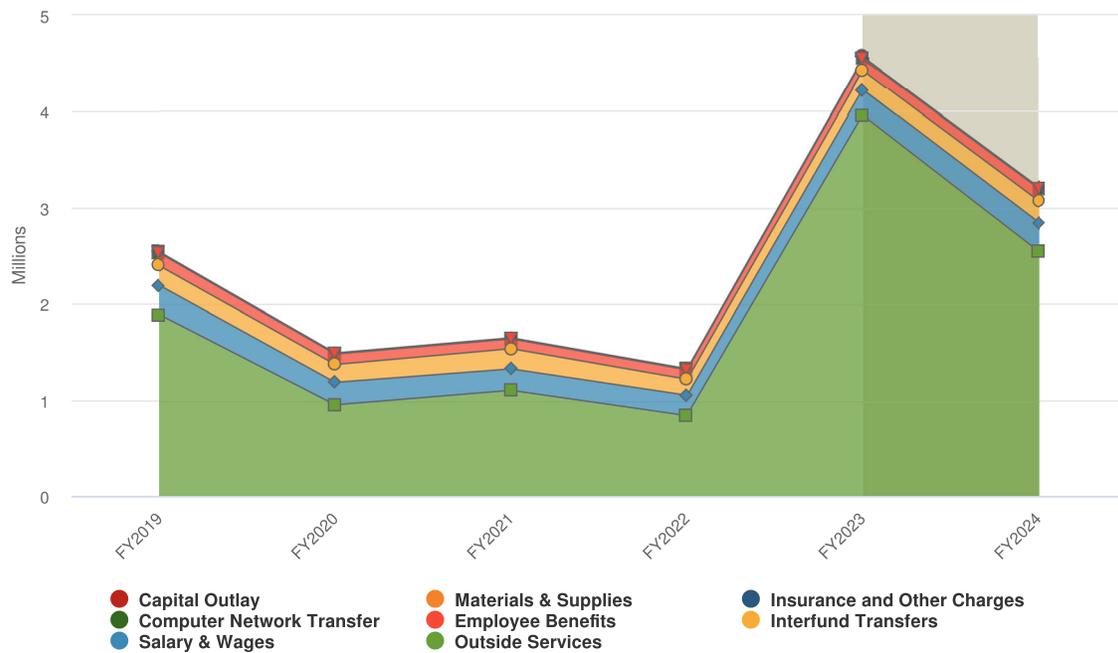
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expenditures						
General Government	\$283,649	\$284,145	\$284,145	\$284,135	\$318,494	12.1%
Health and Welfare	\$820,436	\$2,126,939	\$3,897,291	\$3,895,195	\$2,394,915	-38.5%
Public Works	\$226,860	\$401,366	\$401,366	\$400,761	\$495,186	23.4%
Total Expenditures:	\$1,330,945	\$2,812,449	\$4,582,801	\$4,580,090	\$3,208,595	-30%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



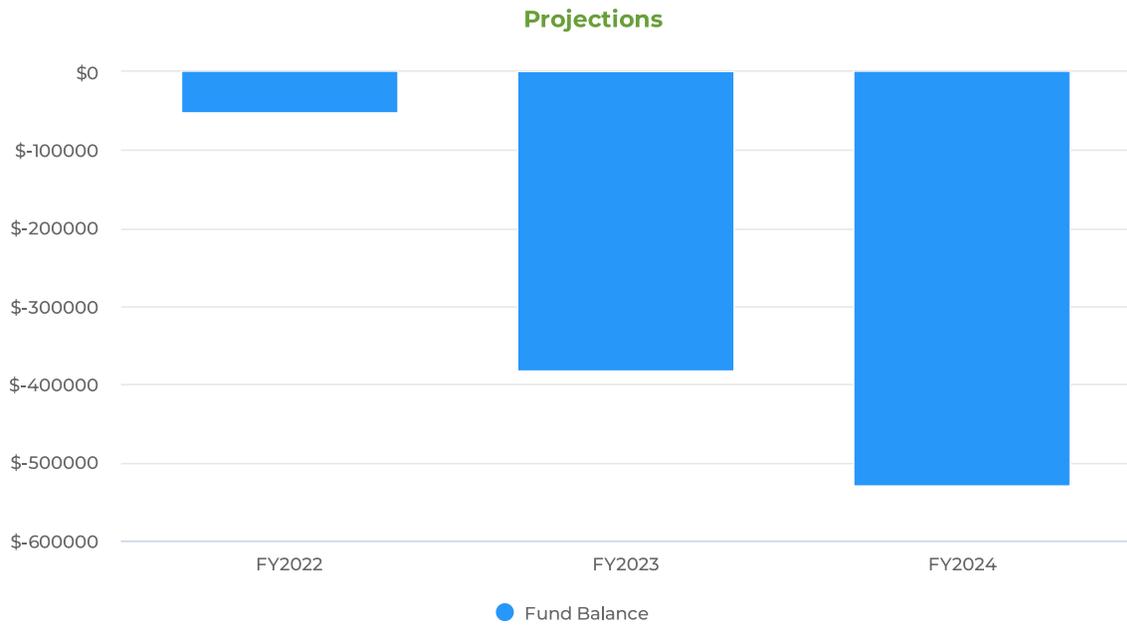
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

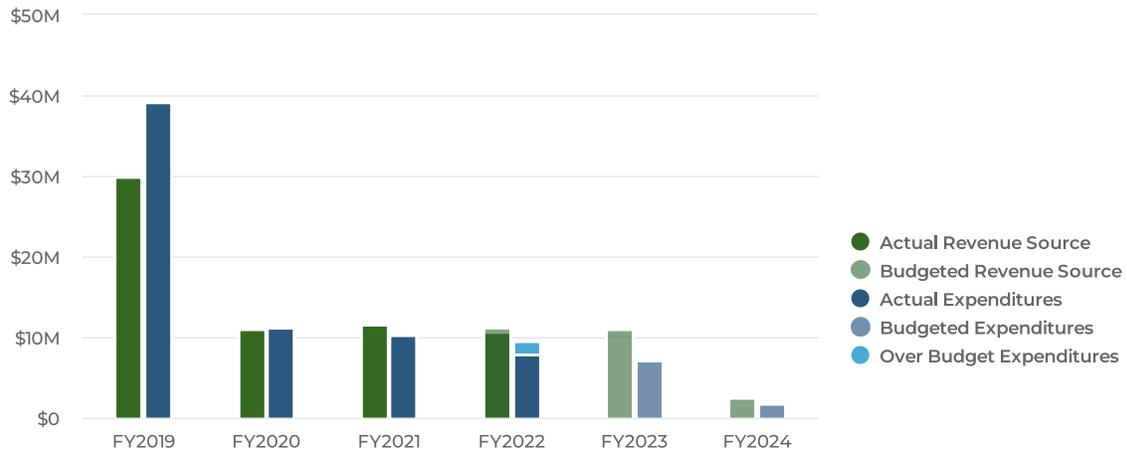
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$220,245	\$270,927	\$270,927	\$270,927	\$296,849	9.6%
Employee Benefits	\$98,756	\$119,506	\$119,506	\$119,506	\$128,159	7.2%
Materials & Supplies	\$1,560	\$3,200	\$3,200	\$2,890	\$2,171	-32.2%
Outside Services	\$835,046	\$2,216,813	\$3,960,265	\$3,957,864	\$2,547,821	-35.7%
Capital Outlay			\$24,650	\$24,650	\$0	-100%
Computer Network Transfer	\$6,750	\$6,750	\$6,750	\$6,750	\$8,532	26.4%
Interfund Transfers	\$165,802	\$191,848	\$194,098	\$194,098	\$222,682	14.7%
Insurance and Other Charges	\$2,787	\$3,406	\$3,406	\$3,406	\$2,381	-30.1%
Total Expense Objects:	\$1,330,945	\$2,812,449	\$4,582,801	\$4,580,090	\$3,208,595	-30%

Fund Balance



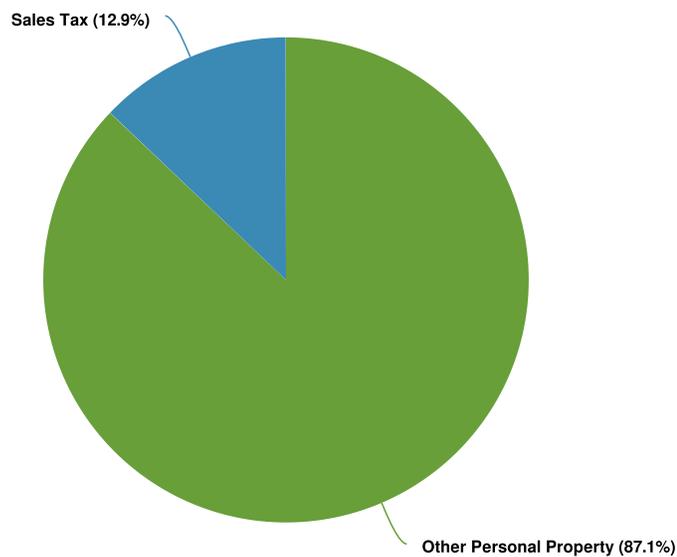
Summary

The City of St Joseph is projecting \$2.59M of revenue in FY2024, which represents a 76.6% decrease over the prior year. Budgeted expenditures are projected to decrease by 74.2% or \$5.29M to \$1.84M in FY2024.

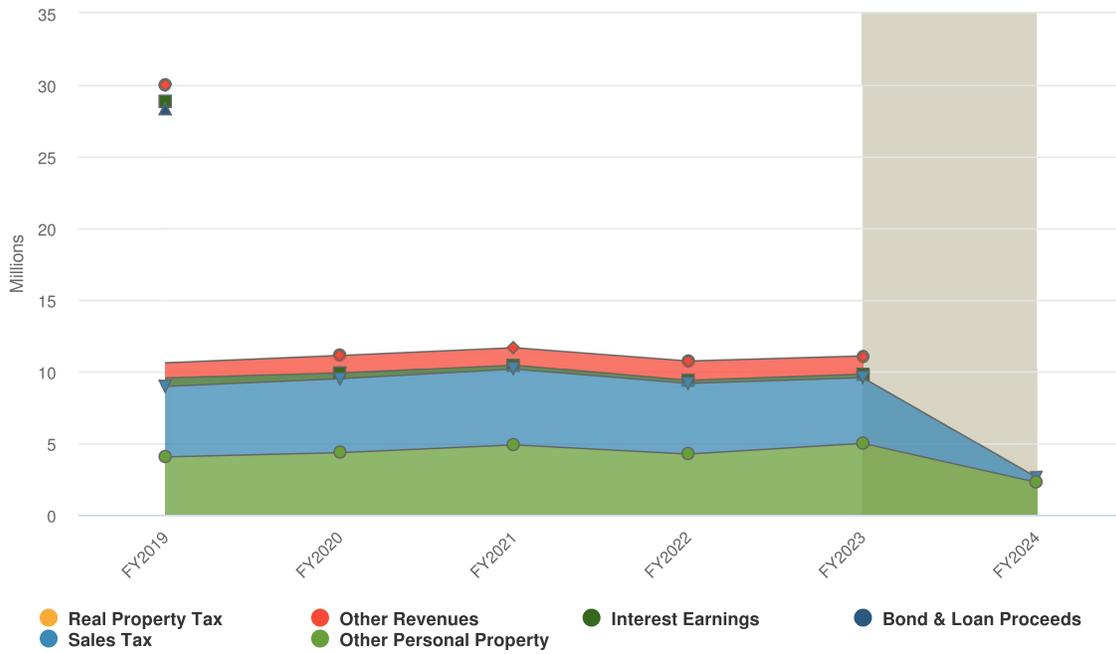


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

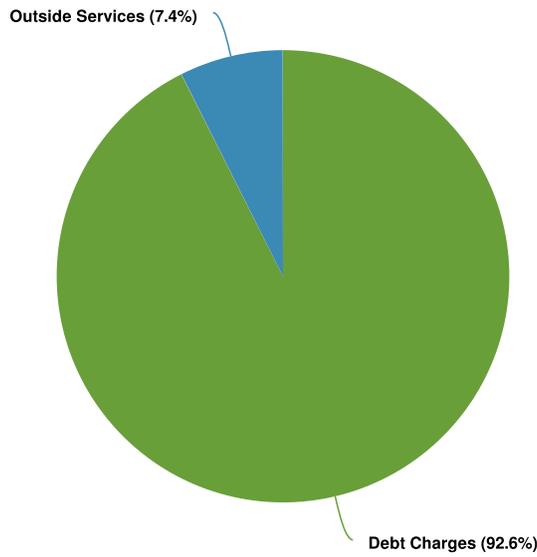


Grey background indicates budgeted figures.

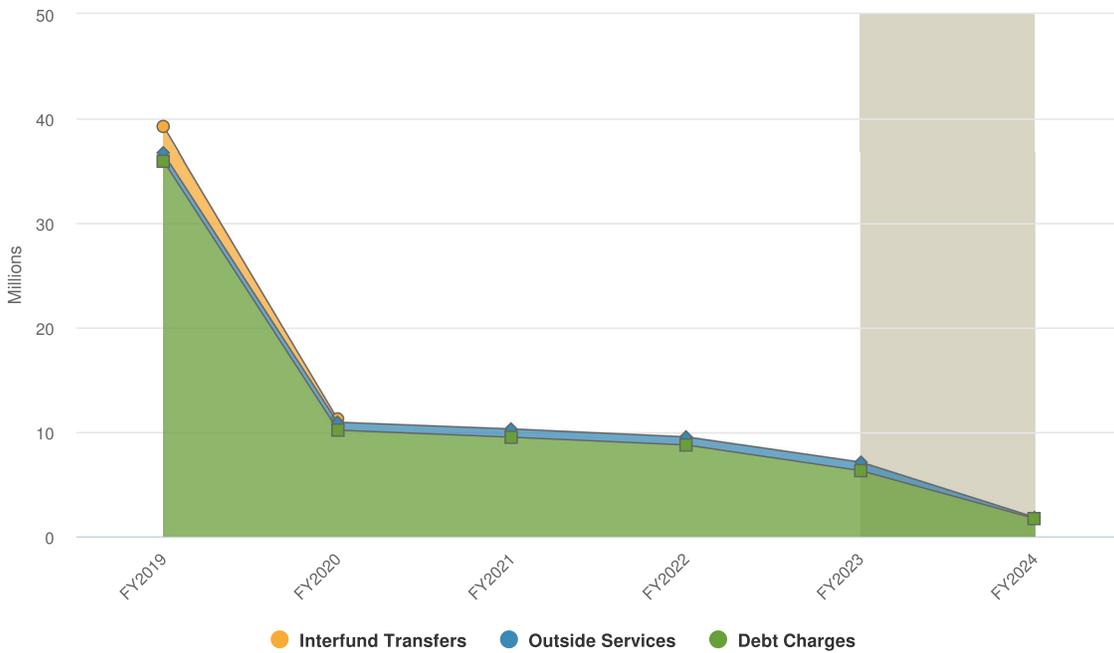
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax	\$169	\$2,309	\$2,309	\$25	\$0	-100%
Other Personal Property	\$4,231,922	\$4,980,300	\$4,980,300	\$3,460,727	\$2,257,843	-54.7%
Sales Tax	\$4,932,218	\$4,582,455	\$4,582,455	\$4,838,915	\$334,258	-92.7%
Other Revenues	\$1,356,033	\$1,280,000	\$1,280,000	\$750,000	\$0	-100%
Interest Earnings	\$209,254	\$238,800	\$238,800	\$51,819	\$0	-100%
Total Revenue Source:	\$10,729,595	\$11,083,864	\$11,083,864	\$9,101,486	\$2,592,101	-76.6%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

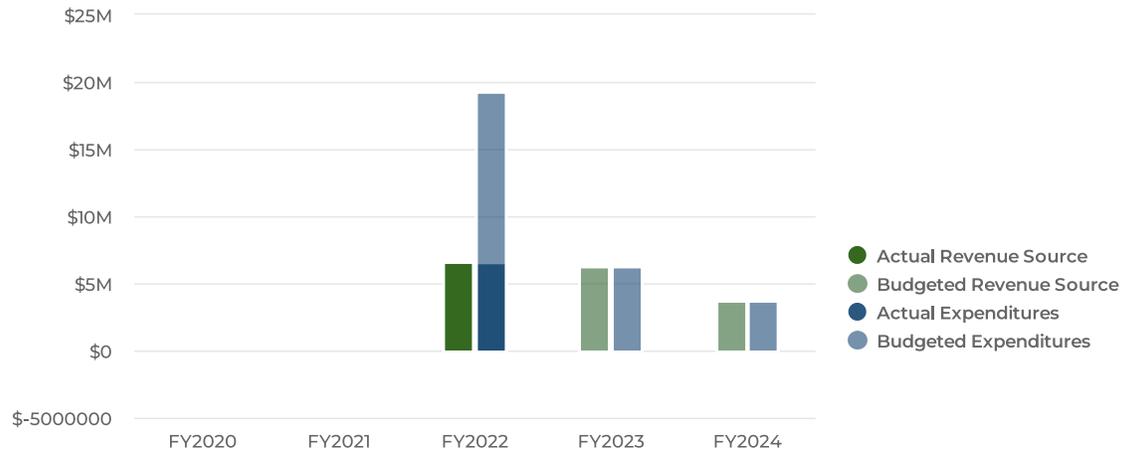
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services	\$798,594	\$842,497	\$842,497	\$842,497	\$136,100	-83.8%
Debt Charges	\$8,747,664	\$6,289,376	\$6,289,376	\$6,289,376	\$1,701,950	-72.9%
Total Expense Objects:	\$9,546,258	\$7,131,873	\$7,131,873	\$7,131,873	\$1,838,050	-74.2%

Fund Balance



Summary

The City of St Joseph is projecting \$3.75M of revenue in FY2024, which represents a 40.7% decrease over the prior year. Budgeted expenditures are projected to decrease by 40.7% or \$2.57M to \$3.75M in FY2024.

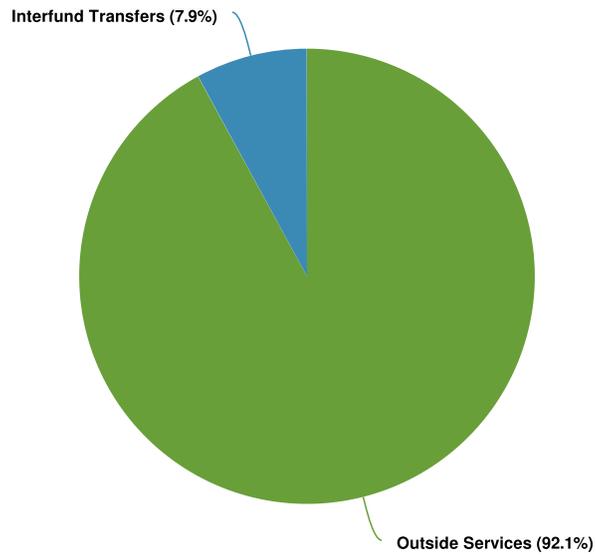


Revenues by Source

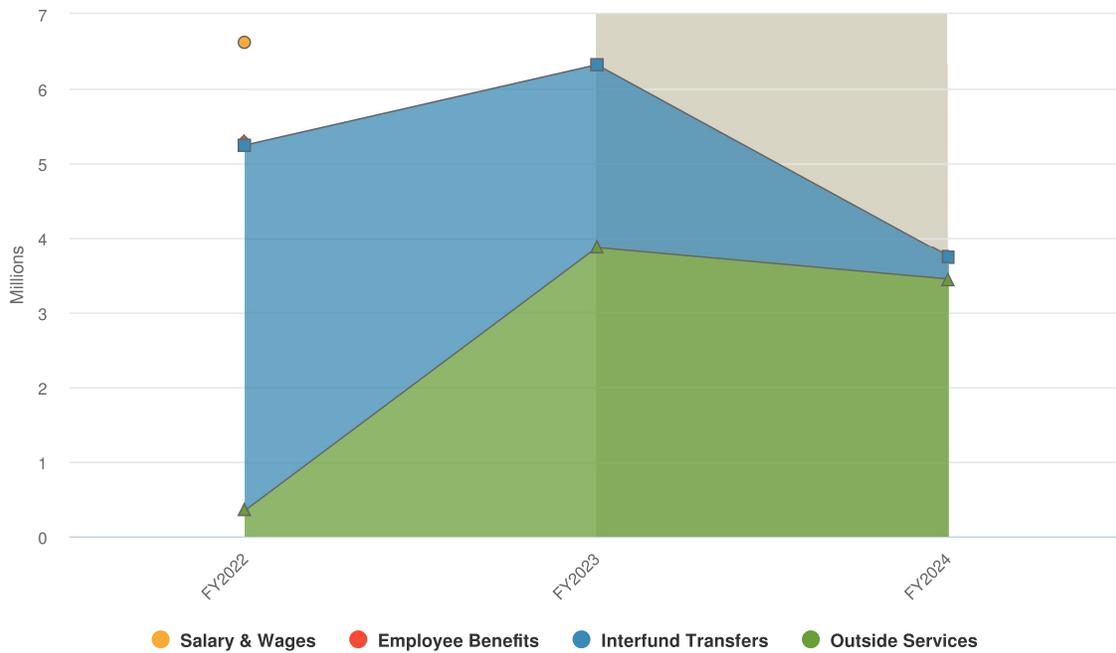
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Other Revenues	-\$7,814	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$611	\$0	\$0	\$0	\$0	0%
Grants & Entitlements	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%
Total Revenue Source:	\$6,612,142	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

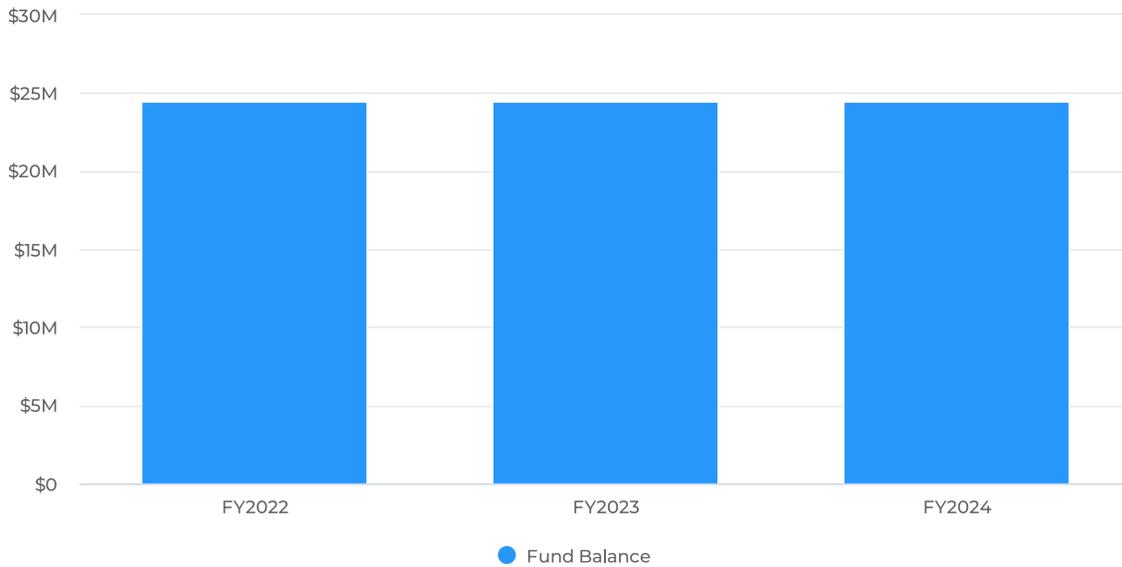


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$1,311,755	\$0	\$0	\$0	\$0	0%
Employee Benefits	\$63,483	\$0	\$0	\$0	\$0	0%
Outside Services	\$351,190	\$5,974,000	\$3,871,901	\$3,871,901	\$3,449,500	-10.9%
Interfund Transfers	\$4,892,916	\$228,727	\$2,448,023	\$2,448,023	\$297,267	-87.9%
Total Expense Objects:	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%

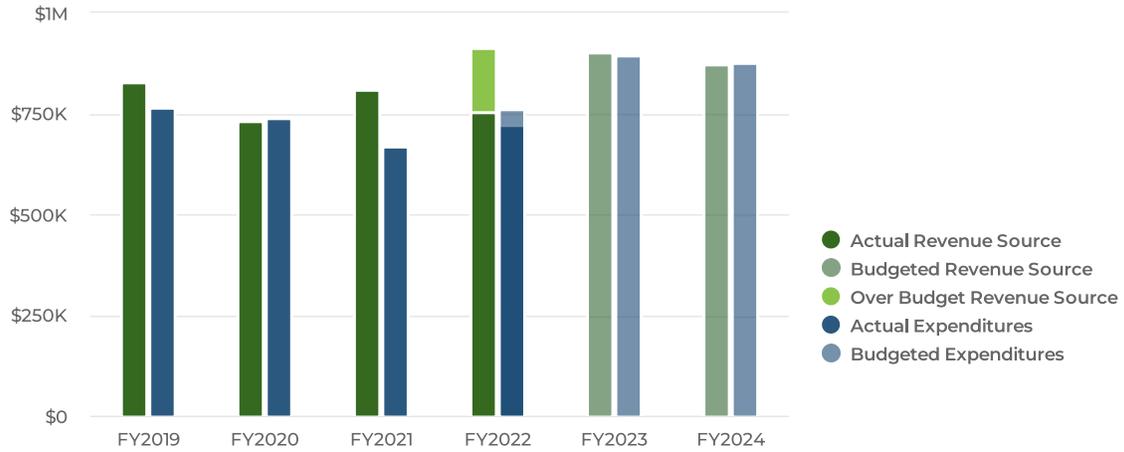
Fund Balance

Projections



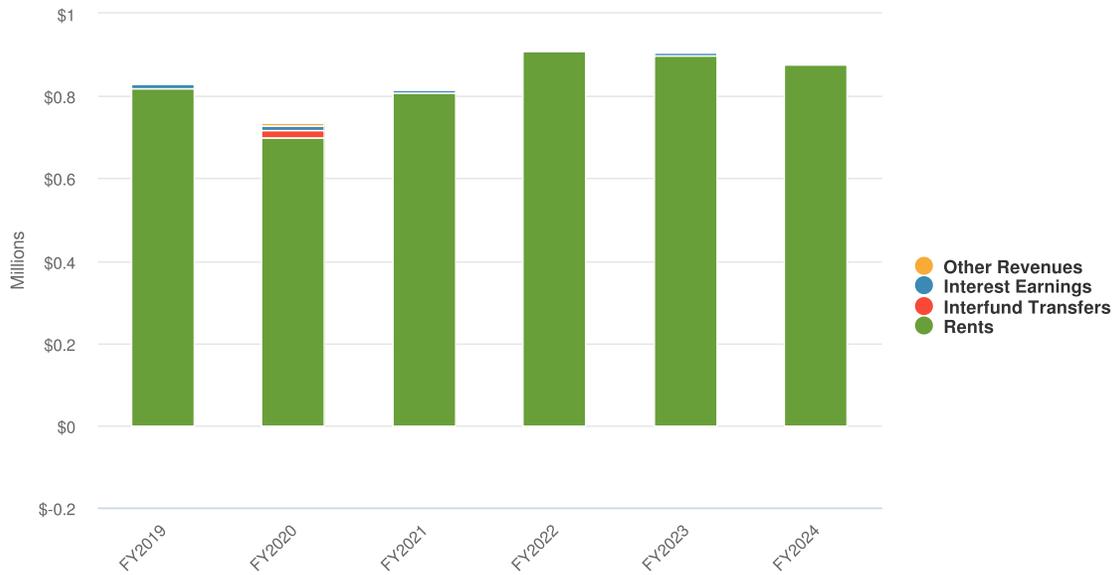
Summary

The City of St Joseph is projecting \$875,000 of revenue in FY2024, which represents a 17.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 2.2% or \$19,500 to \$877,050 in FY2024.



Revenues by Source

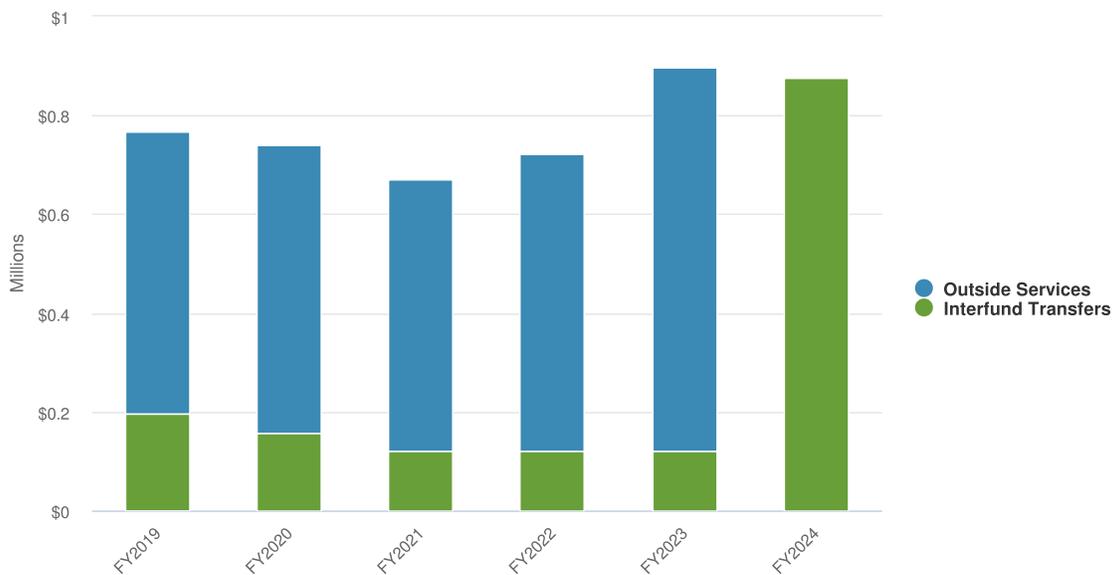
Budgeted and Historical 2024 Revenues by Source



Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Rents	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Interest Earnings	\$3,291	\$4,000	\$4,000	\$2,946	\$0	-100%
Total Revenue Source:	\$914,342	\$904,000	\$904,000	\$850,493	\$875,000	-3.2%

Expenditures by Expense Type

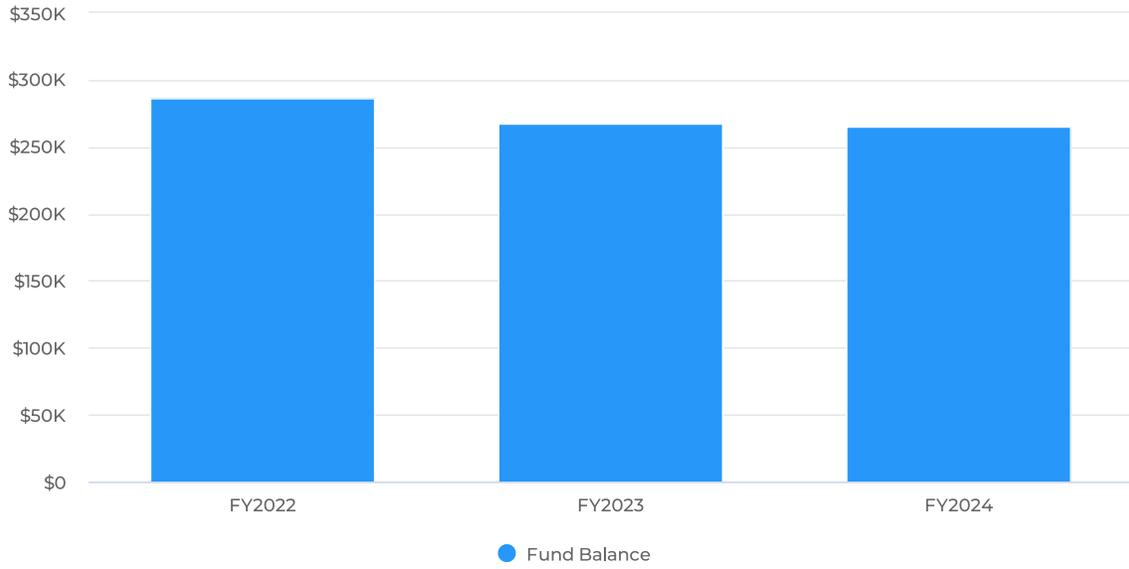
Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services	\$601,125	\$777,050	\$778,050	\$778,050	\$0	-100%
Interfund Transfers	\$119,500	\$119,500	\$119,500	\$119,500	\$877,050	633.9%
Total Expense Objects:	\$720,625	\$896,550	\$897,550	\$897,550	\$877,050	-2.3%

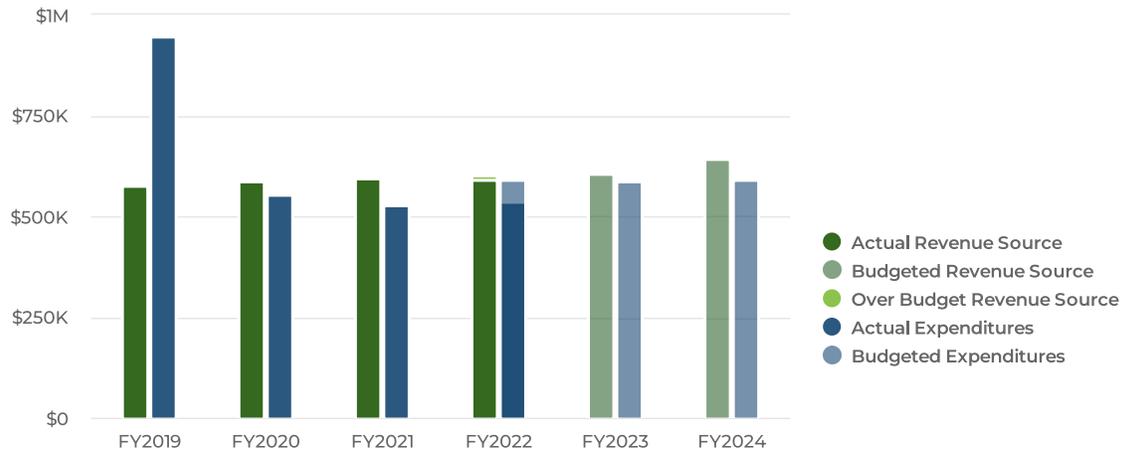
Fund Balance

Projections



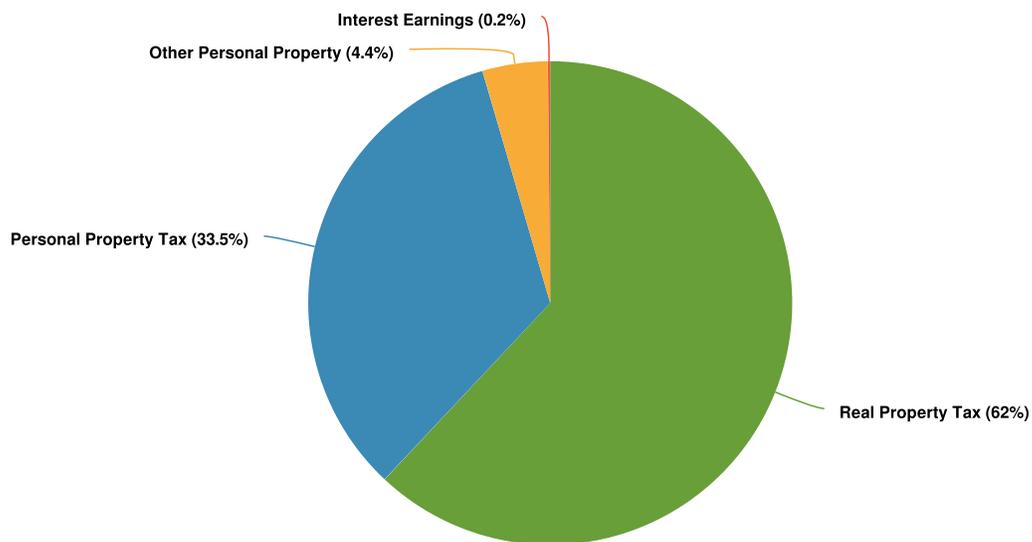
Summary

The City of St Joseph is projecting \$644,616 of revenue in FY2024, which represents a 1.8% increase over the prior year. Budgeted expenditures are projected to increase by 10.1% or \$54,119 to \$591,474 in FY2024.

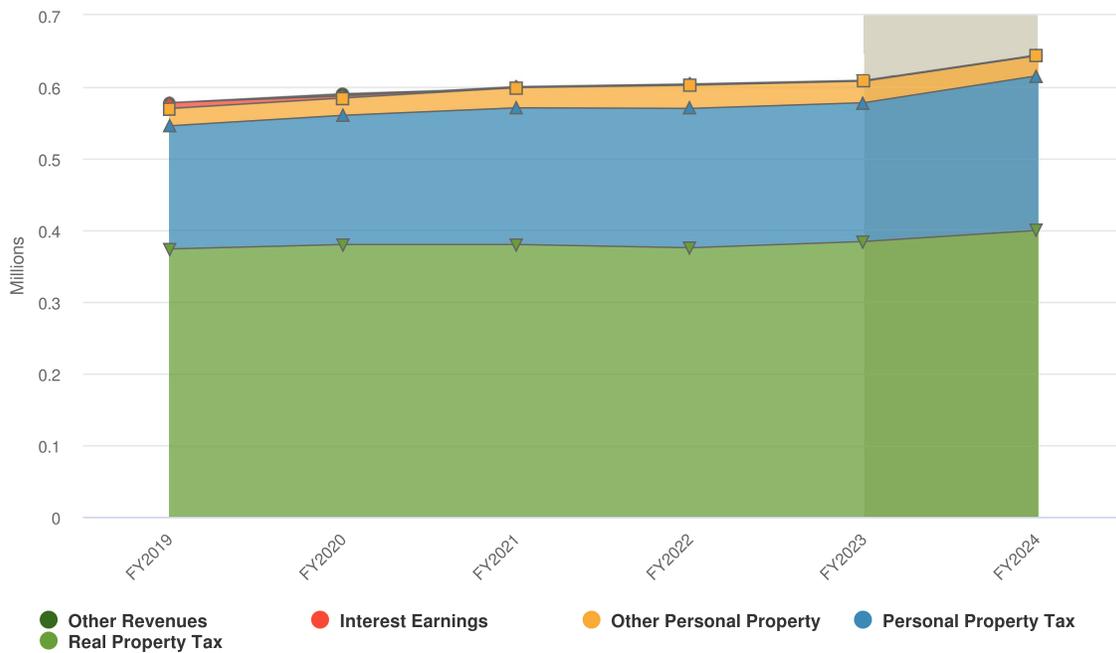


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

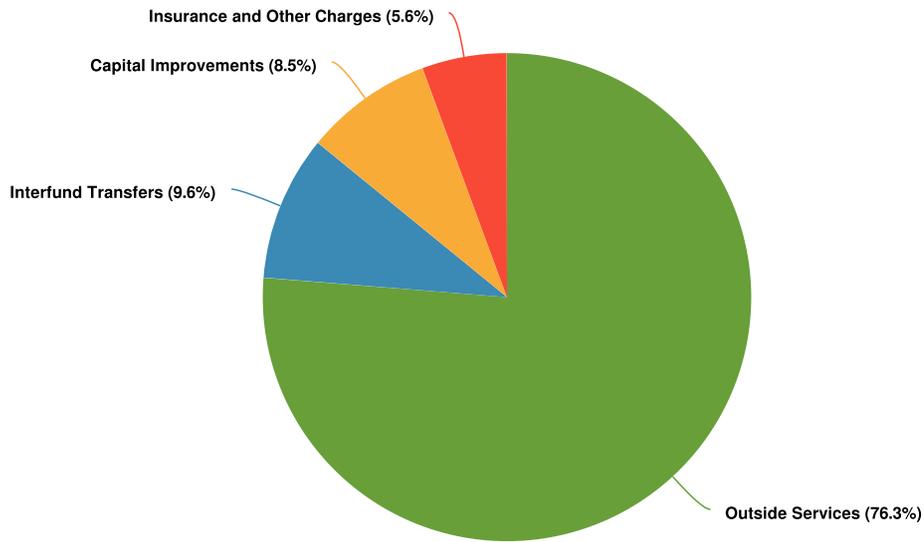


Grey background indicates budgeted figures.

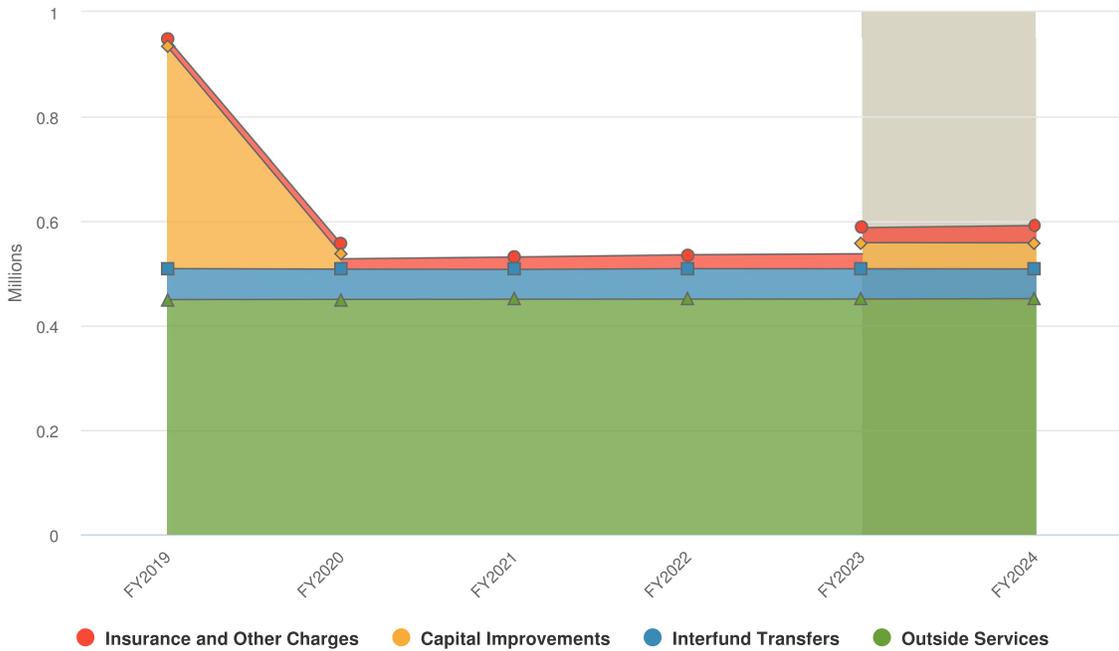
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax	\$375,473	\$384,157	\$384,157	\$381,605	\$399,682	4%
Personal Property Tax	\$194,413	\$193,710	\$193,710	\$214,045	\$215,855	11.4%
Other Personal Property	\$32,221	\$29,941	\$29,941	\$28,079	\$28,079	-6.2%
Interest Earnings	\$1,594	\$1,000	\$1,000	\$1,210	\$1,000	0%
Total Revenue Source:	\$603,701	\$608,808	\$608,808	\$624,939	\$644,616	5.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



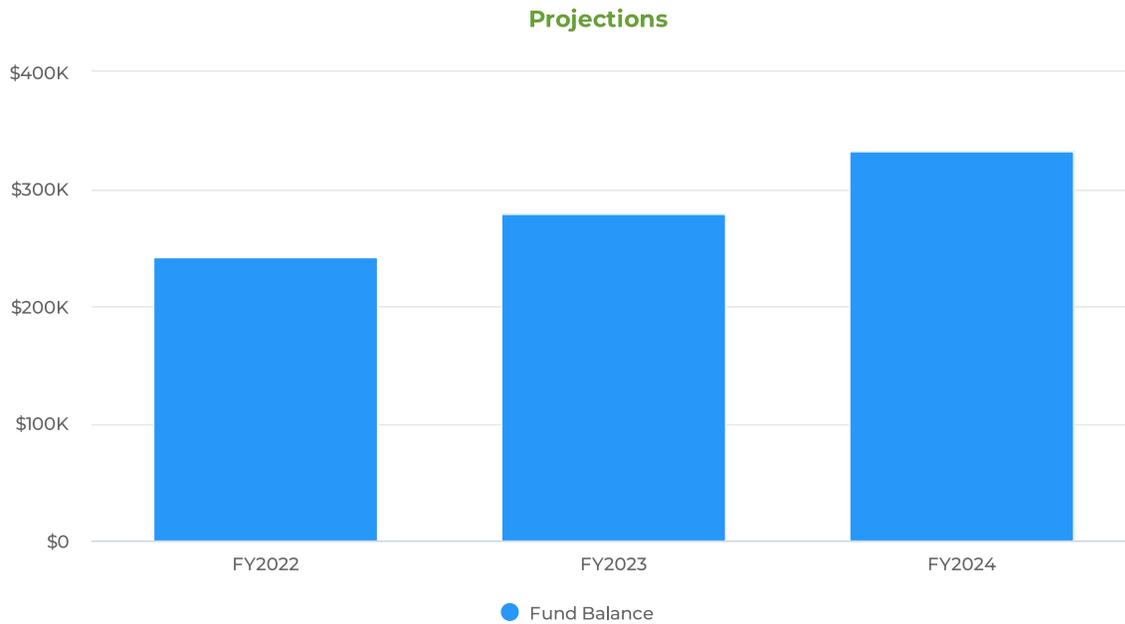
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

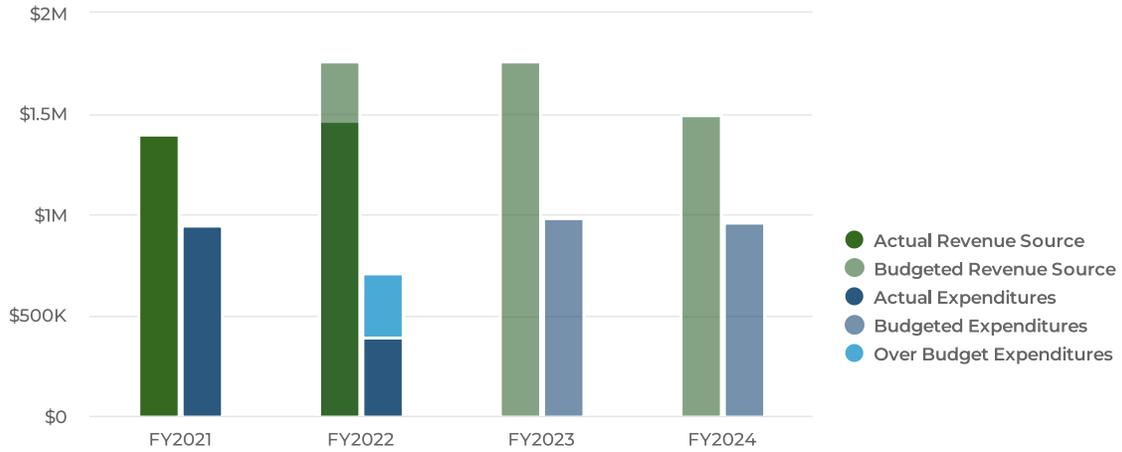
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services	\$450,358	\$450,511	\$450,511	\$450,511	\$451,193	0.2%
Capital Improvements	\$0	\$50,000	\$50,000	\$50,000	\$50,000	0%
Interfund Transfers	\$58,292	\$57,851	\$57,851	\$57,851	\$56,973	-1.5%
Insurance and Other Charges	\$26,800	\$28,993	\$28,993	\$28,993	\$33,308	14.9%
Total Expense Objects:	\$535,450	\$587,355	\$587,355	\$587,355	\$591,474	0.7%

Fund Balance



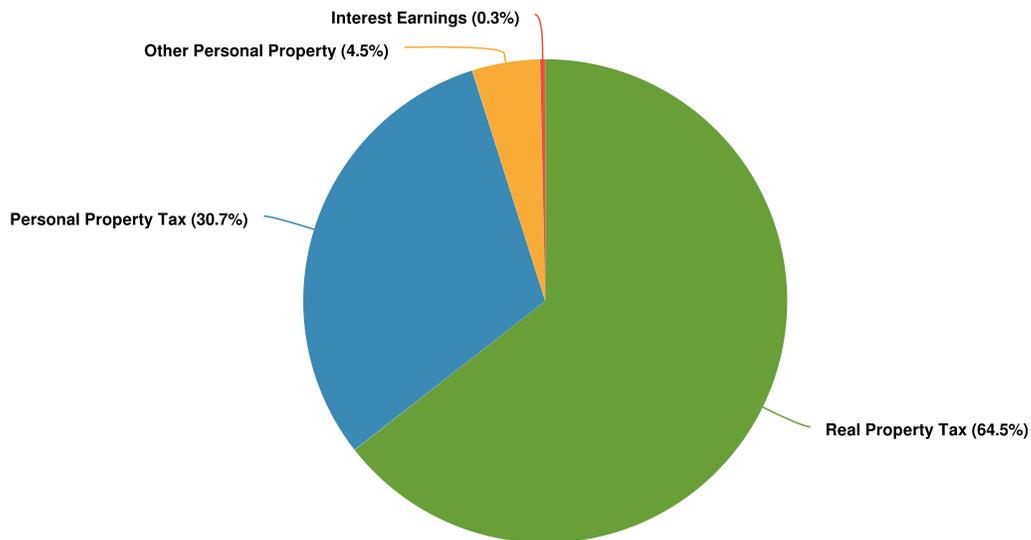
Summary

The City of St Joseph is projecting \$1.49M of revenue in FY2024, which represents a 15.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 1.8% or \$18,092 to \$965,659 in FY2024.

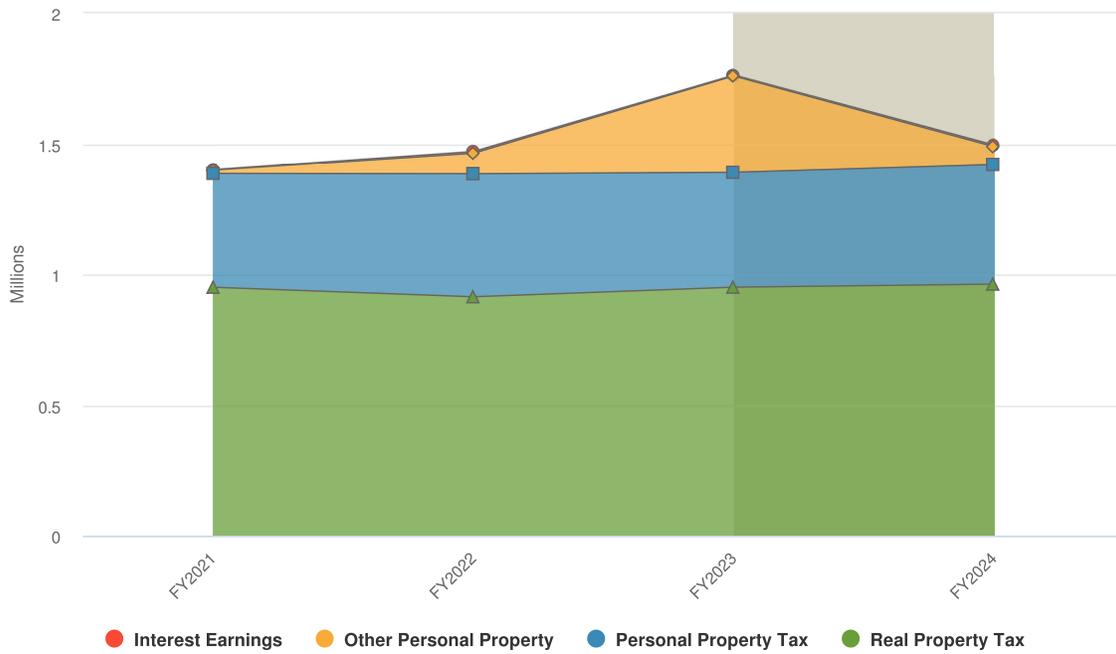


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

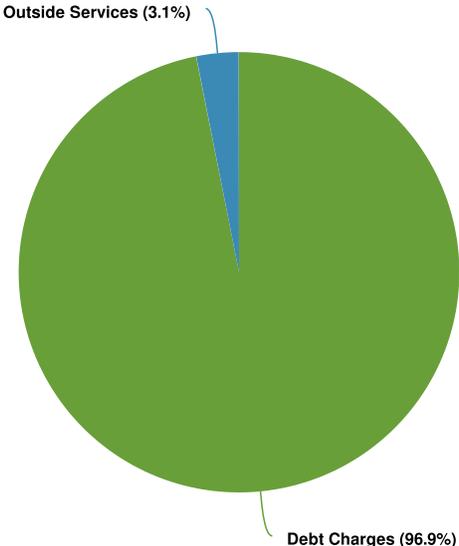


Grey background indicates budgeted figures.

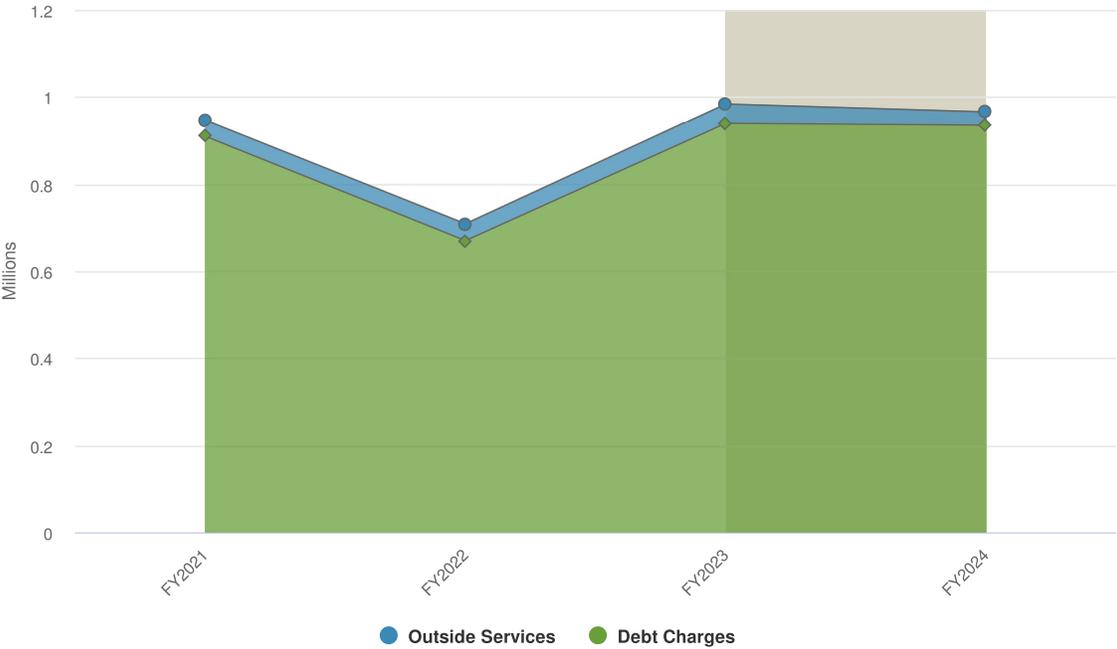
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax	\$914,536	\$951,305	\$951,305	\$923,735	\$962,972	1.2%
Personal Property Tax	\$471,204	\$439,793	\$439,793	\$457,479	\$458,065	4.2%
Other Personal Property	\$77,974	\$368,908	\$368,908	\$67,951	\$67,951	-81.6%
Interest Earnings	\$6,223	\$1,600	\$1,600	\$8,210	\$5,000	212.5%
Total Revenue Source:	\$1,469,938	\$1,761,606	\$1,761,606	\$1,457,375	\$1,493,988	-15.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

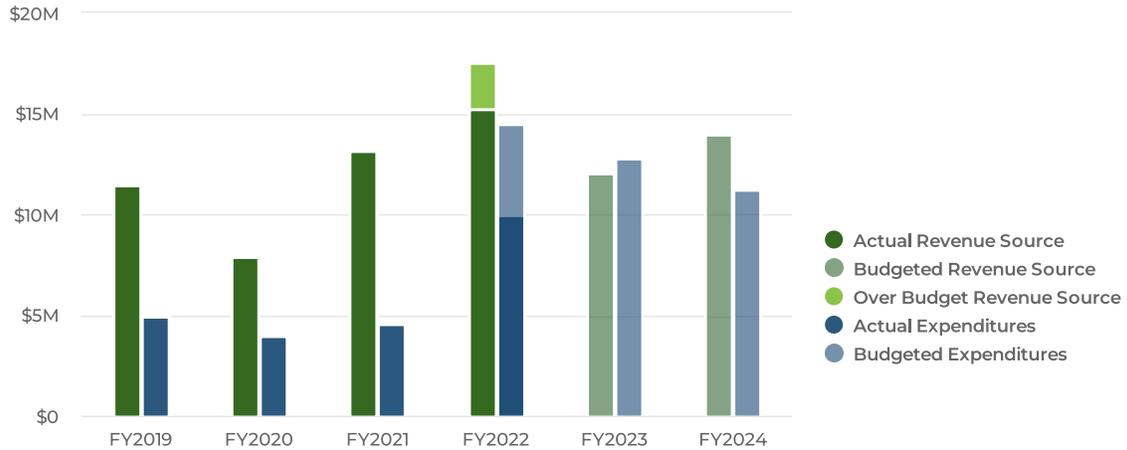
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services	\$37,348	\$43,851	\$43,851	\$43,851	\$30,009	-31.6%
Debt Charges	\$670,131	\$939,900	\$939,900	\$939,900	\$935,650	-0.5%
Total Expense Objects:	\$707,479	\$983,751	\$983,751	\$983,751	\$965,659	-1.8%

Fund Balance



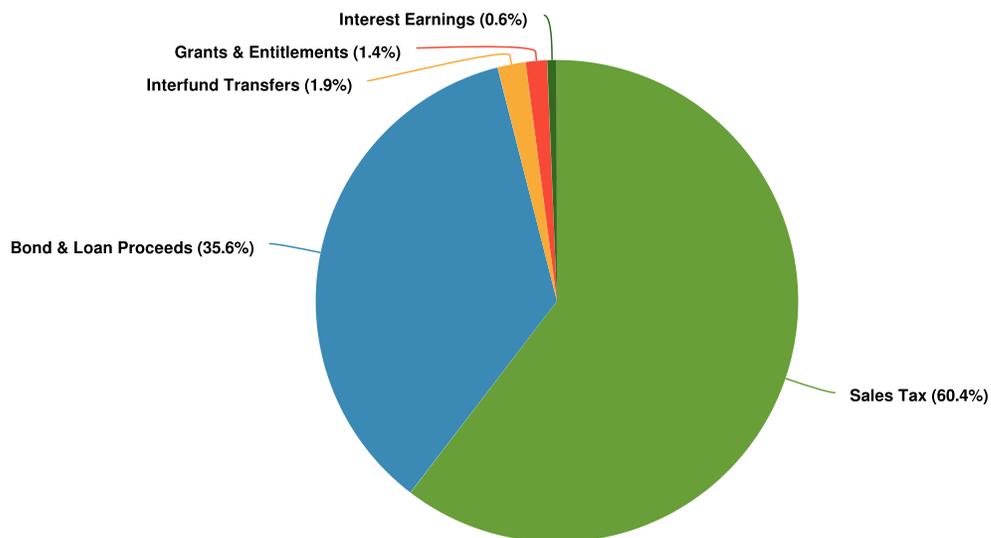
Summary

The City of St Joseph is projecting \$14.03M of revenue in FY2024, which represents a 16.2% increase over the prior year. Budgeted expenditures are projected to decrease by 12.1% or \$1.56M to \$11.26M in FY2024.

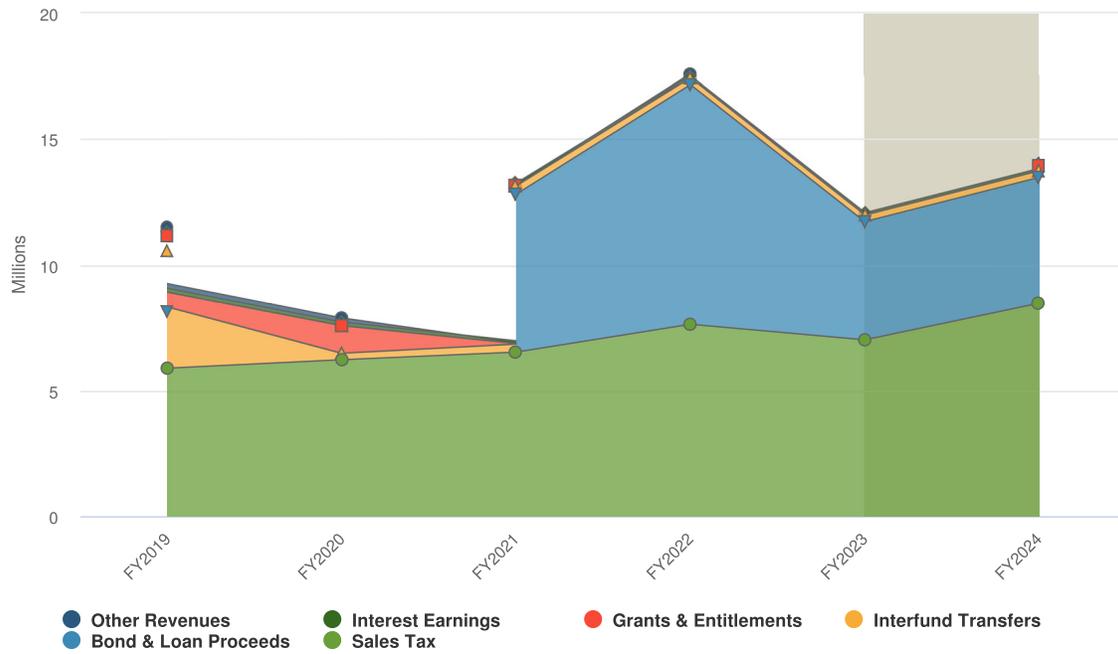


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

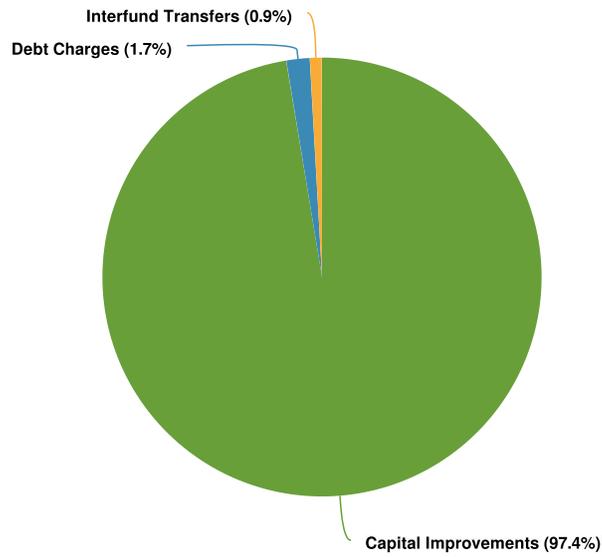


Grey background indicates budgeted figures.

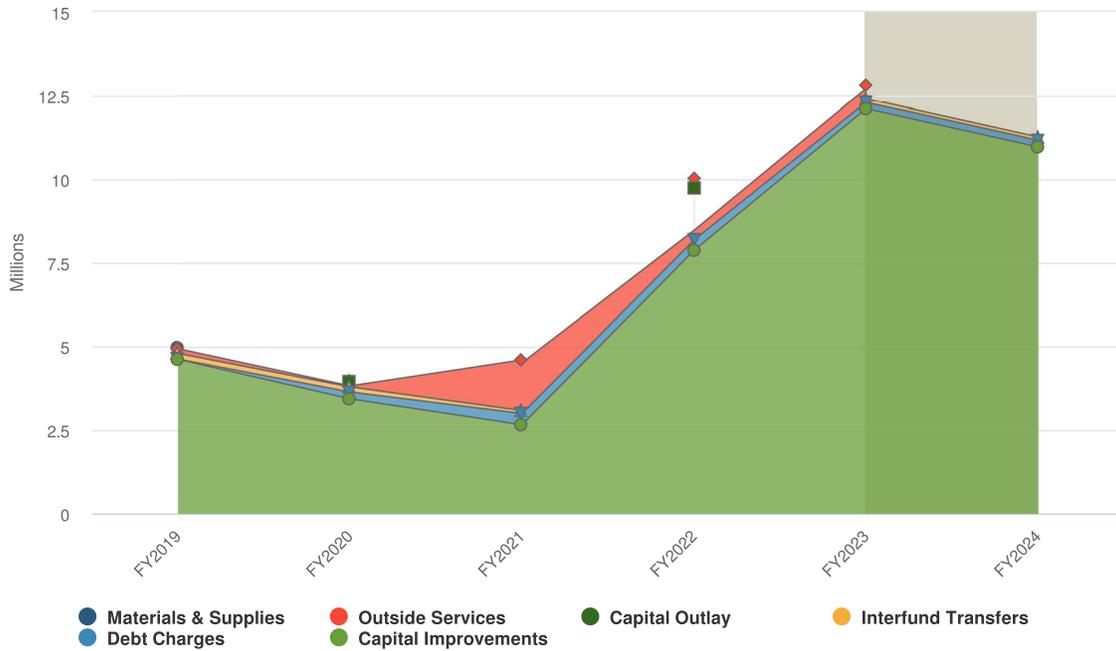
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sales Tax	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%
Other Revenues	\$91,253	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$69,191	\$90,000	\$90,000	\$90,000	\$90,000	0%
Grants & Entitlements	\$0	\$0	\$0	\$0	\$200,000	N/A
Interfund Transfers	\$265,021	\$265,021	\$265,021	\$265,021	\$265,021	0%
Bond & Loan Proceeds	\$9,524,802	\$4,699,875	\$4,699,875	\$4,699,875	\$5,000,000	6.4%
Total Revenue Source:	\$17,582,405	\$12,067,658	\$12,067,658	\$12,972,943	\$14,025,839	16.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

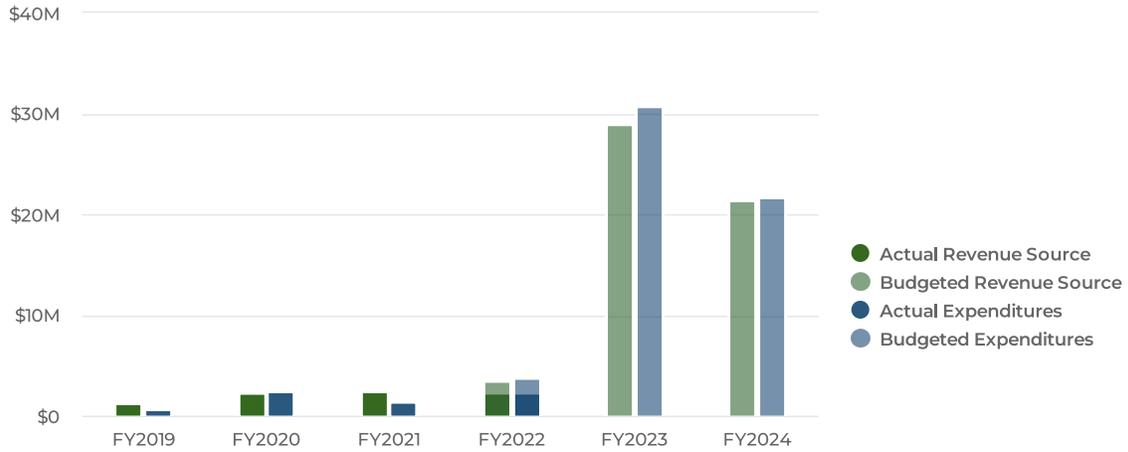
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services	\$286,203	\$0	\$410,768	\$410,768	\$0	-100%
Capital Outlay	\$1,547,670	\$0	\$0	\$0	\$0	0%
Capital Improvements	\$7,872,280	\$9,402,836	\$12,109,744	\$12,109,744	\$10,964,886	-9.5%
Debt Charges	\$314,712	\$191,607	\$191,607	\$191,607	\$192,122	0.3%
Interfund Transfers	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Expense Objects:	\$10,020,864	\$9,694,443	\$12,812,119	\$12,812,119	\$11,257,008	-12.1%

Fund Balance



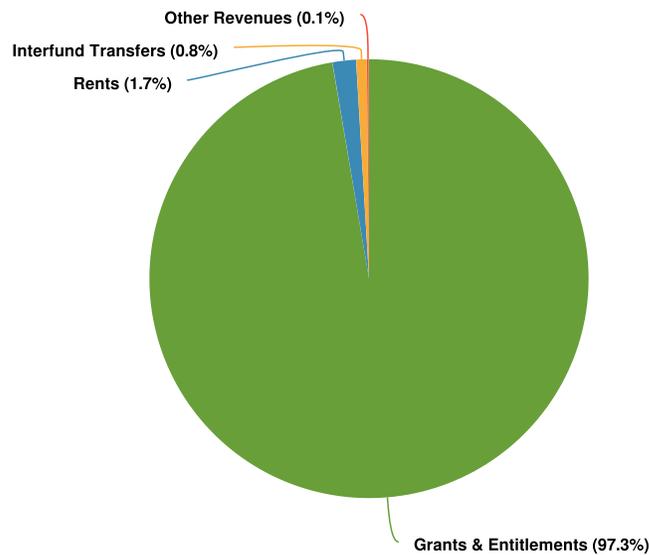
Summary

The City of St Joseph is projecting \$21.47M of revenue in FY2024, which represents a 26.2% decrease over the prior year. Budgeted expenditures are projected to decrease by 29.4% or \$9.06M to \$21.75M in FY2024.

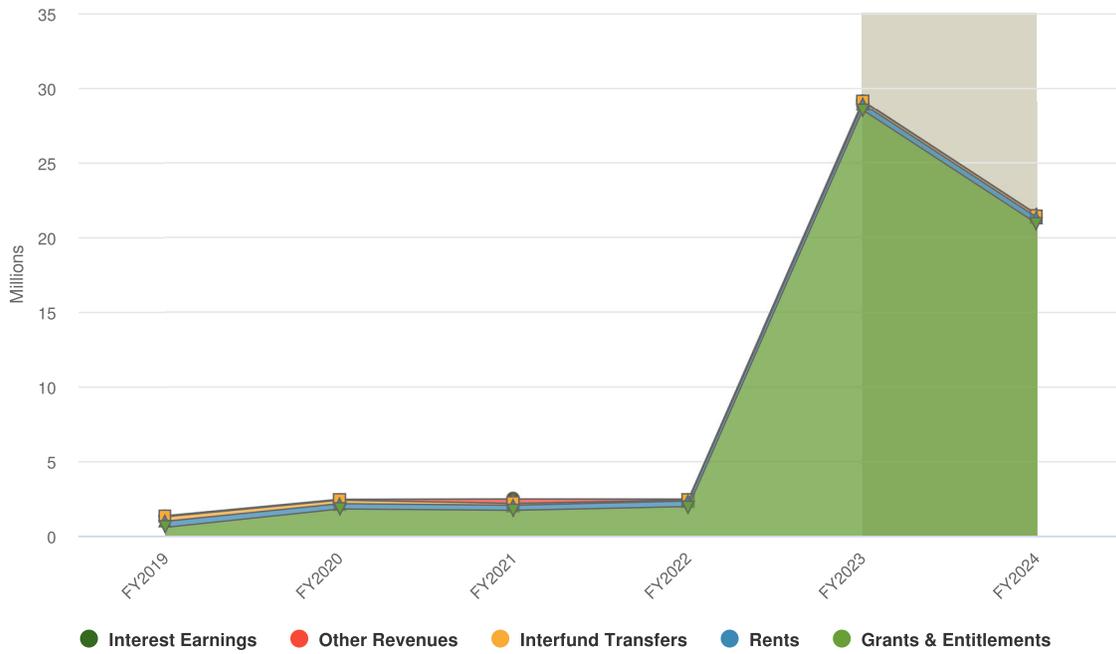


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

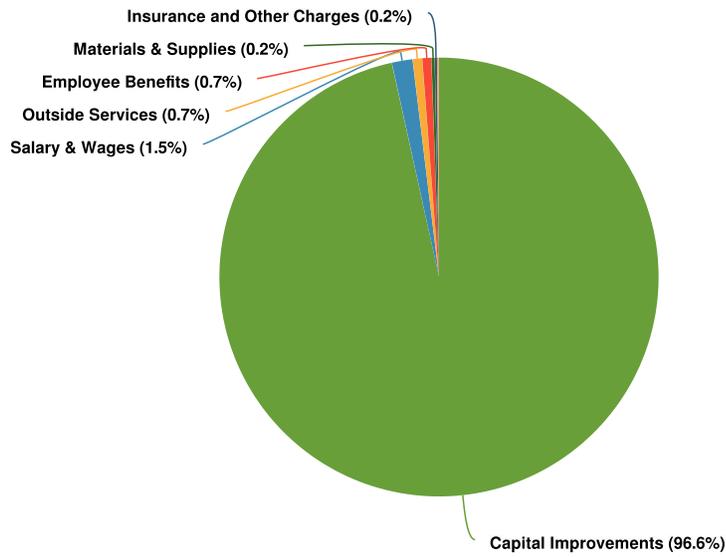


Grey background indicates budgeted figures.

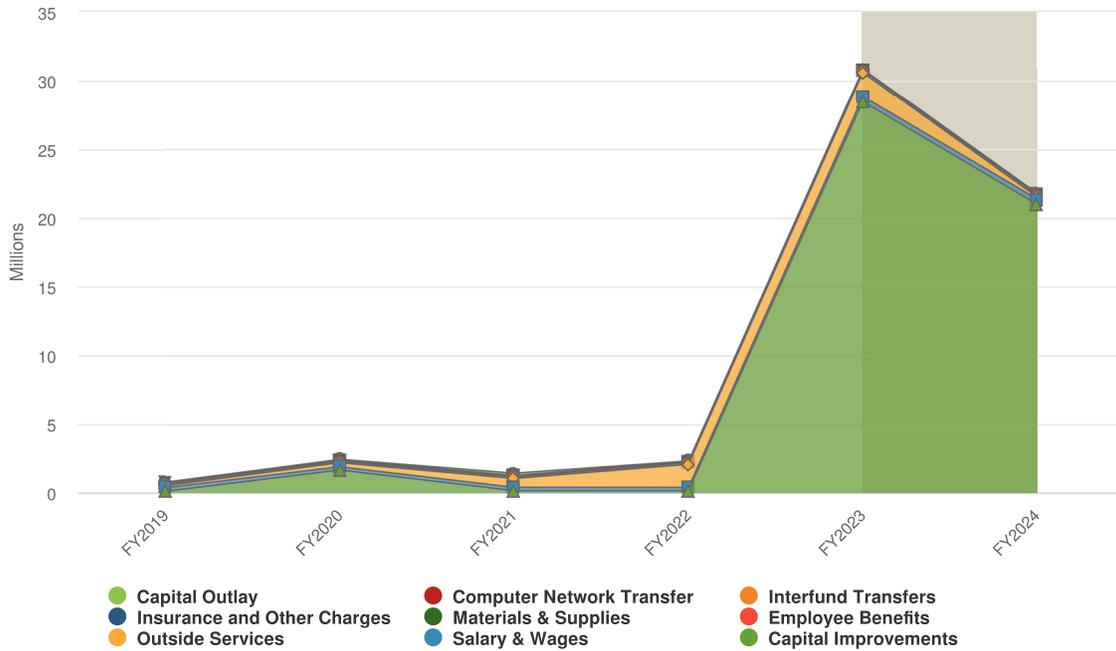
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Rents	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%
Other Revenues	\$52,486	\$40,780	\$44,171	\$32,495	\$30,400	-31.2%
Interest Earnings	\$744	\$100	\$100	\$373	\$0	-100%
Grants & Entitlements	\$1,947,721	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Interfund Transfers	\$70,000	\$170,000	\$170,000	\$170,000	\$170,000	0%
Total Revenue Source:	\$2,441,646	\$27,480,601	\$29,108,276	\$29,113,524	\$21,473,204	-26.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



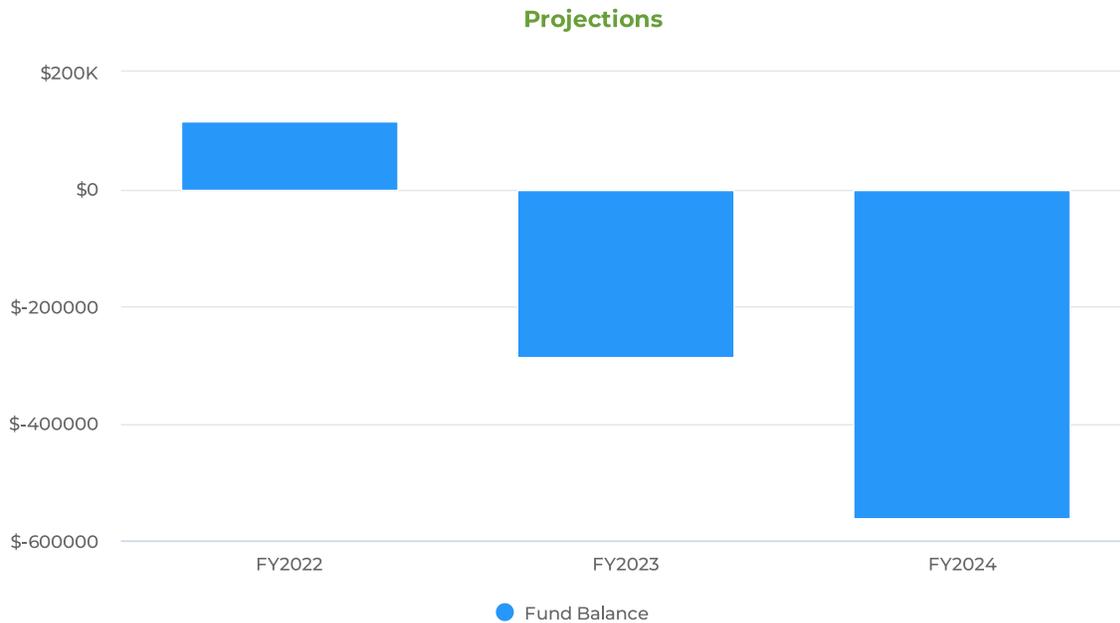
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

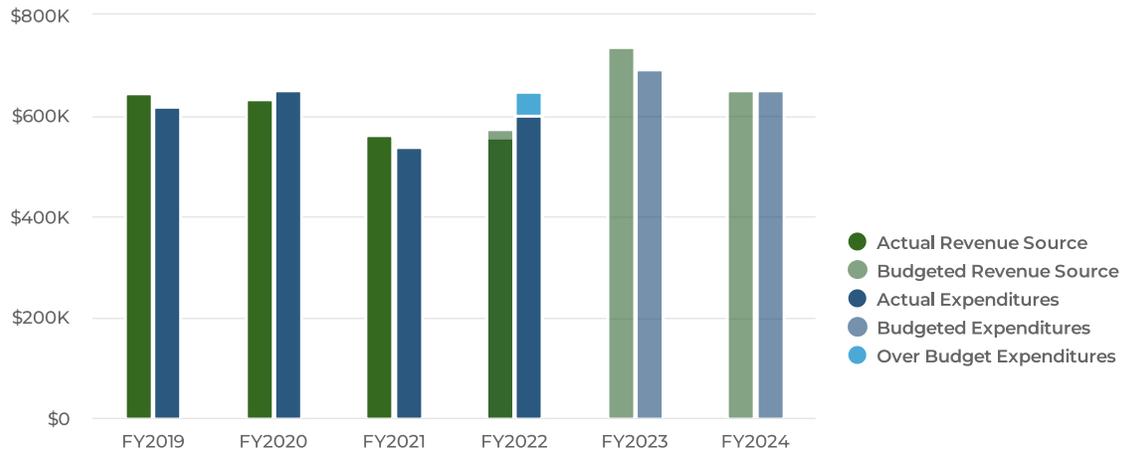
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$286,912	\$304,800	\$304,800	\$304,800	\$332,843	9.2%
Employee Benefits	\$120,720	\$126,011	\$126,011	\$126,011	\$146,580	16.3%
Materials & Supplies	\$29,509	\$43,630	\$47,021	\$41,729	\$51,836	10.2%
Outside Services	\$1,678,277	\$149,459	\$1,773,743	\$1,762,841	\$151,266	-91.5%
Capital Outlay	\$32,868	\$0	\$0	\$0	\$0	0%
Capital Improvements	\$132,247	\$28,500,000	\$28,500,000	\$28,500,000	\$21,000,000	-26.3%
Computer Network Transfer	\$5,625	\$5,625	\$5,625	\$5,625	\$8,532	51.7%
Interfund Transfers	\$19,147	\$19,147	\$19,147	\$19,147	\$19,147	0%
Insurance and Other Charges	\$33,524	\$36,633	\$36,633	\$36,633	\$39,842	8.8%
Total Expense Objects:	\$2,338,828	\$29,185,305	\$30,812,980	\$30,796,786	\$21,750,046	-29.4%

Fund Balance



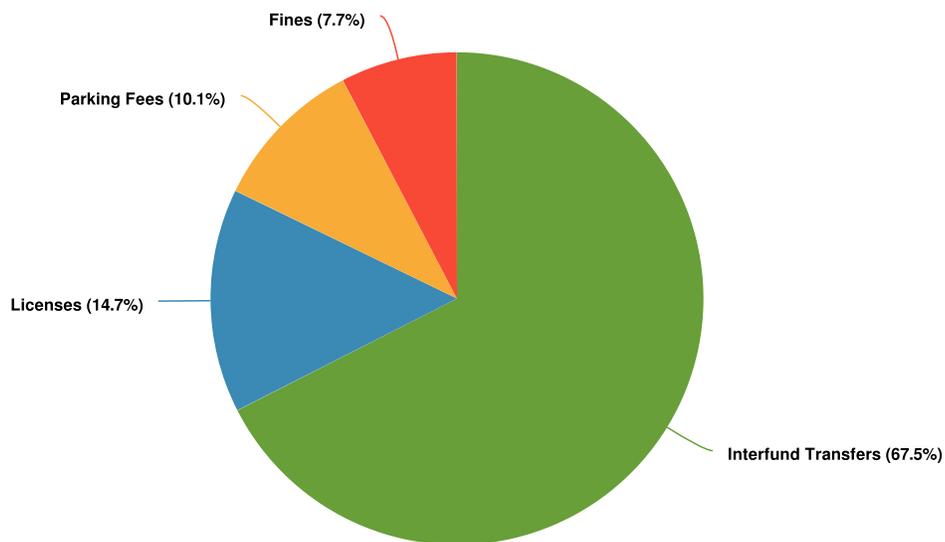
Summary

The City of St Joseph is projecting \$652,680 of revenue in FY2024, which represents a 13.1% decrease over the prior year. Budgeted expenditures are projected to decrease by 2.6% or \$17,590 to \$652,680 in FY2024.

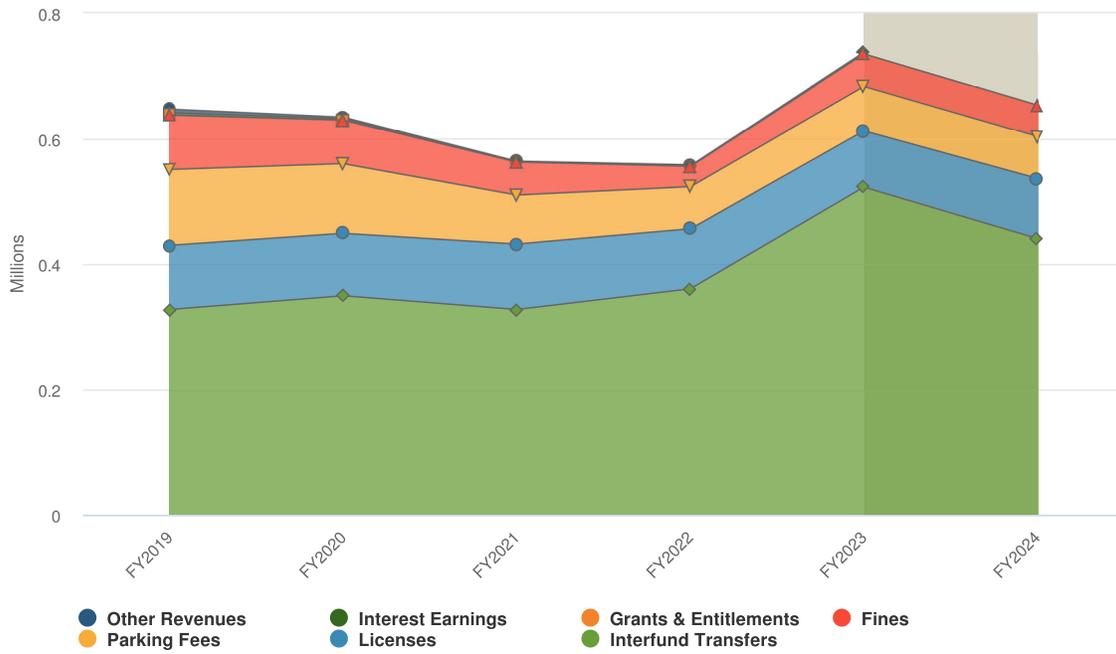


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

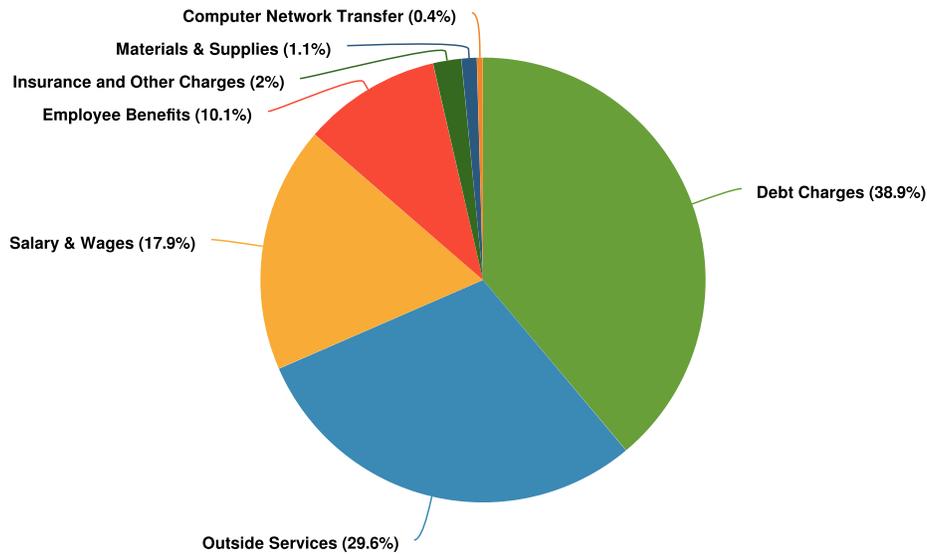


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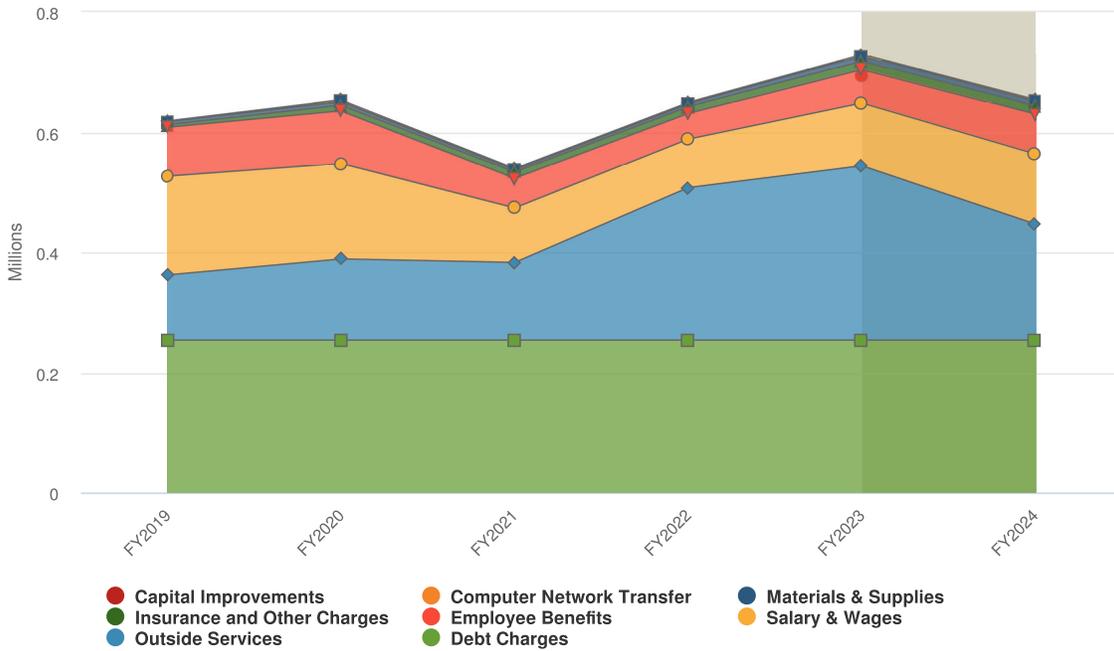
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Licenses	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Fines	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Parking Fees	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Other Revenues	\$1,200	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$1,104	\$2,680	\$2,680	\$395	\$0	-100%
Interfund Transfers	\$360,351	\$487,652	\$522,652	\$522,652	\$440,606	-15.7%
Total Revenue Source:	\$557,670	\$702,732	\$737,732	\$735,028	\$652,680	-11.5%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

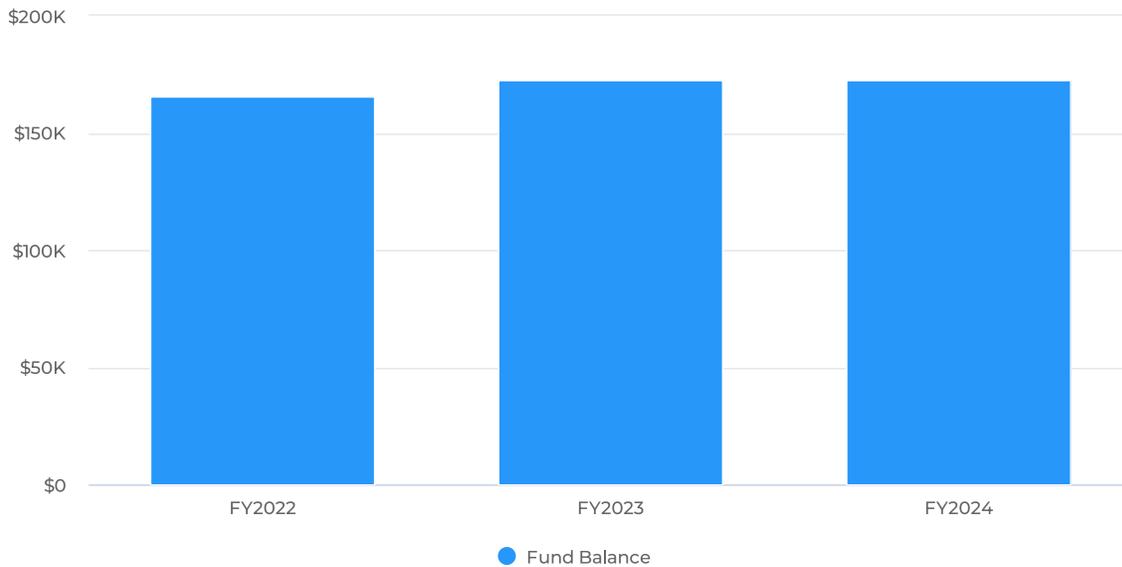


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$80,573	\$104,393	\$104,393	\$104,393	\$116,582	11.7%
Employee Benefits	\$42,482	\$55,762	\$55,762	\$55,762	\$65,608	17.7%
Materials & Supplies	\$4,491	\$8,245	\$8,245	\$7,842	\$7,287	-11.6%
Outside Services	\$253,935	\$290,350	\$290,350	\$289,513	\$193,134	-33.5%
Capital Improvements	\$0	\$0	-\$35,000	-\$35,000	\$0	-100%
Debt Charges	\$253,851	\$253,852	\$253,852	\$253,852	\$253,853	0%
Computer Network Transfer	\$2,250	\$2,250	\$2,250	\$2,250	\$2,844	26.4%
Insurance and Other Charges	\$11,248	\$13,388	\$13,388	\$13,388	\$13,372	-0.1%
Total Expense Objects:	\$648,830	\$728,240	\$693,240	\$692,000	\$652,680	-5.9%

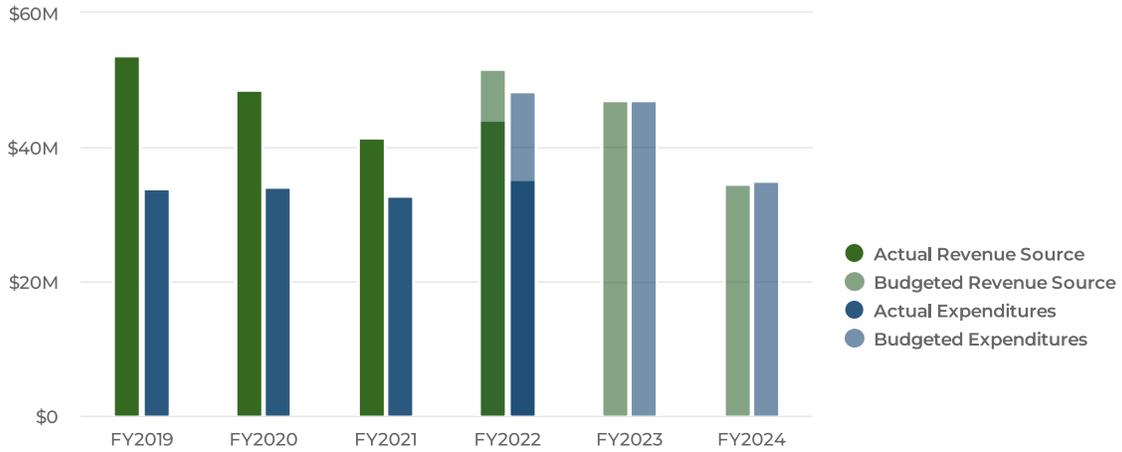
Fund Balance

Projections



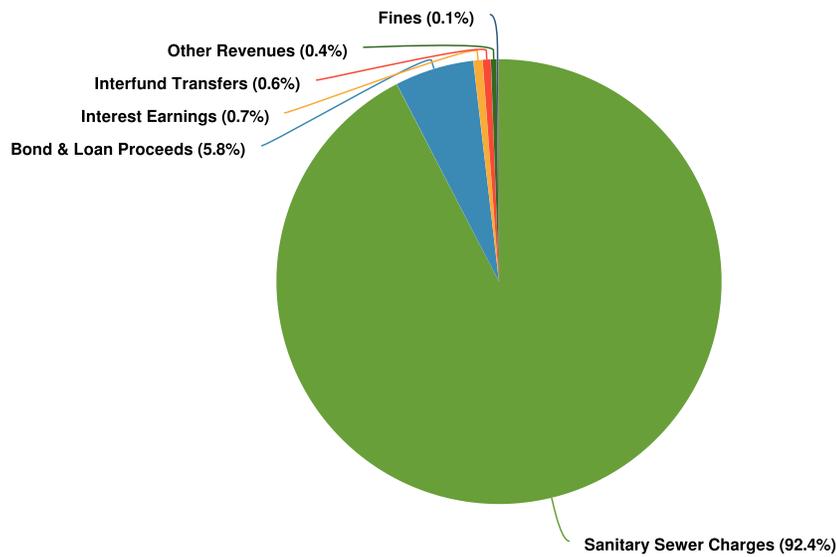
Summary

The City of St Joseph is projecting \$34.72M of revenue in FY2024, which represents a 26.3% decrease over the prior year. Budgeted expenditures are projected to decrease by 25.5% or \$12.01M to \$35.12M in FY2024.

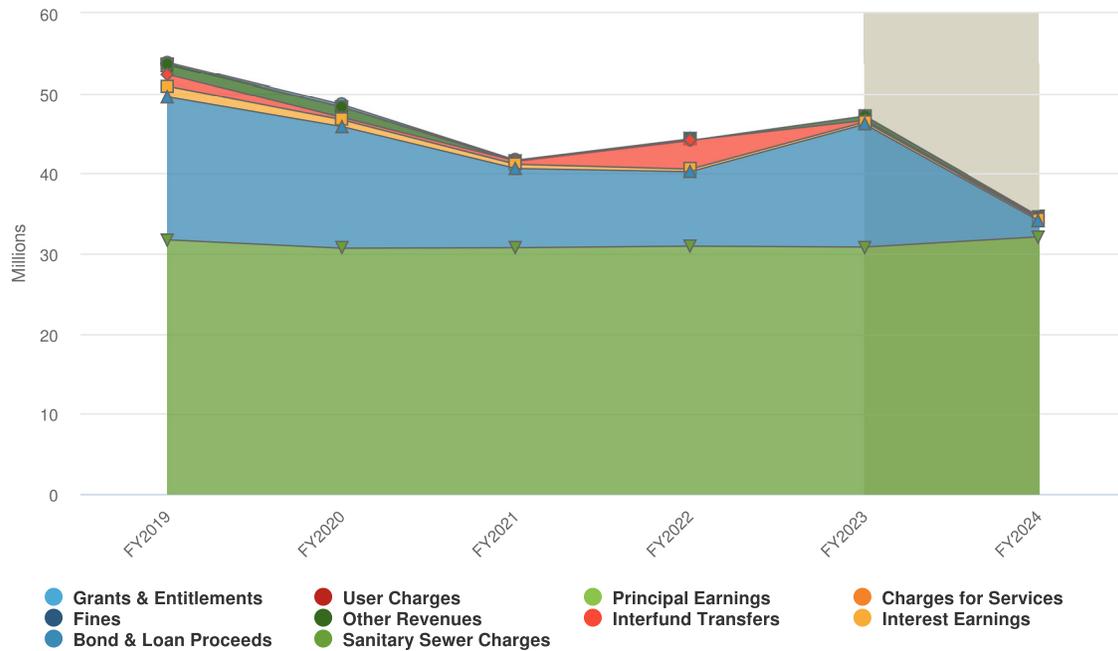


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

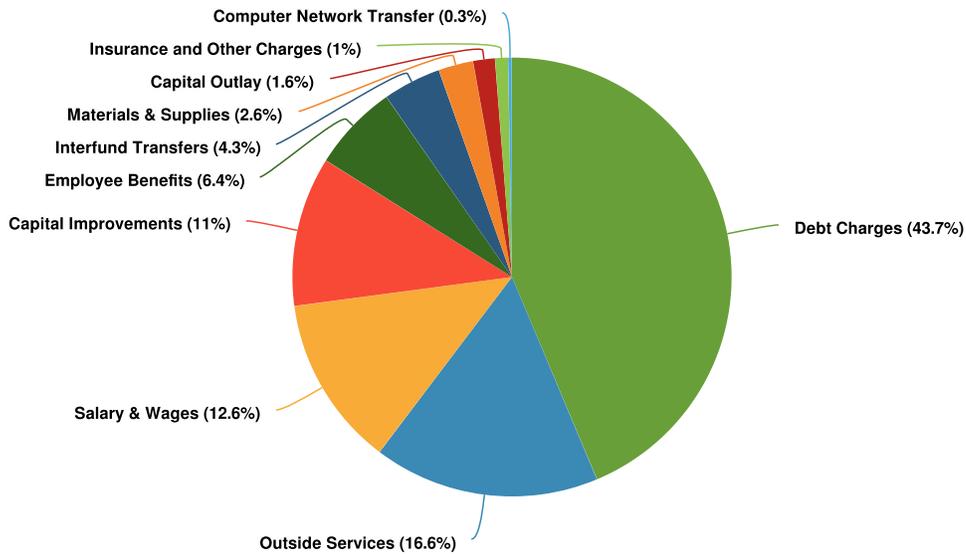


Grey background indicates budgeted figures.

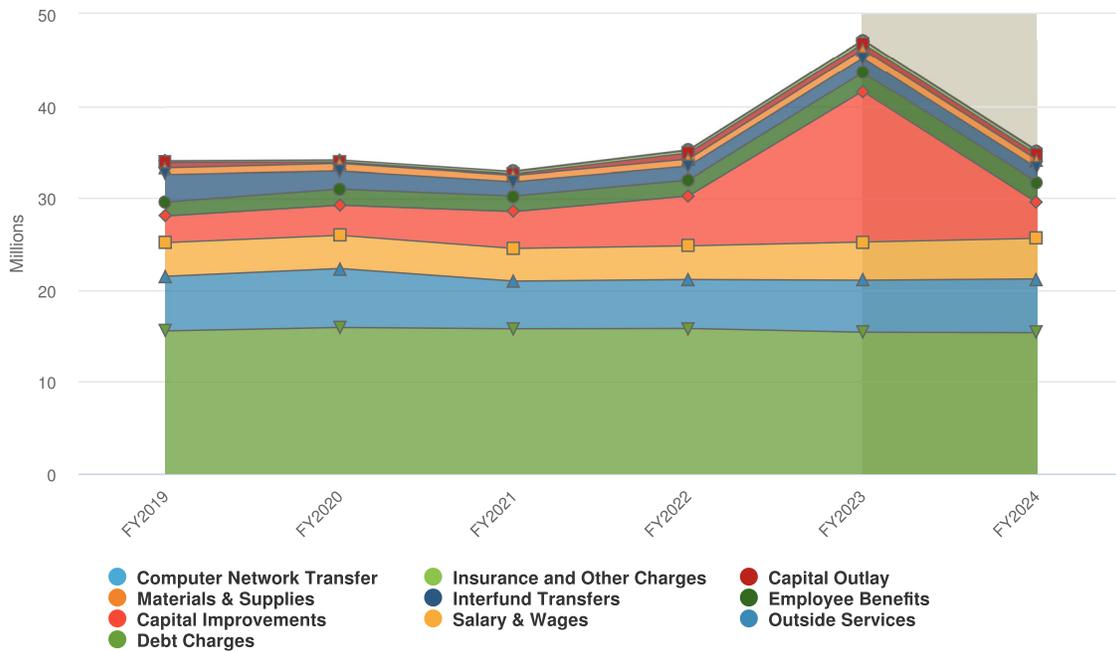
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Fines	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A
User Charges	\$500	\$500	\$500	\$500	\$500	0%
Sanitary Sewer Charges	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Charges for Services	\$9,357	\$13,000	\$13,000	\$9,000	\$9,000	-30.8%
Other Revenues	-\$48,801	\$496,183	\$496,183	\$514,183	\$143,000	-71.2%
Principal Earnings	\$541	\$15,000	\$15,000	\$500	\$500	-96.7%
Interest Earnings	\$336,991	\$259,700	\$259,700	\$378,542	\$233,700	-10%
Grants & Entitlements	\$4,000	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$3,578,300	\$200,000	\$200,000	\$200,000	\$200,000	0%
Bond & Loan Proceeds	\$9,290,658	\$15,332,462	\$15,332,462	\$15,332,462	\$2,000,000	-87%
Total Revenue Source:	\$44,290,358	\$47,124,934	\$47,124,934	\$47,056,087	\$34,724,109	-26.3%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

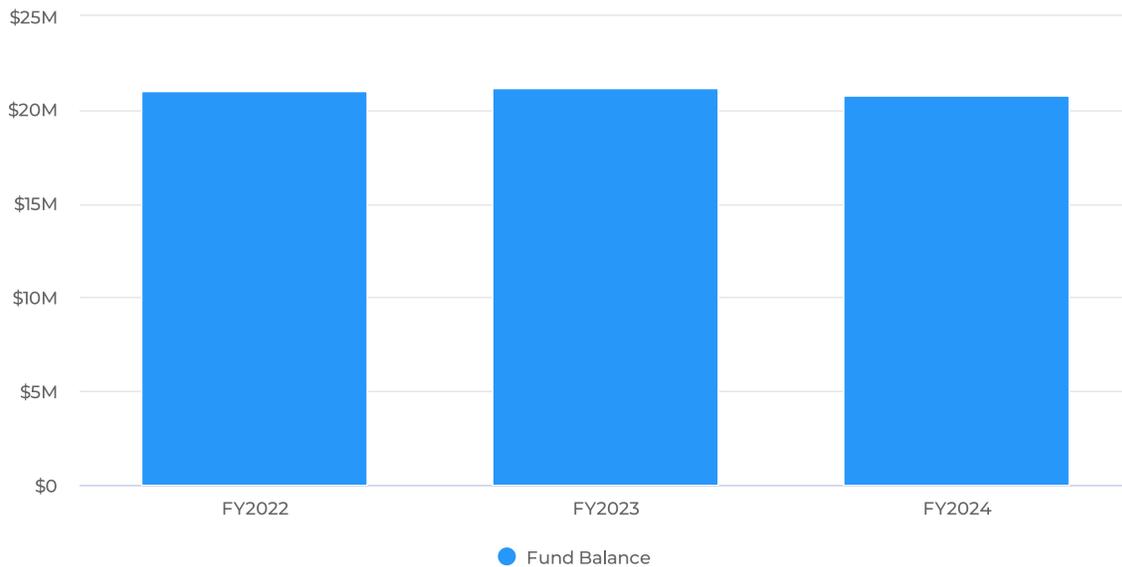


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$3,664,975	\$4,158,272	\$4,158,272	\$4,158,272	\$4,415,456	6.2%
Employee Benefits	\$1,782,004	\$2,026,666	\$2,026,666	\$2,118,486	\$2,243,139	10.7%
Materials & Supplies	\$759,024	\$907,235	\$907,235	\$813,300	\$900,601	-0.7%
Outside Services	\$5,320,364	\$5,656,631	\$5,656,631	\$5,717,018	\$5,841,039	3.3%
Capital Outlay	\$650,987	\$573,000	\$636,377	\$636,377	\$564,500	-11.3%
Capital Improvements	\$5,425,699	\$15,707,462	\$16,408,607	\$16,408,607	\$3,875,000	-76.4%
Debt Charges	\$15,797,004	\$15,383,408	\$15,383,408	\$15,383,408	\$15,342,133	-0.3%
Computer Network Transfer	\$57,375	\$57,375	\$57,375	\$57,375	\$99,540	73.5%
Interfund Transfers	\$1,487,194	\$1,550,736	\$1,550,736	\$1,550,736	\$1,504,099	-3%
Insurance and Other Charges	\$279,824	\$348,758	\$348,758	\$348,758	\$334,159	-4.2%
Total Expense Objects:	\$35,224,451	\$46,369,543	\$47,134,065	\$47,192,337	\$35,119,666	-25.5%

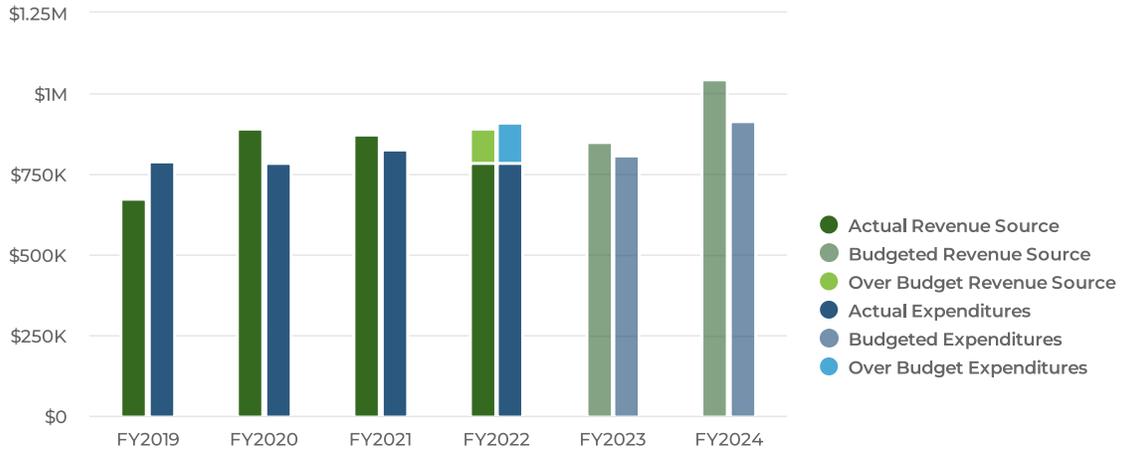
Fund Balance

Projections



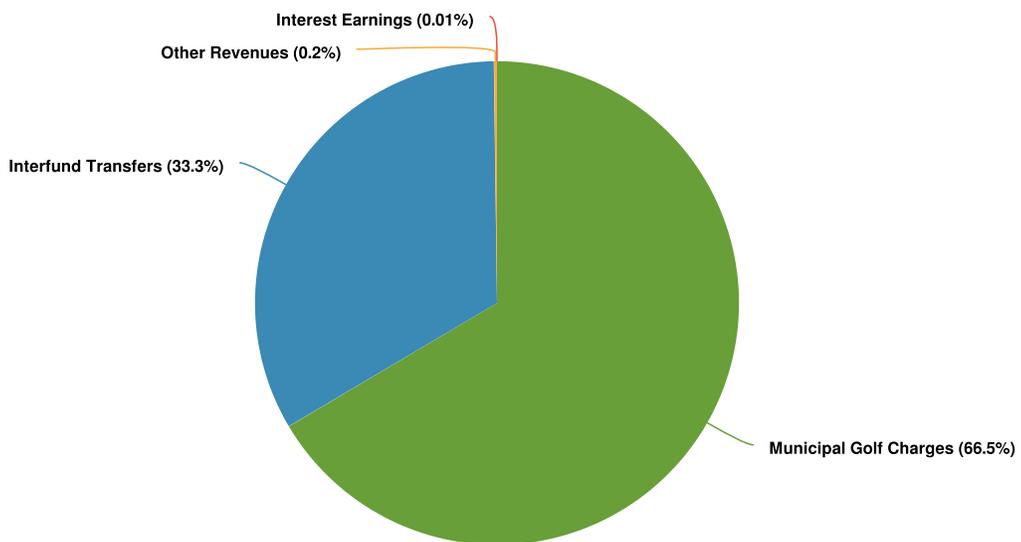
Summary

The City of St Joseph is projecting \$1.05M of revenue in FY2024, which represents a 20.3% increase over the prior year. Budgeted expenditures are projected to increase by 55.9% or \$328,542 to \$916,407 in FY2024.

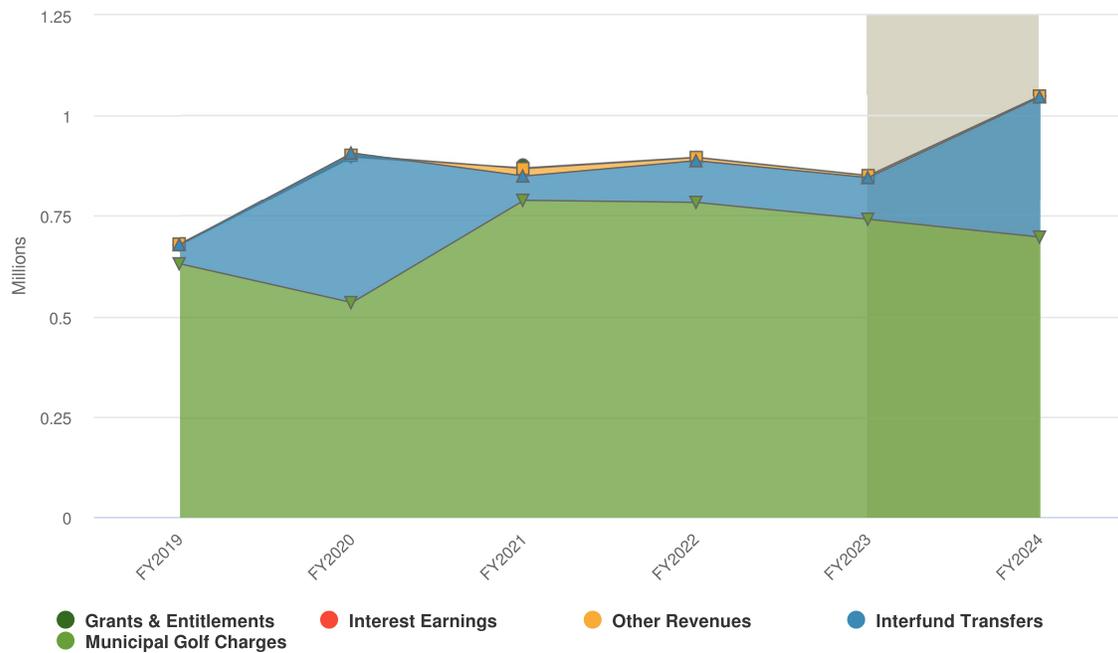


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

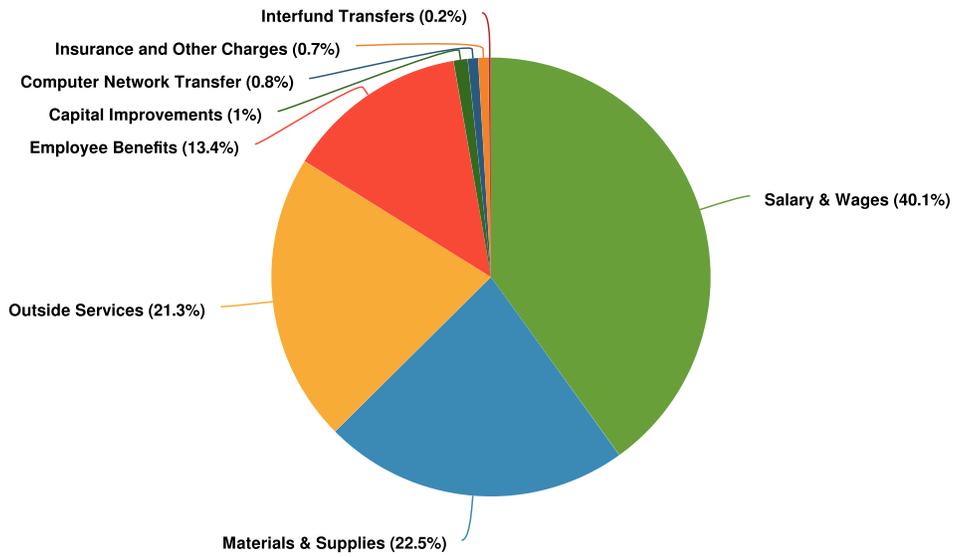


Grey background indicates budgeted figures.

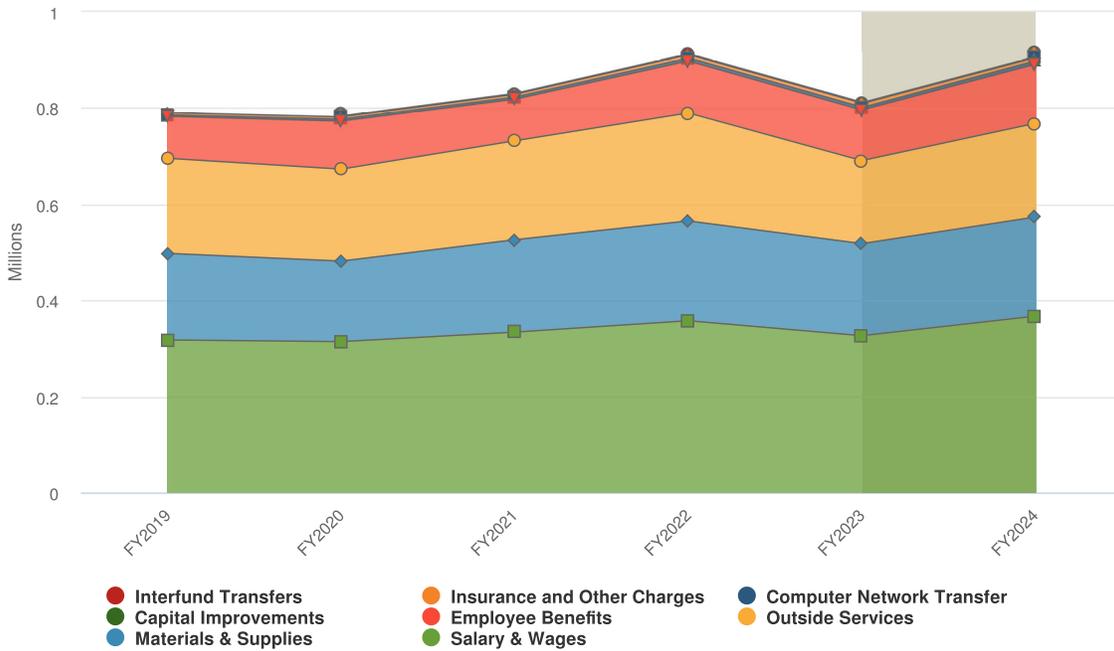
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Municipal Golf Charges	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Other Revenues	\$7,317	\$4,400	\$4,400	\$2,000	\$2,000	-54.5%
Interest Earnings	\$365	\$100	\$100	\$100	\$100	0%
Interfund Transfers	\$103,688	\$103,688	\$103,688	\$103,688	\$349,311	236.9%
Total Revenue Source:	\$895,025	\$849,788	\$849,788	\$798,788	\$1,048,511	23.4%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



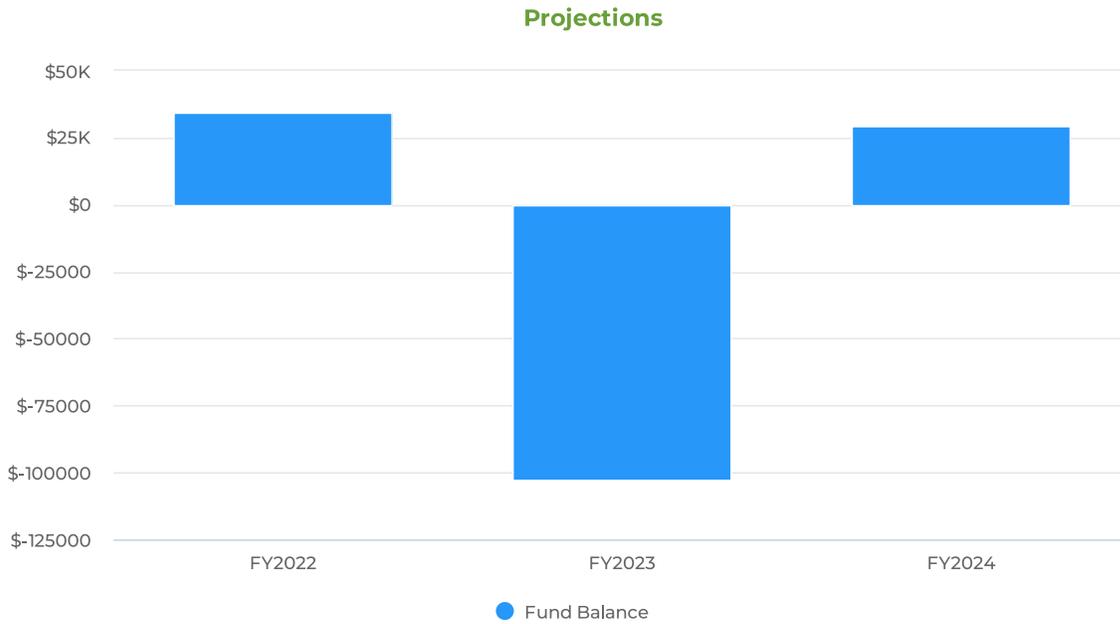
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

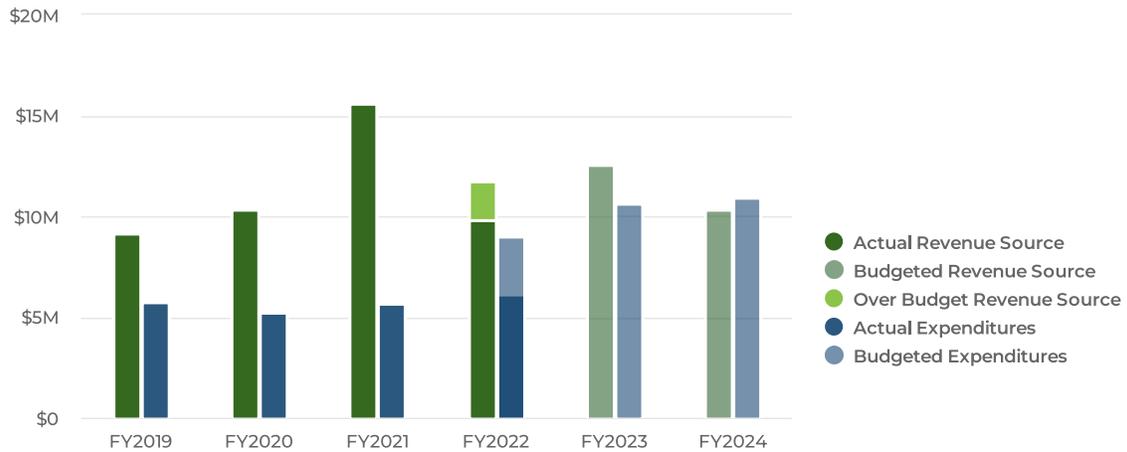
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$357,601	\$326,464	\$326,464	\$326,464	\$367,198	12.5%
Employee Benefits	\$108,061	\$105,146	\$105,146	\$105,146	\$122,946	16.9%
Materials & Supplies	\$207,646	\$191,500	\$191,500	\$216,200	\$206,192	7.7%
Outside Services	\$224,899	\$172,834	\$172,834	\$174,034	\$195,014	12.8%
Capital Improvements	\$0	\$0	\$0	\$0	\$9,500	N/A
Computer Network Transfer	\$5,625	\$5,625	\$5,625	\$5,625	\$7,110	26.4%
Interfund Transfers	\$1,621	\$1,621	\$1,621	\$1,621	\$1,621	0%
Insurance and Other Charges	\$7,079	\$8,521	\$8,521	\$8,521	\$6,826	-19.9%
Total Expense Objects:	\$912,532	\$811,711	\$811,711	\$837,611	\$916,407	12.9%

Fund Balance



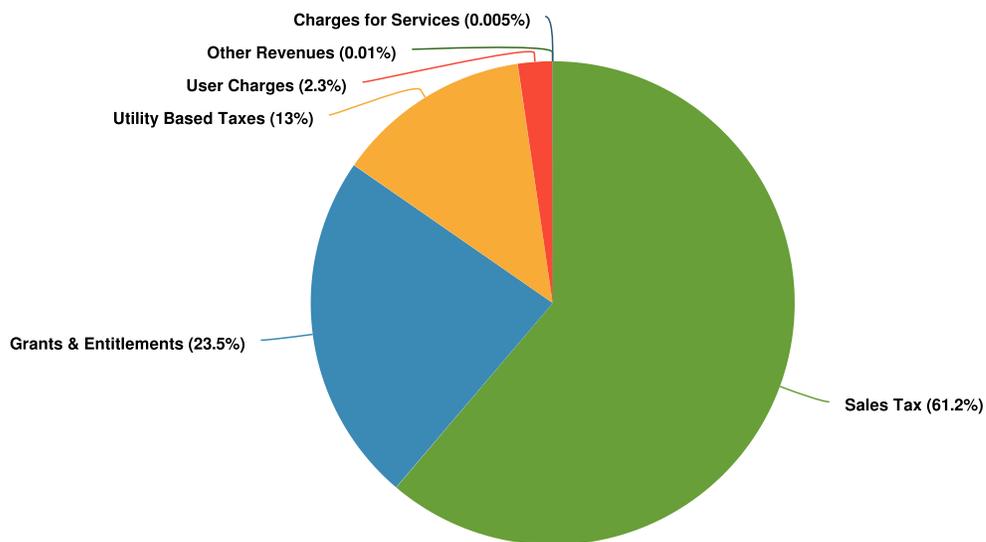
Summary

The City of St Joseph is projecting \$10.38M of revenue in FY2024, which represents a 13.6% decrease over the prior year. Budgeted expenditures are projected to increase by 4% or \$421,955 to \$10.95M in FY2024.

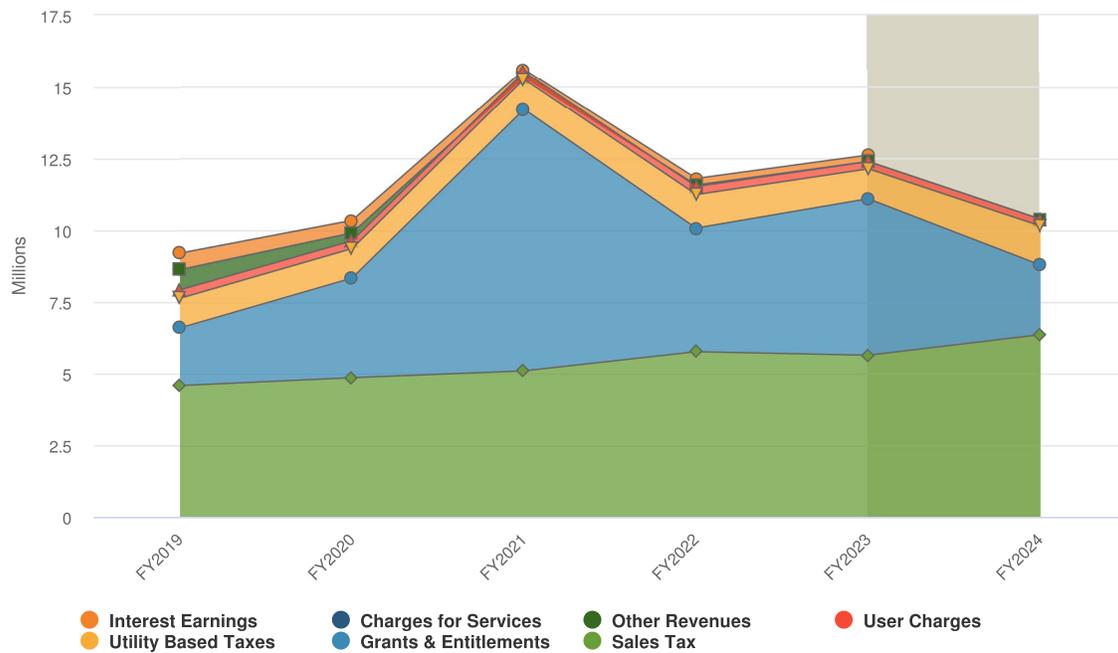


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

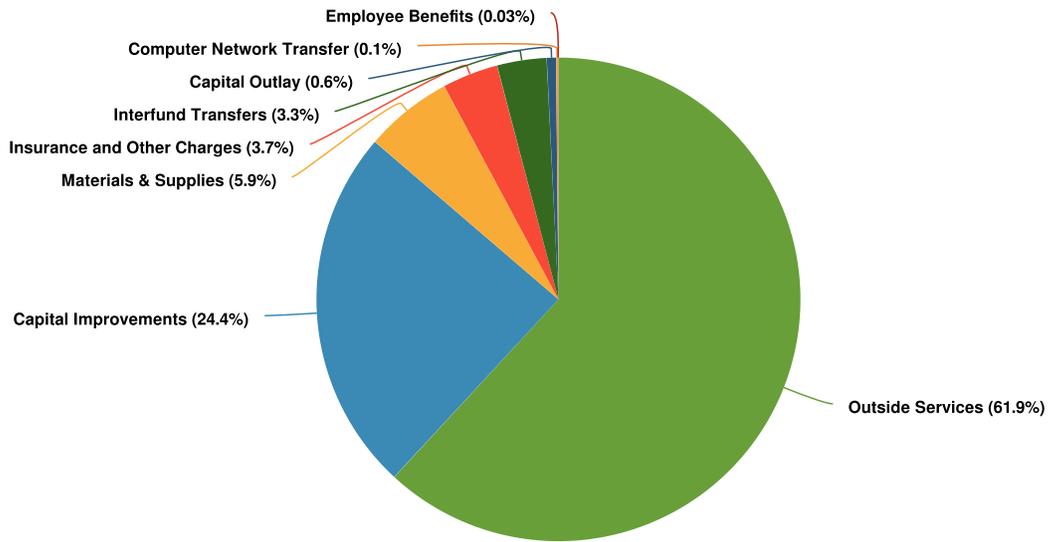


Grey background indicates budgeted figures.

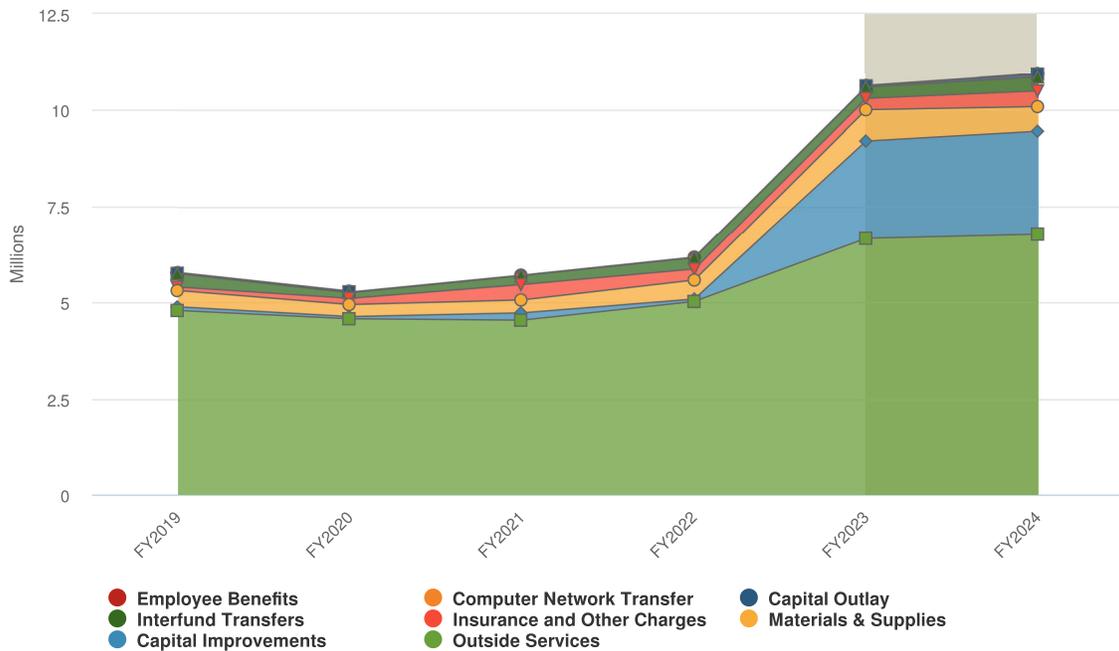
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Utility Based Taxes	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Sales Tax	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
User Charges	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Charges for Services	\$641	\$800	\$800	\$500	\$500	-37.5%
Other Revenues	\$48,499	\$3,500	\$3,500	\$941	\$1,500	-57.1%
Interest Earnings	\$229,486	\$225,000	\$225,000	\$233,013	\$0	-100%
Grants & Entitlements	\$4,314,370	\$5,353,278	\$5,461,521	\$3,540,800	\$2,435,978	-55.4%
Total Revenue Source:	\$11,793,488	\$12,498,285	\$12,606,528	\$11,247,793	\$10,381,410	-17.7%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

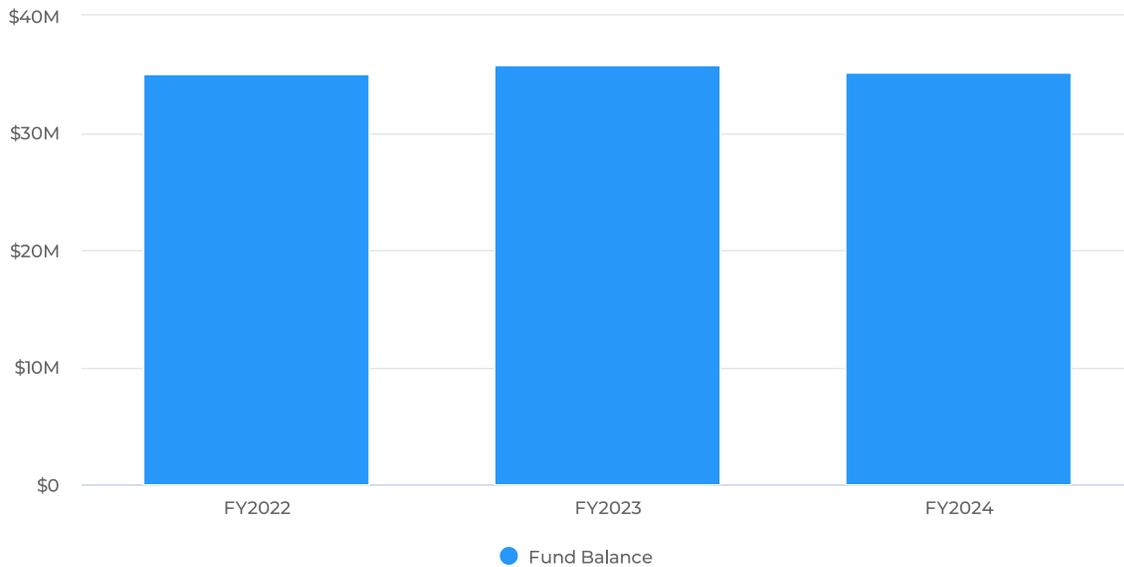


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Employee Benefits	\$2,628	\$3,350	\$3,350	\$3,350	\$3,350	0%
Materials & Supplies	\$494,233	\$818,000	\$818,000	\$813,490	\$642,696	-21.4%
Outside Services	\$5,022,083	\$6,560,036	\$6,668,279	\$6,581,429	\$6,774,867	1.6%
Capital Outlay	\$0	\$26,000	\$26,000	\$26,000	\$67,500	159.6%
Capital Improvements	\$59,600	\$2,525,000	\$2,525,000	\$2,525,000	\$2,675,000	5.9%
Computer Network Transfer	\$10,125	\$10,125	\$10,125	\$10,125	\$12,798	26.4%
Interfund Transfers	\$295,131	\$292,514	\$292,514	\$292,514	\$363,883	24.4%
Insurance and Other Charges	\$286,667	\$294,784	\$294,784	\$294,784	\$408,670	38.6%
Total Expense Objects:	\$6,170,468	\$10,529,809	\$10,638,052	\$10,546,692	\$10,948,764	2.9%

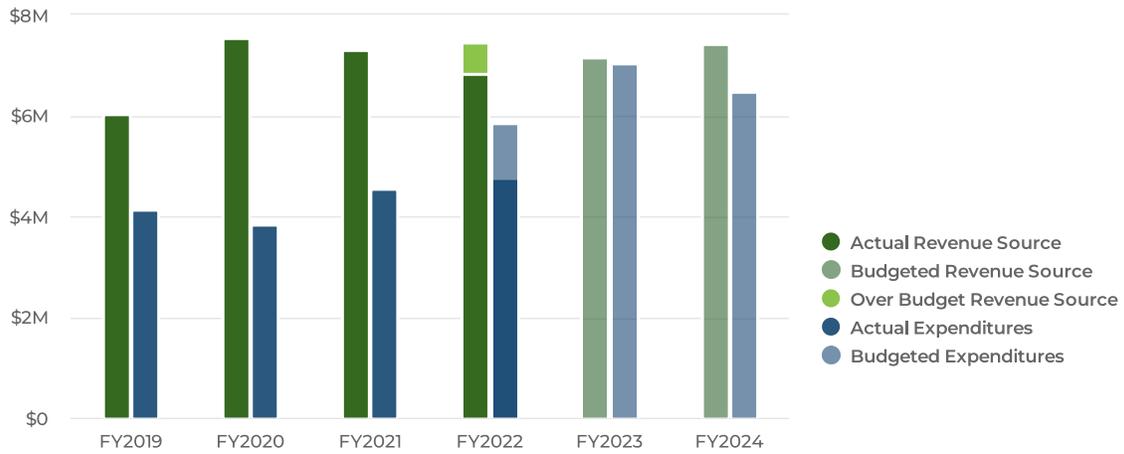
Fund Balance

Projections



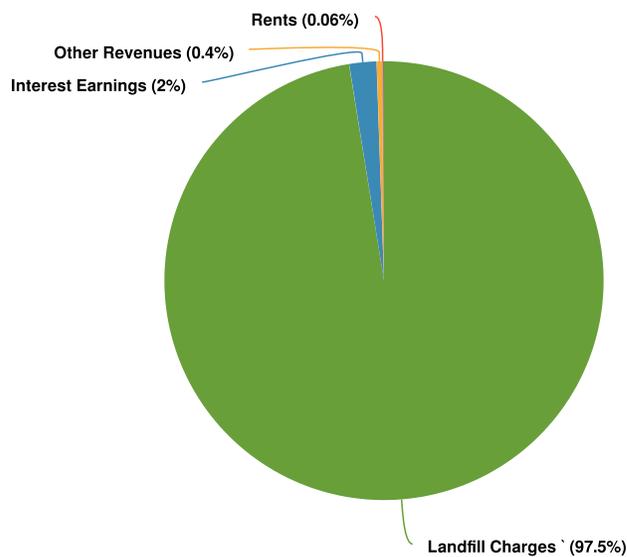
Summary

The City of St Joseph is projecting \$7.45M of revenue in FY2024, which represents a 10.7% increase over the prior year. Budgeted expenditures are projected to increase by 0.4% or \$27,951 to \$6.5M in FY2024.

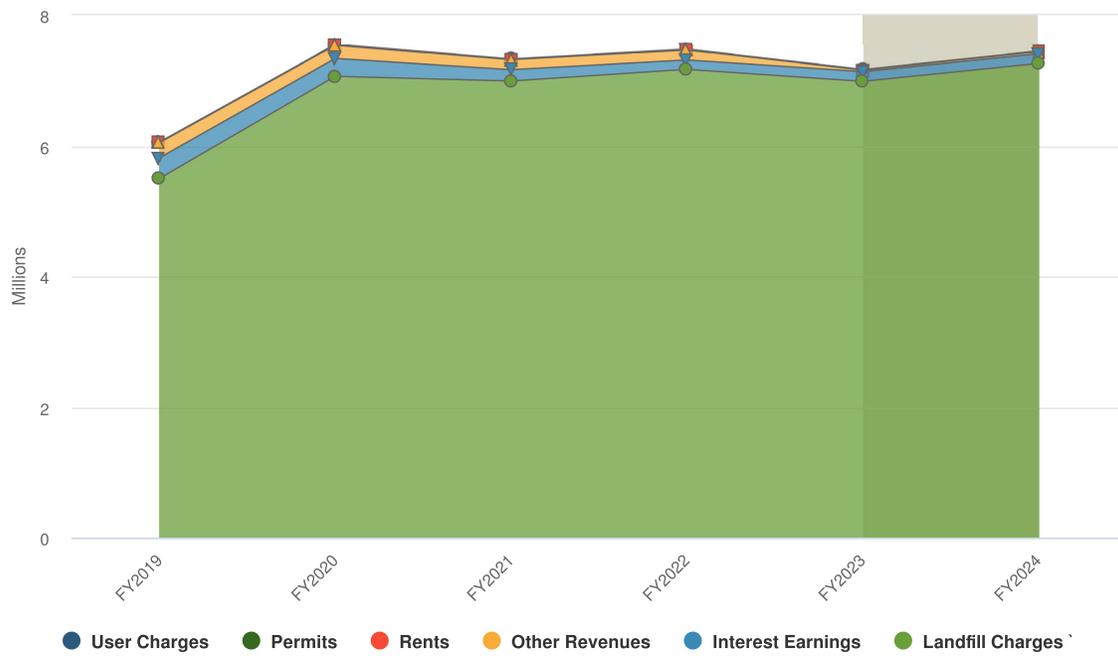


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source

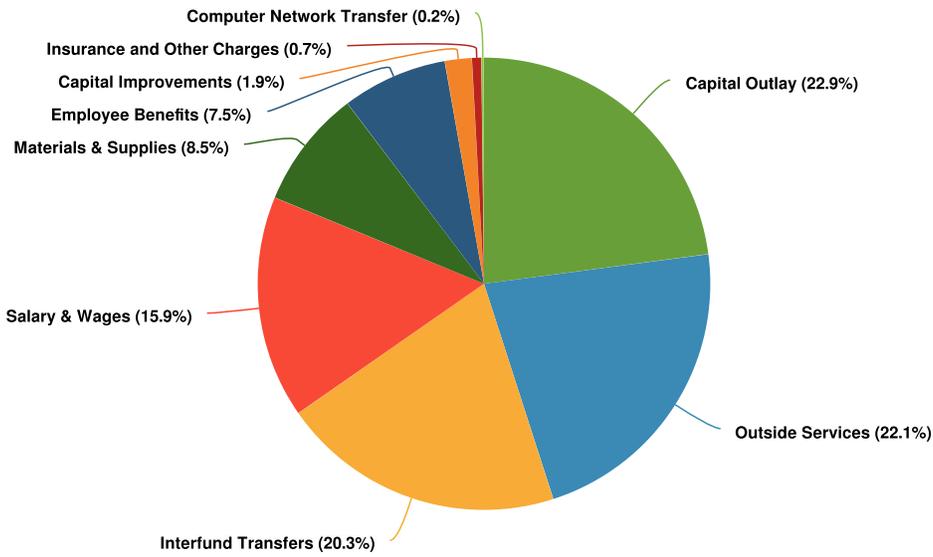


Grey background indicates budgeted figures.

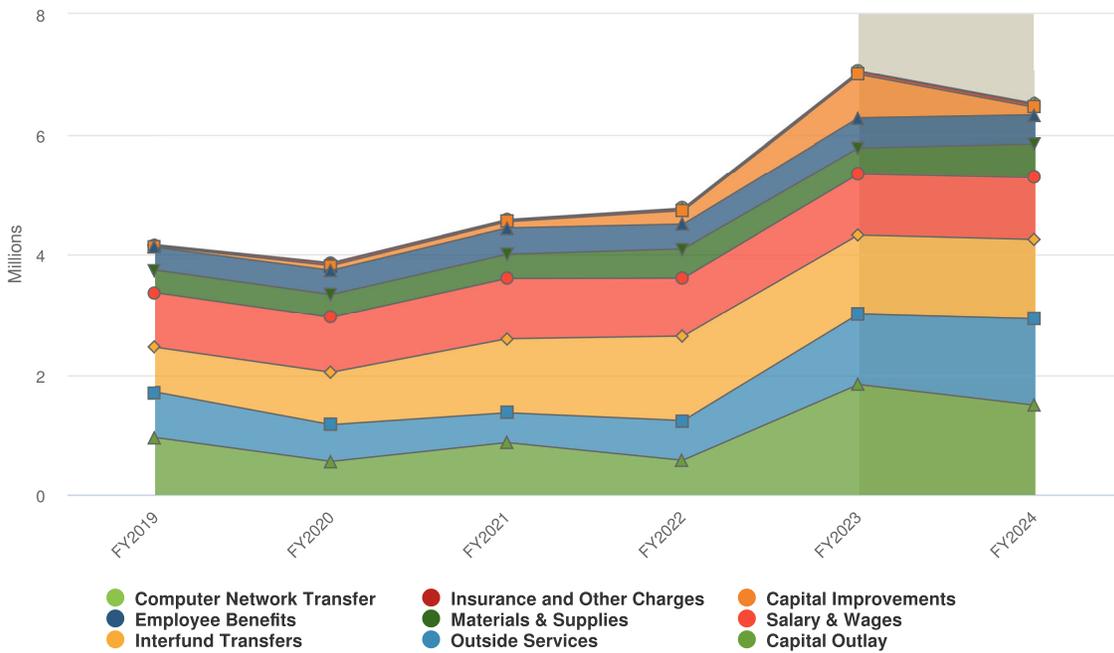
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Permits	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Rents	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
User Charges	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Landfill Charges	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Other Revenues	\$152,365	\$23,300	\$23,300	\$30,000	\$30,000	28.8%
Interest Earnings	\$144,309	\$150,100	\$150,100	\$138,952	\$150,000	-0.1%
Total Revenue Source:	\$7,476,267	\$7,169,286	\$7,169,286	\$7,224,042	\$7,449,570	3.9%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



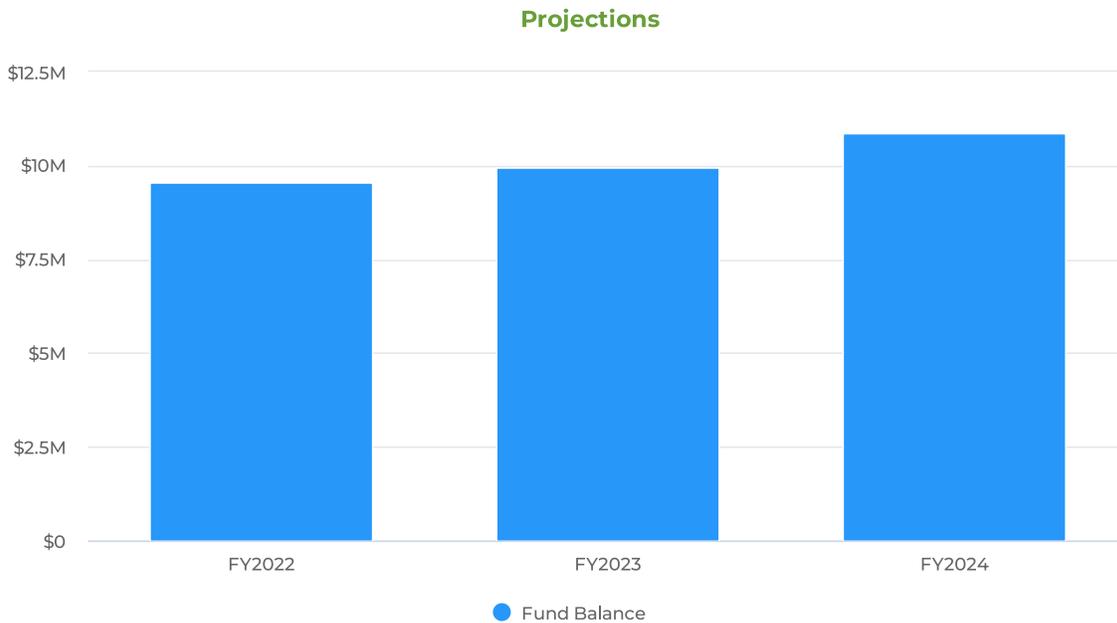
Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages	\$967,456	\$1,018,801	\$1,018,801	\$1,018,801	\$1,034,660	1.6%
Employee Benefits	\$409,278	\$507,735	\$507,735	\$507,735	\$489,619	-3.6%
Materials & Supplies	\$484,941	\$424,395	\$424,395	\$437,313	\$551,272	29.9%
Outside Services	\$655,913	\$1,175,183	\$1,175,183	\$1,347,433	\$1,439,504	22.5%
Capital Outlay	\$571,770	\$1,833,000	\$1,833,000	\$1,833,000	\$1,490,000	-18.7%
Capital Improvements	\$223,251	\$725,000	\$725,000	\$725,000	\$125,000	-82.8%
Computer Network Transfer	\$9,000	\$9,000	\$9,000	\$9,000	\$11,376	26.4%
Interfund Transfers	\$1,405,967	\$1,313,600	\$1,313,600	\$1,313,600	\$1,317,760	0.3%
Insurance and Other Charges	\$31,408	\$37,166	\$37,166	\$37,166	\$43,834	17.9%
Total Expense Objects:	\$4,758,985	\$7,043,880	\$7,043,880	\$7,229,048	\$6,503,025	-7.7%

Fund Balance

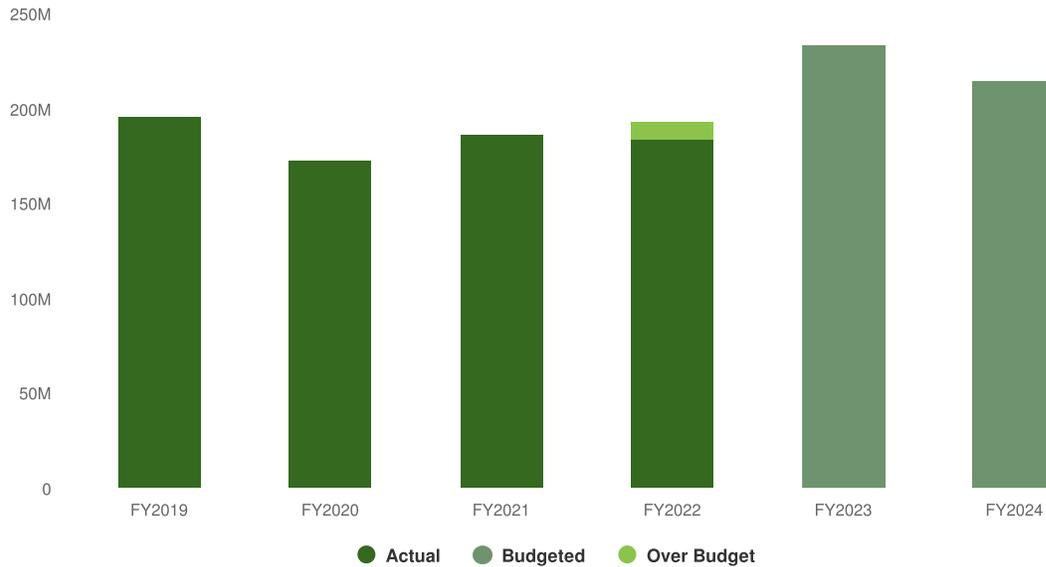


FUNDING SOURCES

All Budgeted Funds

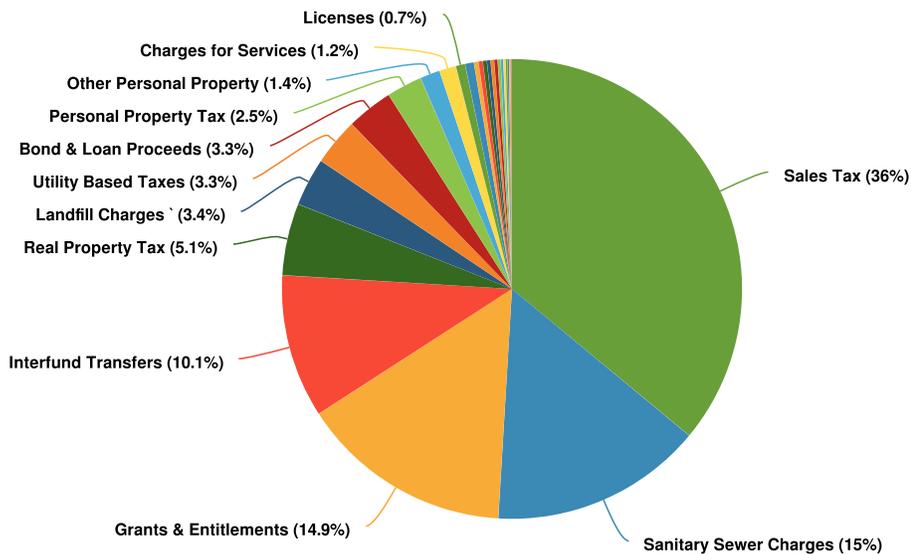
\$214,624,908 - \$19,013,920
 (-8.14% vs. prior year)

Total Revenue Proposed and Historical Budget vs. Actual

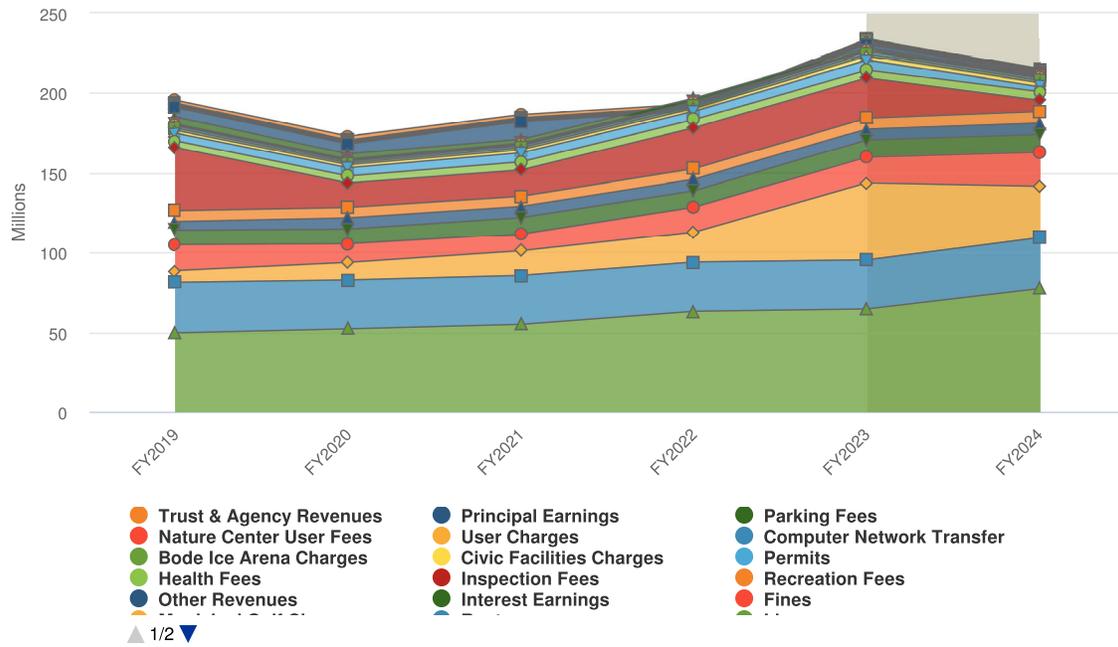


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax						
Property Taxes	\$10,245,348	\$10,472,982	\$10,472,982	\$10,439,471	\$10,891,676	4%
Total Real Property Tax:	\$10,245,348	\$10,472,982	\$10,472,982	\$10,439,471	\$10,891,676	4%
Personal Property Tax						
Property Taxes	\$5,163,038	\$4,852,970	\$4,852,970	\$5,317,831	\$5,360,330	10.5%
Total Personal Property Tax:	\$5,163,038	\$4,852,970	\$4,852,970	\$5,317,831	\$5,360,330	10.5%
Other Personal Property						
Property Taxes	\$5,259,541	\$6,088,584	\$6,088,584	\$4,191,195	\$2,988,311	-50.9%
Total Other Personal Property:	\$5,259,541	\$6,088,584	\$6,088,584	\$4,191,195	\$2,988,311	-50.9%
Utility Based Taxes						
Utility Taxes	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%
Total Utility Based Taxes:	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%

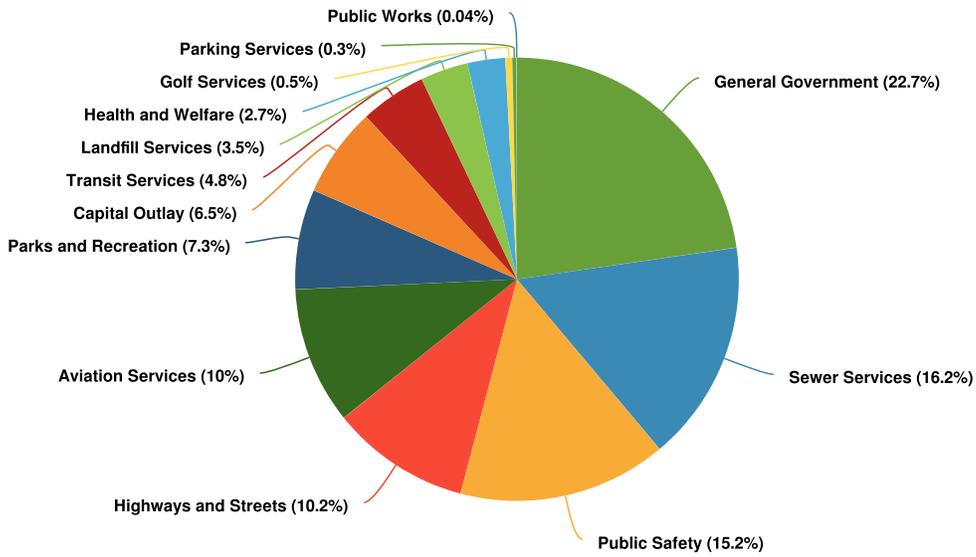
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Sales Tax						
Sales Taxes	\$57,269,815	\$57,184,346	\$58,605,799	\$64,413,802	\$71,130,472	21.4%
Motor Fuel Taxes	\$4,176,825	\$4,265,000	\$4,265,000	\$4,263,512	\$4,425,991	3.8%
Cigarette Tax	\$301,057	\$310,000	\$310,000	\$292,379	\$285,000	-8.1%
Hotel/Motel Taxes	\$1,307,410	\$1,325,000	\$1,325,000	\$1,448,832	\$1,448,832	9.3%
Total Sales Tax:	\$63,055,107	\$63,084,346	\$64,505,799	\$70,418,525	\$77,290,295	19.8%
Licenses						
Licenses & Permits	\$1,400,202	\$1,484,000	\$1,484,000	\$1,404,814	\$1,405,898	-5.3%
Total Licenses:	\$1,400,202	\$1,484,000	\$1,484,000	\$1,404,814	\$1,405,898	-5.3%
Permits						
Licenses & Permits	\$269,615	\$268,504	\$268,504	\$422,635	\$422,635	57.4%
Total Permits:	\$269,615	\$268,504	\$268,504	\$422,635	\$422,635	57.4%
Fines						
Fines and Forfeitures	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%
Total Fines:	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%
Rents						
Charges for Services	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Rents	\$439,087	\$438,415	\$438,415	\$464,077	\$450,509	2.8%
Total Rents:	\$1,350,137	\$1,338,415	\$1,338,415	\$1,311,624	\$1,325,509	-1%
Parking Fees						
Charges for Services	\$68,056	\$71,400	\$71,400	\$67,074	\$69,074	-3.3%
Total Parking Fees:	\$68,056	\$71,400	\$71,400	\$67,074	\$69,074	-3.3%
Inspection Fees						
Charges for Services	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Total Inspection Fees:	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Health Fees						
Charges for Services	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Total Health Fees:	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Recreation Fees						
Charges for Services	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Total Recreation Fees:	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Nature Center User Fees						
Charges for Services	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Total Nature Center User Fees:	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Civic Facilities Charges						
Charges for Services	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Total Civic Facilities Charges:	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Municipal Golf Charges						
Charges for Services	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Total Municipal Golf Charges:	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Bode Ice Arena Charges						
Charges for Services	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
Total Bode Ice Arena Charges:	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
User Charges						
Charges for Services	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%
Total User Charges:	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%
Sanitary Sewer Charges						
Charges for Services	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Total Sanitary Sewer Charges:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Landfill Charges						
Charges for Services	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Landfill Charges:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Charges for Services						
Grants - Operating	\$538,126	\$658,044	\$734,858	\$546,500	\$665,038	-9.5%
Grant Type Contributions	\$77,667	\$81,550	\$81,550	\$81,550	\$85,628	5%
Charges for Services	\$1,206,356	\$1,113,980	\$1,513,980	\$1,616,202	\$1,782,600	17.7%
Total Charges for Services:	\$1,822,150	\$1,853,574	\$2,330,388	\$2,244,252	\$2,533,266	8.7%
Other Revenues						
Investment Income	-\$13,997,002	\$0	\$0	\$0	\$0	0%

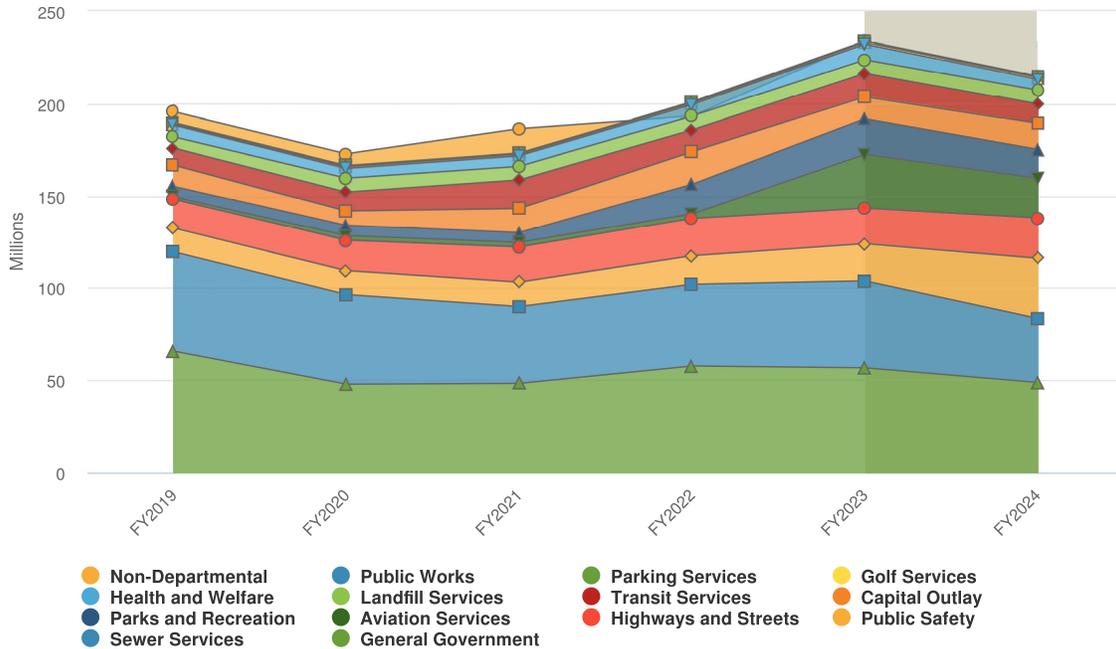
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Other	\$5,639,563	\$2,184,839	\$2,449,307	\$1,779,083	\$554,677	-77.4%
Total Other Revenues:	-\$8,357,439	\$2,184,839	\$2,449,307	\$1,779,083	\$554,677	-77.4%
Trust & Agency Revenues						
Other	\$1,852,007	\$0	\$0	\$0	\$0	0%
Total Trust & Agency Revenues:	\$1,852,007	\$0	\$0	\$0	\$0	0%
Principal Earnings						
Special Assessments	\$26,308	\$21,750	\$21,750	\$25,000	\$25,000	14.9%
Other	\$11,379	\$0	\$0	\$0		N/A
Total Principal Earnings:	\$37,686	\$21,750	\$21,750	\$25,000	\$25,000	14.9%
Interest Earnings						
Investment Income	\$2,170,276	\$1,289,523	\$1,289,523	\$1,077,497	\$600,418	-53.4%
Total Interest Earnings:	\$2,170,276	\$1,289,523	\$1,289,523	\$1,077,497	\$600,418	-53.4%
Grants & Entitlements						
Grants - Operating	\$15,333,920	\$13,774,657	\$16,848,111	\$13,102,158	\$9,844,098	-41.6%
Grants - Capital	\$1,998,070	\$28,940,800	\$30,565,084	\$30,565,084	\$21,274,000	-30.4%
Grant Type Contributions	\$1,189,686	\$792,799	\$804,799	\$890,147	\$874,890	8.7%
Total Grants & Entitlements:	\$18,521,677	\$43,508,256	\$48,217,994	\$44,557,389	\$31,992,988	-33.6%
Computer Network Transfer						
Transfers In	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Total Computer Network Transfer:	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Interfund Transfers						
Transfers In	\$15,773,869	\$13,767,684	\$16,385,682	\$16,385,682	\$21,647,711	32.1%
Total Interfund Transfers:	\$15,773,869	\$13,767,684	\$16,385,682	\$16,385,682	\$21,647,711	32.1%
Bond & Loan Proceeds						
Other	\$25,756,247	\$25,437,337	\$25,437,337	\$25,432,337	\$7,000,000	-72.5%
Total Bond & Loan Proceeds:	\$25,756,247	\$25,437,337	\$25,437,337	\$25,432,337	\$7,000,000	-72.5%
Total Revenue Source:	\$193,076,102	\$224,148,358	\$233,638,828	\$233,923,389	\$214,624,908	-8.1%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Non-Departmental						
Non-Departmental						
Personal Property Tax	\$260,286	\$0	\$0	\$0		N/A
Other Personal Property	\$191,604	\$0	\$0	\$0		N/A
Sales Tax	\$779,290	\$0	\$0	\$0		N/A
Other Revenues	-\$11,669,607	\$0	\$0	\$0	\$0	0%
Trust & Agency Revenues	\$1,852,007	\$0	\$0	\$0		N/A
Interest Earnings	\$941,083	\$38,035	\$38,035	\$38,035		N/A
Total Non-Departmental:	-\$7,645,337	\$38,035	\$38,035	\$38,035	\$0	-100%
Total Non-Departmental:	-\$7,645,337	\$38,035	\$38,035	\$38,035	\$0	-100%
General Government						
Mayor & City Council						
Other Revenues	\$850	\$0			\$0	N/A
Total Mayor & City Council:	\$850	\$0			\$0	N/A
Municipal Court						
Fines	\$330,140	\$416,800	\$416,800	\$386,108	\$384,677	-7.7%
Other Revenues	\$130	\$100	\$100	\$137	\$0	-100%
Interest Earnings	\$97	\$100	\$100	\$773	\$500	400%
Total Municipal Court:	\$330,367	\$417,000	\$417,000	\$387,018	\$385,177	-7.6%
City Manager						
Other Revenues	\$145	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$23,935		\$0	\$0	\$379,550	N/A
Total City Manager:	\$24,080	\$0	\$0	\$0	\$379,550	N/A
Human Resources						
Other Revenues	\$15	\$0	\$0	\$0	\$0	0%
Total Human Resources:	\$15	\$0	\$0	\$0	\$0	0%
Legal						
Interfund Transfers	\$0	\$0	\$0	\$0	\$125,000	N/A
Total Legal:	\$0	\$0	\$0	\$0	\$125,000	N/A
St. Joseph Museums						
Real Property Tax	\$325,473	\$334,157	\$334,157	\$331,605	\$349,682	4.6%
Personal Property Tax	\$194,413	\$193,710	\$193,710	\$214,045	\$215,855	11.4%
Other Personal Property	\$32,221	\$29,941	\$29,941	\$28,079	\$28,079	-6.2%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interest Earnings	\$1,594	\$1,000	\$1,000	\$1,210	\$1,000	0%
Total St. Joseph Museums:	\$553,701	\$558,808	\$558,808	\$574,939	\$594,616	6.4%
Planning & Community Developmt						
Sales Tax	\$654,673	\$625,000	\$625,000	\$725,655	\$725,655	16.1%
Licenses	\$68,932	\$75,000	\$75,000	\$70,082	\$70,082	-6.6%
Permits	\$64,492	\$65,000	\$65,000	\$64,200	\$64,200	-1.2%
Fines	\$118,549	\$90,000	\$90,000	\$100,064	\$100,700	11.9%
Rents	\$4,512				\$0	N/A
Inspection Fees	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Charges for Services	\$172,596	\$183,500	\$183,500	\$134,000	\$134,000	-27%
Other Revenues	\$258,483	\$74,360	\$74,360	\$64,162	\$63,502	-14.6%
Principal Earnings	\$4,700	\$0	\$0	\$5,000	\$5,000	N/A
Interest Earnings	\$35,555	\$73,732	\$73,732	\$19,581	\$19,580	-73.4%
Grants & Entitlements	\$1,451,248	\$2,022,427	\$2,022,427	\$2,022,427	\$1,990,321	-1.6%
Interfund Transfers	\$724,000	\$684,000	\$694,500	\$694,500	\$794,000	14.3%
Total Planning & Community Developmt:	\$3,925,108	\$4,306,519	\$4,317,019	\$4,446,718	\$4,480,540	3.8%
Administrative Services						
Fines	\$3,846	\$6,000	\$6,000	\$4,533	\$4,533	-24.4%
Other Revenues	\$1,640	\$3,000	\$3,000	\$1,000	\$1,000	-66.7%
Interest Earnings	\$1,476	\$700	\$700	\$2,143	\$0	-100%
Computer Network Transfer	\$150,750	\$150,750	\$150,750	\$150,750	\$0	-100%
Interfund Transfers	\$6,450	\$6,450	\$73,647	\$73,647	\$68,540	-6.9%
Total Administrative Services:	\$164,162	\$166,900	\$234,097	\$232,073	\$74,073	-68.4%
TIF Projects						
Real Property Tax	\$169	\$2,309	\$2,309	\$25	\$0	-100%
Other Personal Property	\$4,231,922	\$4,980,300	\$4,980,300	\$3,460,727	\$2,257,843	-54.7%
Sales Tax	\$4,932,218	\$4,582,455	\$4,582,455	\$4,838,915	\$334,258	-92.7%
Other Revenues	\$1,356,033	\$1,280,000	\$1,280,000	\$750,000	\$0	-100%
Interest Earnings	\$209,254	\$238,800	\$238,800	\$51,819	\$0	-100%
Total TIF Projects:	\$10,729,595	\$11,083,864	\$11,083,864	\$9,101,486	\$2,592,101	-76.6%
Gaming Initiatives						
Rents	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Interest Earnings	\$3,291	\$4,000	\$4,000	\$2,946	\$0	-100%
Total Gaming Initiatives:	\$914,342	\$904,000	\$904,000	\$850,493	\$875,000	-3.2%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Non-Departmental						
Real Property Tax	\$5,016,456	\$5,145,019	\$5,145,019	\$5,110,404	\$5,356,508	4.1%
Personal Property Tax	\$2,588,438	\$2,588,693	\$2,588,693	\$2,839,011	\$2,863,859	10.6%
Other Personal Property	\$449,800	\$442,120	\$442,120	\$394,310	\$394,310	-10.8%
Utility Based Taxes	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Sales Tax	\$15,156,523	\$15,192,885	\$15,192,885	\$15,948,784	\$16,953,005	11.6%
Licenses	\$1,079,788	\$1,155,000	\$1,155,000	\$1,081,379	\$1,081,379	-6.4%
Permits	\$1,146	\$1,400	\$1,400	\$1,000	\$1,000	-28.6%
Charges for Services	\$354,532	\$284,100	\$284,100	\$315,500	\$315,500	11.1%
Other Revenues	\$833,062	\$100,000	\$100,000	\$995	\$100,000	0%
Principal Earnings	\$11,379	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$132,999	\$55,600	\$55,600	\$55,749	\$55,400	-0.4%
Grants & Entitlements	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%
Interfund Transfers	\$3,377,972	\$2,189,950	\$2,189,950	\$2,189,950	\$2,247,300	2.6%
Total Non-Departmental:	\$41,001,517	\$39,034,494	\$39,151,691	\$40,254,463	\$38,915,793	-0.6%
Comm & Community Engagement						
Interest Earnings			\$0	\$0	\$1,000	N/A
Computer Network Transfer			\$0	\$0	\$247,428	N/A
Interfund Transfers	\$0		\$0	\$0	\$39,450	N/A
Total Comm & Community Engagement:	\$0	\$0	\$0	\$0	\$287,878	N/A
Capital Projects						
Real Property Tax	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total Capital Projects:	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total General Government:	\$57,693,736	\$56,521,585	\$56,716,478	\$55,897,189	\$48,759,728	-14%
Public Safety						
Police						
Sales Tax		\$0	\$1,400,000	\$1,400,000	\$8,882,715	534.5%
Licenses	\$16,890	\$20,000	\$20,000	\$16,684	\$16,684	-16.6%
Permits	\$46,253	\$48,000	\$48,000	\$50,000	\$50,000	4.2%
Fines	\$42,508	\$33,000	\$33,000	\$34,351	\$34,351	4.1%
Rents	\$16,692	\$16,700	\$16,700	\$16,692	\$16,692	0%
Charges for Services	\$8,881	\$16,000	\$16,000	\$9,500	\$9,500	-40.6%
Other Revenues	\$166,273	\$3,350	\$69,363	\$82,669	\$20,300	-70.7%
Interest Earnings	\$1,288	\$1,300	\$1,300	\$5,471	\$2,800	115.4%
Grants & Entitlements	\$1,192,268	\$1,070,943	\$1,136,172	\$1,184,841	\$1,214,000	6.9%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers	\$2,500,997	\$3,384,336	\$4,380,571	\$4,380,571	\$7,001,597	59.8%
Total Police:	\$3,992,049	\$4,593,629	\$7,121,106	\$7,180,779	\$17,248,639	142.2%
Fire						
Permits	\$29,975	\$30,400	\$30,400	\$30,000	\$30,000	-1.3%
Charges for Services	\$366,819	\$357,280	\$357,280	\$389,402	\$355,800	-0.4%
Other Revenues	\$0	\$0	\$80,000	\$80,000	\$5,000	-93.7%
Grants & Entitlements	\$892,448	\$75,000	\$146,707	\$130,222	\$80,000	-45.5%
Interfund Transfers	\$2,638,337	\$4,351,703	\$5,464,317	\$5,464,317	\$6,458,374	18.2%
Bond & Loan Proceeds	\$6,000	\$5,000	\$5,000	\$0	\$0	-100%
Total Fire:	\$3,933,579	\$4,819,383	\$6,083,704	\$6,093,941	\$6,929,174	13.9%
Non-Departmental						
Sales Tax	\$7,676,537	\$7,012,997	\$7,012,997	\$7,913,565	\$8,466,335	20.7%
Interest Earnings	\$8,493	\$27,221	\$27,221	\$9,900	\$8,000	-70.6%
Total Non-Departmental:	\$7,685,029	\$7,040,218	\$7,040,218	\$7,923,465	\$8,474,335	20.4%
Total Public Safety:	\$15,610,657	\$16,453,230	\$20,245,029	\$21,198,186	\$32,652,148	61.3%
Highways and Streets						
Public Works						
Sales Tax	\$16,082,468	\$14,685,560	\$14,685,560	\$16,558,537	\$17,535,086	19.4%
Permits	\$30,433	\$25,000	\$25,000	\$180,000	\$180,000	620%
Parking Fees	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Charges for Services	\$285,633	\$250,000	\$650,000	\$750,000	\$950,000	46.2%
Other Revenues	\$92,661	\$24,300	\$24,300	\$8,630	\$5,000	-79.4%
Principal Earnings	\$10,852	\$6,750	\$6,750	\$12,000	\$12,000	77.8%
Interest Earnings	\$36,626	\$114,570	\$114,570	\$36,837	\$30,000	-73.8%
Grants & Entitlements	\$577,784	\$624,160	\$849,160	\$300,000	\$300,000	-64.7%
Interfund Transfers	\$1,129,235	\$1,043,588	\$1,043,588	\$1,043,588	\$1,284,554	23.1%
Bond & Loan Proceeds	\$288,640	\$0	\$0	\$0	\$0	0%
Total Public Works:	\$18,535,444	\$16,774,928	\$17,399,928	\$18,890,592	\$20,299,640	16.7%
Capital Projects						
Real Property Tax	\$914,536	\$951,305	\$951,305	\$923,735	\$962,972	1.2%
Personal Property Tax	\$471,204	\$439,793	\$439,793	\$457,479	\$458,065	4.2%
Other Personal Property	\$77,974	\$368,908	\$368,908	\$67,951	\$67,951	-81.6%
Interest Earnings	\$6,223	\$1,600	\$1,600	\$8,210	\$5,000	212.5%
Total Capital Projects:	\$1,469,938	\$1,761,606	\$1,761,606	\$1,457,375	\$1,493,988	-15.2%
Total Highways and Streets:	\$20,005,382	\$18,536,534	\$19,161,534	\$20,347,967	\$21,793,628	13.7%
Health and Welfare						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Planning & Community Developmpt						
Other Revenues	\$32,526	\$0	\$0	\$0	\$0	0%
Grants & Entitlements	\$676,202	\$829,706	\$2,600,058	\$2,218,238	\$977,217	-62.4%
Interfund Transfers	\$164,171	\$0	\$0	\$0	\$0	0%
Total Planning & Community Developmpt:	\$872,899	\$829,706	\$2,600,058	\$2,218,238	\$977,217	-62.4%
Public Health						
Real Property Tax	\$1,699,911	\$1,719,271	\$1,719,271	\$1,730,264	\$1,812,566	5.4%
Personal Property Tax	\$876,206	\$853,214	\$853,214	\$959,537	\$967,635	13.4%
Other Personal Property	\$146,217	\$141,938	\$141,938	\$127,422	\$127,422	-10.2%
Licenses	\$46,676	\$49,000	\$49,000	\$48,753	\$48,753	-0.5%
Permits	\$93,941	\$95,479	\$95,479	\$93,435	\$93,435	-2.1%
Fines	\$26,807	\$32,000	\$32,000	\$28,298	\$29,000	-9.4%
Health Fees	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Charges for Services	\$623,692	\$748,894	\$825,708	\$636,350	\$758,966	-8.1%
Other Revenues	\$27,399	\$18,950	\$79,810	\$28,461	\$24,550	-69.2%
Interest Earnings	\$1,862	\$1,800	\$1,800	\$1,416	\$1,838	2.1%
Grants & Entitlements	\$769,864	\$360,015	\$1,075,742	\$222,147	\$68,705	-93.6%
Interfund Transfers	\$532,250	\$569,425	\$569,425	\$569,425	\$525,811	-7.7%
Total Public Health:	\$5,284,358	\$5,028,076	\$5,881,476	\$4,895,066	\$4,913,831	-16.5%
Total Health and Welfare:	\$6,157,257	\$5,857,782	\$8,481,534	\$7,113,304	\$5,891,048	-30.5%
Parks and Recreation						
Parks & Recreation						
Real Property Tax	\$2,238,803	\$2,270,921	\$2,270,921	\$2,293,438	\$2,359,948	3.9%
Personal Property Tax	\$772,491	\$777,560	\$777,560	\$847,759	\$854,916	9.9%
Other Personal Property	\$129,803	\$125,377	\$125,377	\$112,706	\$112,706	-10.1%
Sales Tax	\$652,738	\$700,000	\$700,000	\$723,177	\$723,177	3.3%
Licenses	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Rents	\$42,637	\$47,443	\$47,443	\$56,443	\$56,443	19%
Recreation Fees	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Nature Center User Fees	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Civic Facilities Charges	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Bode Ice Arena Charges	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
User Charges	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Other Revenues	\$249,456	\$112,616	\$166,820	\$183,410	\$128,425	-23%
Interest Earnings	\$3,298	\$3,385	\$3,385	\$2,032	\$1,500	-55.7%
Grants & Entitlements	\$76,426	\$70,000	\$82,000	\$94,507	\$80,000	-2.4%
Interfund Transfers	\$299,162	\$311,871	\$708,324	\$708,324	\$1,213,597	71.3%
Total Parks & Recreation:	\$5,837,697	\$5,811,828	\$6,274,484	\$6,319,687	\$6,834,892	8.9%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Non-Departmental						
Sales Tax	\$3,729,365	\$7,636,080	\$7,657,533	\$8,453,317	\$8,845,641	15.5%
Other Revenues	-\$10,823	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$4,296		\$0	\$0	\$0	0%
Bond & Loan Proceeds	\$6,646,147	\$5,400,000	\$5,400,000	\$5,400,000	\$0	-100%
Total Non-Departmental:	\$10,368,985	\$13,036,080	\$13,057,533	\$13,853,317	\$8,845,641	-32.3%
Total Parks and Recreation:	\$16,206,682	\$18,847,908	\$19,332,017	\$20,173,005	\$15,680,533	-18.9%
Golf Services						
Parks & Recreation						
Municipal Golf Charges	\$761,346	\$719,500	\$719,500	\$670,900	\$675,000	-6.2%
Other Revenues	\$7,317	\$4,400	\$4,400	\$2,000	\$2,000	-54.5%
Interest Earnings	\$365	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$103,688	\$103,688	\$103,688	\$103,688	\$349,311	236.9%
Total Parks & Recreation:	\$872,716	\$827,588	\$827,588	\$776,588	\$1,026,311	24%
Capital Projects						
Municipal Golf Charges	\$22,309	\$22,100	\$22,100	\$22,100	\$22,100	0%
Interest Earnings	\$0	\$100	\$100	\$100	\$100	0%
Total Capital Projects:	\$22,309	\$22,200	\$22,200	\$22,200	\$22,200	0%
Total Golf Services:	\$895,025	\$849,788	\$849,788	\$798,788	\$1,048,511	23.4%
Public Works						
Planning & Community Developmt						
Principal Earnings	\$10,215	\$0	\$0	\$7,500	\$7,500	N/A
Interest Earnings	\$652	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$0		\$0	\$0	\$85,000	N/A
Total Planning & Community Developmt:	\$10,867	\$0	\$0	\$7,500	\$92,500	N/A
Total Public Works:	\$10,867	\$0	\$0	\$7,500	\$92,500	N/A
Aviation Services						
Public Works						
Rents	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%
Other Revenues	\$52,486	\$40,780	\$44,171	\$32,495	\$30,400	-31.2%
Interest Earnings	\$744	\$100	\$100	\$373	\$0	-100%
Grants & Entitlements	\$7,508	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	0%
Total Public Works:	\$501,433	\$480,601	\$483,992	\$489,240	\$473,204	-2.2%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Projects						
Grants & Entitlements	\$1,940,213	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Interfund Transfers	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Capital Projects:	\$1,940,213	\$27,000,000	\$28,624,284	\$28,624,284	\$21,000,000	-26.6%
Total Aviation Services:	\$2,441,646	\$27,480,601	\$29,108,276	\$29,113,524	\$21,473,204	-26.2%
Parking Services						
Public Works						
Licenses	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Fines	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Parking Fees	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Other Revenues	\$1,200	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$1,104	\$2,680	\$2,680	\$395	\$0	-100%
Interfund Transfers	\$106,500	\$233,800	\$233,800	\$233,800	\$186,753	-20.1%
Total Public Works:	\$303,819	\$448,880	\$448,880	\$446,176	\$398,827	-11.2%
Capital Projects						
Interfund Transfers	\$253,851	\$253,852	\$288,852	\$288,852	\$253,853	-12.1%
Total Capital Projects:	\$253,851	\$253,852	\$288,852	\$288,852	\$253,853	-12.1%
Total Parking Services:	\$557,670	\$702,732	\$737,732	\$735,028	\$652,680	-11.5%
Sewer Services						
Administrative Services						
Sanitary Sewer Charges	\$0	\$28,800	\$28,800	\$0	\$0	-100%
Charges for Services	\$9,357	\$13,000	\$13,000	\$9,000	\$9,000	-30.8%
Interest Earnings	\$3,410	\$4,000	\$4,000	\$3,805	\$3,000	-25%
Total Administrative Services:	\$12,767	\$45,800	\$45,800	\$12,805	\$12,000	-73.8%
Public Works						
Fines	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A
User Charges	\$500	\$500	\$500	\$500	\$500	0%
Sanitary Sewer Charges	\$30,923,094	\$30,779,289	\$30,779,289	\$30,561,000	\$32,087,409	4.3%
Other Revenues	\$175,570	\$125,000	\$125,000	\$143,000	\$143,000	14.4%
Principal Earnings	\$541	\$15,000	\$15,000	\$500	\$500	-96.7%
Interest Earnings	\$149,504	\$25,000	\$25,000	\$144,037	\$0	-100%
Grants & Entitlements	\$4,000	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$664,246	\$200,000	\$200,000	\$200,000	\$200,000	0%
Total Public Works:	\$32,113,172	\$31,144,789	\$31,144,789	\$31,108,937	\$32,481,409	4.3%
Capital Projects						

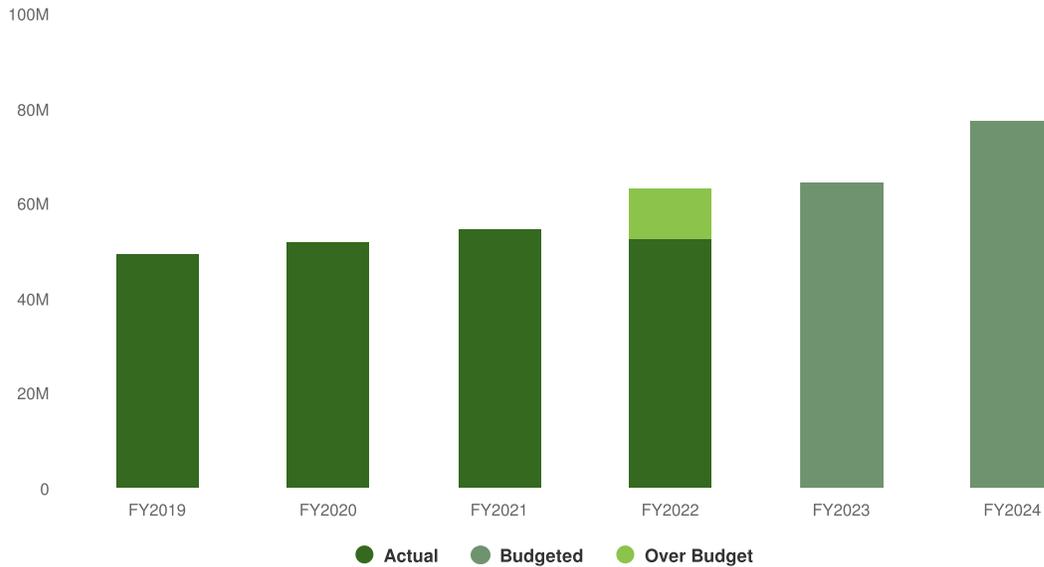
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Other Revenues	-\$224,371	\$371,183	\$371,183	\$371,183	\$0	-100%
Interest Earnings	\$184,077	\$230,700	\$230,700	\$230,700	\$230,700	0%
Interfund Transfers	\$2,914,054	\$0	\$0	\$0	\$0	0%
Bond & Loan Proceeds	\$9,290,658	\$15,332,462	\$15,332,462	\$15,332,462	\$2,000,000	-87%
Total Capital Projects:	\$12,164,419	\$15,934,345	\$15,934,345	\$15,934,345	\$2,230,700	-86%
Total Sewer Services:	\$44,290,358	\$47,124,934	\$47,124,934	\$47,056,087	\$34,724,109	-26.3%
Transit Services						
Public Works						
Utility Based Taxes	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Sales Tax	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
User Charges	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Charges for Services	\$641	\$800	\$800	\$500	\$500	-37.5%
Other Revenues	\$48,499	\$3,500	\$3,500	\$941	\$1,500	-57.1%
Interest Earnings	\$229,486	\$225,000	\$225,000	\$233,013	\$0	-100%
Grants & Entitlements	\$4,256,514	\$3,312,478	\$3,420,721	\$1,500,000	\$2,261,978	-33.9%
Total Public Works:	\$11,735,631	\$10,457,485	\$10,565,728	\$9,206,993	\$10,207,410	-3.4%
Capital Projects						
Grants & Entitlements	\$57,857	\$2,040,800	\$2,040,800	\$2,040,800	\$174,000	-91.5%
Total Capital Projects:	\$57,857	\$2,040,800	\$2,040,800	\$2,040,800	\$174,000	-91.5%
Total Transit Services:	\$11,793,488	\$12,498,285	\$12,606,528	\$11,247,793	\$10,381,410	-17.7%
Landfill Services						
Public Works						
Permits	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Rents	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
User Charges	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Landfill Charges	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Other Revenues	\$152,365	\$23,300	\$23,300	\$30,000	\$30,000	28.8%
Interest Earnings	\$144,309	\$150,100	\$150,100	\$138,952	\$150,000	-0.1%
Total Public Works:	\$7,476,267	\$7,169,286	\$7,169,286	\$7,224,042	\$7,449,570	3.9%
Total Landfill Services:	\$7,476,267	\$7,169,286	\$7,169,286	\$7,224,042	\$7,449,570	3.9%
Capital Outlay						
Capital Projects						
Sales Tax	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%
Other Revenues	\$91,253	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$69,191	\$90,000	\$90,000	\$90,000	\$90,000	0%
Grants & Entitlements	\$0	\$0	\$0	\$0	\$200,000	N/A

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers	\$265,021	\$265,021	\$265,021	\$265,021	\$265,021	0%
Bond & Loan Proceeds	\$9,524,802	\$4,699,875	\$4,699,875	\$4,699,875	\$5,000,000	6.4%
Total Capital Projects:	\$17,582,405	\$12,067,658	\$12,067,658	\$12,972,943	\$14,025,839	16.2%
Total Capital Outlay:	\$17,582,405	\$12,067,658	\$12,067,658	\$12,972,943	\$14,025,839	16.2%
Total Revenue:	\$193,076,102	\$224,148,358	\$233,638,828	\$233,923,389	\$214,624,908	-8.1%

Sales Tax Summary

\$77,290,295 **\$12,784,496**
 (19.82% vs. prior year)

Sales Tax Proposed and Historical Budget vs. Actual



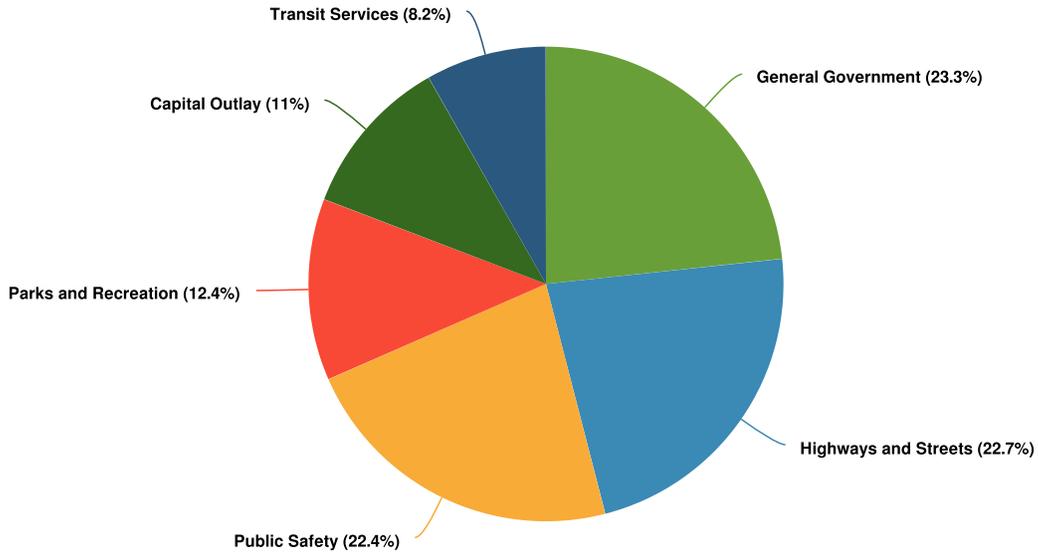
Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sales Tax						
Sales Taxes						
Non-Departmental	\$779,290	\$0	\$0	\$0		N/A
General Government	\$19,787,685	\$19,465,340	\$19,465,340	\$20,495,320	\$17,002,263	-12.7%
Public Safety	\$7,676,537	\$7,012,997	\$8,412,997	\$9,313,565	\$17,349,050	106.2%
Highways and Streets	\$11,905,643	\$10,420,560	\$10,420,560	\$12,295,025	\$13,109,095	25.8%
Parks and Recreation	\$3,729,365	\$7,636,080	\$7,657,533	\$8,453,317	\$8,845,641	15.5%
Transit Services	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
Capital Outlay	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%

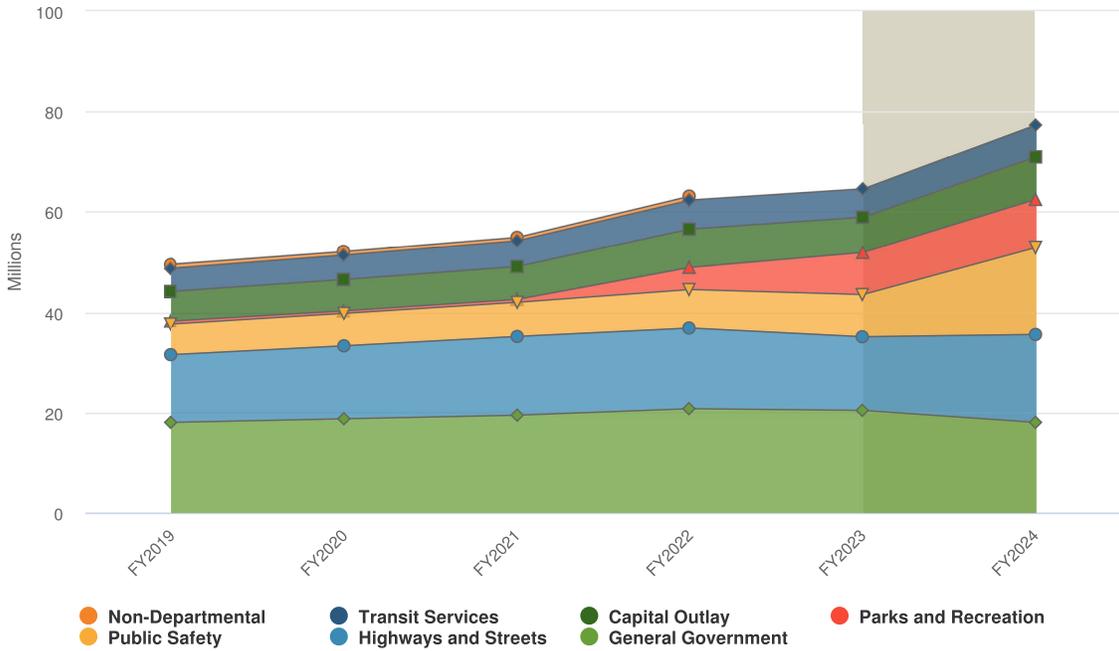
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Sales Taxes:	\$57,269,815	\$57,184,346	\$58,605,799	\$64,413,802	\$71,130,472	21.4%
Motor Fuel Taxes						
Highways and Streets	\$4,176,825	\$4,265,000	\$4,265,000	\$4,263,512	\$4,425,991	3.8%
Total Motor Fuel Taxes:	\$4,176,825	\$4,265,000	\$4,265,000	\$4,263,512	\$4,425,991	3.8%
Cigarette Tax						
General Government	\$301,057	\$310,000	\$310,000	\$292,379	\$285,000	-8.1%
Total Cigarette Tax:	\$301,057	\$310,000	\$310,000	\$292,379	\$285,000	-8.1%
Hotel/Motel Taxes						
General Government	\$654,673	\$625,000	\$625,000	\$725,655	\$725,655	16.1%
Parks and Recreation	\$652,738	\$700,000	\$700,000	\$723,177	\$723,177	3.3%
Total Hotel/Motel Taxes:	\$1,307,410	\$1,325,000	\$1,325,000	\$1,448,832	\$1,448,832	9.3%
Total Sales Tax:	\$63,055,107	\$63,084,346	\$64,505,799	\$70,418,525	\$77,290,295	19.8%
Total Revenue Source:	\$63,055,107	\$63,084,346	\$64,505,799	\$70,418,525	\$77,290,295	19.8%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

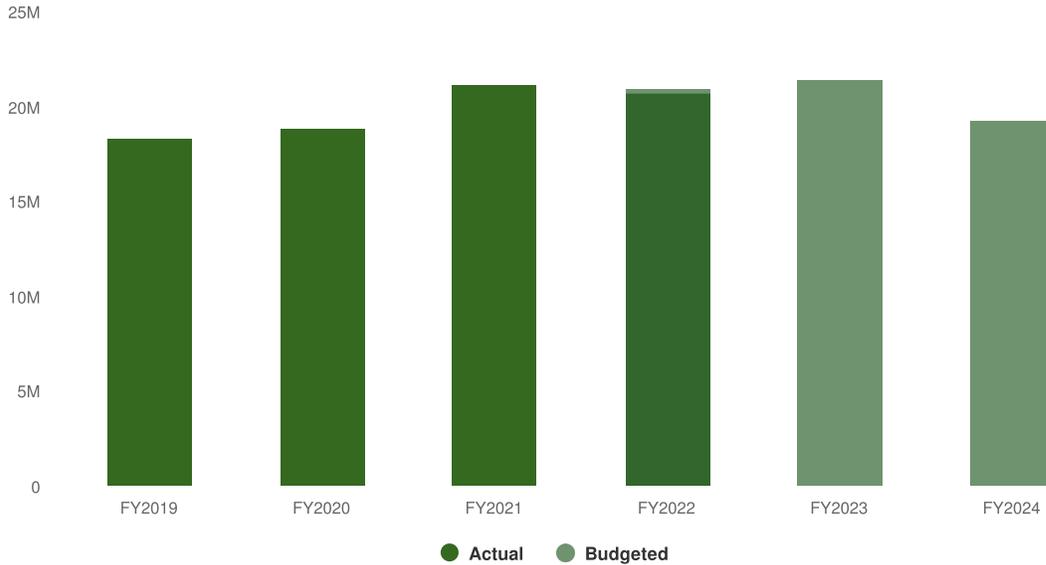
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Non-Departmental						
Non-Departmental						
Sales Tax	\$779,290	\$0	\$0	\$0		N/A
Total Non-Departmental:	\$779,290	\$0	\$0	\$0		N/A
Total Non-Departmental:	\$779,290	\$0	\$0	\$0		N/A
General Government						
Planning & Community Developmt						
Sales Tax	\$654,673	\$625,000	\$625,000	\$725,655	\$725,655	16.1%
Total Planning & Community Developmt:	\$654,673	\$625,000	\$625,000	\$725,655	\$725,655	16.1%
TIF Projects						
Sales Tax	\$4,932,218	\$4,582,455	\$4,582,455	\$4,838,915	\$334,258	-92.7%
Total TIF Projects:	\$4,932,218	\$4,582,455	\$4,582,455	\$4,838,915	\$334,258	-92.7%
Non-Departmental						
Sales Tax	\$15,156,523	\$15,192,885	\$15,192,885	\$15,948,784	\$16,953,005	11.6%
Total Non-Departmental:	\$15,156,523	\$15,192,885	\$15,192,885	\$15,948,784	\$16,953,005	11.6%
Total General Government:	\$20,743,414	\$20,400,340	\$20,400,340	\$21,513,354	\$18,012,918	-11.7%
Public Safety						
Police						
Sales Tax		\$0	\$1,400,000	\$1,400,000	\$8,882,715	534.5%
Total Police:		\$0	\$1,400,000	\$1,400,000	\$8,882,715	534.5%
Non-Departmental						
Sales Tax	\$7,676,537	\$7,012,997	\$7,012,997	\$7,913,565	\$8,466,335	20.7%
Total Non-Departmental:	\$7,676,537	\$7,012,997	\$7,012,997	\$7,913,565	\$8,466,335	20.7%
Total Public Safety:	\$7,676,537	\$7,012,997	\$8,412,997	\$9,313,565	\$17,349,050	106.2%
Highways and Streets						
Public Works						
Sales Tax	\$16,082,468	\$14,685,560	\$14,685,560	\$16,558,537	\$17,535,086	19.4%
Total Public Works:	\$16,082,468	\$14,685,560	\$14,685,560	\$16,558,537	\$17,535,086	19.4%
Total Highways and Streets:	\$16,082,468	\$14,685,560	\$14,685,560	\$16,558,537	\$17,535,086	19.4%
Parks and Recreation						
Parks & Recreation						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Sales Tax	\$652,738	\$700,000	\$700,000	\$723,177	\$723,177	3.3%
Total Parks & Recreation:	\$652,738	\$700,000	\$700,000	\$723,177	\$723,177	3.3%
Non-Departmental						
Sales Tax	\$3,729,365	\$7,636,080	\$7,657,533	\$8,453,317	\$8,845,641	15.5%
Total Non-Departmental:	\$3,729,365	\$7,636,080	\$7,657,533	\$8,453,317	\$8,845,641	15.5%
Total Parks and Recreation:	\$4,382,103	\$8,336,080	\$8,357,533	\$9,176,494	\$9,568,818	14.5%
Transit Services						
Public Works						
Sales Tax	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
Total Public Works:	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
Total Transit Services:	\$5,759,157	\$5,636,607	\$5,636,607	\$5,938,528	\$6,353,605	12.7%
Capital Outlay						
Capital Projects						
Sales Tax	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%
Total Capital Projects:	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%
Total Capital Outlay:	\$7,632,138	\$7,012,762	\$7,012,762	\$7,918,047	\$8,470,818	20.8%
Total Revenue:	\$63,055,107	\$63,084,346	\$64,505,799	\$70,418,525	\$77,290,295	19.8%

Property Tax Summary

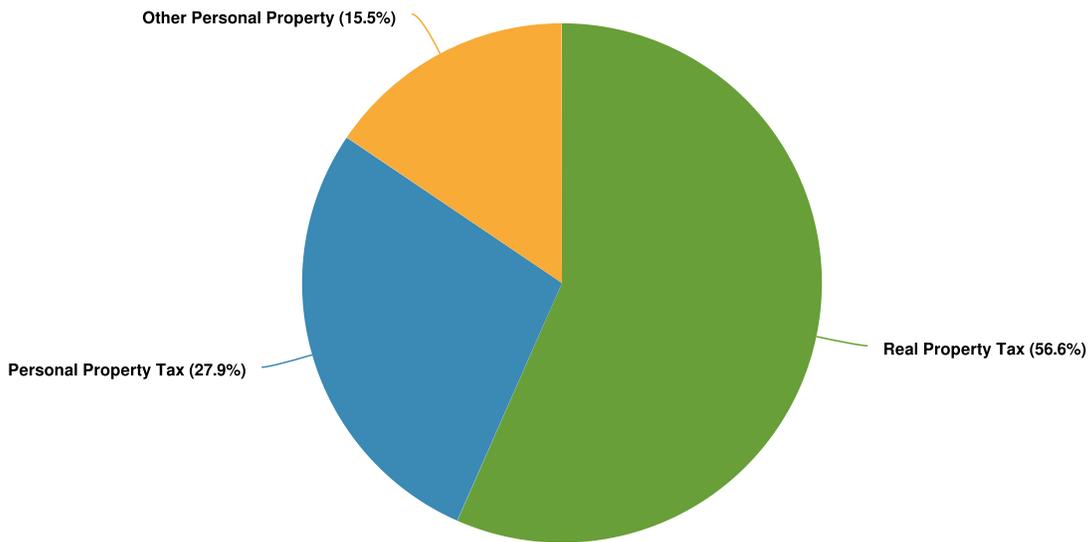
\$19,240,317 - \$2,174,219
(-10.15% vs. prior year)

Property Tax Proposed and Historical Budget vs. Actual

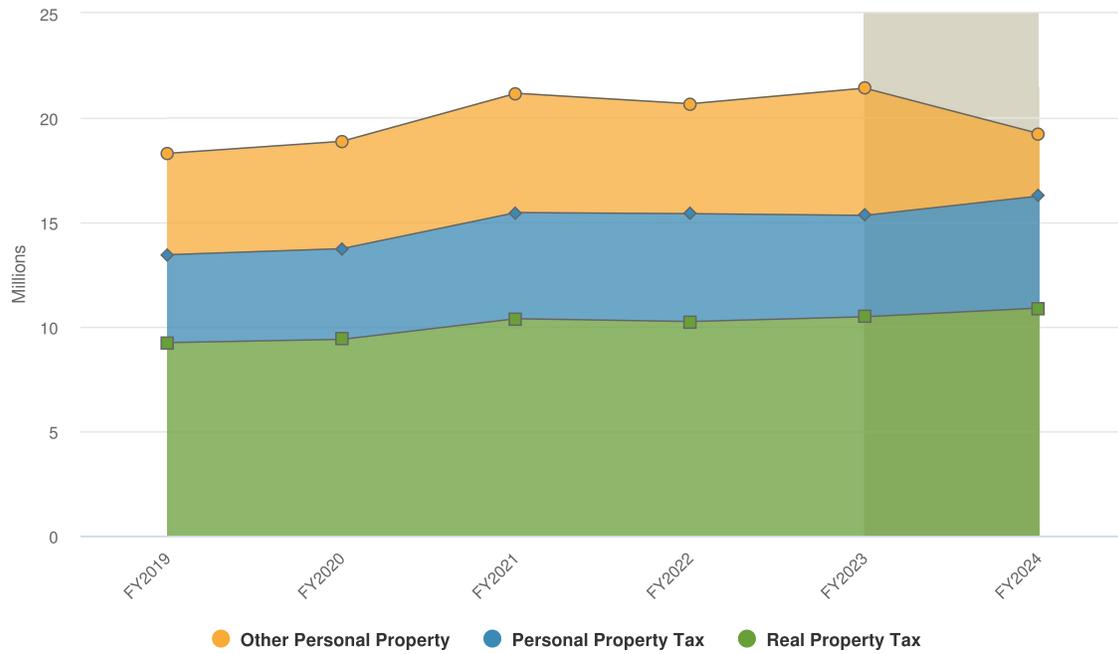


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



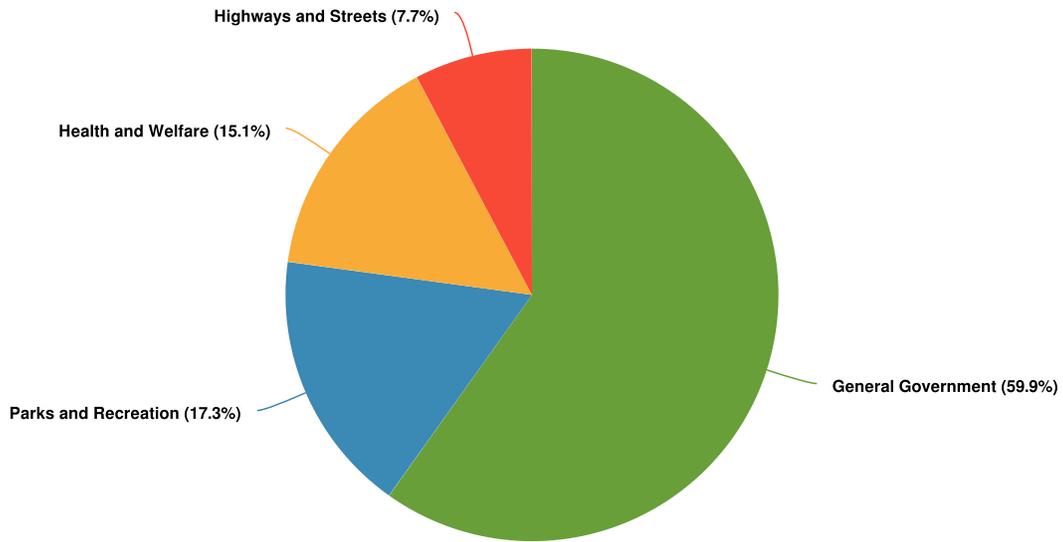
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Real Property Tax						
Property Taxes						
General Government	\$5,392,098	\$5,531,485	\$5,531,485	\$5,492,034	\$5,756,190	4.1%
Highways and Streets	\$914,536	\$951,305	\$951,305	\$923,735	\$962,972	1.2%
Health and Welfare	\$1,699,911	\$1,719,271	\$1,719,271	\$1,730,264	\$1,812,566	5.4%
Parks and Recreation	\$2,238,803	\$2,270,921	\$2,270,921	\$2,293,438	\$2,359,948	3.9%
Total Property Taxes:	\$10,245,348	\$10,472,982	\$10,472,982	\$10,439,471	\$10,891,676	4%
Total Real Property Tax:	\$10,245,348	\$10,472,982	\$10,472,982	\$10,439,471	\$10,891,676	4%
Personal Property Tax						
Property Taxes						
Non-Departmental	\$260,286	\$0	\$0	\$0		N/A

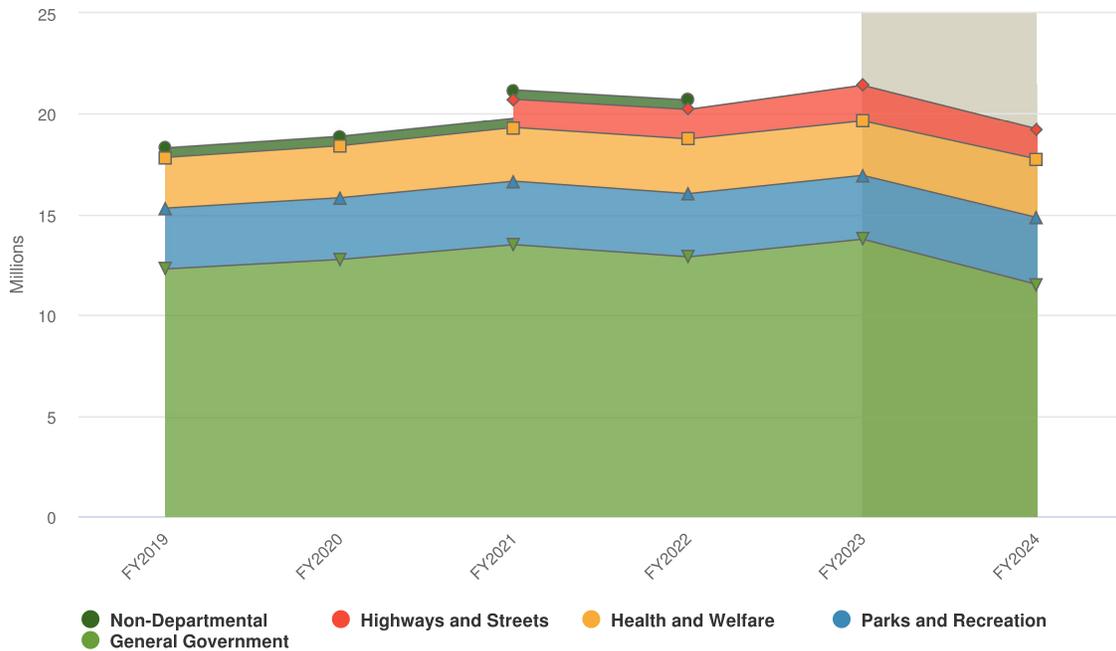
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
General Government	\$2,782,851	\$2,782,403	\$2,782,403	\$3,053,056	\$3,079,714	10.7%
Highways and Streets	\$471,204	\$439,793	\$439,793	\$457,479	\$458,065	4.2%
Health and Welfare	\$876,206	\$853,214	\$853,214	\$959,537	\$967,635	13.4%
Parks and Recreation	\$772,491	\$777,560	\$777,560	\$847,759	\$854,916	9.9%
Total Property Taxes:	\$5,163,038	\$4,852,970	\$4,852,970	\$5,317,831	\$5,360,330	10.5%
Total Personal Property Tax:	\$5,163,038	\$4,852,970	\$4,852,970	\$5,317,831	\$5,360,330	10.5%
Other Personal Property						
Property Taxes						
Non-Departmental	\$191,604	\$0	\$0	\$0		N/A
General Government	\$4,713,943	\$5,452,361	\$5,452,361	\$3,883,116	\$2,680,232	-50.8%
Highways and Streets	\$77,974	\$368,908	\$368,908	\$67,951	\$67,951	-81.6%
Health and Welfare	\$146,217	\$141,938	\$141,938	\$127,422	\$127,422	-10.2%
Parks and Recreation	\$129,803	\$125,377	\$125,377	\$112,706	\$112,706	-10.1%
Total Property Taxes:	\$5,259,541	\$6,088,584	\$6,088,584	\$4,191,195	\$2,988,311	-50.9%
Total Other Personal Property:	\$5,259,541	\$6,088,584	\$6,088,584	\$4,191,195	\$2,988,311	-50.9%
Total Revenue Source:	\$20,667,927	\$21,414,536	\$21,414,536	\$19,948,497	\$19,240,317	-10.2%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

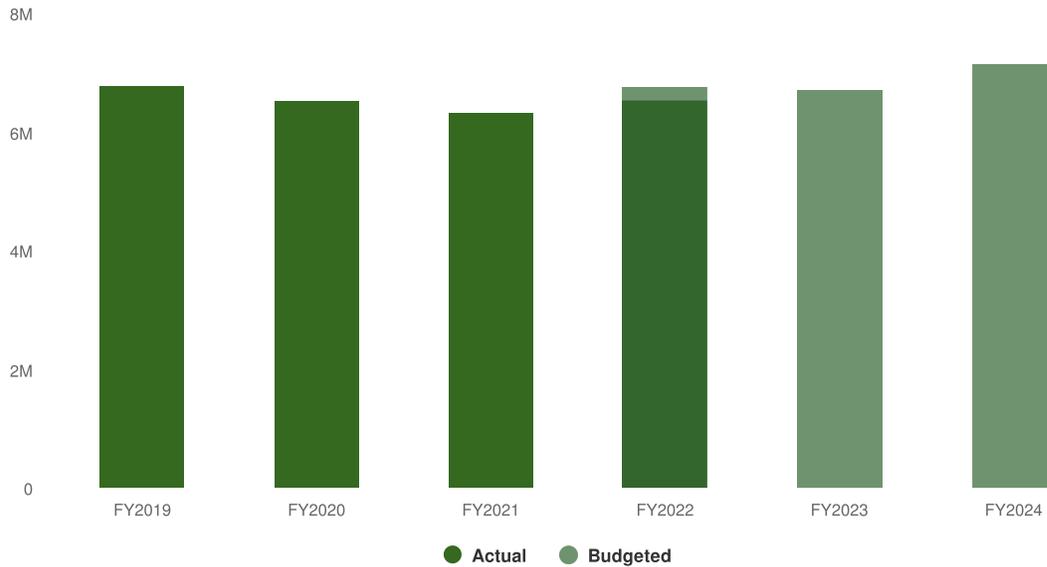
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Non-Departmental						
Non-Departmental						
Personal Property Tax	\$260,286	\$0	\$0	\$0		N/A
Other Personal Property	\$191,604	\$0	\$0	\$0		N/A
Total Non-Departmental:	\$451,890	\$0	\$0	\$0	\$0	0%
Total Non-Departmental:	\$451,890	\$0	\$0	\$0	\$0	0%
General Government						
St. Joseph Museums						
Real Property Tax	\$325,473	\$334,157	\$334,157	\$331,605	\$349,682	4.6%
Personal Property Tax	\$194,413	\$193,710	\$193,710	\$214,045	\$215,855	11.4%
Other Personal Property	\$32,221	\$29,941	\$29,941	\$28,079	\$28,079	-6.2%
Total St. Joseph Museums:	\$552,107	\$557,808	\$557,808	\$573,729	\$593,616	6.4%
TIF Projects						
Real Property Tax	\$169	\$2,309	\$2,309	\$25	\$0	-100%
Other Personal Property	\$4,231,922	\$4,980,300	\$4,980,300	\$3,460,727	\$2,257,843	-54.7%
Total TIF Projects:	\$4,232,091	\$4,982,609	\$4,982,609	\$3,460,752	\$2,257,843	-54.7%
Non-Departmental						
Real Property Tax	\$5,016,456	\$5,145,019	\$5,145,019	\$5,110,404	\$5,356,508	4.1%
Personal Property Tax	\$2,588,438	\$2,588,693	\$2,588,693	\$2,839,011	\$2,863,859	10.6%
Other Personal Property	\$449,800	\$442,120	\$442,120	\$394,310	\$394,310	-10.8%
Total Non-Departmental:	\$8,054,694	\$8,175,832	\$8,175,832	\$8,343,725	\$8,614,677	5.4%
Capital Projects						
Real Property Tax	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Capital Projects:	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0%
Total General Government:	\$12,888,892	\$13,766,249	\$13,766,249	\$12,428,206	\$11,516,136	-16.3%
Highways and Streets						
Capital Projects						
Real Property Tax	\$914,536	\$951,305	\$951,305	\$923,735	\$962,972	1.2%
Personal Property Tax	\$471,204	\$439,793	\$439,793	\$457,479	\$458,065	4.2%
Other Personal Property	\$77,974	\$368,908	\$368,908	\$67,951	\$67,951	-81.6%
Total Capital Projects:	\$1,463,715	\$1,760,006	\$1,760,006	\$1,449,165	\$1,488,988	-15.4%
Total Highways and Streets:	\$1,463,715	\$1,760,006	\$1,760,006	\$1,449,165	\$1,488,988	-15.4%
Health and Welfare						
Public Health						
Real Property Tax	\$1,699,911	\$1,719,271	\$1,719,271	\$1,730,264	\$1,812,566	5.4%
Personal Property Tax	\$876,206	\$853,214	\$853,214	\$959,537	\$967,635	13.4%
Other Personal Property	\$146,217	\$141,938	\$141,938	\$127,422	\$127,422	-10.2%
Total Public Health:	\$2,722,334	\$2,714,423	\$2,714,423	\$2,817,223	\$2,907,623	7.1%
Total Health and Welfare:	\$2,722,334	\$2,714,423	\$2,714,423	\$2,817,223	\$2,907,623	7.1%
Parks and Recreation						
Parks & Recreation						
Real Property Tax	\$2,238,803	\$2,270,921	\$2,270,921	\$2,293,438	\$2,359,948	3.9%
Personal Property Tax	\$772,491	\$777,560	\$777,560	\$847,759	\$854,916	9.9%
Other Personal Property	\$129,803	\$125,377	\$125,377	\$112,706	\$112,706	-10.1%
Total Parks & Recreation:	\$3,141,096	\$3,173,858	\$3,173,858	\$3,253,903	\$3,327,570	4.8%
Total Parks and Recreation:	\$3,141,096	\$3,173,858	\$3,173,858	\$3,253,903	\$3,327,570	4.8%
Total Revenue:	\$20,667,927	\$21,414,536	\$21,414,536	\$19,948,497	\$19,240,317	-10.2%

Utilities Summary

\$7,152,092
\$446,992
(6.67% vs. prior year)

Utilities Proposed and Historical Budget vs. Actual

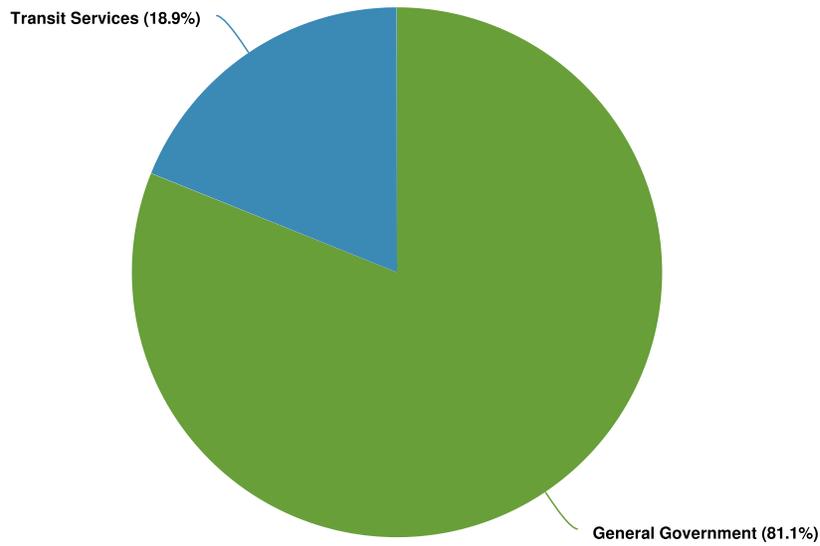


Revenues by Source

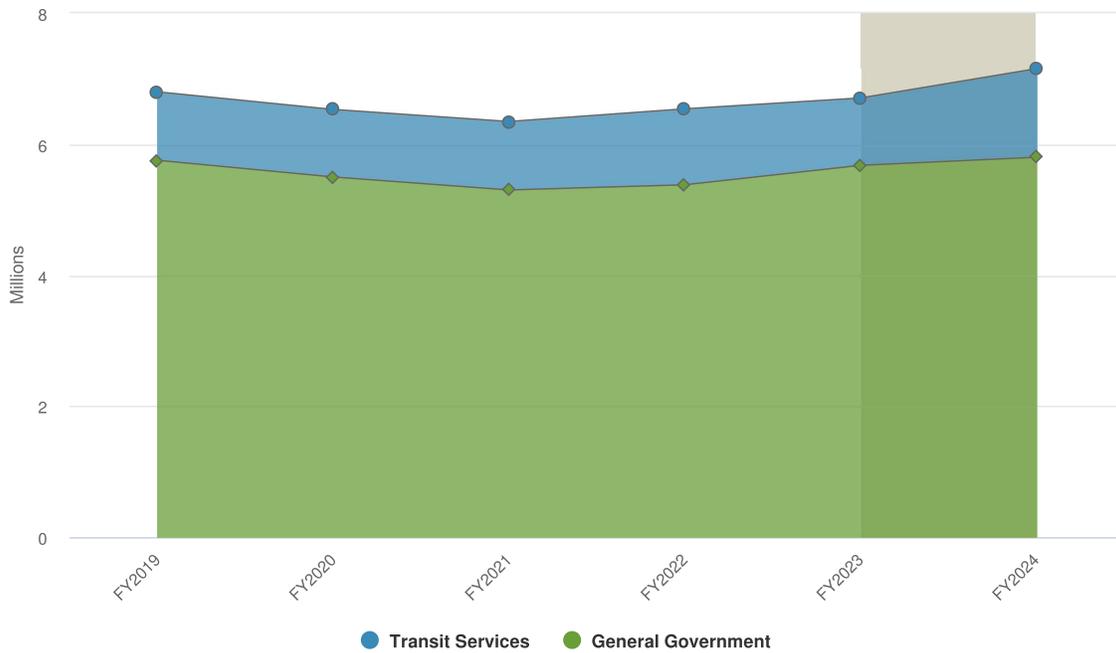
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Utility Based Taxes						
Utility Taxes						
General Government	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Transit Services	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Total Utility Taxes:	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%
Total Utility Based Taxes:	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%
Total Revenue Source:	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



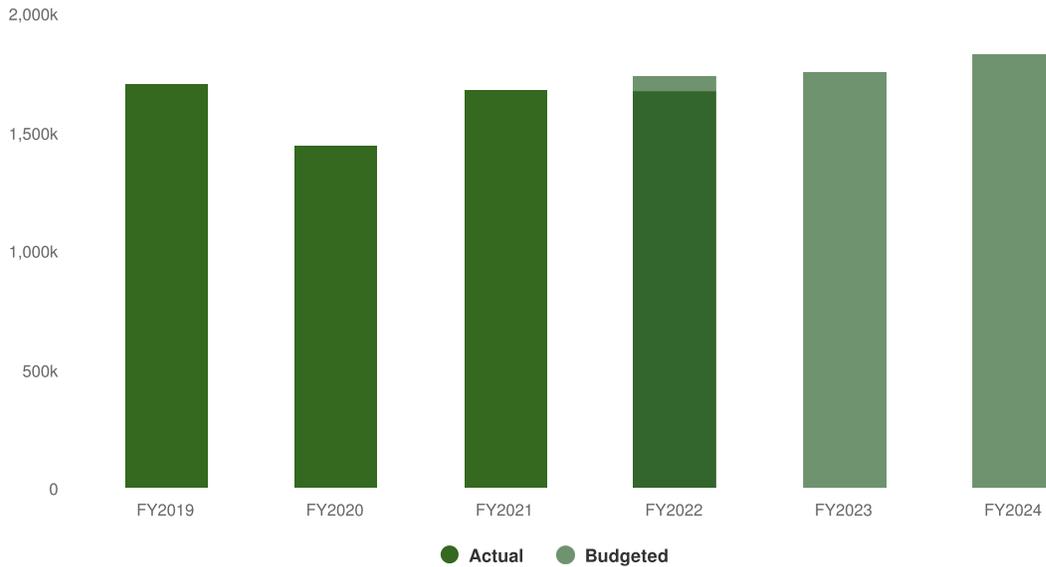
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Non-Departmental						
Utility Based Taxes	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Total Non-Departmental:	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Total General Government:	\$5,380,076	\$5,677,000	\$5,677,000	\$5,997,457	\$5,800,765	2.2%
Transit Services						
Public Works						
Utility Based Taxes	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Total Public Works:	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Total Transit Services:	\$1,158,976	\$1,028,100	\$1,028,100	\$1,296,591	\$1,351,327	31.4%
Total Revenue:	\$6,539,053	\$6,705,100	\$6,705,100	\$7,294,048	\$7,152,092	6.7%

License & Permit Fees Summary

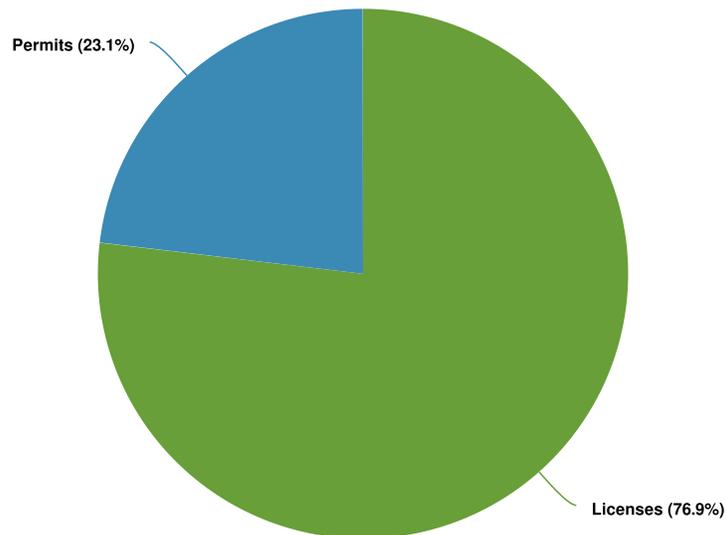
\$1,828,533 **\$76,029**
(4.34% vs. prior year)

License & Permit Fees Proposed and Historical Budget vs. Actual

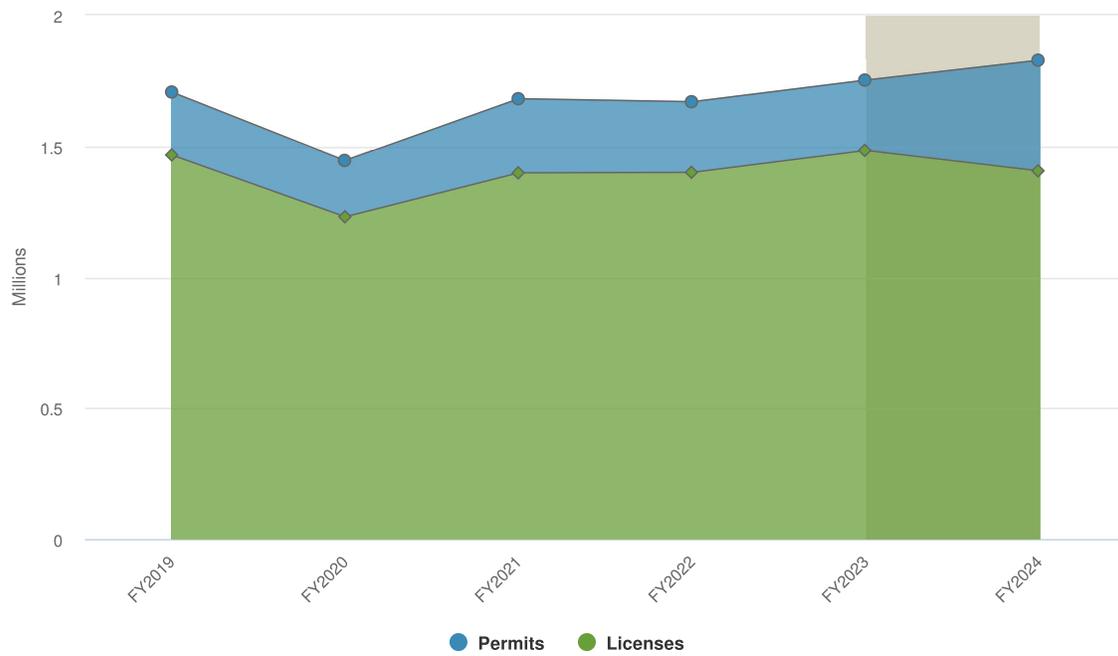


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



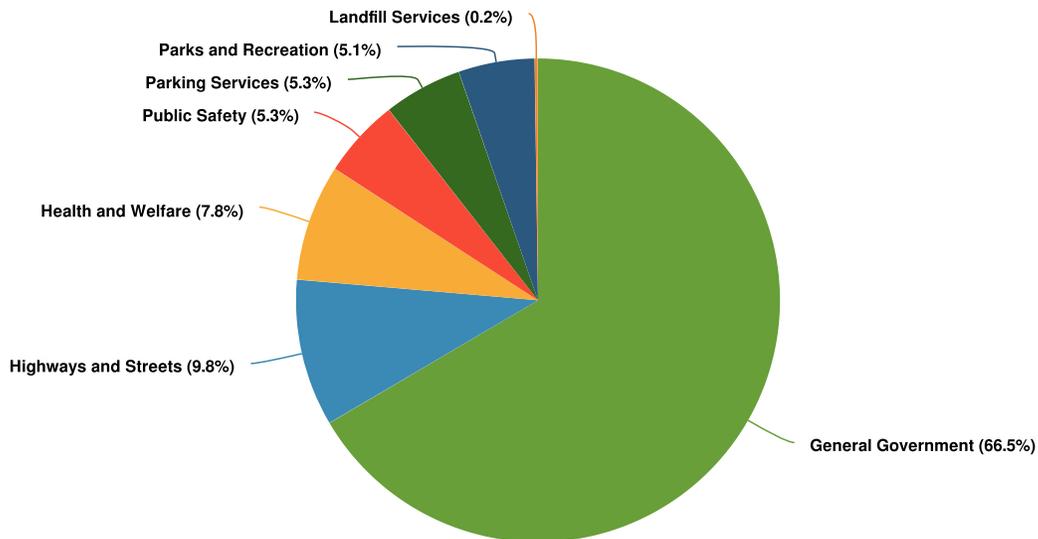
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Licenses						
Licenses & Permits						
General Government	\$1,148,720	\$1,230,000	\$1,230,000	\$1,151,461	\$1,151,461	-6.4%
Public Safety	\$16,890	\$20,000	\$20,000	\$16,684	\$16,684	-16.6%
Health and Welfare	\$46,676	\$49,000	\$49,000	\$48,753	\$48,753	-0.5%
Parks and Recreation	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Parking Services	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Total Licenses & Permits:	\$1,400,202	\$1,484,000	\$1,484,000	\$1,404,814	\$1,405,898	-5.3%
Total Licenses:	\$1,400,202	\$1,484,000	\$1,484,000	\$1,404,814	\$1,405,898	-5.3%
Permits						
Licenses & Permits						
General Government	\$65,638	\$66,400	\$66,400	\$65,200	\$65,200	-1.8%

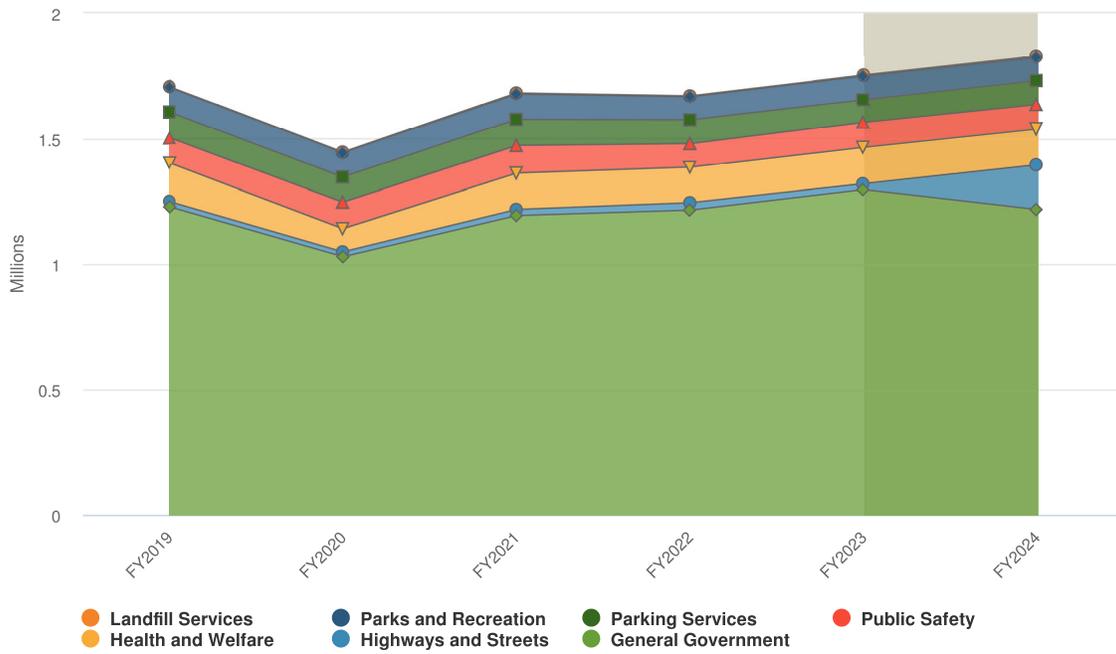
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Public Safety	\$76,228	\$78,400	\$78,400	\$80,000	\$80,000	2%
Highways and Streets	\$30,433	\$25,000	\$25,000	\$180,000	\$180,000	620%
Health and Welfare	\$93,941	\$95,479	\$95,479	\$93,435	\$93,435	-2.1%
Landfill Services	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Total Licenses & Permits:	\$269,615	\$268,504	\$268,504	\$422,635	\$422,635	57.4%
Total Permits:	\$269,615	\$268,504	\$268,504	\$422,635	\$422,635	57.4%
Total Revenue Source:	\$1,669,817	\$1,752,504	\$1,752,504	\$1,827,449	\$1,828,533	4.3%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

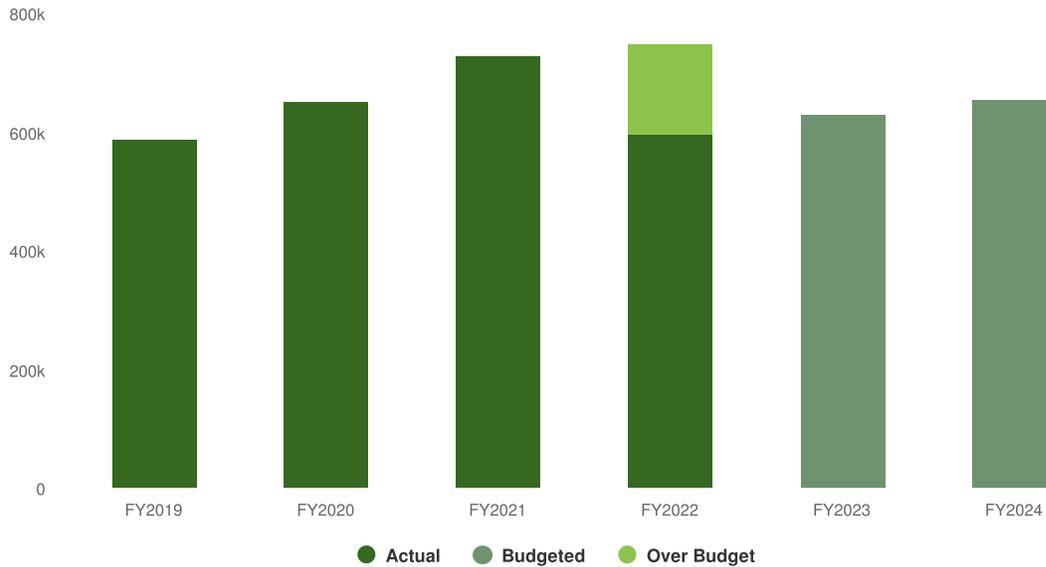
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Planning & Community Developmt						
Licenses	\$68,932	\$75,000	\$75,000	\$70,082	\$70,082	-6.6%
Permits	\$64,492	\$65,000	\$65,000	\$64,200	\$64,200	-1.2%
Total Planning & Community Developmt:	\$133,424	\$140,000	\$140,000	\$134,282	\$134,282	-4.1%
Non-Departmental						
Licenses	\$1,079,788	\$1,155,000	\$1,155,000	\$1,081,379	\$1,081,379	-6.4%
Permits	\$1,146	\$1,400	\$1,400	\$1,000	\$1,000	-28.6%
Total Non-Departmental:	\$1,080,934	\$1,156,400	\$1,156,400	\$1,082,379	\$1,082,379	-6.4%
Total General Government:	\$1,214,358	\$1,296,400	\$1,296,400	\$1,216,661	\$1,216,661	-6.2%
Public Safety						
Police						
Licenses	\$16,890	\$20,000	\$20,000	\$16,684	\$16,684	-16.6%
Permits	\$46,253	\$48,000	\$48,000	\$50,000	\$50,000	4.2%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Police:	\$63,143	\$68,000	\$68,000	\$66,684	\$66,684	-1.9%
Fire						
Permits	\$29,975	\$30,400	\$30,400	\$30,000	\$30,000	-1.3%
Total Fire:	\$29,975	\$30,400	\$30,400	\$30,000	\$30,000	-1.3%
Total Public Safety:	\$93,118	\$98,400	\$98,400	\$96,684	\$96,684	-1.7%
Highways and Streets						
Public Works						
Permits	\$30,433	\$25,000	\$25,000	\$180,000	\$180,000	620%
Total Public Works:	\$30,433	\$25,000	\$25,000	\$180,000	\$180,000	620%
Total Highways and Streets:	\$30,433	\$25,000	\$25,000	\$180,000	\$180,000	620%
Health and Welfare						
Public Health						
Licenses	\$46,676	\$49,000	\$49,000	\$48,753	\$48,753	-0.5%
Permits	\$93,941	\$95,479	\$95,479	\$93,435	\$93,435	-2.1%
Total Public Health:	\$140,617	\$144,479	\$144,479	\$142,188	\$142,188	-1.6%
Total Health and Welfare:	\$140,617	\$144,479	\$144,479	\$142,188	\$142,188	-1.6%
Parks and Recreation						
Parks & Recreation						
Licenses	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Total Parks & Recreation:	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Total Parks and Recreation:	\$92,203	\$95,000	\$95,000	\$92,203	\$93,000	-2.1%
Parking Services						
Public Works						
Licenses	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Total Public Works:	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Total Parking Services:	\$95,713	\$90,000	\$90,000	\$95,713	\$96,000	6.7%
Landfill Services						
Public Works						
Permits	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Total Public Works:	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Total Landfill Services:	\$3,375	\$3,225	\$3,225	\$4,000	\$4,000	24%
Total Revenue:	\$1,669,817	\$1,752,504	\$1,752,504	\$1,827,449	\$1,828,533	4.3%

Fines Summary

\$653,261 **\$23,461**
(3.73% vs. prior year)

Fines Proposed and Historical Budget vs. Actual

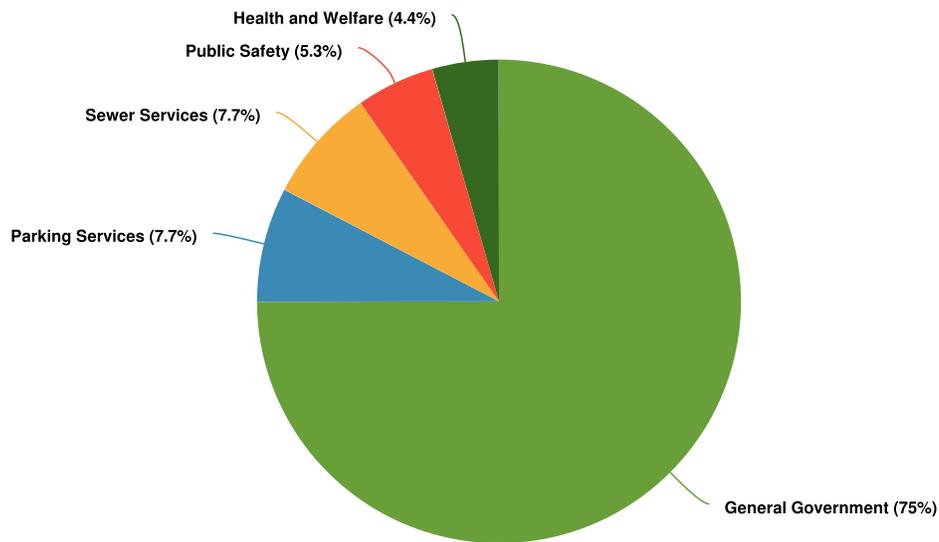


Revenues by Source

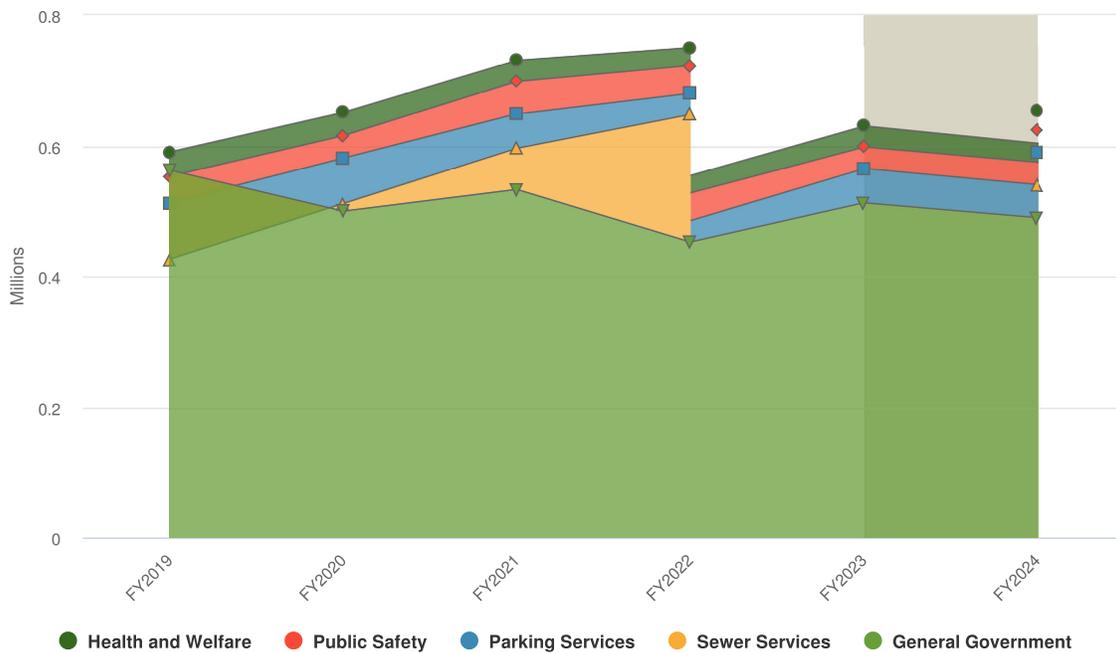
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Fines						
Fines and Forfeitures						
General Government	\$452,535	\$512,800	\$512,800	\$490,705	\$489,910	-4.5%
Public Safety	\$42,508	\$33,000	\$33,000	\$34,351	\$34,351	4.1%
Health and Welfare	\$26,807	\$32,000	\$32,000	\$28,298	\$29,000	-9.4%
Parking Services	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Sewer Services	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A
Total Fines and Forfeitures:	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%
Total Fines:	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%
Total Revenue Source:	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

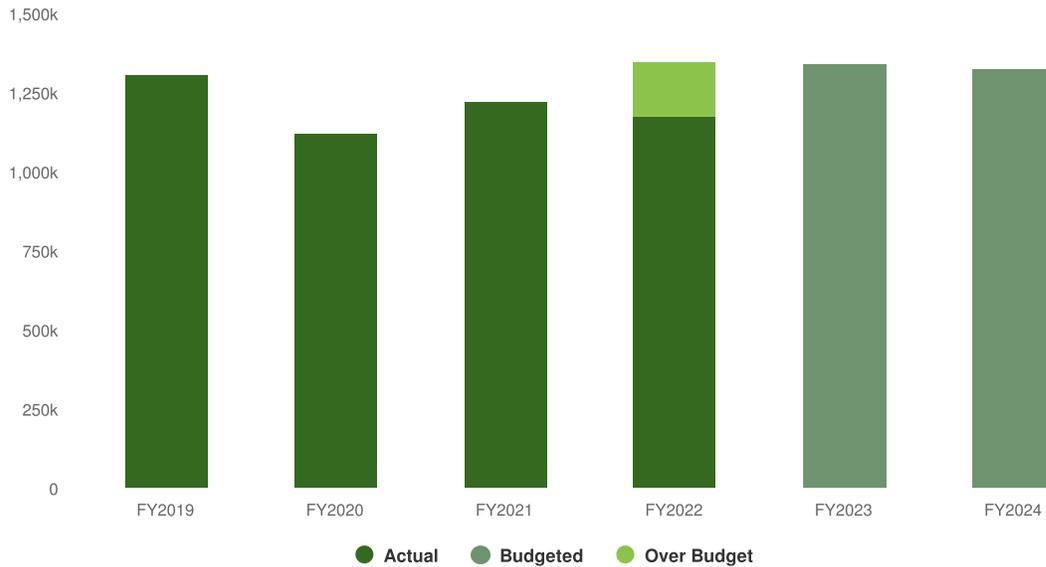
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Municipal Court						
Fines	\$330,140	\$416,800	\$416,800	\$386,108	\$384,677	-7.7%
Total Municipal Court:	\$330,140	\$416,800	\$416,800	\$386,108	\$384,677	-7.7%
Planning & Community Developmt						
Fines	\$118,549	\$90,000	\$90,000	\$100,064	\$100,700	11.9%
Total Planning & Community Developmt:	\$118,549	\$90,000	\$90,000	\$100,064	\$100,700	11.9%
Administrative Services						
Fines	\$3,846	\$6,000	\$6,000	\$4,533	\$4,533	-24.4%
Total Administrative Services:	\$3,846	\$6,000	\$6,000	\$4,533	\$4,533	-24.4%
Total General Government:	\$452,535	\$512,800	\$512,800	\$490,705	\$489,910	-4.5%
Public Safety						
Police						
Fines	\$42,508	\$33,000	\$33,000	\$34,351	\$34,351	4.1%
Total Police:	\$42,508	\$33,000	\$33,000	\$34,351	\$34,351	4.1%
Total Public Safety:	\$42,508	\$33,000	\$33,000	\$34,351	\$34,351	4.1%
Health and Welfare						
Public Health						
Fines	\$26,807	\$32,000	\$32,000	\$28,298	\$29,000	-9.4%
Total Public Health:	\$26,807	\$32,000	\$32,000	\$28,298	\$29,000	-9.4%
Total Health and Welfare:	\$26,807	\$32,000	\$32,000	\$28,298	\$29,000	-9.4%
Parking Services						
Public Works						
Fines	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Total Public Works:	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Total Parking Services:	\$32,358	\$52,000	\$52,000	\$50,194	\$50,000	-3.8%
Sewer Services						
Public Works						
Fines	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A
Total Public Works:	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A
Total Sewer Services:	\$195,718	\$0	\$0	\$59,900	\$50,000	N/A

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Revenue:	\$749,925	\$629,800	\$629,800	\$663,448	\$653,261	3.7%

Rental Fees Summary

\$1,325,509 **-\$12,906**
 (-0.96% vs. prior year)

Rental Fees Proposed and Historical Budget vs. Actual



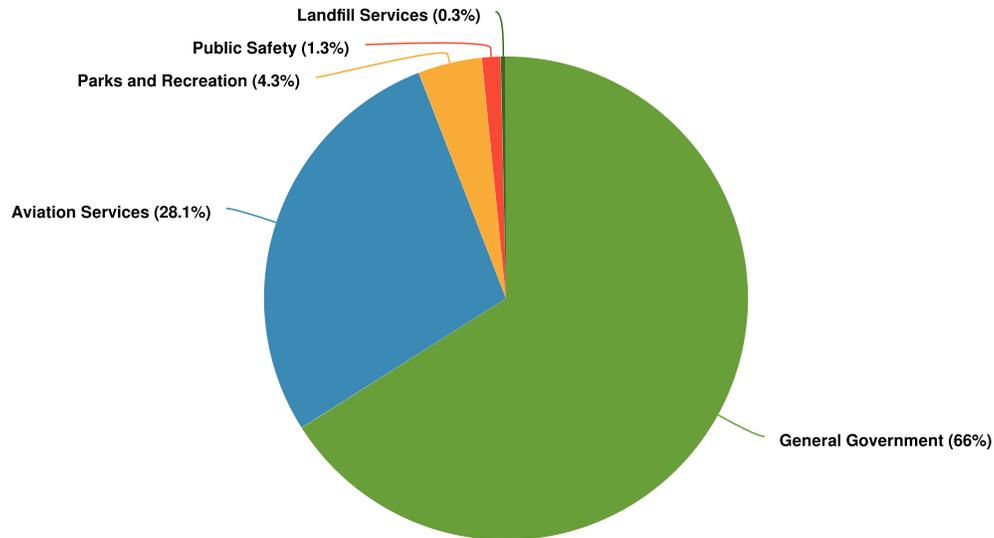
Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Rents						
Charges for Services						
General Government	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Total Charges for Services:	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Rents						
General Government	\$4,512				\$0	N/A
Public Safety	\$16,692	\$16,700	\$16,700	\$16,692	\$16,692	0%
Parks and Recreation	\$42,637	\$47,443	\$47,443	\$56,443	\$56,443	19%
Aviation Services	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%

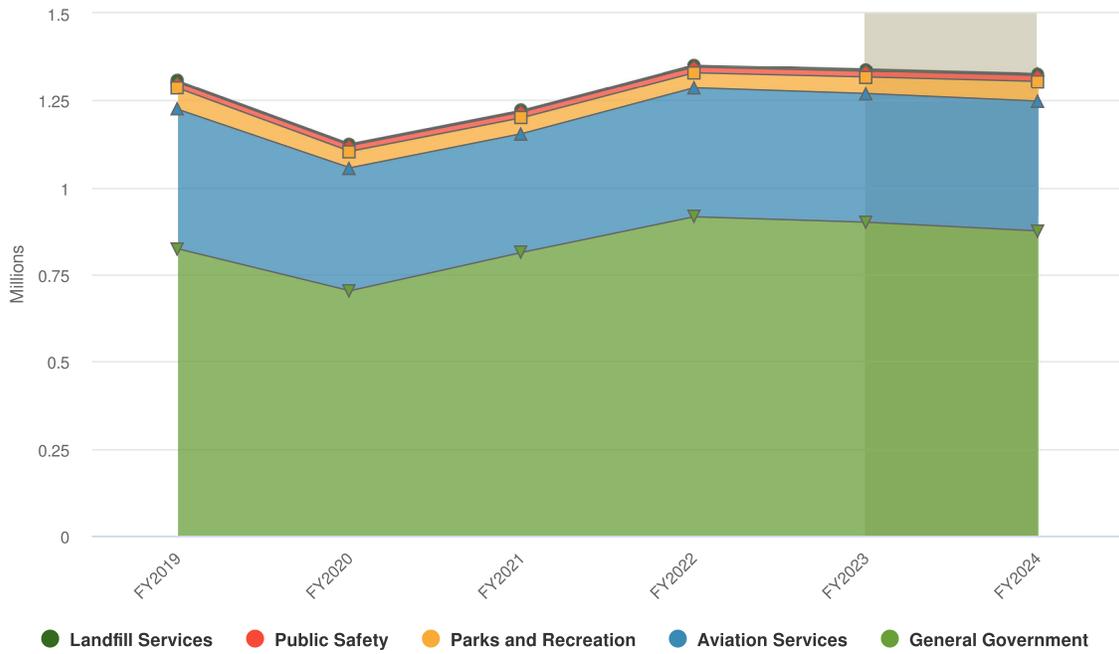
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Landfill Services	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
Total Rents:	\$439,087	\$438,415	\$438,415	\$464,077	\$450,509	2.8%
Total Rents:	\$1,350,137	\$1,338,415	\$1,338,415	\$1,311,624	\$1,325,509	-1%
Total Revenue Source:	\$1,350,137	\$1,338,415	\$1,338,415	\$1,311,624	\$1,325,509	-1%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

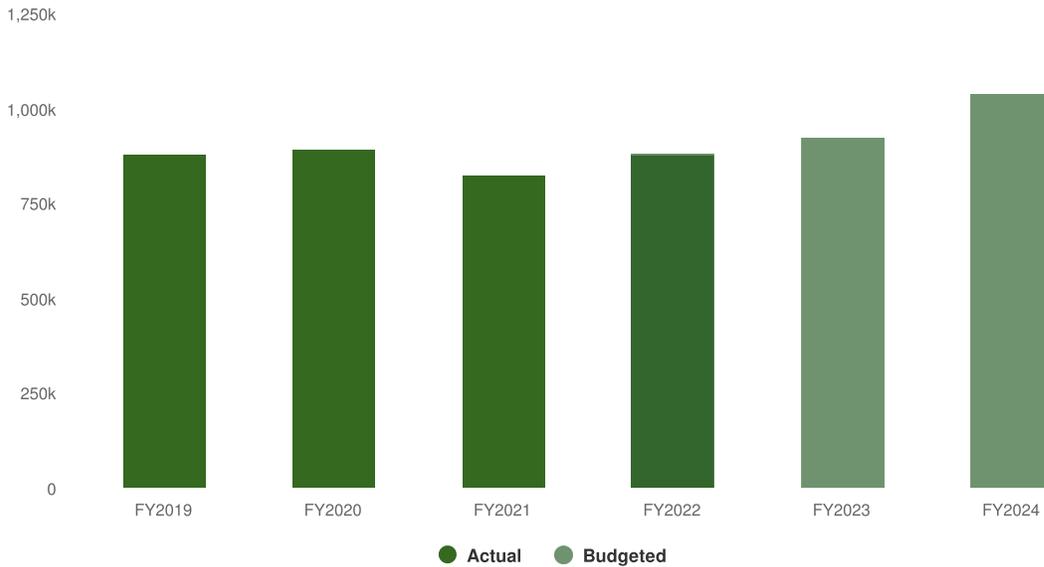
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Planning & Community Developmt						
Rents	\$4,512				\$0	N/A
Total Planning & Community Developmt:	\$4,512				\$0	N/A
Gaming Initiatives						
Rents	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Total Gaming Initiatives:	\$911,050	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Total General Government:	\$915,562	\$900,000	\$900,000	\$847,547	\$875,000	-2.8%
Public Safety						
Police						
Rents	\$16,692	\$16,700	\$16,700	\$16,692	\$16,692	0%
Total Police:	\$16,692	\$16,700	\$16,700	\$16,692	\$16,692	0%
Total Public Safety:	\$16,692	\$16,700	\$16,700	\$16,692	\$16,692	0%
Parks and Recreation						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Parks & Recreation						
Rents	\$42,637	\$47,443	\$47,443	\$56,443	\$56,443	19%
Total Parks & Recreation:	\$42,637	\$47,443	\$47,443	\$56,443	\$56,443	19%
Total Parks and Recreation:	\$42,637	\$47,443	\$47,443	\$56,443	\$56,443	19%
Aviation Services						
Public Works						
Rents	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%
Total Public Works:	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%
Total Aviation Services:	\$370,695	\$369,721	\$369,721	\$386,372	\$372,804	0.8%
Landfill Services						
Public Works						
Rents	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
Total Public Works:	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
Total Landfill Services:	\$4,551	\$4,551	\$4,551	\$4,570	\$4,570	0.4%
Total Revenue:	\$1,350,137	\$1,338,415	\$1,338,415	\$1,311,624	\$1,325,509	-1%

Miscellaneous Fees Summary

\$1,037,724 **\$114,734**
(12.43% vs. prior year)

Miscellaneous Fees Proposed and Historical Budget vs. Actual

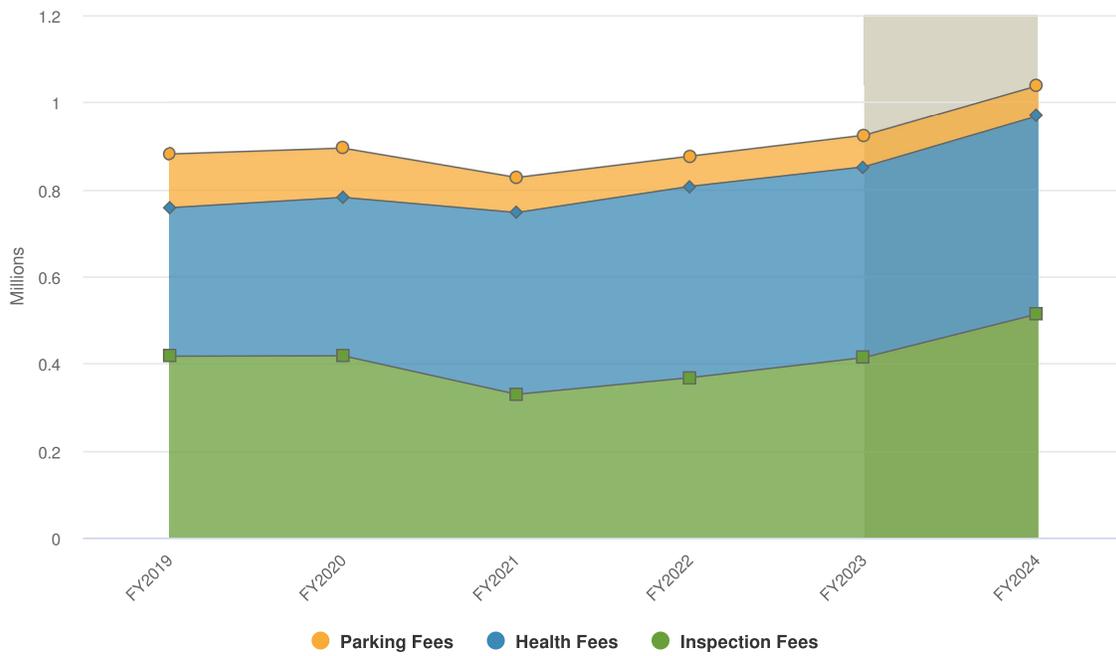


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



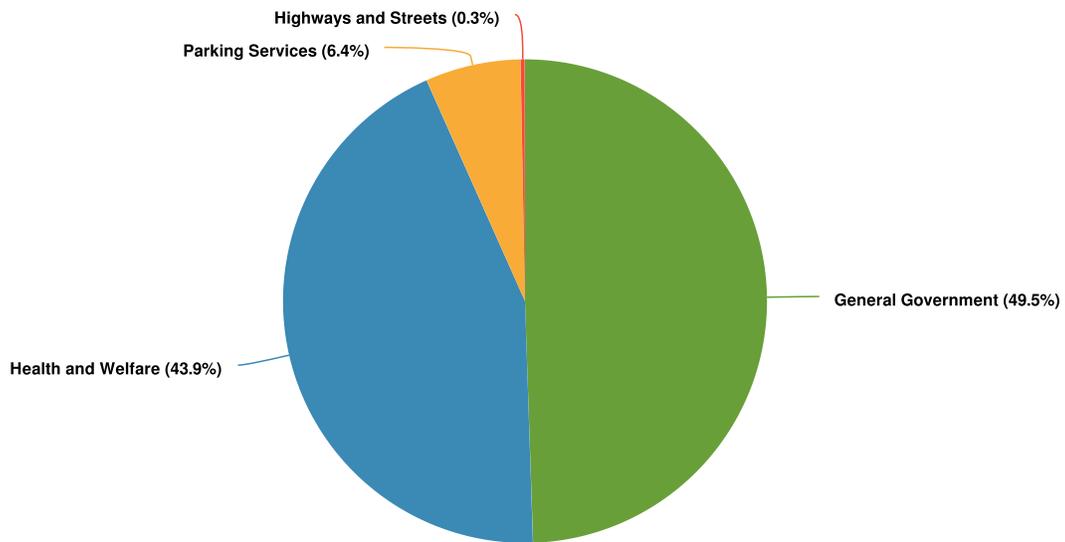
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Parking Fees						
Charges for Services						
Highways and Streets	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Parking Services	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Total Charges for Services:	\$68,056	\$71,400	\$71,400	\$67,074	\$69,074	-3.3%
Total Parking Fees:	\$68,056	\$71,400	\$71,400	\$67,074	\$69,074	-3.3%
Inspection Fees						
Charges for Services						
General Government	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Total Charges for Services:	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Total Inspection Fees:	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%

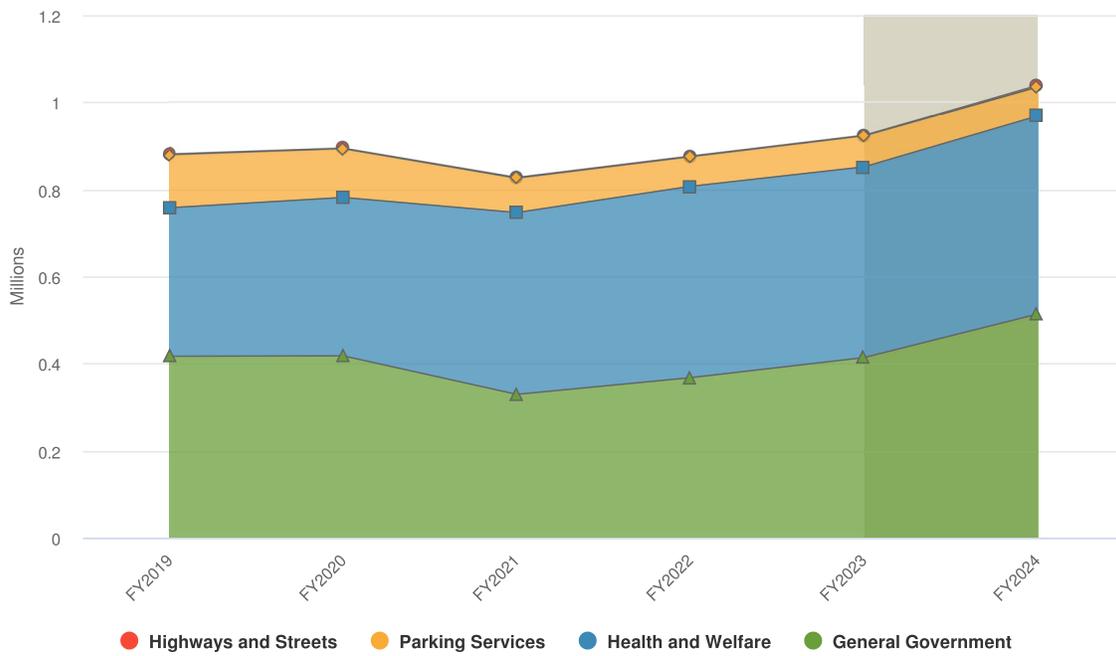
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Health Fees						
Charges for Services						
Health and Welfare	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Total Charges for Services:	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Total Health Fees:	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Total Revenue Source:	\$874,959	\$922,990	\$922,990	\$1,063,680	\$1,037,724	12.4%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

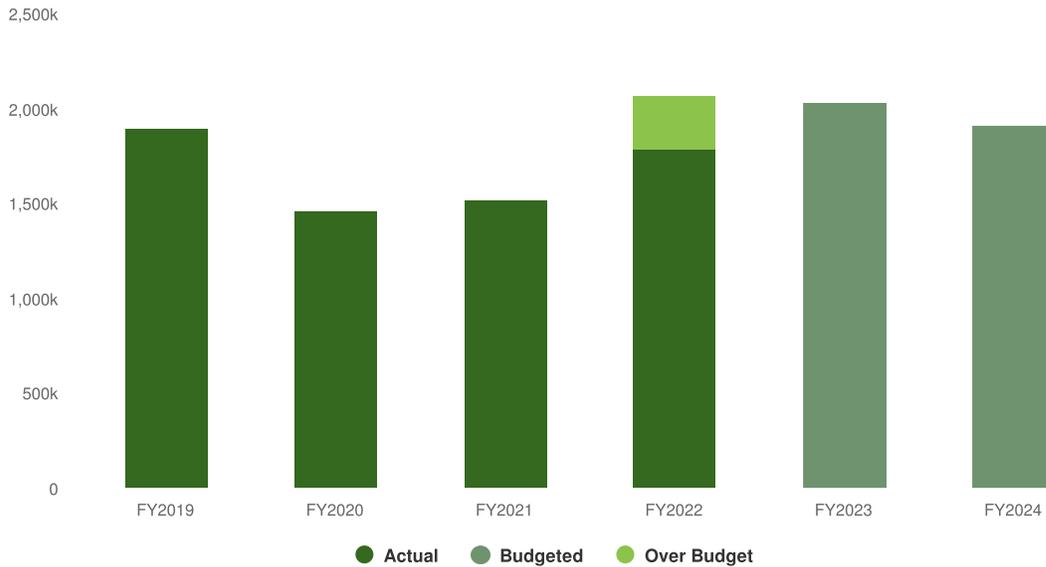
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Planning & Community Developmt						
Inspection Fees	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Total Planning & Community Developmt:	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Total General Government:	\$367,370	\$413,500	\$413,500	\$547,047	\$513,500	24.2%
Highways and Streets						
Public Works						
Parking Fees	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Total Public Works:	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Total Highways and Streets:	\$1,112	\$1,000	\$1,000	\$1,000	\$3,000	200%
Health and Welfare						
Public Health						
Health Fees	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Public Health:	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Total Health and Welfare:	\$439,534	\$438,090	\$438,090	\$449,559	\$455,150	3.9%
Parking Services						
Public Works						
Parking Fees	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Total Public Works:	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Total Parking Services:	\$66,944	\$70,400	\$70,400	\$66,074	\$66,074	-6.1%
Total Revenue:	\$874,959	\$922,990	\$922,990	\$1,063,680	\$1,037,724	12.4%

Parks & Recreation Fees Summary

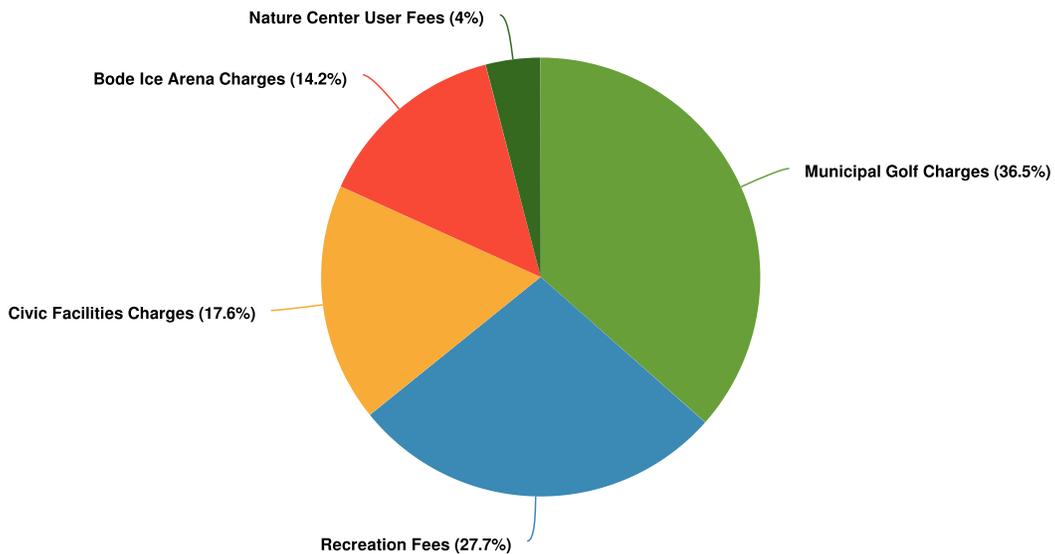
\$1,908,280 **-\$122,975**
 (-6.05% vs. prior year)

Parks & Recreation Fees Proposed and Historical Budget vs. Actual

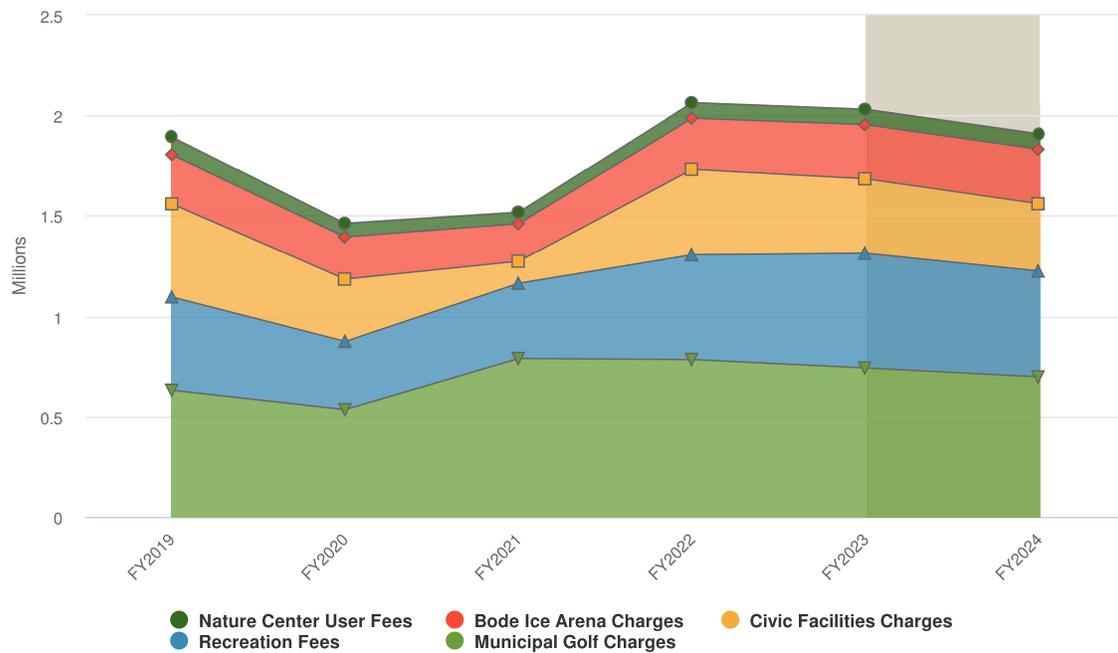


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



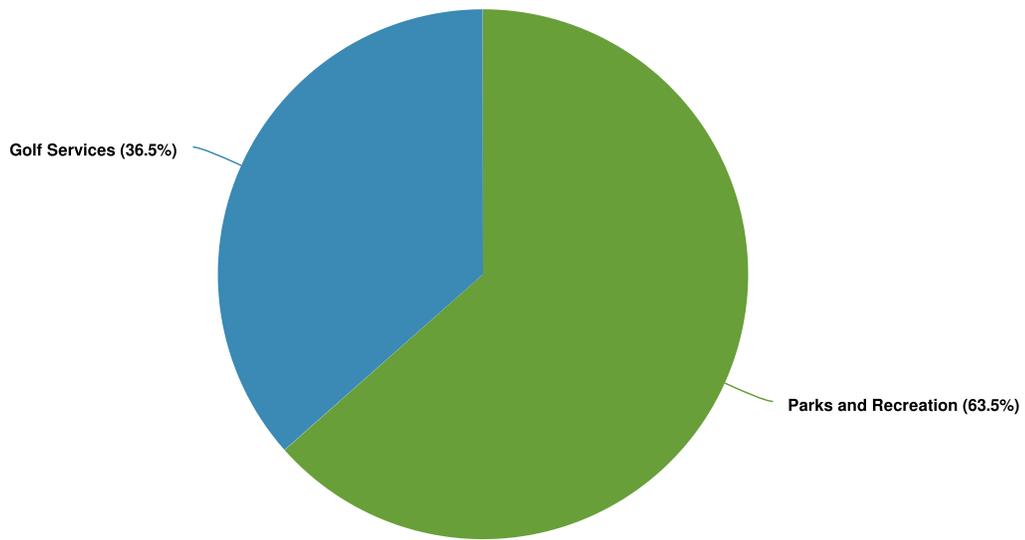
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Recreation Fees						
Charges for Services						
Parks and Recreation	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Total Charges for Services:	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Total Recreation Fees:	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Nature Center User Fees						
Charges for Services						
Parks and Recreation	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Total Charges for Services:	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Total Nature Center User Fees:	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%

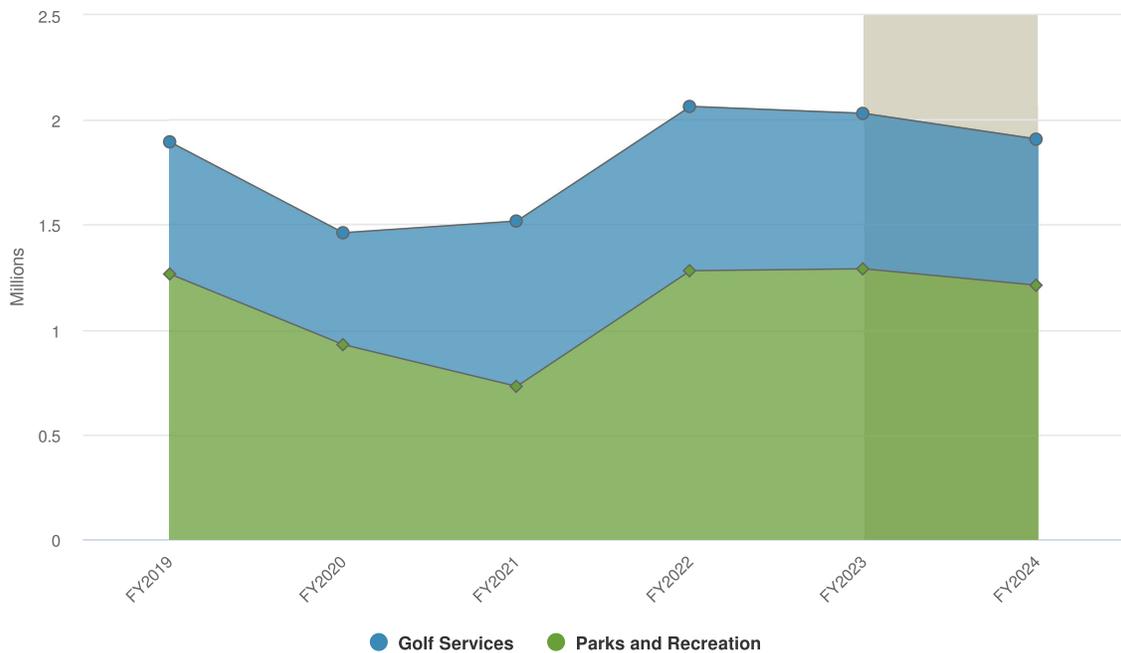
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Civic Facilities Charges						
Charges for Services						
Parks and Recreation	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Total Charges for Services:	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Total Civic Facilities Charges:	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Municipal Golf Charges						
Charges for Services						
Golf Services	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Total Charges for Services:	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Total Municipal Golf Charges:	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Bode Ice Arena Charges						
Charges for Services						
Parks and Recreation	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
Total Charges for Services:	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
Total Bode Ice Arena Charges:	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
Total Revenue Source:	\$2,064,335	\$2,031,255	\$2,031,255	\$1,898,689	\$1,908,280	-6.1%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



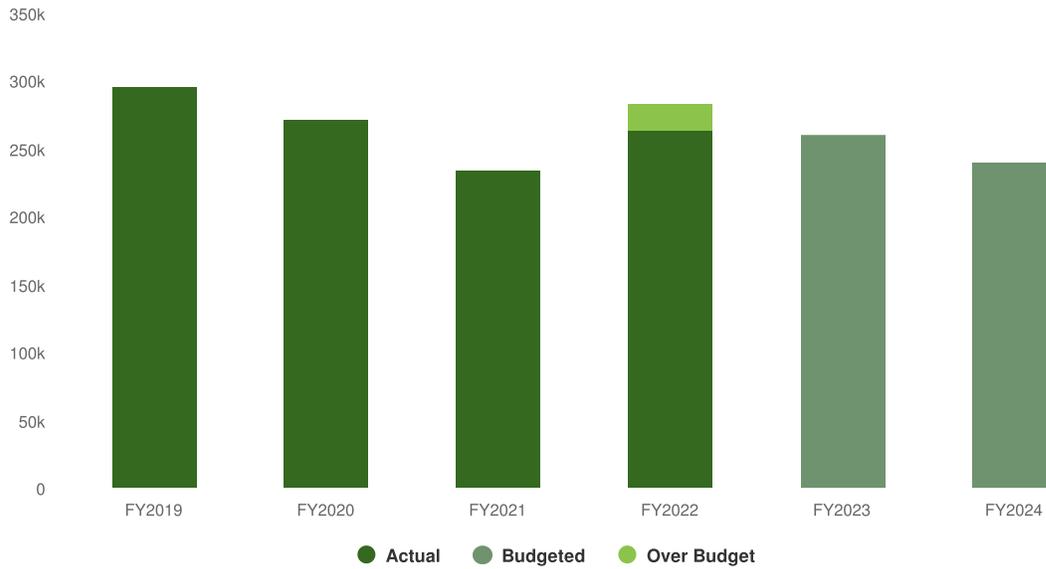
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Parks and Recreation						
Parks & Recreation						
Recreation Fees	\$523,203	\$572,405	\$572,405	\$522,489	\$527,980	-7.8%
Nature Center User Fees	\$77,391	\$76,650	\$76,650	\$77,000	\$77,000	0.5%
Civic Facilities Charges	\$425,404	\$371,100	\$371,100	\$335,200	\$335,200	-9.7%
Bode Ice Arena Charges	\$254,683	\$269,500	\$269,500	\$271,000	\$271,000	0.6%
Total Parks & Recreation:	\$1,280,680	\$1,289,655	\$1,289,655	\$1,205,689	\$1,211,180	-6.1%
Total Parks and Recreation:	\$1,280,680	\$1,289,655	\$1,289,655	\$1,205,689	\$1,211,180	-6.1%
Golf Services						
Parks & Recreation						
Municipal Golf Charges	\$761,346	\$719,500	\$719,500	\$670,900	\$675,000	-6.2%
Total Parks & Recreation:	\$761,346	\$719,500	\$719,500	\$670,900	\$675,000	-6.2%
Capital Projects						
Municipal Golf Charges	\$22,309	\$22,100	\$22,100	\$22,100	\$22,100	0%
Total Capital Projects:	\$22,309	\$22,100	\$22,100	\$22,100	\$22,100	0%
Total Golf Services:	\$783,655	\$741,600	\$741,600	\$693,000	\$697,100	-6%
Total Revenue:	\$2,064,335	\$2,031,255	\$2,031,255	\$1,898,689	\$1,908,280	-6.1%

User Charges Summary

\$240,000 **-\$20,500**
 (-7.87% vs. prior year)

User Charges Proposed and Historical Budget vs. Actual

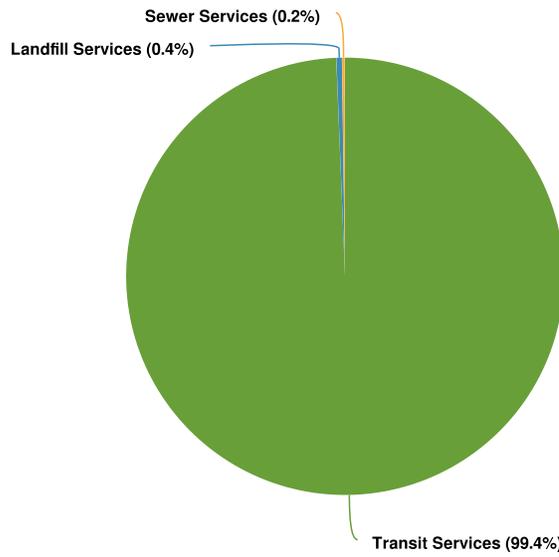


Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
User Charges						
Charges for Services						
Parks and Recreation	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Sewer Services	\$500	\$500	\$500	\$500	\$500	0%
Transit Services	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Landfill Services	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Total Charges for Services:	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%
Total User Charges:	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%
Total Revenue Source:	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



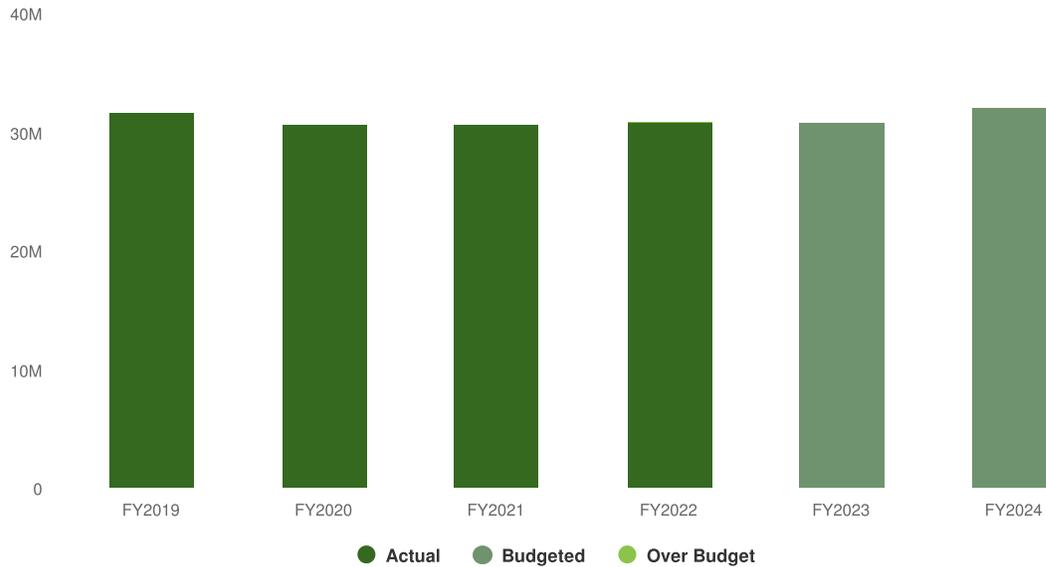
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Parks and Recreation						
Parks & Recreation						
User Charges	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Total Parks & Recreation:	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Total Parks and Recreation:	\$0	\$8,000	\$8,000	\$0	\$0	-100%
Sewer Services						
Public Works						
User Charges	\$500	\$500	\$500	\$500	\$500	0%
Total Public Works:	\$500	\$500	\$500	\$500	\$500	0%
Total Sewer Services:	\$500	\$500	\$500	\$500	\$500	0%
Transit Services						
Public Works						
User Charges	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Total Public Works:	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Total Transit Services:	\$282,359	\$251,000	\$251,000	\$237,420	\$238,500	-5%
Landfill Services						
Public Works						
User Charges	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Total Public Works:	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Total Landfill Services:	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	0%
Total Revenue:	\$283,859	\$260,500	\$260,500	\$238,920	\$240,000	-7.9%

Sewer User Charges Summary

\$32,087,409
\$1,279,320
(4.15% vs. prior year)

Sewer User Charges Proposed and Historical Budget vs. Actual



Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Sanitary Sewer Charges						
Charges for Services						
Sewer Services	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Total Charges for Services:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Total Sanitary Sewer Charges:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Total Revenue Source:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%

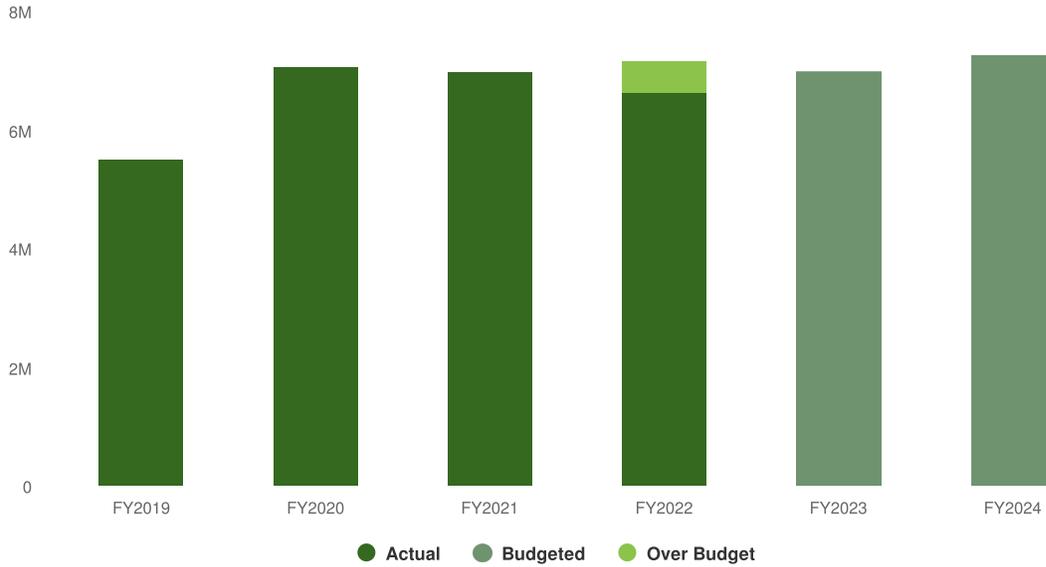
Revenue by Department

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Sewer Services						
Administrative Services						
Sanitary Sewer Charges	\$0	\$28,800	\$28,800	\$0	\$0	-100%
Total Administrative Services:	\$0	\$28,800	\$28,800	\$0	\$0	-100%
Public Works						
Sanitary Sewer Charges	\$30,923,094	\$30,779,289	\$30,779,289	\$30,561,000	\$32,087,409	4.3%
Total Public Works:	\$30,923,094	\$30,779,289	\$30,779,289	\$30,561,000	\$32,087,409	4.3%
Total Sewer Services:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%
Total Revenue:	\$30,923,094	\$30,808,089	\$30,808,089	\$30,561,000	\$32,087,409	4.2%

Landfill Charges Summary

\$7,260,000 **\$272,890**
 (3.91% vs. prior year)

Landfill Charges Proposed and Historical Budget vs. Actual



Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Landfill Charges`						
Charges for Services						
Landfill Services	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Charges for Services:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Landfill Charges`:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Revenue Source:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%

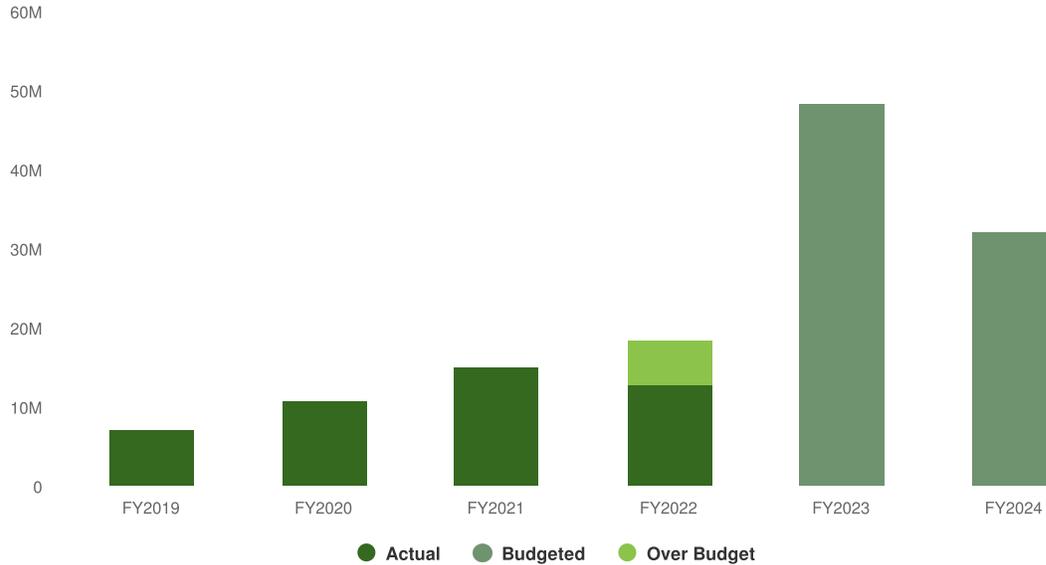
Revenue by Department

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Landfill Services						
Public Works						
Landfill Charges	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Public Works:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Landfill Services:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%
Total Revenue:	\$7,170,666	\$6,987,110	\$6,987,110	\$7,045,520	\$7,260,000	3.9%

Grants & Entitlements Summary

\$31,992,988 **-\$16,225,006**
 (-33.65% vs. prior year)

Grants & Entitlements Proposed and Historical Budget vs. Actual



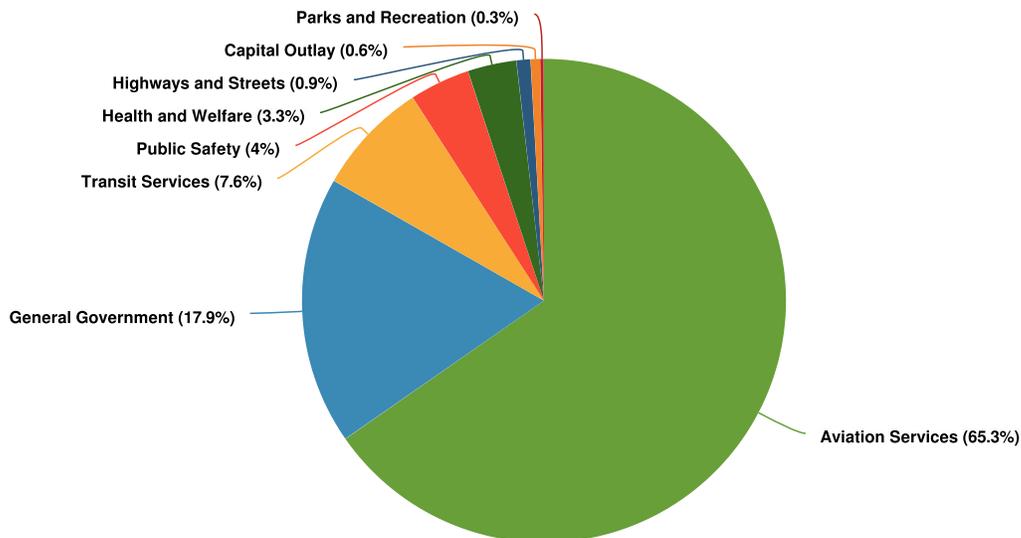
Revenues by Source

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Grants & Entitlements						
Grants - Operating						
General Government	\$8,070,593	\$8,225,154	\$8,342,351	\$8,342,351	\$5,737,088	-31.2%
Public Safety	\$1,313,730	\$423,144	\$560,080	\$519,423	\$499,110	-10.9%
Highways and Streets	\$235,509	\$624,160	\$849,160	\$300,000	\$300,000	-64.7%
Health and Welfare	\$1,446,066	\$1,189,721	\$3,675,800	\$2,440,385	\$1,045,922	-71.5%
Aviation Services	\$7,508	\$0	\$0	\$0	\$0	0%
Sewer Services	\$4,000	\$0	\$0	\$0	\$0	0%
Transit Services	\$4,256,514	\$3,312,478	\$3,420,721	\$1,500,000	\$2,261,978	-33.9%
Total Grants - Operating:	\$15,333,920	\$13,774,657	\$16,848,111	\$13,102,158	\$9,844,098	-41.6%

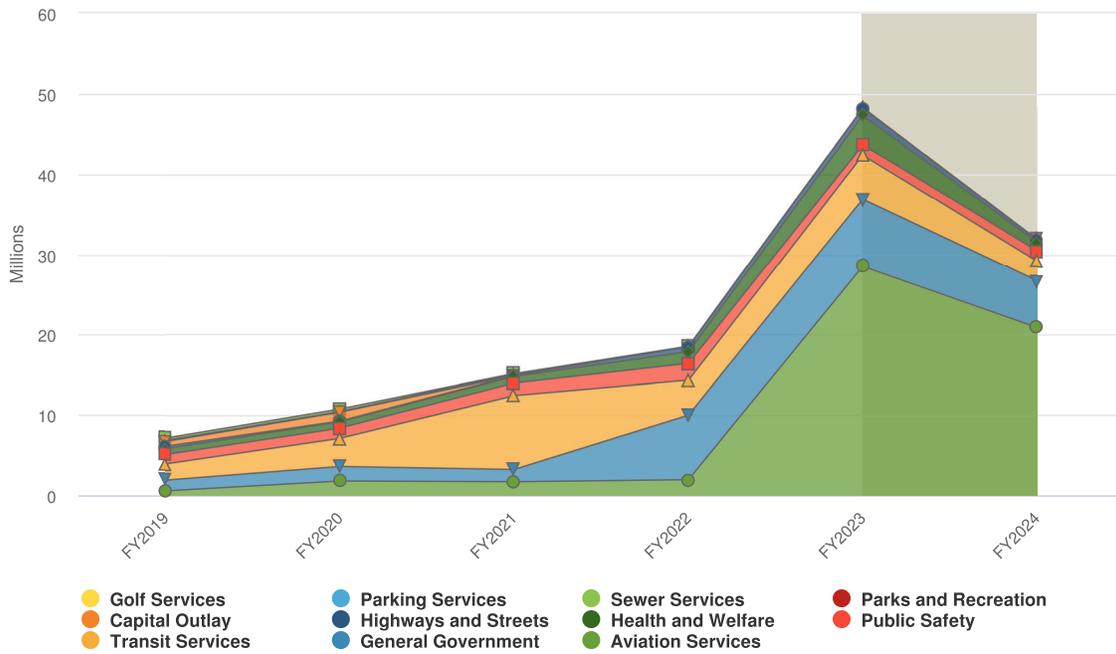
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Grants - Capital						
Aviation Services	\$1,940,213	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Transit Services	\$57,857	\$2,040,800	\$2,040,800	\$2,040,800	\$174,000	-91.5%
Capital Outlay	\$0	\$0	\$0	\$0	\$200,000	N/A
Total Grants - Capital:	\$1,998,070	\$28,940,800	\$30,565,084	\$30,565,084	\$21,274,000	-30.4%
Grant Type Contributions						
Public Safety	\$770,986	\$722,799	\$722,799	\$795,640	\$794,890	10%
Highways and Streets	\$342,275	\$0	\$0	\$0	\$0	0%
Parks and Recreation	\$76,426	\$70,000	\$82,000	\$94,507	\$80,000	-2.4%
Total Grant Type Contributions:	\$1,189,686	\$792,799	\$804,799	\$890,147	\$874,890	8.7%
Total Grants & Entitlements:	\$18,521,677	\$43,508,256	\$48,217,994	\$44,557,389	\$31,992,988	-33.6%
Total Revenue Source:	\$18,521,677	\$43,508,256	\$48,217,994	\$44,557,389	\$31,992,988	-33.6%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
General Government						
Planning & Community Developmt						
Grants & Entitlements	\$1,451,248	\$2,022,427	\$2,022,427	\$2,022,427	\$1,990,321	-1.6%
Total Planning & Community Developmt:	\$1,451,248	\$2,022,427	\$2,022,427	\$2,022,427	\$1,990,321	-1.6%
Non-Departmental						
Grants & Entitlements	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%
Total Non-Departmental:	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%
Total General Government:	\$8,070,593	\$8,225,154	\$8,342,351	\$8,342,351	\$5,737,088	-31.2%
Public Safety						
Police						
Grants & Entitlements	\$1,192,268	\$1,070,943	\$1,136,172	\$1,184,841	\$1,214,000	6.9%
Total Police:	\$1,192,268	\$1,070,943	\$1,136,172	\$1,184,841	\$1,214,000	6.9%
Fire						

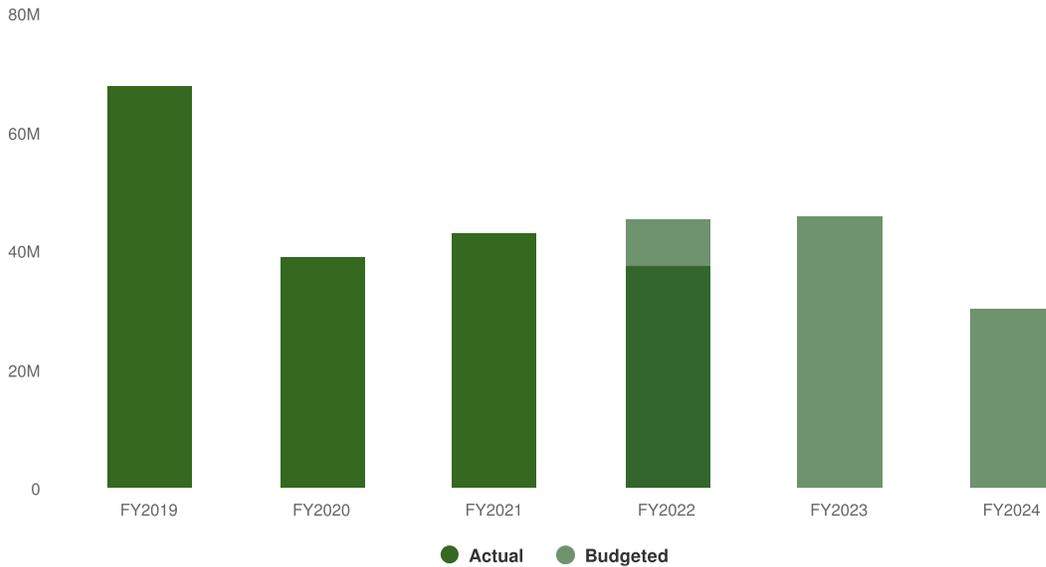
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Grants & Entitlements	\$892,448	\$75,000	\$146,707	\$130,222	\$80,000	-45.5%
Total Fire:	\$892,448	\$75,000	\$146,707	\$130,222	\$80,000	-45.5%
Total Public Safety:	\$2,084,716	\$1,145,943	\$1,282,879	\$1,315,063	\$1,294,000	0.9%
Highways and Streets						
Public Works						
Grants & Entitlements	\$577,784	\$624,160	\$849,160	\$300,000	\$300,000	-64.7%
Total Public Works:	\$577,784	\$624,160	\$849,160	\$300,000	\$300,000	-64.7%
Total Highways and Streets:	\$577,784	\$624,160	\$849,160	\$300,000	\$300,000	-64.7%
Health and Welfare						
Planning & Community Developmt						
Grants & Entitlements	\$676,202	\$829,706	\$2,600,058	\$2,218,238	\$977,217	-62.4%
Total Planning & Community Developmt:	\$676,202	\$829,706	\$2,600,058	\$2,218,238	\$977,217	-62.4%
Public Health						
Grants & Entitlements	\$769,864	\$360,015	\$1,075,742	\$222,147	\$68,705	-93.6%
Total Public Health:	\$769,864	\$360,015	\$1,075,742	\$222,147	\$68,705	-93.6%
Total Health and Welfare:	\$1,446,066	\$1,189,721	\$3,675,800	\$2,440,385	\$1,045,922	-71.5%
Parks and Recreation						
Parks & Recreation						
Grants & Entitlements	\$76,426	\$70,000	\$82,000	\$94,507	\$80,000	-2.4%
Total Parks & Recreation:	\$76,426	\$70,000	\$82,000	\$94,507	\$80,000	-2.4%
Total Parks and Recreation:	\$76,426	\$70,000	\$82,000	\$94,507	\$80,000	-2.4%
Aviation Services						
Public Works						
Grants & Entitlements	\$7,508	\$0	\$0	\$0	\$0	0%
Total Public Works:	\$7,508	\$0	\$0	\$0	\$0	0%
Capital Projects						
Grants & Entitlements	\$1,940,213	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Total Capital Projects:	\$1,940,213	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Total Aviation Services:	\$1,947,721	\$26,900,000	\$28,524,284	\$28,524,284	\$20,900,000	-26.7%
Sewer Services						
Public Works						
Grants & Entitlements	\$4,000	\$0	\$0	\$0	\$0	0%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Public Works:	\$4,000	\$0	\$0	\$0	\$0	0%
Total Sewer Services:	\$4,000	\$0	\$0	\$0	\$0	0%
Transit Services						
Public Works						
Grants & Entitlements	\$4,256,514	\$3,312,478	\$3,420,721	\$1,500,000	\$2,261,978	-33.9%
Total Public Works:	\$4,256,514	\$3,312,478	\$3,420,721	\$1,500,000	\$2,261,978	-33.9%
Capital Projects						
Grants & Entitlements	\$57,857	\$2,040,800	\$2,040,800	\$2,040,800	\$174,000	-91.5%
Total Capital Projects:	\$57,857	\$2,040,800	\$2,040,800	\$2,040,800	\$174,000	-91.5%
Total Transit Services:	\$4,314,370	\$5,353,278	\$5,461,521	\$3,540,800	\$2,435,978	-55.4%
Capital Outlay						
Capital Projects						
Grants & Entitlements	\$0	\$0	\$0	\$0	\$200,000	N/A
Total Capital Projects:	\$0	\$0	\$0	\$0	\$200,000	N/A
Total Capital Outlay:	\$0	\$0	\$0	\$0	\$200,000	N/A
Total Revenue:	\$18,521,677	\$43,508,256	\$48,217,994	\$44,557,389	\$31,992,988	-33.6%

All Other Revenues Summary

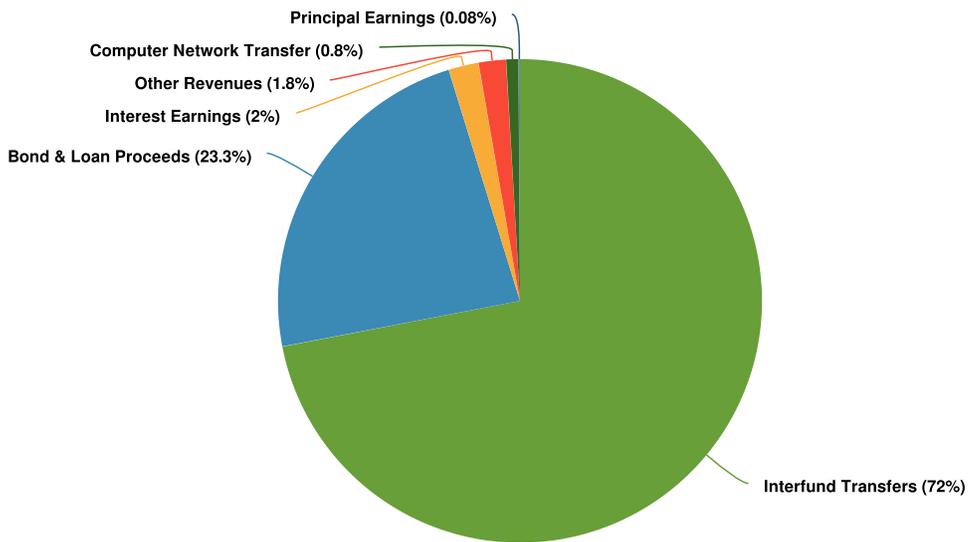
\$30,075,234 **-\$15,659,114**
 (-34.24% vs. prior year)

All Other Revenues Proposed and Historical Budget vs. Actual

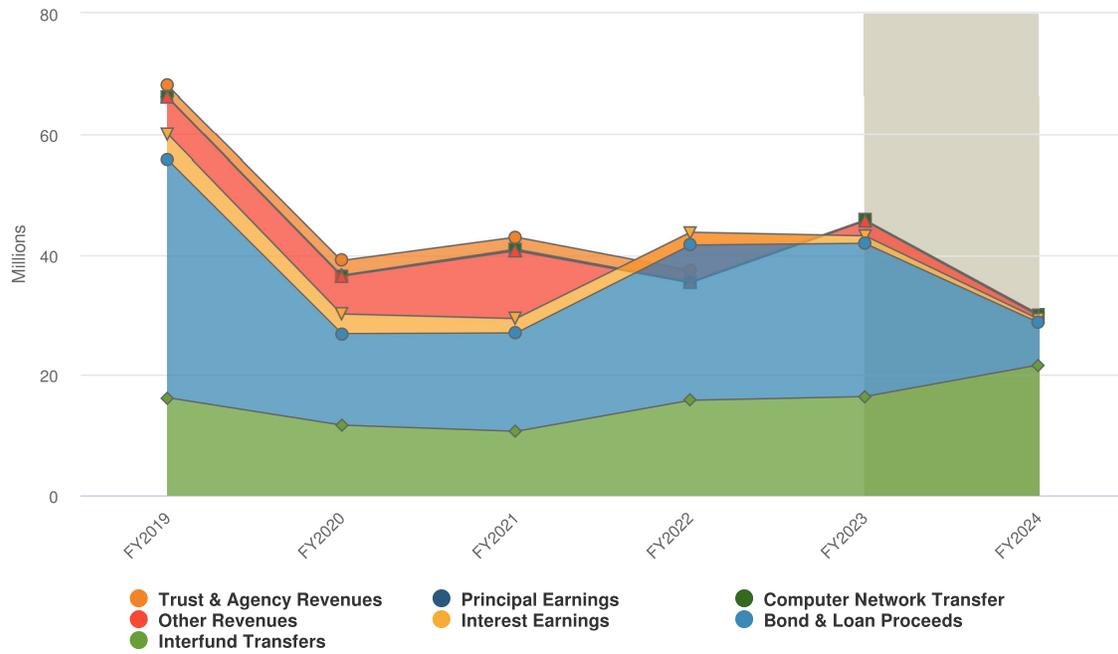


Revenues by Source

Projected 2024 Revenues by Source



Budgeted and Historical 2024 Revenues by Source



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue Source						
Other Revenues						
Investment Income						
Non-Departmental	-\$13,765,133	\$0	\$0	\$0		N/A
General Government	-\$17,808	\$0	\$0	\$0	\$0	0%
Parks and Recreation	-\$11,705	\$0	\$0	\$0	\$0	0%
Sewer Services	-\$209,423	\$0	\$0	\$0	\$0	0%
Capital Outlay	\$7,068	\$0	\$0	\$0	\$0	0%
Total Investment Income:	-\$13,997,002	\$0	\$0	\$0	\$0	0%
Other						
Non-Departmental	\$2,095,526	\$0	\$0	\$0		N/A
General Government	\$2,468,165	\$1,457,460	\$1,457,460	\$816,294	\$164,502	-88.7%
Public Safety	\$166,273	\$3,350	\$149,363	\$162,669	\$25,300	-83.1%

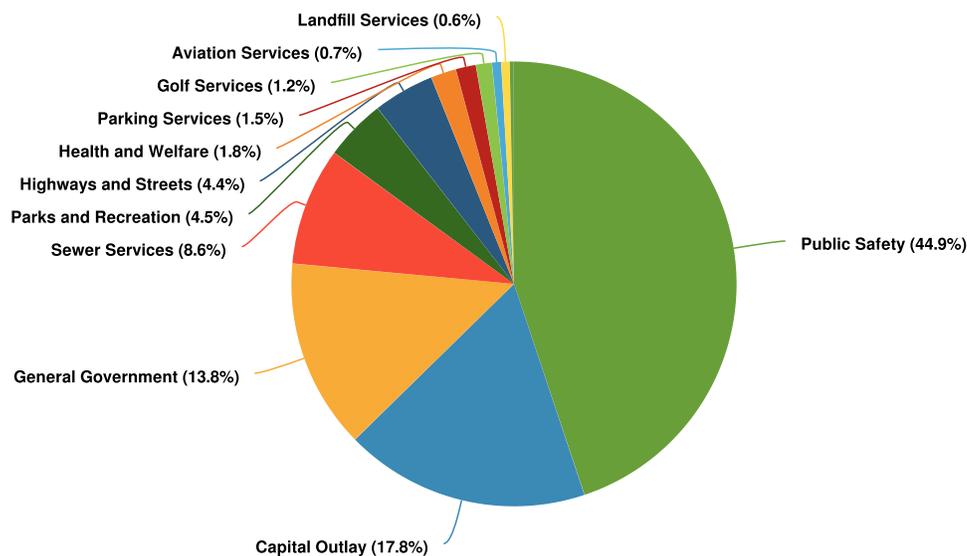
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Highways and Streets	\$92,661	\$24,300	\$24,300	\$8,630	\$5,000	-79.4%
Health and Welfare	\$59,925	\$18,950	\$79,810	\$28,461	\$24,550	-69.2%
Parks and Recreation	\$250,339	\$112,616	\$166,820	\$183,410	\$128,425	-23%
Golf Services	\$7,317	\$4,400	\$4,400	\$2,000	\$2,000	-54.5%
Aviation Services	\$52,486	\$40,780	\$44,171	\$32,495	\$30,400	-31.2%
Parking Services	\$1,200	\$0	\$0	\$0	\$0	0%
Sewer Services	\$160,622	\$496,183	\$496,183	\$514,183	\$143,000	-71.2%
Transit Services	\$48,499	\$3,500	\$3,500	\$941	\$1,500	-57.1%
Landfill Services	\$152,365	\$23,300	\$23,300	\$30,000	\$30,000	28.8%
Capital Outlay	\$84,185	\$0	\$0	\$0	\$0	0%
Total Other:	\$5,639,563	\$2,184,839	\$2,449,307	\$1,779,083	\$554,677	-77.4%
Total Other Revenues:	-\$8,357,439	\$2,184,839	\$2,449,307	\$1,779,083	\$554,677	-77.4%
Trust & Agency Revenues						
Other						
Non-Departmental	\$1,852,007	\$0	\$0	\$0		N/A
Total Other:	\$1,852,007	\$0	\$0	\$0	\$0	0%
Total Trust & Agency Revenues:	\$1,852,007	\$0	\$0	\$0	\$0	0%
Principal Earnings						
Special Assessments						
General Government	\$4,700	\$0	\$0	\$5,000	\$5,000	N/A
Highways and Streets	\$10,852	\$6,750	\$6,750	\$12,000	\$12,000	77.8%
Public Works	\$10,215	\$0	\$0	\$7,500	\$7,500	N/A
Sewer Services	\$541	\$15,000	\$15,000	\$500	\$500	-96.7%
Total Special Assessments:	\$26,308	\$21,750	\$21,750	\$25,000	\$25,000	14.9%
Other						
General Government	\$11,379	\$0	\$0	\$0		N/A
Total Other:	\$11,379	\$0	\$0	\$0		N/A
Total Principal Earnings:	\$37,686	\$21,750	\$21,750	\$25,000	\$25,000	14.9%
Interest Earnings						
Investment Income						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Non-Departmental	\$941,083	\$38,035	\$38,035	\$38,035		N/A
General Government	\$384,266	\$373,932	\$373,932	\$134,221	\$77,480	-79.3%
Public Safety	\$9,780	\$28,521	\$28,521	\$15,371	\$10,800	-62.1%
Highways and Streets	\$42,849	\$116,170	\$116,170	\$45,047	\$35,000	-69.9%
Health and Welfare	\$1,862	\$1,800	\$1,800	\$1,416	\$1,838	2.1%
Parks and Recreation	\$7,594	\$3,385	\$3,385	\$2,032	\$1,500	-55.7%
Golf Services	\$365	\$100	\$100	\$100	\$100	0%
Public Works	\$652	\$0	\$0	\$0	\$0	0%
Aviation Services	\$744	\$100	\$100	\$373	\$0	-100%
Parking Services	\$1,104	\$2,680	\$2,680	\$395	\$0	-100%
Sewer Services	\$336,991	\$259,700	\$259,700	\$378,542	\$233,700	-10%
Transit Services	\$229,486	\$225,000	\$225,000	\$233,013	\$0	-100%
Landfill Services	\$144,309	\$150,100	\$150,100	\$138,952	\$150,000	-0.1%
Capital Outlay	\$69,191	\$90,000	\$90,000	\$90,000	\$90,000	0%
Total Investment Income:	\$2,170,276	\$1,289,523	\$1,289,523	\$1,077,497	\$600,418	-53.4%
Total Interest Earnings:	\$2,170,276	\$1,289,523	\$1,289,523	\$1,077,497	\$600,418	-53.4%
Computer Network Transfer						
Transfers In						
General Government	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Total Transfers In:	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Total Computer Network Transfer:	\$150,750	\$150,750	\$150,750	\$150,750	\$247,428	64.1%
Interfund Transfers						
Transfers In						
General Government	\$4,132,357	\$2,880,400	\$2,958,097	\$2,958,097	\$3,653,840	23.5%
Public Safety	\$5,139,334	\$7,736,039	\$9,844,888	\$9,844,888	\$13,459,971	36.7%
Highways and Streets	\$1,129,235	\$1,043,588	\$1,043,588	\$1,043,588	\$1,284,554	23.1%
Health and Welfare	\$696,421	\$569,425	\$569,425	\$569,425	\$525,811	-7.7%
Parks and Recreation	\$299,162	\$311,871	\$708,324	\$708,324	\$1,213,597	71.3%
Golf Services	\$103,688	\$103,688	\$103,688	\$103,688	\$349,311	236.9%
Public Works	\$0		\$0	\$0	\$85,000	N/A

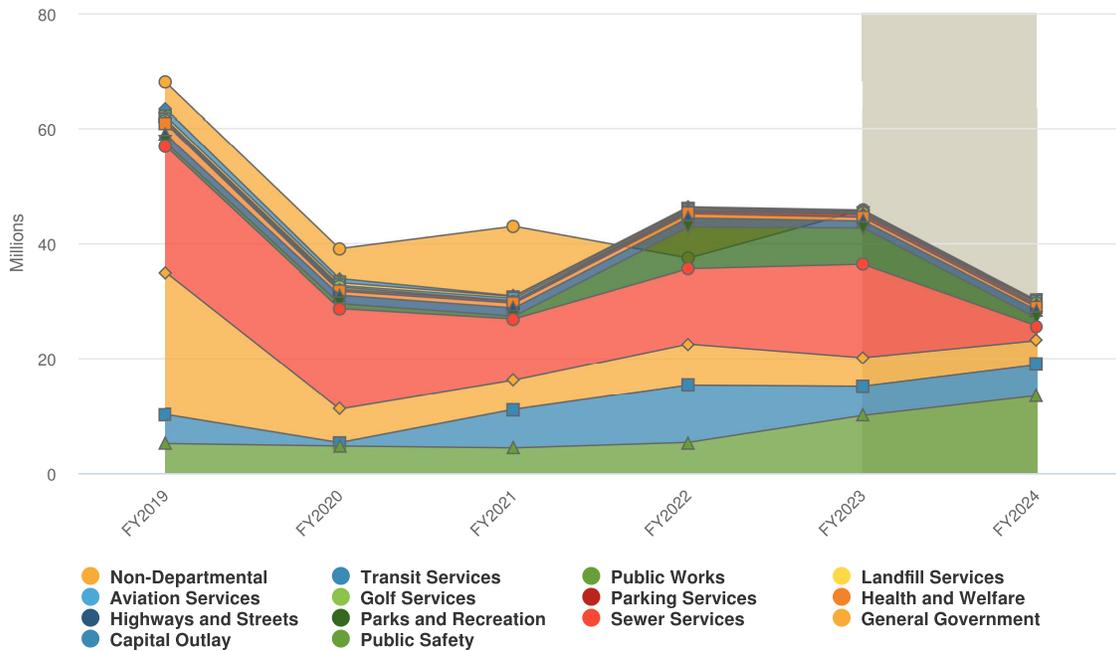
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Aviation Services	\$70,000	\$170,000	\$170,000	\$170,000	\$170,000	0%
Parking Services	\$360,351	\$487,652	\$522,652	\$522,652	\$440,606	-15.7%
Sewer Services	\$3,578,300	\$200,000	\$200,000	\$200,000	\$200,000	0%
Capital Outlay	\$265,021	\$265,021	\$265,021	\$265,021	\$265,021	0%
Total Transfers In:	\$15,773,869	\$13,767,684	\$16,385,682	\$16,385,682	\$21,647,711	32.1%
Total Interfund Transfers:	\$15,773,869	\$13,767,684	\$16,385,682	\$16,385,682	\$21,647,711	32.1%
Bond & Loan Proceeds						
Other						
Public Safety	\$6,000	\$5,000	\$5,000	\$0	\$0	-100%
Highways and Streets	\$288,640	\$0	\$0	\$0	\$0	0%
Parks and Recreation	\$6,646,147	\$5,400,000	\$5,400,000	\$5,400,000	\$0	-100%
Sewer Services	\$9,290,658	\$15,332,462	\$15,332,462	\$15,332,462	\$2,000,000	-87%
Capital Outlay	\$9,524,802	\$4,699,875	\$4,699,875	\$4,699,875	\$5,000,000	6.4%
Total Other:	\$25,756,247	\$25,437,337	\$25,437,337	\$25,432,337	\$7,000,000	-72.5%
Total Bond & Loan Proceeds:	\$25,756,247	\$25,437,337	\$25,437,337	\$25,432,337	\$7,000,000	-72.5%
Total Revenue Source:	\$37,383,396	\$42,851,883	\$45,734,348	\$44,850,348	\$30,075,234	-34.2%

Revenue by Department

Projected 2024 Revenue by Department



Budgeted and Historical 2024 Revenue by Department



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Revenue						
Non-Departmental						
Non-Departmental						
Other Revenues	-\$11,669,607	\$0	\$0	\$0	\$0	0%
Trust & Agency Revenues	\$1,852,007	\$0	\$0	\$0		N/A
Interest Earnings	\$941,083	\$38,035	\$38,035	\$38,035		N/A
Total Non-Departmental:	-\$8,876,517	\$38,035	\$38,035	\$38,035	\$0	-100%
Total Non-Departmental:	-\$8,876,517	\$38,035	\$38,035	\$38,035	\$0	-100%
General Government						
Mayor & City Council						
Other Revenues	\$850	\$0			\$0	N/A
Total Mayor & City Council:	\$850	\$0			\$0	N/A
Municipal Court						
Other Revenues	\$130	\$100	\$100	\$137	\$0	-100%
Interest Earnings	\$97	\$100	\$100	\$773	\$500	400%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Municipal Court:	\$227	\$200	\$200	\$910	\$500	150%
City Manager						
Other Revenues	\$145	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$23,935		\$0	\$0	\$379,550	N/A
Total City Manager:	\$24,080	\$0	\$0	\$0	\$379,550	N/A
Human Resources						
Other Revenues	\$15	\$0	\$0	\$0	\$0	0%
Total Human Resources:	\$15	\$0	\$0	\$0	\$0	0%
Legal						
Interfund Transfers	\$0	\$0	\$0	\$0	\$125,000	N/A
Total Legal:	\$0	\$0	\$0	\$0	\$125,000	N/A
St. Joseph Museums						
Interest Earnings	\$1,594	\$1,000	\$1,000	\$1,210	\$1,000	0%
Total St. Joseph Museums:	\$1,594	\$1,000	\$1,000	\$1,210	\$1,000	0%
Planning & Community Developmt						
Other Revenues	\$258,483	\$74,360	\$74,360	\$64,162	\$63,502	-14.6%
Principal Earnings	\$4,700	\$0	\$0	\$5,000	\$5,000	N/A
Interest Earnings	\$35,555	\$73,732	\$73,732	\$19,581	\$19,580	-73.4%
Interfund Transfers	\$724,000	\$684,000	\$694,500	\$694,500	\$794,000	14.3%
Total Planning & Community Developmt:	\$1,022,737	\$832,092	\$842,592	\$783,243	\$882,082	4.7%
Administrative Services						
Other Revenues	\$1,640	\$3,000	\$3,000	\$1,000	\$1,000	-66.7%
Interest Earnings	\$1,476	\$700	\$700	\$2,143	\$0	-100%
Computer Network Transfer	\$150,750	\$150,750	\$150,750	\$150,750	\$0	-100%
Interfund Transfers	\$6,450	\$6,450	\$73,647	\$73,647	\$68,540	-6.9%
Total Administrative Services:	\$160,316	\$160,900	\$228,097	\$227,540	\$69,540	-69.5%
TIF Projects						
Other Revenues	\$1,356,033	\$1,280,000	\$1,280,000	\$750,000	\$0	-100%
Interest Earnings	\$209,254	\$238,800	\$238,800	\$51,819	\$0	-100%
Total TIF Projects:	\$1,565,287	\$1,518,800	\$1,518,800	\$801,819	\$0	-100%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Gaming Initiatives						
Interest Earnings	\$3,291	\$4,000	\$4,000	\$2,946	\$0	-100%
Total Gaming Initiatives:	\$3,291	\$4,000	\$4,000	\$2,946	\$0	-100%
Non-Departmental						
Other Revenues	\$833,062	\$100,000	\$100,000	\$995	\$100,000	0%
Principal Earnings	\$11,379	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$132,999	\$55,600	\$55,600	\$55,749	\$55,400	-0.4%
Interfund Transfers	\$3,377,972	\$2,189,950	\$2,189,950	\$2,189,950	\$2,247,300	2.6%
Total Non-Departmental:	\$4,355,412	\$2,345,550	\$2,345,550	\$2,246,694	\$2,402,700	2.4%
Comm & Community Engagement						
Interest Earnings			\$0	\$0	\$1,000	N/A
Computer Network Transfer			\$0	\$0	\$247,428	N/A
Interfund Transfers	\$0		\$0	\$0	\$39,450	N/A
Total Comm & Community Engagement:	\$0	\$0	\$0	\$0	\$287,878	N/A
Total General Government:	\$7,133,808	\$4,862,542	\$4,940,238	\$4,064,361	\$4,148,250	-16%
Public Safety						
Police						
Other Revenues	\$166,273	\$3,350	\$69,363	\$82,669	\$20,300	-70.7%
Interest Earnings	\$1,288	\$1,300	\$1,300	\$5,471	\$2,800	115.4%
Interfund Transfers	\$2,500,997	\$3,384,336	\$4,380,571	\$4,380,571	\$7,001,597	59.8%
Total Police:	\$2,668,558	\$3,388,986	\$4,451,234	\$4,468,711	\$7,024,697	57.8%
Fire						
Other Revenues	\$0	\$0	\$80,000	\$80,000	\$5,000	-93.7%
Interfund Transfers	\$2,638,337	\$4,351,703	\$5,464,317	\$5,464,317	\$6,458,374	18.2%
Bond & Loan Proceeds	\$6,000	\$5,000	\$5,000	\$0	\$0	-100%
Total Fire:	\$2,644,337	\$4,356,703	\$5,549,317	\$5,544,317	\$6,463,374	16.5%
Non-Departmental						
Interest Earnings	\$8,493	\$27,221	\$27,221	\$9,900	\$8,000	-70.6%
Total Non-Departmental:	\$8,493	\$27,221	\$27,221	\$9,900	\$8,000	-70.6%
Total Public Safety:	\$5,321,387	\$7,772,910	\$10,027,773	\$10,022,929	\$13,496,071	34.6%
Highways and Streets						
Public Works						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Other Revenues	\$92,661	\$24,300	\$24,300	\$8,630	\$5,000	-79.4%
Principal Earnings	\$10,852	\$6,750	\$6,750	\$12,000	\$12,000	77.8%
Interest Earnings	\$36,626	\$114,570	\$114,570	\$36,837	\$30,000	-73.8%
Interfund Transfers	\$1,129,235	\$1,043,588	\$1,043,588	\$1,043,588	\$1,284,554	23.1%
Bond & Loan Proceeds	\$288,640	\$0	\$0	\$0	\$0	0%
Total Public Works:	\$1,558,014	\$1,189,208	\$1,189,208	\$1,101,055	\$1,331,554	12%
Capital Projects						
Interest Earnings	\$6,223	\$1,600	\$1,600	\$8,210	\$5,000	212.5%
Total Capital Projects:	\$6,223	\$1,600	\$1,600	\$8,210	\$5,000	212.5%
Total Highways and Streets:	\$1,564,237	\$1,190,808	\$1,190,808	\$1,109,265	\$1,336,554	12.2%
Health and Welfare						
Planning & Community Developmt						
Other Revenues	\$32,526	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$164,171	\$0	\$0	\$0	\$0	0%
Total Planning & Community Developmt:	\$196,697	\$0	\$0	\$0	\$0	0%
Public Health						
Other Revenues	\$27,399	\$18,950	\$79,810	\$28,461	\$24,550	-69.2%
Interest Earnings	\$1,862	\$1,800	\$1,800	\$1,416	\$1,838	2.1%
Interfund Transfers	\$532,250	\$569,425	\$569,425	\$569,425	\$525,811	-7.7%
Total Public Health:	\$561,511	\$590,175	\$651,035	\$599,302	\$552,199	-15.2%
Total Health and Welfare:	\$758,207	\$590,175	\$651,035	\$599,302	\$552,199	-15.2%
Parks and Recreation						
Parks & Recreation						
Other Revenues	\$249,456	\$112,616	\$166,820	\$183,410	\$128,425	-23%
Interest Earnings	\$3,298	\$3,385	\$3,385	\$2,032	\$1,500	-55.7%
Interfund Transfers	\$299,162	\$311,871	\$708,324	\$708,324	\$1,213,597	71.3%
Total Parks & Recreation:	\$551,916	\$427,872	\$878,528	\$893,765	\$1,343,522	52.9%
Non-Departmental						
Other Revenues	-\$10,823	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$4,296		\$0	\$0	\$0	0%
Bond & Loan Proceeds	\$6,646,147	\$5,400,000	\$5,400,000	\$5,400,000	\$0	-100%
Total Non-Departmental:	\$6,639,620	\$5,400,000	\$5,400,000	\$5,400,000	\$0	-100%
Total Parks and Recreation:	\$7,191,536	\$5,827,872	\$6,278,528	\$6,293,765	\$1,343,522	-78.6%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Golf Services						
Parks & Recreation						
Other Revenues	\$7,317	\$4,400	\$4,400	\$2,000	\$2,000	-54.5%
Interest Earnings	\$365	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$103,688	\$103,688	\$103,688	\$103,688	\$349,311	236.9%
Total Parks & Recreation:	\$111,370	\$108,088	\$108,088	\$105,688	\$351,311	225%
Capital Projects						
Interest Earnings	\$0	\$100	\$100	\$100	\$100	0%
Total Capital Projects:	\$0	\$100	\$100	\$100	\$100	0%
Total Golf Services:	\$111,370	\$108,188	\$108,188	\$105,788	\$351,411	224.8%
Public Works						
Planning & Community Developmt						
Principal Earnings	\$10,215	\$0	\$0	\$7,500	\$7,500	N/A
Interest Earnings	\$652	\$0	\$0	\$0	\$0	0%
Interfund Transfers	\$0		\$0	\$0	\$85,000	N/A
Total Planning & Community Developmt:	\$10,867	\$0	\$0	\$7,500	\$92,500	N/A
Total Public Works:	\$10,867	\$0	\$0	\$7,500	\$92,500	N/A
Aviation Services						
Public Works						
Other Revenues	\$52,486	\$40,780	\$44,171	\$32,495	\$30,400	-31.2%
Interest Earnings	\$744	\$100	\$100	\$373	\$0	-100%
Interfund Transfers	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	0%
Total Public Works:	\$123,230	\$110,880	\$114,271	\$102,868	\$100,400	-12.1%
Capital Projects						
Interfund Transfers	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Capital Projects:	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Aviation Services:	\$123,230	\$210,880	\$214,271	\$202,868	\$200,400	-6.5%
Parking Services						
Public Works						
Other Revenues	\$1,200	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$1,104	\$2,680	\$2,680	\$395	\$0	-100%
Interfund Transfers	\$106,500	\$233,800	\$233,800	\$233,800	\$186,753	-20.1%
Total Public Works:	\$108,804	\$236,480	\$236,480	\$234,195	\$186,753	-21%
Capital Projects						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers	\$253,851	\$253,852	\$288,852	\$288,852	\$253,853	-12.1%
Total Capital Projects:	\$253,851	\$253,852	\$288,852	\$288,852	\$253,853	-12.1%
Total Parking Services:	\$362,655	\$490,332	\$525,332	\$523,047	\$440,606	-16.1%
Sewer Services						
Administrative Services						
Interest Earnings	\$3,410	\$4,000	\$4,000	\$3,805	\$3,000	-25%
Total Administrative Services:	\$3,410	\$4,000	\$4,000	\$3,805	\$3,000	-25%
Public Works						
Other Revenues	\$175,570	\$125,000	\$125,000	\$143,000	\$143,000	14.4%
Principal Earnings	\$541	\$15,000	\$15,000	\$500	\$500	-96.7%
Interest Earnings	\$149,504	\$25,000	\$25,000	\$144,037	\$0	-100%
Interfund Transfers	\$664,246	\$200,000	\$200,000	\$200,000	\$200,000	0%
Total Public Works:	\$989,861	\$365,000	\$365,000	\$487,537	\$343,500	-5.9%
Capital Projects						
Other Revenues	-\$224,371	\$371,183	\$371,183	\$371,183	\$0	-100%
Interest Earnings	\$184,077	\$230,700	\$230,700	\$230,700	\$230,700	0%
Interfund Transfers	\$2,914,054	\$0	\$0	\$0	\$0	0%
Bond & Loan Proceeds	\$9,290,658	\$15,332,462	\$15,332,462	\$15,332,462	\$2,000,000	-87%
Total Capital Projects:	\$12,164,419	\$15,934,345	\$15,934,345	\$15,934,345	\$2,230,700	-86%
Total Sewer Services:	\$13,157,690	\$16,303,345	\$16,303,345	\$16,425,687	\$2,577,200	-84.2%
Transit Services						
Public Works						
Other Revenues	\$48,499	\$3,500	\$3,500	\$941	\$1,500	-57.1%
Interest Earnings	\$229,486	\$225,000	\$225,000	\$233,013	\$0	-100%
Total Public Works:	\$277,984	\$228,500	\$228,500	\$233,954	\$1,500	-99.3%
Total Transit Services:	\$277,984	\$228,500	\$228,500	\$233,954	\$1,500	-99.3%
Landfill Services						
Public Works						
Other Revenues	\$152,365	\$23,300	\$23,300	\$30,000	\$30,000	28.8%
Interest Earnings	\$144,309	\$150,100	\$150,100	\$138,952	\$150,000	-0.1%
Total Public Works:	\$296,674	\$173,400	\$173,400	\$168,952	\$180,000	3.8%
Total Landfill Services:	\$296,674	\$173,400	\$173,400	\$168,952	\$180,000	3.8%
Capital Outlay						

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Projects						
Other Revenues	\$91,253	\$0	\$0	\$0	\$0	0%
Interest Earnings	\$69,191	\$90,000	\$90,000	\$90,000	\$90,000	0%
Interfund Transfers	\$265,021	\$265,021	\$265,021	\$265,021	\$265,021	0%
Bond & Loan Proceeds	\$9,524,802	\$4,699,875	\$4,699,875	\$4,699,875	\$5,000,000	6.4%
Total Capital Projects:	\$9,950,267	\$5,054,896	\$5,054,896	\$5,054,896	\$5,355,021	5.9%
Total Capital Outlay:	\$9,950,267	\$5,054,896	\$5,054,896	\$5,054,896	\$5,355,021	5.9%
Total Revenue:	\$37,383,396	\$42,851,883	\$45,734,348	\$44,850,348	\$30,075,234	-34.2%

DEPARTMENTS

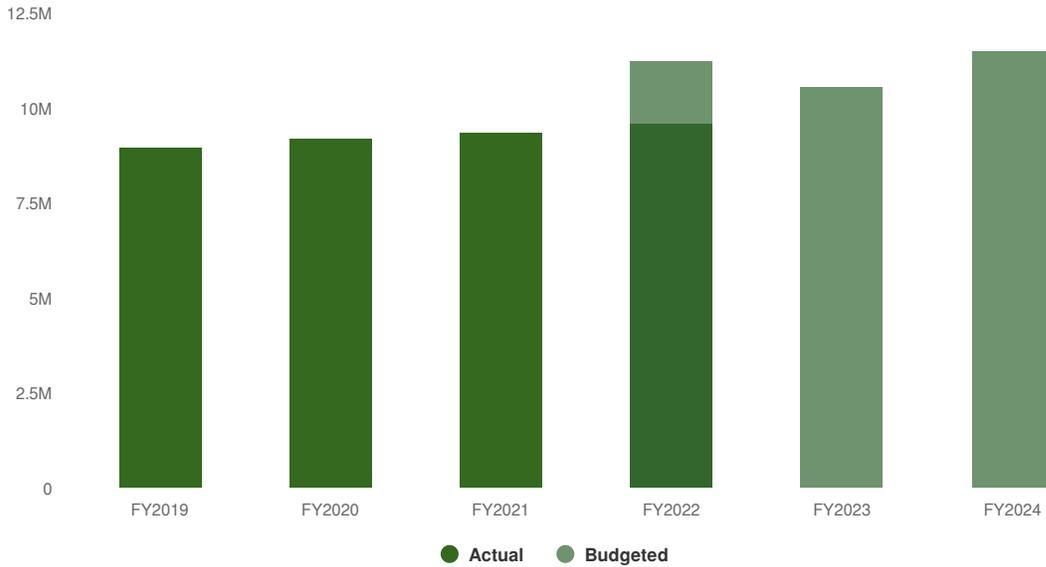
General Government

Includes programs within the General Government Function that are in the General Fund.

Expenditures Summary

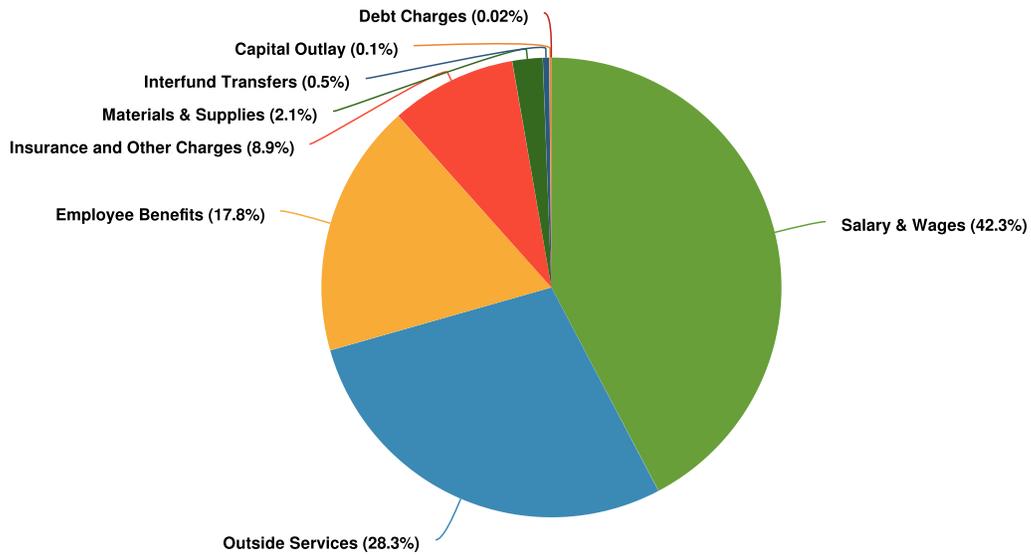
11,514,229 **\$928,354**
(8.77% vs. prior year)

General Government Proposed and Historical Budget vs. Actual

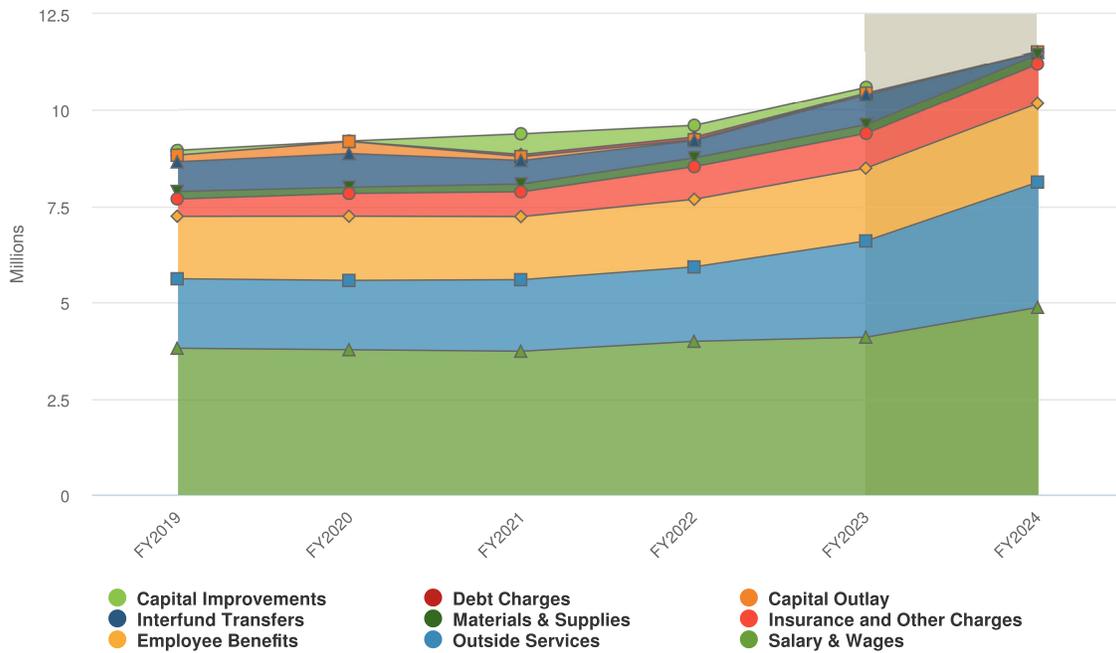


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages						
General Government	\$3,985,800	\$4,170,167	\$4,094,153	\$4,094,153	\$4,870,202	19%
Total Salary & Wages:	\$3,985,800	\$4,170,167	\$4,094,153	\$4,094,153	\$4,870,202	19%
Total Salary & Wages:	\$3,985,800	\$4,170,167	\$4,094,153	\$4,094,153	\$4,870,202	19%
Employee Benefits						
Employee Benefits						
General Government	\$1,760,156	\$1,899,594	\$1,893,627	\$1,893,627	\$2,051,064	8.3%
Total Employee Benefits:	\$1,760,156	\$1,899,594	\$1,893,627	\$1,893,627	\$2,051,064	8.3%
Total Employee Benefits:	\$1,760,156	\$1,899,594	\$1,893,627	\$1,893,627	\$2,051,064	8.3%
Materials & Supplies						
Materials & Supplies						
General Government	\$227,093	\$235,325	\$223,465	\$212,450	\$244,904	9.6%
Total Materials & Supplies:	\$227,093	\$235,325	\$223,465	\$212,450	\$244,904	9.6%
Total Materials & Supplies:	\$227,093	\$235,325	\$223,465	\$212,450	\$244,904	9.6%
Outside Services						
Outside Services						
General Government	\$1,870,318	\$2,158,528	\$2,424,026	\$2,471,198	\$3,183,956	31.3%
Total Outside Services:	\$1,870,318	\$2,158,528	\$2,424,026	\$2,471,198	\$3,183,956	31.3%
Utility Expense						
Utility Expense						
General Government	\$65,869	\$79,500	\$79,500	\$79,500	\$74,020	-6.9%
Total Utility Expense:	\$65,869	\$79,500	\$79,500	\$79,500	\$74,020	-6.9%
Total Outside Services:	\$1,936,187	\$2,238,028	\$2,503,526	\$2,550,698	\$3,257,976	30.1%
Capital Outlay						
Capital Outlay						
General Government	\$21,023	\$0	\$43,500	\$43,500	\$15,000	-65.5%
Total Capital Outlay:	\$21,023	\$0	\$43,500	\$43,500	\$15,000	-65.5%
Total Capital Outlay:	\$21,023	\$0	\$43,500	\$43,500	\$15,000	-65.5%
Capital Improvements						
Capital Improvements						
General Government	\$302,230	\$0	\$147,630	\$147,630	\$0	-100%

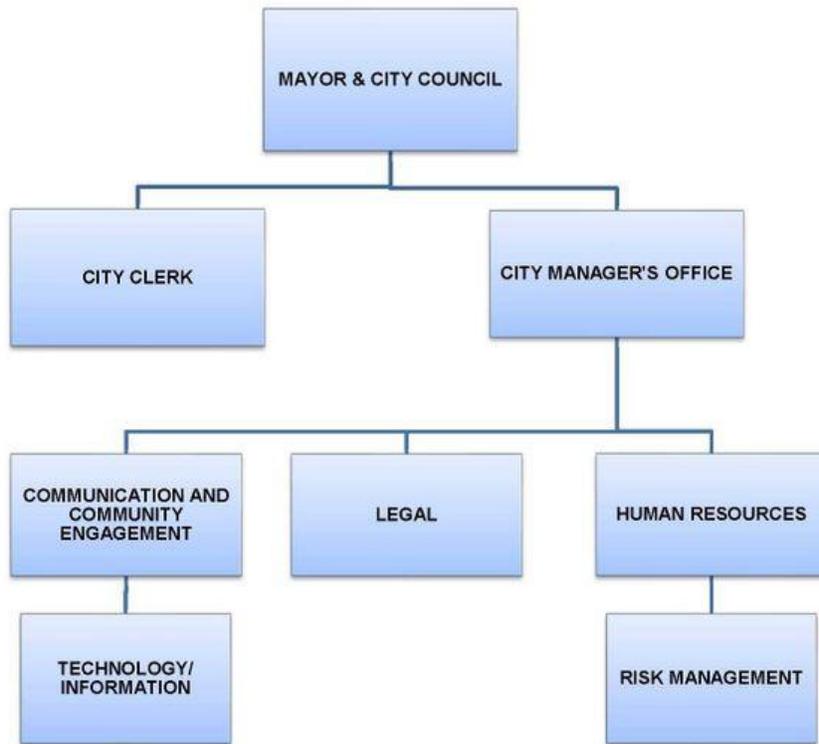
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Capital Improvements:	\$302,230	\$0	\$147,630	\$147,630	\$0	-100%
Total Capital Improvements:	\$302,230	\$0	\$147,630	\$147,630	\$0	-100%
Debt Charges						
Debt Service - Principal						
General Government	\$49,598	\$0	\$0	\$0	\$0	0%
Total Debt Service - Principal:	\$49,598	\$0	\$0	\$0	\$0	0%
Debt Service-Interest & Other						
General Government	\$20,645	\$2,658	\$2,658	\$2,658	\$2,262	-14.9%
Total Debt Service-Interest & Other:	\$20,645	\$2,658	\$2,658	\$2,658	\$2,262	-14.9%
Total Debt Charges:	\$70,242	\$2,658	\$2,658	\$2,658	\$2,262	-14.9%
Interfund Transfers						
Transfers Out						
General Government	\$445,896	\$405,897	\$780,897	\$780,897	\$52,045	-93.3%
Total Transfers Out:	\$445,896	\$405,897	\$780,897	\$780,897	\$52,045	-93.3%
Total Interfund Transfers:	\$445,896	\$405,897	\$780,897	\$780,897	\$52,045	-93.3%
Insurance and Other Charges						
Outside Services						
General Government	\$748,564	\$861,419	\$861,419	\$861,419	\$950,776	10.4%
Total Outside Services:	\$748,564	\$861,419	\$861,419	\$861,419	\$950,776	10.4%
Other Charges						
General Government	\$95,504	\$35,000	\$35,000	\$35,000	\$70,000	100%
Total Other Charges:	\$95,504	\$35,000	\$35,000	\$35,000	\$70,000	100%
Total Insurance and Other Charges:	\$844,068	\$896,419	\$896,419	\$896,419	\$1,020,776	13.9%
Total Expense Objects:	\$9,592,695	\$9,848,088	\$10,585,875	\$10,622,032	\$11,514,229	8.8%

Organizational Chart

GENERAL GOVERNMENT DEPARTMENTS

The General Governmental Departments provide the legislative and managerial services for city government.

These operations are funded through the local general sales tax, property taxes and other general fund revenue sources.



Mayor & City Council

John Josendale

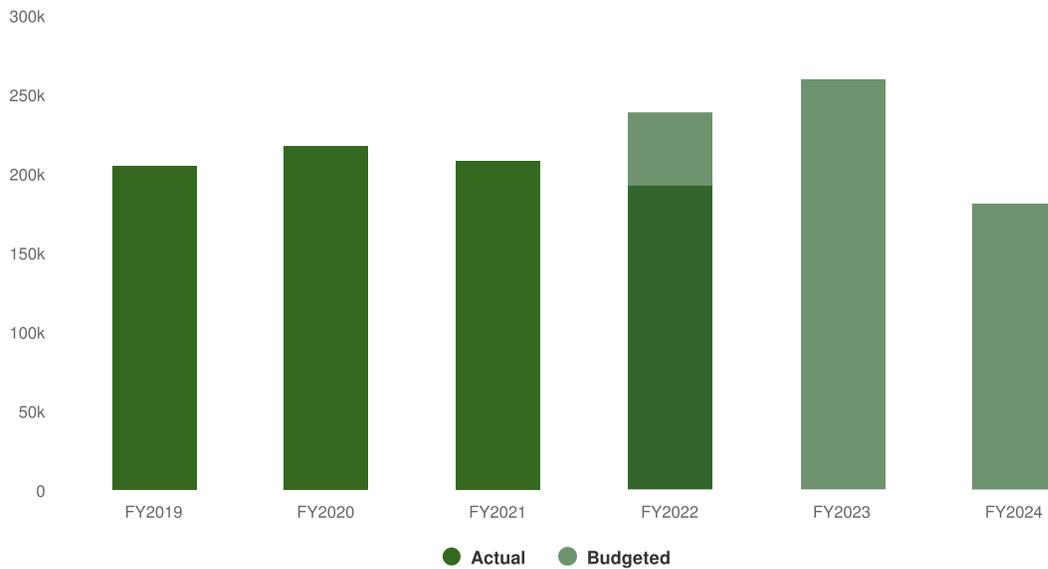
Mayor

The Mayor and eight City Council members are the elected representatives of the citizens of St. Joseph and are charged with the formation of public policy to meet the community's needs. They are responsible for appointing the City Manager and the City Clerk.

Expenditures Summary

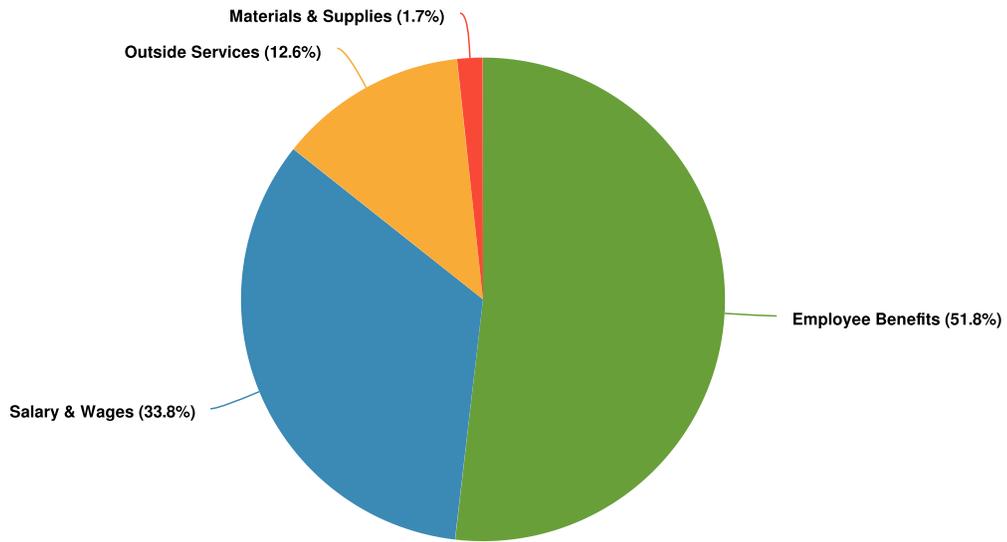
\$180,832 **-\$78,568**
(-30.29% vs. prior year)

Mayor & City Council Proposed and Historical Budget vs. Actual

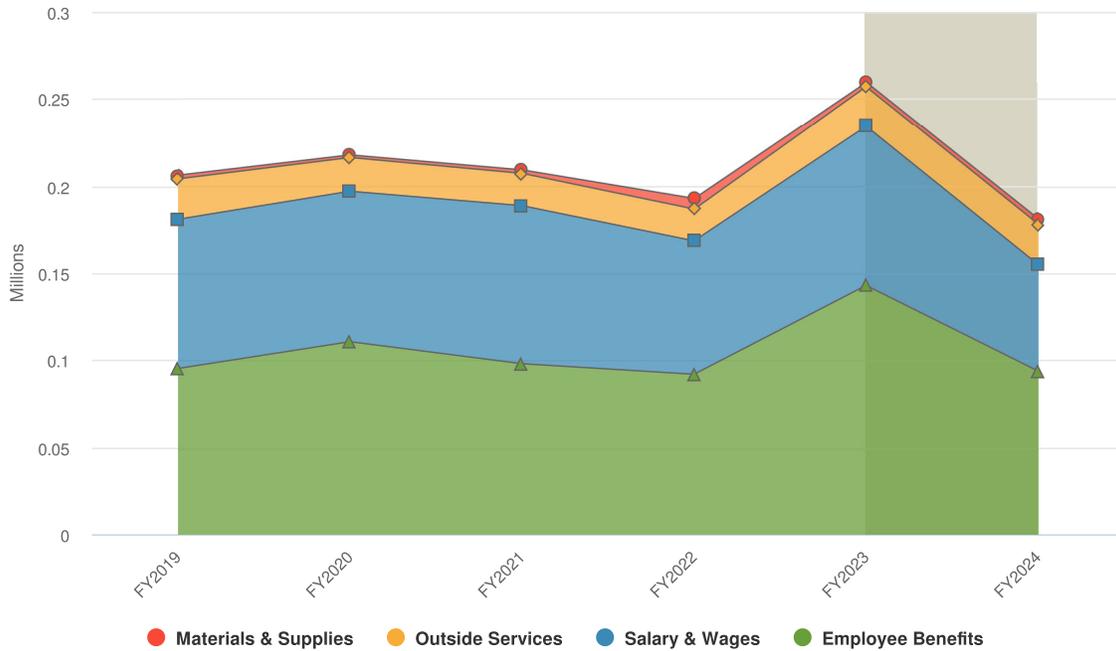


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

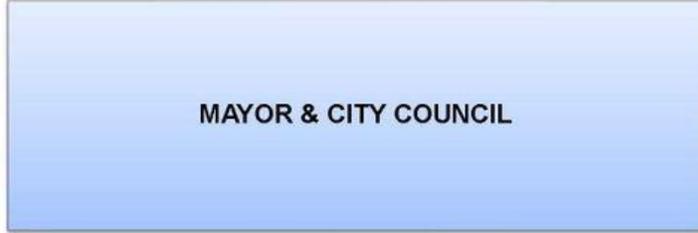


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$76,604	\$91,475	\$91,475	\$91,475	\$61,200	-33.1%
Total Salary & Wages:	\$76,604	\$91,475	\$91,475	\$91,475	\$61,200	-33.1%
Employee Benefits						
Employee Benefits	\$91,931	\$142,985	\$142,985	\$142,985	\$93,755	-34.4%
Total Employee Benefits:	\$91,931	\$142,985	\$142,985	\$142,985	\$93,755	-34.4%
Materials & Supplies						
Materials & Supplies	\$6,082	\$2,000	\$2,400	\$3,450	\$3,103	29.3%
Total Materials & Supplies:	\$6,082	\$2,000	\$2,400	\$3,450	\$3,103	29.3%
Outside Services						
Outside Services	\$17,978	\$22,940	\$22,540	\$24,011	\$22,774	1%
Total Outside Services:	\$17,978	\$22,940	\$22,540	\$24,011	\$22,774	1%
Total Expense Objects:	\$192,595	\$259,400	\$259,400	\$261,921	\$180,832	-30.3%

Organizational Chart

MAYOR & CITY COUNCIL



Mayor & City Council

Mission

INVEST IN PEOPLE, CREATE A BETTER PLACE, and GROW PROSPERITY (Imagine St. Joseph 2040)

Core Services

- Adopt ordinances, resolutions, policies and regulations for the health, safety and welfare of the current and future inhabitants of the City of St. Joseph.
- Establish policies for the effective and efficient delivery of municipal services to the City.
- Establish goals, objectives and performance measures for the City Government and the City Manager.

- Create departments, divisions, bureaus, offices and citizen advisory committees necessary for the efficient and effective operation of the City.
- Exercise legislative oversight over the City Manager, professional staff, consultants, citizen advisory committees and all other employees, volunteers and officers appointed or retained by the City.
- Appoint and work with citizen advisory committees established by the City Council to formulate recommendations to the City Council on policies, projects, and spending allocations.
- Participate in community strategic and long-range planning.
- Adopt master plans for water, wastewater, storm drainage, parks, municipal facilities to guide the City's future development of critical infrastructure
- Adopt the annual City budget and approve expenditures of City funds.
- Promote good relations with federal, state, county, and other municipal government agencies. The Mayor and City Council will take an active role in working with appropriate officials on Inter-jurisdictional issues and regional problems affecting the residents of St. Joseph. The Mayor's office is the focal point for citizen assistance; ensuring every customer who interacts with the City and the Mayor's office receives the best customer service possible with any and every issue.

Current Year Activity/Achievements

- The City Council has held approximately 45 council work sessions, public council meetings and special meetings from July 2022 to February 2023.
- Mayors Childrens Christmas Party at Bode Ice Arena was held December 10, 2022, Mayors Christmas tree lighting at Krug Park and Hyde Park was held November 25, 2022. The Mayor also supported the downtown Christmas Lighting.
- Mayors Prayer Breakfast in coordination with community volunteers was May 5, 2022. Mayors Thanksgiving Dinner in coordination with Second Harvest fundraiser was held on November 1, 2022.
- Numerous ordinances and resolutions presented and passed at council meetings.
- Participated in numerous ribbon cuttings and local parades.
- Continuing partnership with the community alliance developing and working with a comprehensive plan to be known as Imagine St. Joseph 2040.
- There are over 33 boards and commissions.
- Approximately 22 proclamations and 5 special recognition awards were prepared and personally presented from July 2022 to February 2023.
- Attended multiple Missouri Municipal League conferences to learn more and be more involved.
- Mayor Josendale joined the Board of Missouri Mayors.

Budget Challenges/Planned Initiatives

- Continue economic development and improvement in partnership with Imagine St. Joseph 2040. Maintain adequate staffing levels to continue delivering and enhancing high quality efficient services and infrastructure.
- Continue enhancing community engagement and transparency. Continue ensuring boards and commissions are addressing important community issues and council goals and objectives.
- Maintain a healthy and balanced city budget. Attract, retain, and grow a diverse community workforce.
- Continue implementing high priority drainage projects. Analyze police and fire department staffing and training levels to keep pace with the city's growth, to proactively address community issues and to maintain a safe community.
- Continue working with community partners to understand regional labor needs and identify and promote workforce development and matchmaking programs to fill regional workforce gaps. Expand programs for job creation and employment growth opportunities.
- Continue identifying strategies to encourage investment in downtown and promote local business development. Continue working with community partners to promote diverse entertainment, shopping, and gathering spaces that are attractive to our diverse community.
- Continue promoting an inclusive, open-minded, and progressive community. Continue implementation of responses to property crime through dedicated investigative resources, improved technology, and proactive public communications.
- Continue to initiate and support programs to reduce gun violence and property crimes. Continue to develop enforcement strategies to reduce illegal narcotics, and work with social service organizations to address substance abuse/addiction.
- Continue to partner with residents, neighborhood groups and community organizations to improve police-community relations. Continue supporting community-wide efforts to establish a reentry program for offenders exiting the criminal justice system.
- Continue to collaborate with community and governmental partners to address issues related to poverty, mental health, and homelessness. Continue analyzing current planning and building code approval processes to help decision making be more predictable, more strategic, and timely. Continue researching programs to improve the quality of rental housing.

City Clerk

Paula Heyde

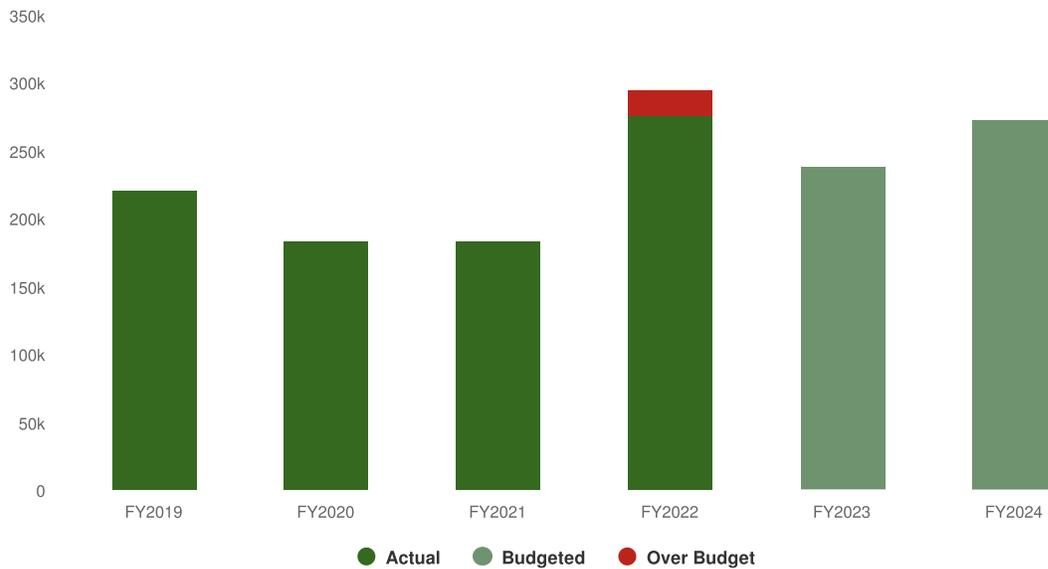
City Clerk

Secretary to the City Council and legal custodian of the City's official records. The Clerk provides City Council, other city departments and citizens with accurate and timely information regarding those records as well as posting all official meeting notices.

Expenditures Summary

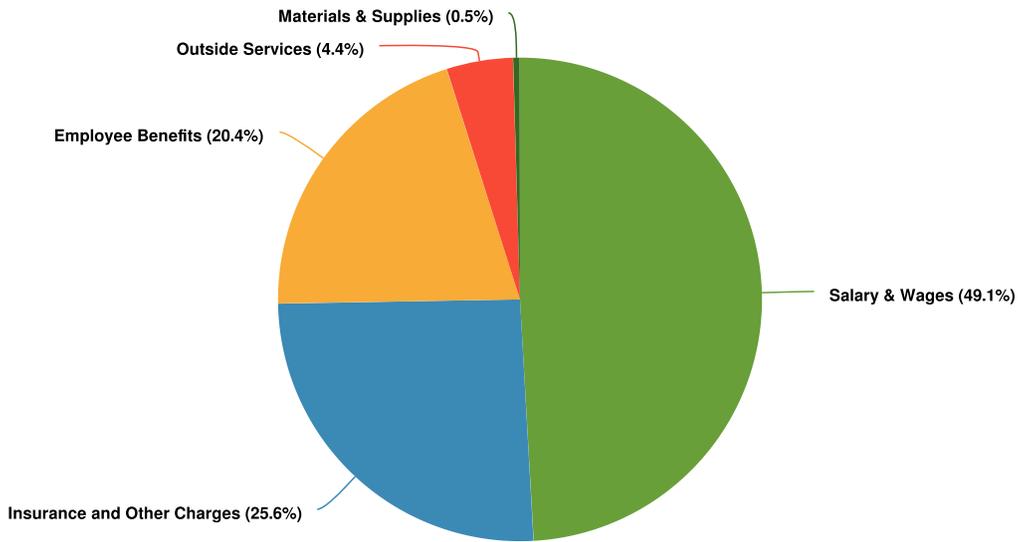
\$273,265 **\$34,559**
(14.48% vs. prior year)

City Clerk Proposed and Historical Budget vs. Actual

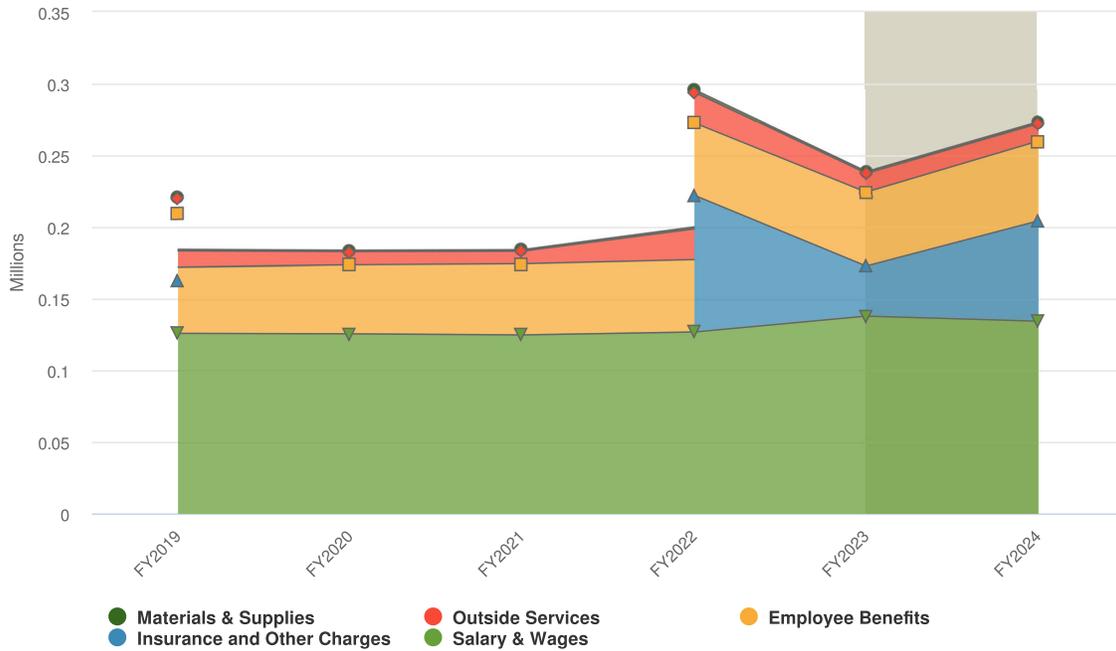


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$126,629	\$137,745	\$137,745	\$137,745	\$134,211	-2.6%
Total Salary & Wages:	\$126,629	\$137,745	\$137,745	\$137,745	\$134,211	-2.6%
Employee Benefits						
Employee Benefits	\$50,605	\$51,561	\$51,561	\$51,561	\$55,682	8%
Total Employee Benefits:	\$50,605	\$51,561	\$51,561	\$51,561	\$55,682	8%
Materials & Supplies						
Materials & Supplies	\$1,358	\$1,250	\$1,250	\$1,300	\$1,250	0%
Total Materials & Supplies:	\$1,358	\$1,250	\$1,250	\$1,300	\$1,250	0%
Outside Services						
Outside Services	\$21,335	\$13,150	\$13,150	\$12,550	\$12,122	-7.8%
Total Outside Services:	\$21,335	\$13,150	\$13,150	\$12,550	\$12,122	-7.8%
Insurance and Other Charges						
Other Charges	\$95,504	\$35,000	\$35,000	\$35,000	\$70,000	100%
Total Insurance and Other Charges:	\$95,504	\$35,000	\$35,000	\$35,000	\$70,000	100%
Total Expense Objects:	\$295,430	\$238,707	\$238,707	\$238,157	\$273,265	14.5%

Organizational Chart

CITY CLERK



City Clerk

Mission

To provide City Council, other city departments and citizens with accurate and timely information

Core Services

- Preserve the integrity of the City's official records
- Provide for records disposal to the fullest extent permissible by Missouri law
- Provide for the cost effective, legal maintenance of permanent records for all City departments
- Inform citizenry of public hearings pursuant to Missouri law
- Administer the City Council paperless agenda process and process requests for copies of public documents in a timely manner
- Oversee City Council agenda process which includes creation of bimonthly agendas, coordination of ordinances and resolutions, duplication and distribution of agenda materials to interested parties
- Prepare appointment letters and certificates of appointments for individuals nominated to serve on boards and commissions; maintain list of boards and commissions
- Prepare Council meeting and work session minutes in a timely manner and post meeting notices/agendas pursuant to Missouri law
- Conduct city elections as required by the City Charter
- Send correspondence to the City Council on a daily basis using the Council's electronic tablets

Current Year Activity/Achievements

- Sunshine Law requests processed (July to February) - 115
- Number of ordinances and resolutions processed - 330
- Number of Council meetings and work sessions minutes prepared - 57
- Supplements to the code processed and distributed - 3
- Bills of Sale processed (July to February) - 24
- Number of board and commission members appointments processed (July to February) - 16

City Manager

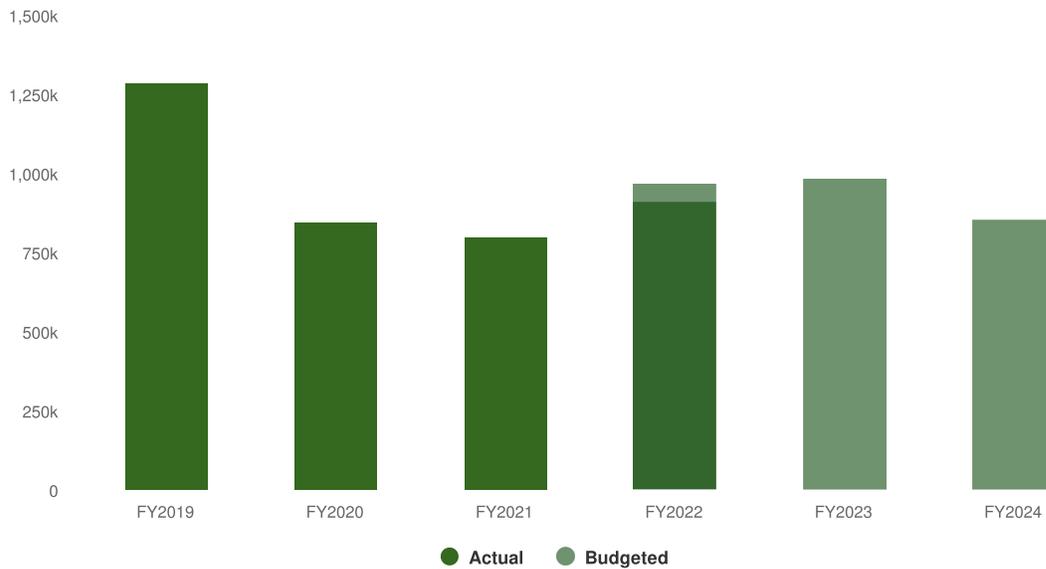
Bryan Carter
City Manager

The City Manager is appointed by and serves at the discretion of the City Council and is the City's chief administrative officer. The City Manager implements the policies established by City Council and administers the day-to-day operations of the City through his actions and those of his directors.

Expenditures Summary

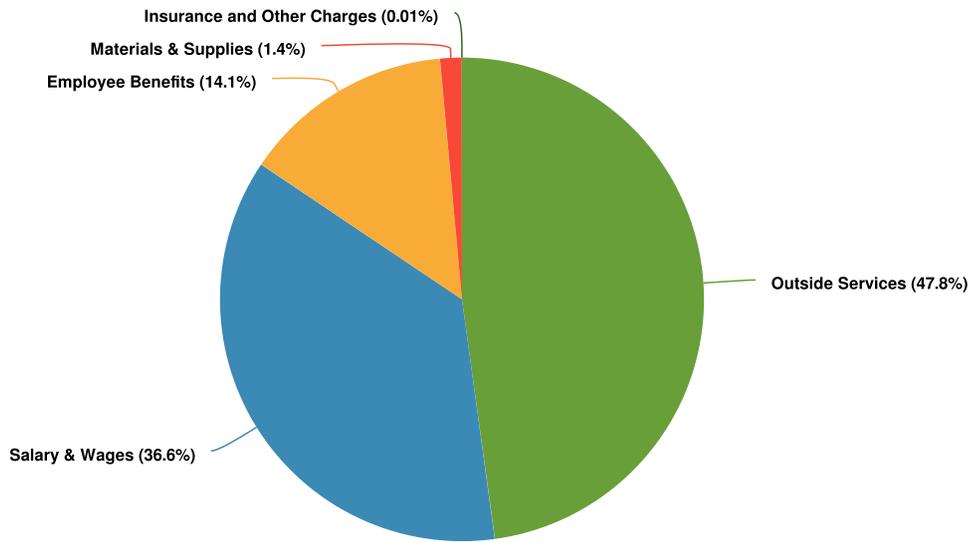
\$853,443 **-\$133,142**
(-13.50% vs. prior year)

City Manager Proposed and Historical Budget vs. Actual

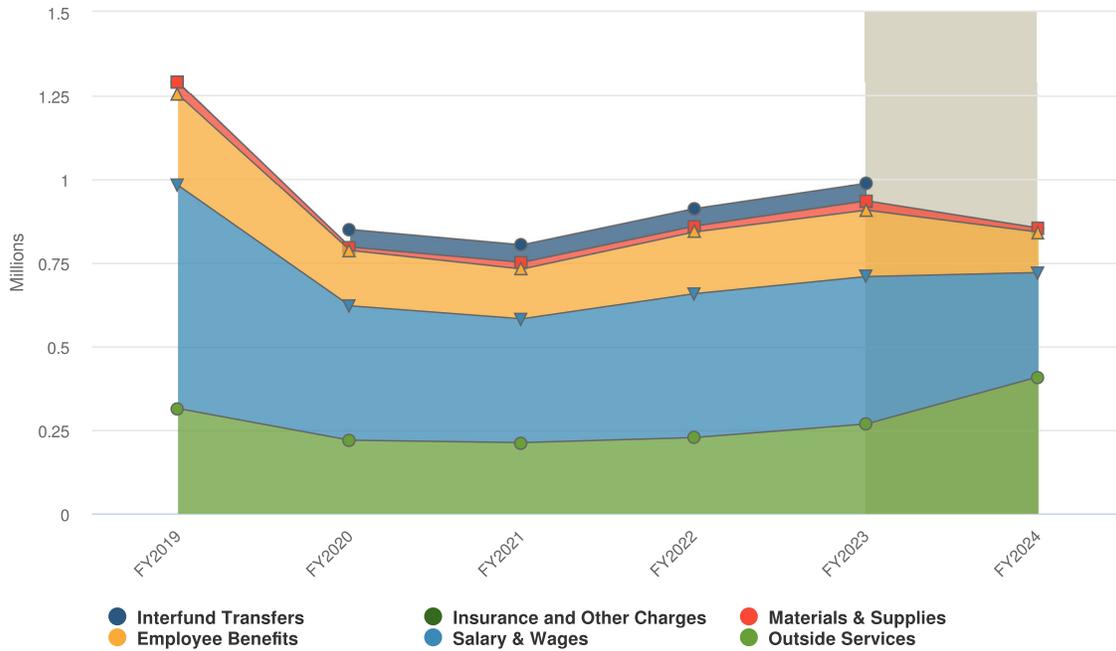


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

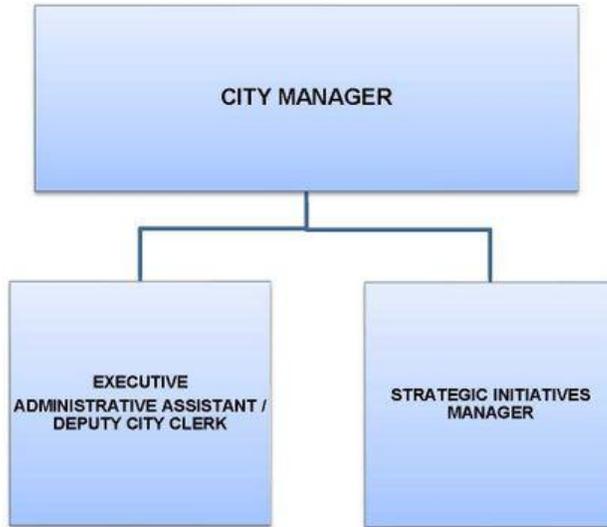


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$430,332	\$450,948	\$440,948	\$440,948	\$312,254	-29.2%
Total Salary & Wages:	\$430,332	\$450,948	\$440,948	\$440,948	\$312,254	-29.2%
Employee Benefits						
Employee Benefits	\$184,272	\$198,138	\$198,138	\$198,138	\$120,512	-39.2%
Total Employee Benefits:	\$184,272	\$198,138	\$198,138	\$198,138	\$120,512	-39.2%
Materials & Supplies						
Materials & Supplies	\$17,343	\$27,815	\$27,815	\$27,210	\$12,291	-55.8%
Total Materials & Supplies:	\$17,343	\$27,815	\$27,815	\$27,210	\$12,291	-55.8%
Outside Services						
Outside Services	\$162,746	\$180,539	\$190,539	\$186,789	\$408,286	114.3%
Utility Expense	\$64,191	\$77,000	\$77,000	\$77,000	\$0	-100%
Total Outside Services:	\$226,937	\$257,539	\$267,539	\$263,789	\$408,286	52.6%
Interfund Transfers						
Transfers Out	\$52,045	\$52,045	\$52,045	\$52,045	\$0	-100%
Total Interfund Transfers:	\$52,045	\$52,045	\$52,045	\$52,045	\$0	-100%
Insurance and Other Charges						
Outside Services	\$100	\$100	\$100	\$100	\$100	0%
Total Insurance and Other Charges:	\$100	\$100	\$100	\$100	\$100	0%
Total Expense Objects:	\$911,029	\$986,585	\$986,585	\$982,230	\$853,443	-13.5%

Organizational Chart

CITY MANAGER'S OFFICE



City Manager's Office

Mission

To deliver high-quality service and grow and develop the community through recommending and implementing policies adopted by the City Council and through carrying out those policies in the overall management and administration of day-to-day City operations.

Core Services

- Implements City Council strategic plan, policies, and goals.
- Provides professional leadership and support on organizational issues to all City departments.
- Provide for department needs to accomplish their missions in a safe, efficient, and effective manner.
- Serve as a communications link between the City Council and staff.
- Utilize the directors and other city staff to provide timely follow-up to City Council inquiries.
- Oversee the financial health of the organization through annual and long-range financial planning.
- Create and maintain effective relationships between the City and community partners.
- Provide timely responses to citizen inquiries.
- Monitor and respond to proposed bills in the Missouri General Assembly.

Current Year Activity/Achievements

- Led orientation of new City Council consisting of seven of nine new members.
- Negotiated and implemented public safety employee pay plans.
- Oversaw development of Police Tax proposal.
- Managed staffing and service delivery challenges that developed throughout the year.
- Initiated work on converting the Children's Discovery Center proposal into a wider downtown coordination plan.
- Oversaw transitions in leadership of Public Works and Police Departments.
- Worked with Parks Department on initial stages of Parks Tax program.
- Administered ARPA allocations from initial funded projects.
- Made initial changes to budget preparation processes.

Budget Challenges/Planned Initiatives

- Managing budgetary challenges related to deferred replacement of rolling stock and maintenance of facilities.
- Management of pay and compensation for general employees whose pay increases have trailed police and fire employees.
- Implement new strategic plan in a time of rapid evolution.
- Explore opportunities to streamline operations and reduce expenditures while evaluating program scopes.
- Enhance existing programs to further efforts in addressing crime and community appearance.
- Employ efforts to evolve internal communications between employees and leadership
- Continue efforts for development of the riverfront and a new animal shelter.
- Continue efforts for Civic Arena and related development downtown.
- Evaluate potential for new sports complex, including funding sources, management alternatives, and long-term uses.

Communications & Community Engagement

Mary Robertson

Director of Communications & Community Engagement

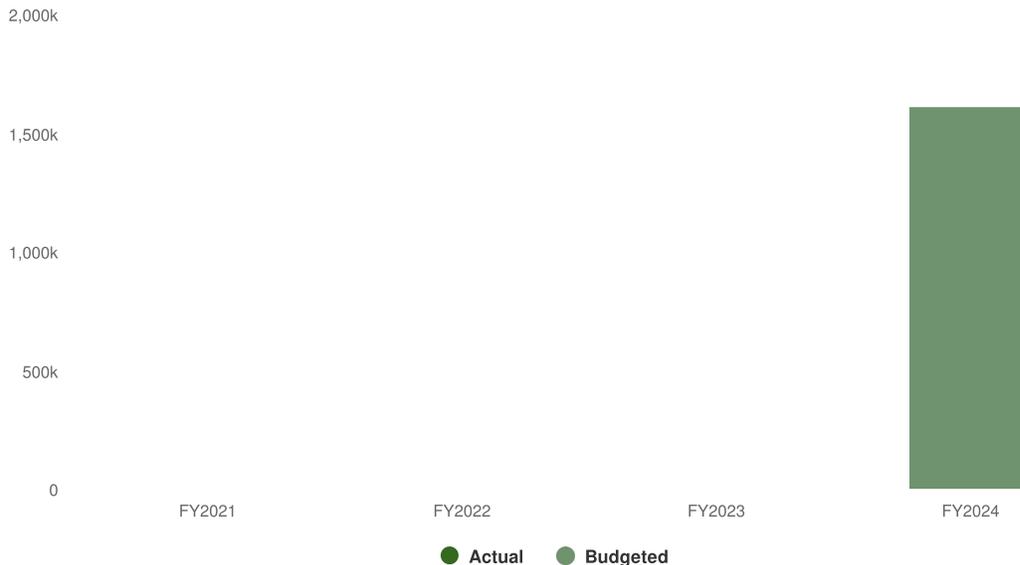
Programs within the department include:

- **Public Information & Communications** - Oversees communications with customers, both internal and external, manages the City's website, the City's government access channel and social media, and assists departments with the effective use of technology to communicate.
- **Network Services** - Promotes ready access to municipal government information through appropriate day-to-day maintenance of the City's computer network, by assisting other city departments with the development, implementation and use of various computer software systems and other technologies. The GIS Development division has been combined with the Network Services division and is responsible for funding, managing, updating, developing, and providing access to the City's GIS data and applications.
- **Network Operations** - This program provides for the City's future technology needs through timely replacement or upgrades of computer network hardware and software and through implementation of new advances in technologies when appropriate.

Expenditures Summary

\$1,612,108 **\$1,612,108**
(% vs. prior year)

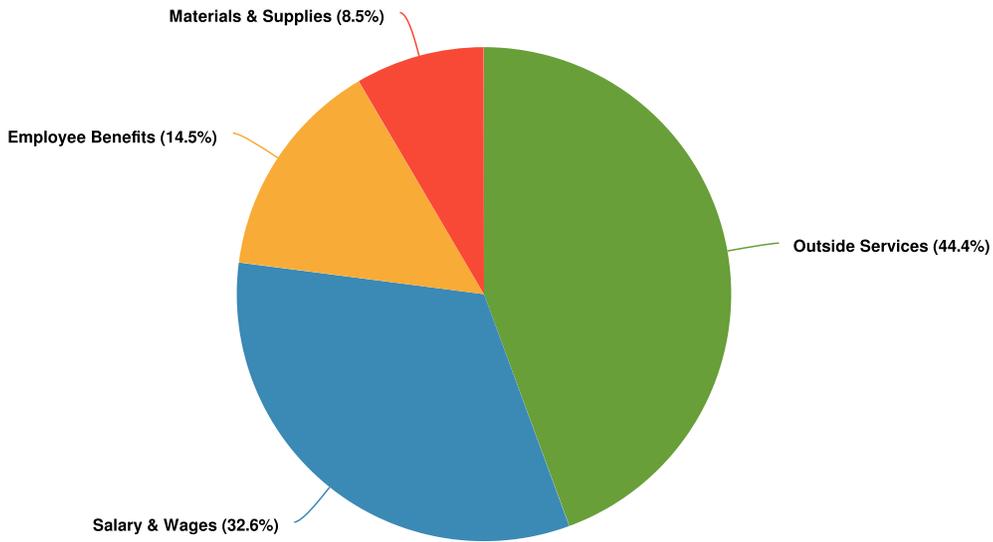
Communications & Community Engagement Proposed and Historical Budget vs. Actual



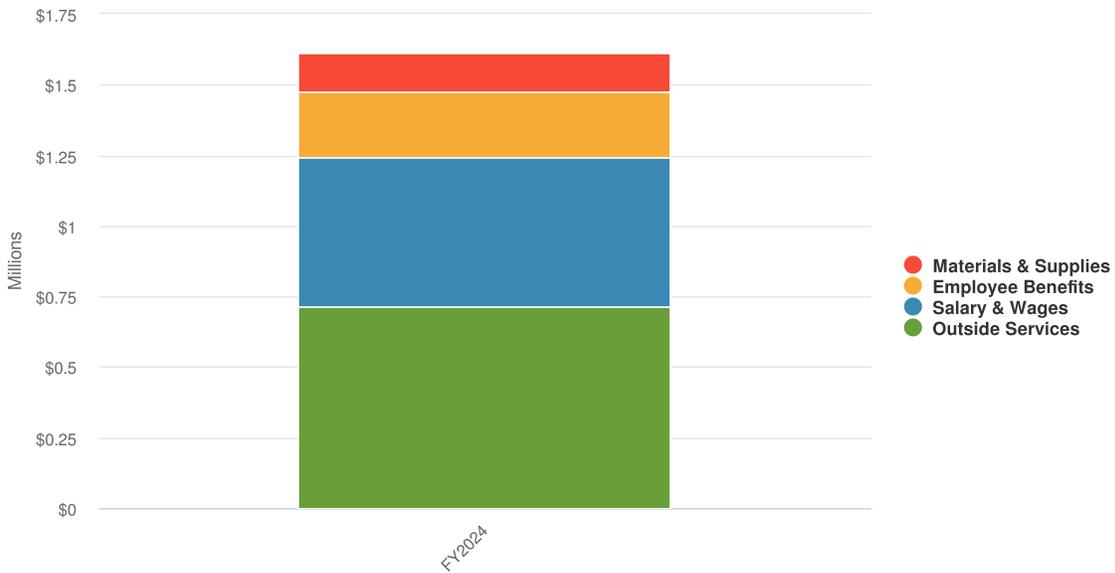
For the Budget of FY2024, the Public Information & Communications program moved out of the City Manager department and into it's own department with Technology Services.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

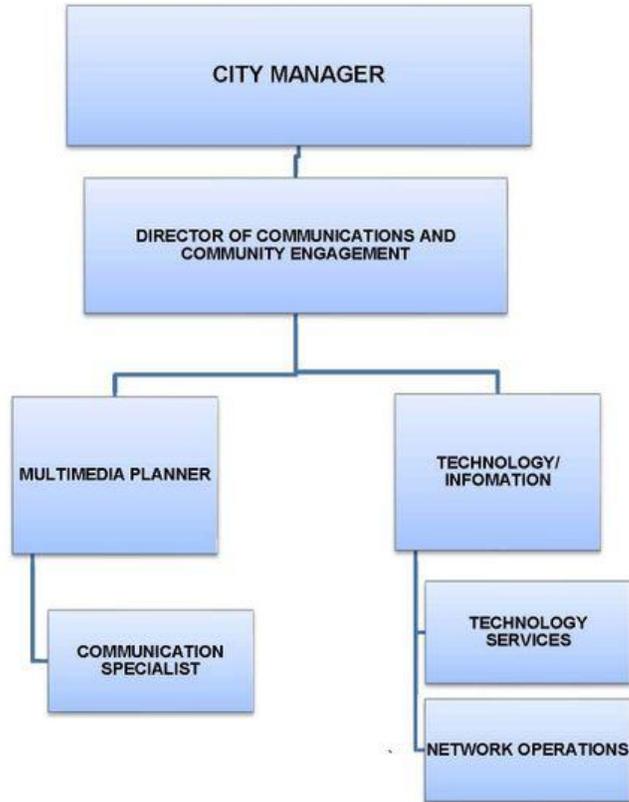


Name	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects				
Salary & Wages				

Name	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Salary & Wages	\$0	\$0	\$526,349	N/A
Total Salary & Wages:	\$0	\$0	\$526,349	N/A
Employee Benefits				
Employee Benefits	\$0	\$0	\$233,627	N/A
Total Employee Benefits:	\$0	\$0	\$233,627	N/A
Materials & Supplies				
Materials & Supplies	\$0	\$0	\$136,274	N/A
Total Materials & Supplies:	\$0	\$0	\$136,274	N/A
Outside Services				
Outside Services	\$0	\$0	\$715,858	N/A
Total Outside Services:	\$0	\$0	\$715,858	N/A
Total Expense Objects:	\$0	\$0	\$1,612,108	N/A

Organizational Chart

COMMUNICATIONS AND COMMUNITY ENGAGEMENT



Public Information and Communications

Mission

To provide effective communications and positive public relations between city government and the community.
To provide effective communications to city employees to ensure quality, responsive and professional customer service.

Core Services

- Communicates public information in an effective, professional and creative manner
- Markets, advertises and promotes the City locally and regionally
- Represents the City on a variety of committees including Council appointed citizens committees and community-wide projects and events
- Produces and disseminates a variety of publications, press releases, and public information for the City
- Provides writing, design, photography and other graphic services for print, digital, and video communication formats
- Manages the City's website, cable channel 19, and social media
- Televises City Council and Planning Commission meetings
- Serves as the Public Information Officer during declared emergencies and for other general city contacts with the media
- Provides special event coordination and promotion. Coordinates public outreach and public meetings

Current Year Activity/Achievements

- Coordinated the Police Tax campaign on the November ballot
- Restructured support staffing on the third floor for efficiency, cost savings and customer service
- Coordinated the Red Rally to welcome Kansas City Chiefs back to Training Camp
- Continued promotion of the community's Imagine 2040 plan as established in City Council's goals and initiatives
- Scripted and produced a video for the mayor's annual State of the City address.
- Further expanded the utilization of social media as a method of communications

Budget Challenges/Planned Initiatives

- Coordinate efforts to establish and oversee the 5-year CIP citizens committee and campaign
- Work with community partners to expand Chiefs Training Camp experience
- Create public information campaigns to raise awareness for city services and community priorities
- Create ways to improve engagement with the community
- Continue efforts to improve communications with employees
- Continue efforts to improve external communications with the community

Technology Services

Mission

Provide ready access to municipal government information via the City's PC-based computer network by providing network connectivity in order to assist other city departments with the development, implementation and use of various software systems.

Core Services

- Provide data/voice/video services to over 600 staff at 30 locations.
- Maintain minimum standards for desktop hardware, a varied and diverse software environment, and network connectivity to make it all work.
- Management/Administration of all devices, including desktops, laptops, cell phones and other mobile devices, and the Avaya VOIP phone system.
- Plan, manage, and maintain the network environment to maintain and enhance security, reliability, availability and performance.
- Provide "on demand" service and support for system and security administration; problem resolution or coordination; research into possible software/hardware acquisitions; and information requests regarding the same.
- Provide timely assistance and/or information in response to requests.
- Meet the requirements of replacing/upgrading PCs, printers, services and other equipment as needed through a funding mechanism based on a per PC charge.
- Maintain GIS data for access by City employees.
- Maintain compliance standards, such as CJIS and HIPAA.

Current Year Activity/Achievements

- Completion of a comprehensive assessment of the City of St Joseph's security posture and technology infrastructure.
- Streamlined agenda and meeting management to electronic process through the Civic Clerk project.
- Stabilized the Public Safety server infrastructure by deploying new Pure Storage solution.
- Completed implementation of all foundational technology needs to move from on premise email to Office 365.
- Implementation of IBM Security MaaS360 for more visibility and management to protect city mobile devices.
- Partnered with Windstream to transition traditional copper based T1 lines to fiber optic landline technology and hardware refresh.
- Improve interoperability of internal department operations and optimize online services for citizens for permitting, planning and zoning, licensing, inspections, and code enforcement through the Civic Gov software project.
- Improve employee hardware performance through a structured imaging process and solid state drive refresh.
- Expand the use of technology resources to include an inventory system for parks facilities while improving the end user online experience through the Civic Rec project.

Budget Challenges/Planned Initiatives

- Strive for technology centralization for more efficient technology management, security, and cost reduction.
- Participate in ArcGIS Roadmap Workshop designed to help the city improve business operations by aligning GIS capabilities to business practices focusing on identifying business priorities and challenges.
- Assess and capitalize on existing technology software to ensure that utilization is maximized and end user training is provided.
- Identify and implement file level auditing solution to meet state security mandates.
- Exchange hybrid configuration project to move from on premise Exchange 2016 to Exchange Online.
- Site survey and hardware assessment for wireless network to improve performance and reliability of both employee and guest connectivity.
- Hardware refresh for on premise backup strategies and movement to cloud storage for disaster recovery efforts.
- Upgrade Municode to display our Code of Ordinances in a more user-friendly manner.
- Identify grant funding sources for growing technology needs.
- Develop an internship program to expand perspective on organizational technology issues, help complete time consuming tasks, and identify suitable candidates for future position openings.

Performance Statistics

- Maintain a data network consisting of approximately 700 devices spread out over 31 locations. This includes desktops, laptops, printers, switches, and routers.
- Maintain VOIP desktop phones, cell phones, tablets, and other mobile devices, accounting for over 300 more devices.
- More than 35TB of data to manage.

Human Resources

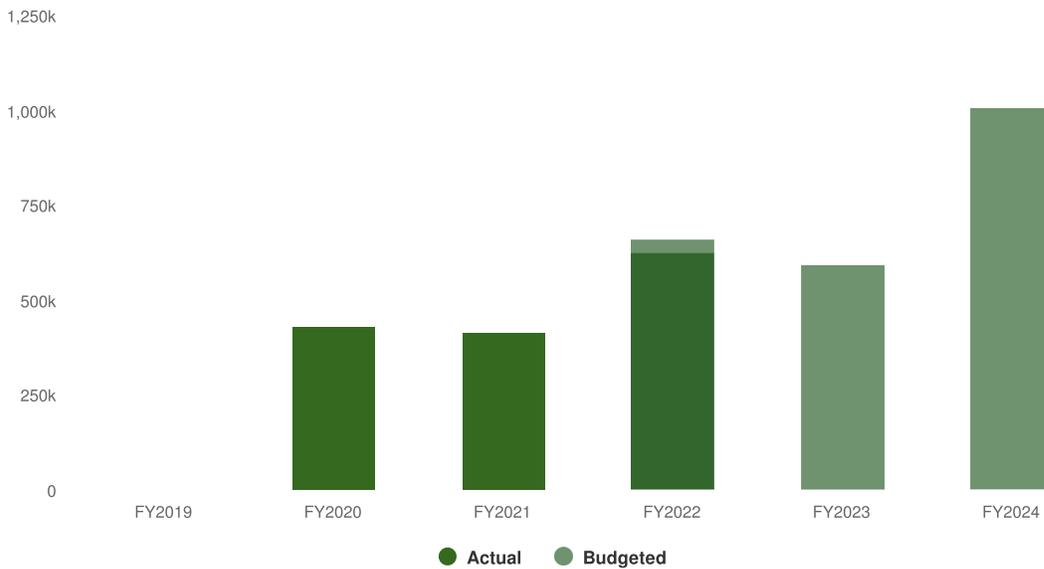
Amy Cohorst
Human Resources Director

This division assists other City departments in hiring and maintaining qualified individuals through the basic staff services of employee recruitment, in-processing, evaluation, benefits administration, labor relations, examinations, position and pay administration, employee records maintenance, training and development, employee and retiree assistance.

Expenditures Summary

\$1,008,186 **\$413,376**
(69.50% vs. prior year)

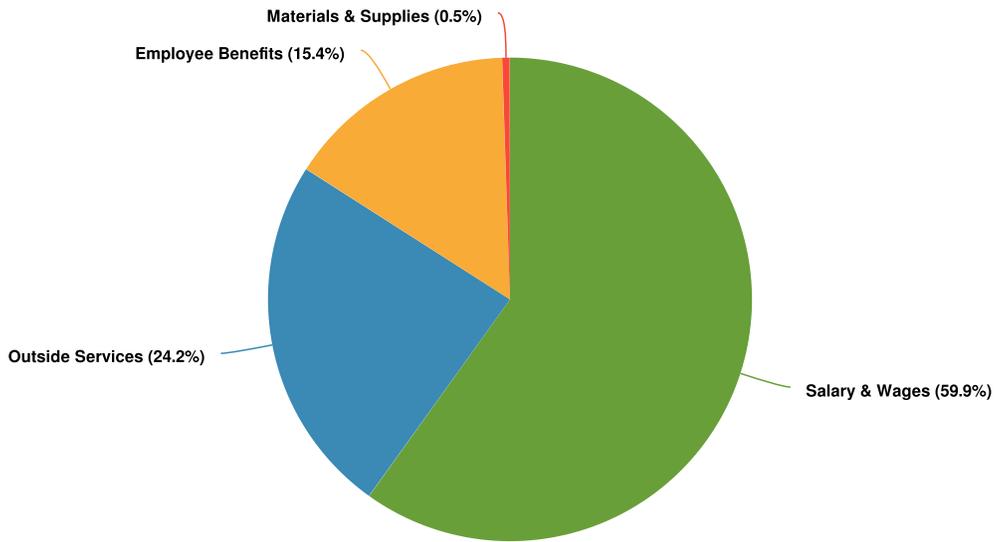
Human Resources Proposed and Historical Budget vs. Actual



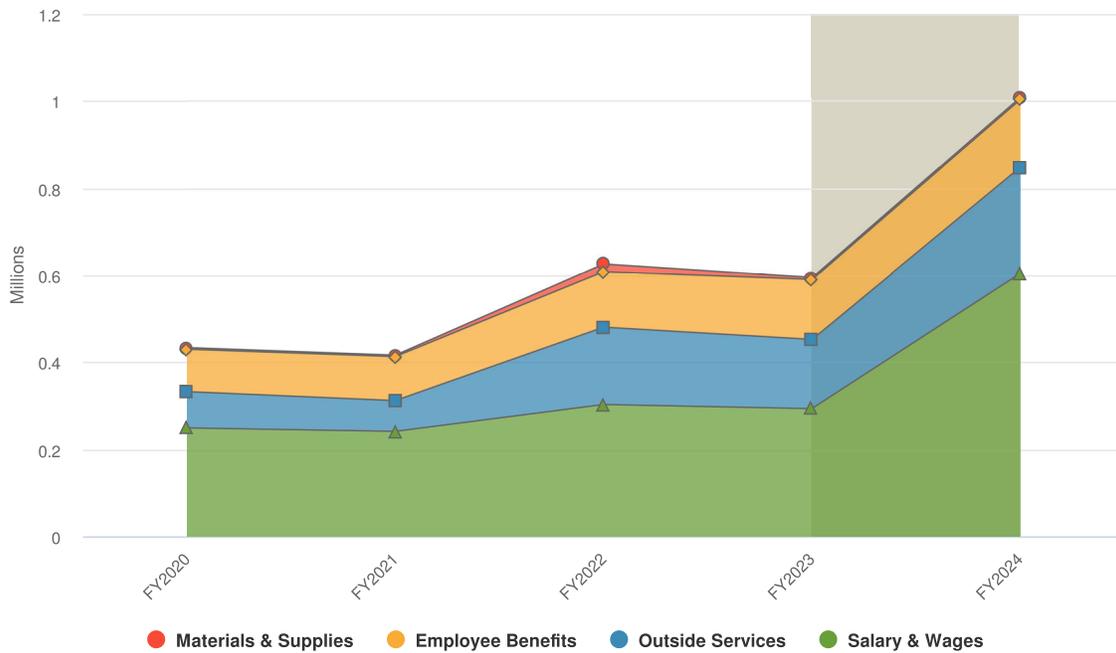
Human Resources changed programs in FY19 when moving from a different department.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

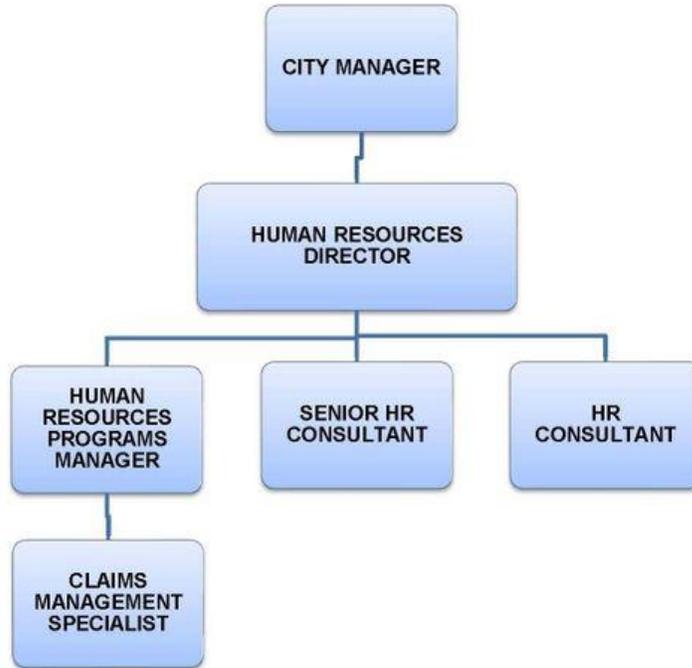


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$302,954	\$293,417	\$293,417	\$293,417	\$603,899	105.8%
Total Salary & Wages:	\$302,954	\$293,417	\$293,417	\$293,417	\$603,899	105.8%
Employee Benefits						
Employee Benefits	\$127,734	\$137,968	\$137,968	\$137,968	\$155,373	12.6%
Total Employee Benefits:	\$127,734	\$137,968	\$137,968	\$137,968	\$155,373	12.6%
Materials & Supplies						
Materials & Supplies	\$17,761	\$4,330	\$4,330	\$2,700	\$5,249	21.2%
Total Materials & Supplies:	\$17,761	\$4,330	\$4,330	\$2,700	\$5,249	21.2%
Outside Services						
Outside Services	\$177,696	\$159,095	\$159,095	\$157,745	\$243,665	53.2%
Total Outside Services:	\$177,696	\$159,095	\$159,095	\$157,745	\$243,665	53.2%
Total Expense Objects:	\$626,145	\$594,810	\$594,810	\$591,830	\$1,008,186	69.5%

Organizational Chart

HUMAN RESOURCES



Human Resources

Mission

The Human Resources Department is committed to providing services that foster a safe, healthy and productive work environment that is characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect in order to recruit, retain and develop the diverse talent needed to support the organization.

Core Services

- Conduct all position recruitments including advertising, screening and testing.
- Maintain Human Resources Information System.
- Administer an employee benefit package and coordinate employee benefit events.
- Provide New Employee Orientation.
- Maintain city-wide classification system.
- Oversee policy administration, employment & labor laws, HR records and other HR functions.
- Collaborate with Accounting on payroll services.
- Participate on the City's Labor Relations Negotiating Teams.
- Provide direction and assistance to departments on policies, procedures, disciplinary matters, hiring procedures, etc.
- Maintain an organization wide training program.

Current Year Activity/Achievements

- Advised and assisted supervisors with disciplinary and other employment & benefit related questions, concerns & issues.
- Advised employees and supervisors on policies, procedures, practices, benefits and other employment related matters.
- Administered employee benefits plans: health, dental, life, vision, LTD, supplemental life Cancer, Universal Life, dependent life, three pension plans, FLEX DECAF, EAP, MOST, two 457 deferred comp plans, ROTH IRA, etc. and reconciled monthly statements.
- Performed annual Personnel Manual review and revisions.
- Conducted police entry level written and physical agility tests and fire entry level written tests.
- Conducted police and fire promotional level testing.
- Coordinated flu shots and FML paperwork and leave balances.
- Worked with CBIZ to renew health insurance with Blue Cross Blue Shield.

Budget Challenges/Planned Initiatives

- Overall review and update of city wide job descriptions RFP issued.
- Implement benefit renewals for health, dental, vision, LTD, life and dependent/supplemental life.
- Strive to meet increased regulatory requirements and the ACA.
- Invest in training and development to maintain a productive workforce.

Performance Statistics

- 77 Entry level and promotional tests for police and fire.
- 2057 Applications reviewed and 177 Jobs posted.
- 119 New full-time hires processed and set up
- 91 Other than full-time hires set up.
- 1011 Personnel Action Forms handled.
- 20 Retirement Applications facilitated.
- 85 FMLA applications processed.

Risk Management

Mission

To continually monitor and evaluate City operations in order to manage and mitigate the associated risks through aggressive management and administration of the City's Property/Casualty Insurance Program, Sewer Backup Reimbursement Program, the Self-Insured Workers' Compensation Program, Drug/Alcohol Testing Program and Safety/Loss Control Programs.

Core Services

- Coordinates with City Manager and Directors on organizational development and implementation of administrative vision, mission, and values.
- Investigate liability claims asserted by members of the public and initiate appropriate response procedures.
- Manage the City's risk financing methods such as the procurement of insurance policies and self-insurance programs.
- Assist the Legal Department with litigation strategies in response to liability causes of action.
- Process insurance or reimbursement claims for damage to City property, whether damage results from an insured cause of loss through City operations or damage caused by members of the public.
- Investigate occurrences and submit State-required reports for all work-related injuries and manage associated workers' compensation claims with assistance from contract third party administrator and legal counsel.
- Manage the City's risk transfer methods related to contract services and special events.
- Administer the City's Drug/Alcohol Testing Program.
- Provide assistance to departments related to safety/loss control policies and initiatives through employee meetings, training programs and resources.

Current Year Activity/Achievements

- Worked with agents and insurance companies to process property/casualty renewals.
- Conducted site visits and interviews for investigation of claims.
- Attended meetings and work sessions to present and discuss matters of insurance, claims, and policy matters.
- Provided annual claim and operational statistics, including financial information to the State and other agencies; as required to maintain self-insurance authority for the Workers' Compensation Program.
- Reviewed contracts and event permits.
- Coordinated activities associated with workers' compensation claims (e.g. processing claim, authorizing medical treatment, referrals, payroll & settlements).
- Submitted property and liability claims and coordinated with claims administrators and all liability insurance carriers on matters related to claims, lawsuits and other actions filed with them.
- Maintained Certificates of Insurance.
- Coordinated drug & alcohol testing and EAP referrals.

Budget Challenges/Planned Initiatives

- Develop and implement innovative safety communication strategies that include training elements specific to departmental operations and equipment through the use of available technologies.
- Coordinate department applicable HR & RM training opportunities.
- Establishing an effective Safety/Loss Control Program with limited staffing.
- Effective incident investigation with limited staffing.
- Managing Drug & Alcohol program including more safety sensitive positions and testing within budget constraints.
- Increasing Safety Awareness through development of Safety Meetings in all departments.
- Managing and disseminating organizational development opportunities with limited staffing and resources.
- Increase engagement between HR/RM and all departments.

Performance Statistics

- Responded to 76 liability (including sewer) incidents. (CY22)
- Processed 19 subrogation incidents. (CY22)
- Processed 236 employee workers' compensation injuries (165 incidents, 71 claims) (CY22)

Legal

Lisa Robertson

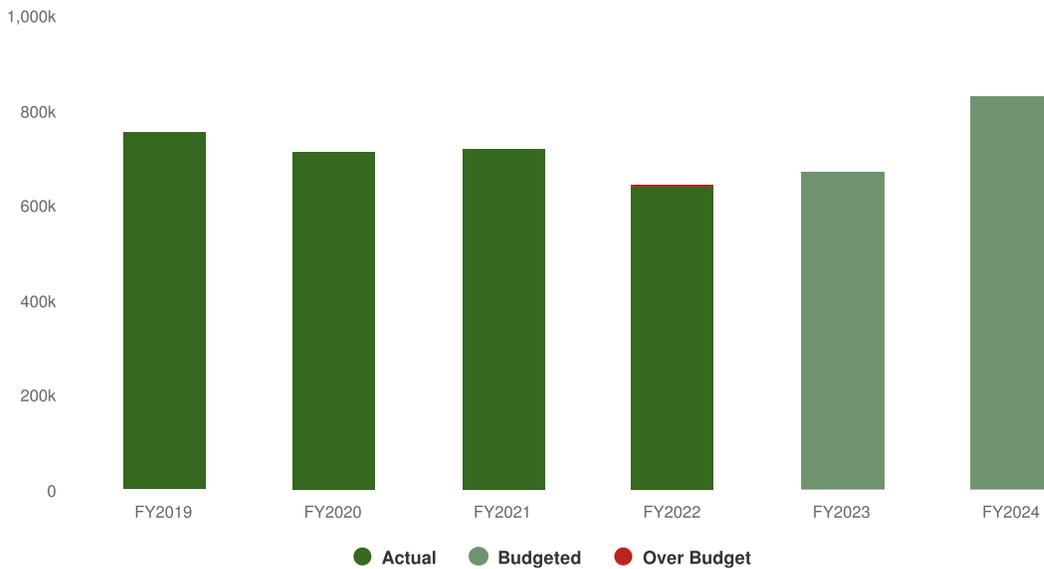
City Attorney

Legal staff conduct litigation involving the City, prepare and enforce City ordinances and resolutions, render legal opinions and advice, and draft City contracts, leases and other legal documents. The City Prosecutor represents the City when individuals are seen in Municipal Court for citations issued by a city department for violations of state or municipal laws and codes.

Expenditures Summary

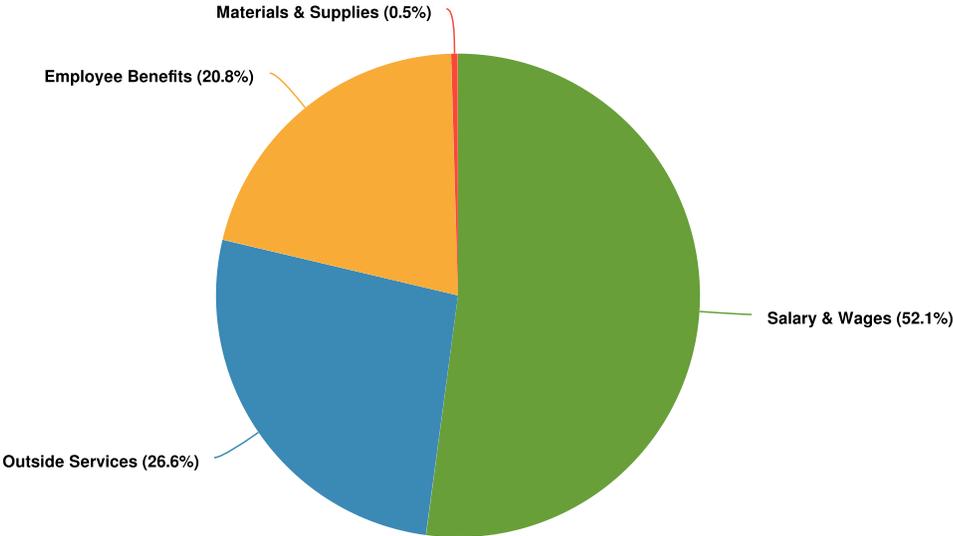
\$829,628 **\$159,945**
(23.88% vs. prior year)

Legal Proposed and Historical Budget vs. Actual

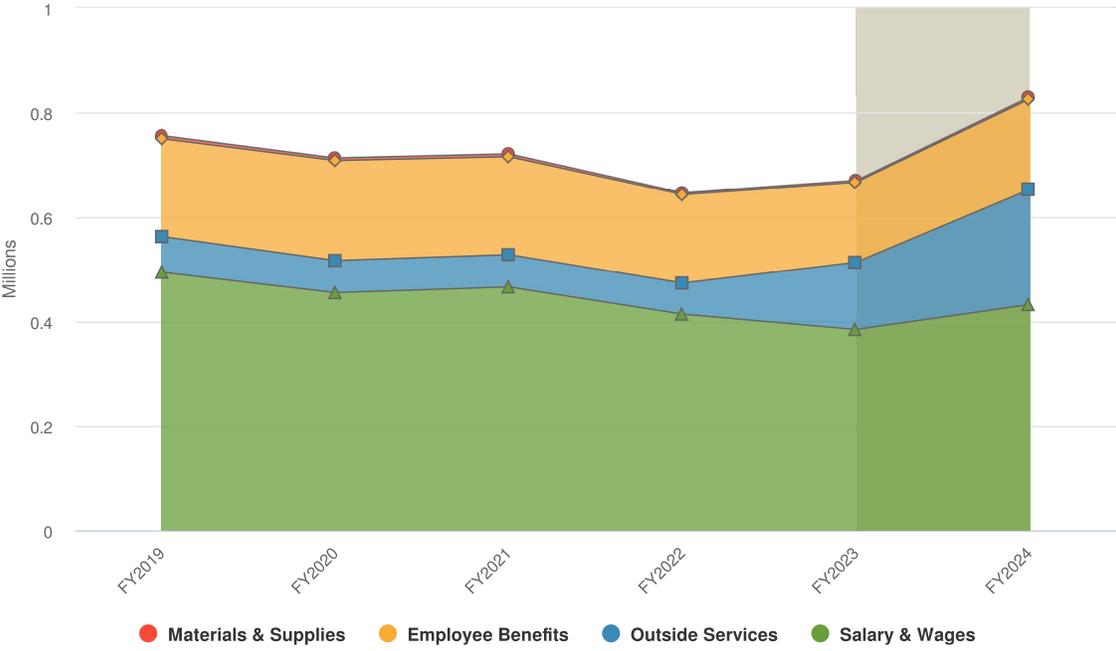


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$414,237	\$441,111	\$384,671	\$384,671	\$432,397	12.4%
Total Salary & Wages:	\$414,237	\$441,111	\$384,671	\$384,671	\$432,397	12.4%
Employee Benefits						
Employee Benefits	\$169,731	\$175,972	\$153,234	\$153,234	\$172,756	12.7%
Total Employee Benefits:	\$169,731	\$175,972	\$153,234	\$153,234	\$172,756	12.7%
Materials & Supplies						
Materials & Supplies	\$3,126	\$3,600	\$3,600	\$3,600	\$3,770	4.7%
Total Materials & Supplies:	\$3,126	\$3,600	\$3,600	\$3,600	\$3,770	4.7%
Outside Services						
Outside Services	\$58,922	\$49,000	\$128,178	\$129,178	\$220,705	72.2%
Total Outside Services:	\$58,922	\$49,000	\$128,178	\$129,178	\$220,705	72.2%
Total Expense Objects:	\$646,016	\$669,683	\$669,683	\$670,683	\$829,628	23.9%

Organizational Chart

LEGAL



Legal Administration

Mission

To provide effective and timely legal representation and advice to the City Council and City Administration. The office represents the City in legal controversies and is committed to minimizing legal exposure and potential liability.

Core Services

- Represent the City Council, City Administration, operating departments, and specified Boards and Commissions in all matters of law pertaining to their official duties.
- Assist departments with preparing ordinances, resolutions, contracts, leases, and other documents.
- Assist departments with ensuring compliance with terms and conditions set forth in legal documents.
- Represent the City in litigation and monitor the activities of outside counsel retained to assist with litigation and other complex matters.
- Prosecute Municipal Court violations through the City Prosecutor's Office, which files charges and makes recommendations, as necessary and appropriate under the applicable facts and circumstances.
- Attend regular and special meetings, as well as identified work sessions, of the City Council; attend meetings of specified Boards and Commissions.
- Maintain up-to-date information on legal issues facing municipalities and ensure that the City is in compliance with newly-enacted State and Federal legislation.
- Assist with developing an official position on proposed legislation and work in conjunction with outside professionals to monitor proposed legislation for the purpose of advising City directors on legislation that might affect the City in general, as well as their department, in particular.
- Assist in the investigation and evaluation of employee-related issues and concerns.
- Assist with the annual review and update of the City's Personnel Manual and act as a member of the City's labor negotiation teams.

Current Year Activity/Achievements

- Advised City officials on ARPA related matters and developed individual funding agreements and evaluations associated with projects approved by the City Council.
- Developed new Code of Ordinance and Personnel Manual language to address the approval of "Amendment 3" to the Missouri Constitution, related to the rules and regulations that now apply to the use of marijuana.
- Revamped outdated language contained in Master Services Agreements, developed associated work order, change order, and emergency work authorization forms, and modified corresponding language in the Code of Ordinances related to procurement for the purpose of providing a uniform set of documents for use across all City departments and divisions.
- Reviewed and updated numerous contracts for services, purchases, and real property transactions, including a large volume from Parks Department resulting from the projects funded through the Parks Tax, as well as the Public Works Department resulting from projects funded through the Bonds for Bridges initiative. Assisted Land Bank with proper titling of properties purchased at the annual tax sale.
- Assisted outside counsel on matters including, but not limited to, cell tower litigation, environmental litigation related to HPI, and opioid settlements.
- Provided primary staff support for Human Rights Commission.
- Provided legal guidance and worked cooperatively with Risk Management Division to decrease the risk of valid claims and litigation, resulting in minimal active litigation cases.
- Successfully represented the City in litigation and administrative hearings, including, but not limited to, collection of (i) funds owed to the City by businesses and individuals with unpaid sewer bills and (ii) penalties related to property maintenance violations. Provided quarterly litigation reports to the City Council and Administration.
- Monitored new legislation and other changes in the law and reported such changes to other City officials.
- Prosecuted Code of Ordinance violations in municipal court.

Budget Challenges / Planned Initiatives

- Inability to hire a qualified, suitable attorney to fill the position of Assistant City Attorney for more than one
- Conduct a broad review of the Code of Ordinances and evaluate language that has not been updated.

Performance Statistics

- Monitored over 75-100 contracts, leases, and other legal documents.
- Responded to requests for legal assistance; responding, typically within a week of the request, with the goal of responding to all requests within two weeks.
- Managed risk in conjunctions with the Risk Management Division, to minimize the number of valid claims brought against the City.
- Monitored evolving state and federal legislation to ensure local compliance.
- Attended most work sessions, board and commission meetings and assisted with follow-up tasks.

Finance

Dawn Lanning
Interim Finance Director

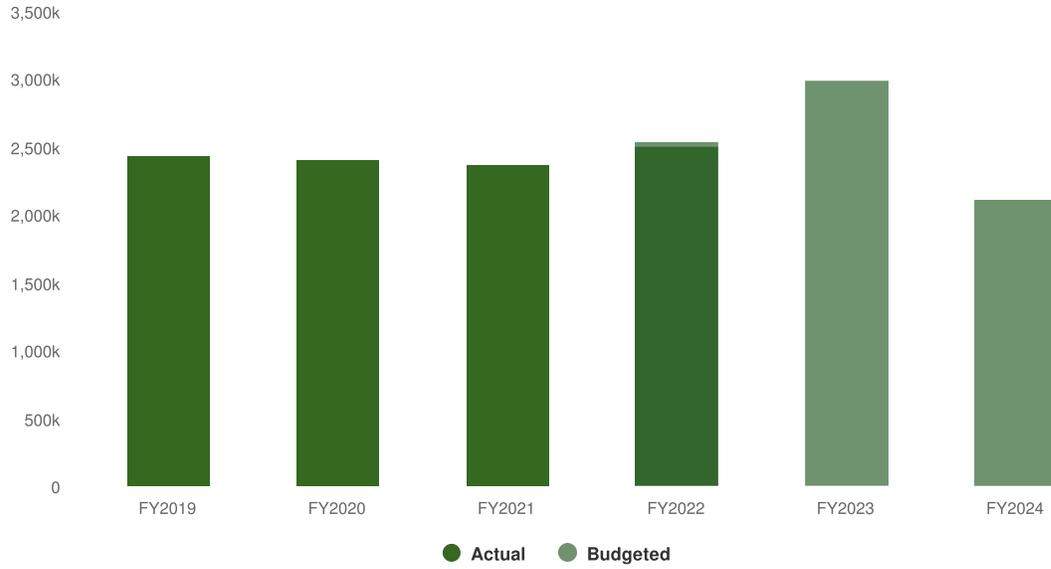
Programs within the Finance Department include:

- **Administration & Budget** - Staff assist city management in the allocation of public resources to meet the service, program and facilities needs and expectations of the community, as determined by the Mayor and Council, in accordance with federal/state/local statutes. Develop information that demonstrates the impact of decisions on the City's financial policies and the City's goal of maintaining a high level of quality services. Prepare the Annual Operating and Capital Budgets as well as the Five-Year CIP Plan. Administer all financial aspects of the City's TIF and TDD projects. Provide oversight and direction to the Finance Department personnel.
- **Customer Assistance** - Assists the Licensing and Permit state with renewal of business licenses, liquor license, health permits. They provide cash receipting services and perform collections for special tax billings, sewer utility billings, parking citations and permits, etc. Staff also issues garage sale permits, bus and parking passes while managing the city's sidewalk grant program.
- **Utility Billing** - As of October 2012, the City took over billing its sewer customers from the water company. Utility Billing staff strive to provide accurate and timely utility billing statements. Research requests to correct billing errors. Verify sewer billing accuracy. Offer prompt and courteous customer service when contacted for information, whether by phone, e-mail or in person.
- **Accounting** - the staff aim to safeguard city assets; check accuracy and reliability of data; provide management with timely, accurate and meaningful financial information, promote operational efficiency, effectiveness, and economy. The City's annual budget development/process, a reflection of the priorities and goals of the city's elected officials, a map for anticipated revenues and expected expenditures and capital improvements for the upcoming fiscal year is included as well. The staff continues to achieve an unqualified (clean) audit opinion on the Annual Comprehensive Financial Report.
- **Purchasing** - Ensures public confidence in municipal government procurement through compliance with established federal, state and local procurement statutes; by communicating effectively with City staff and outside vendors; and by providing staff with the training and tools necessary to execute the procurement function at the highest professional level.

Expenditures Summary

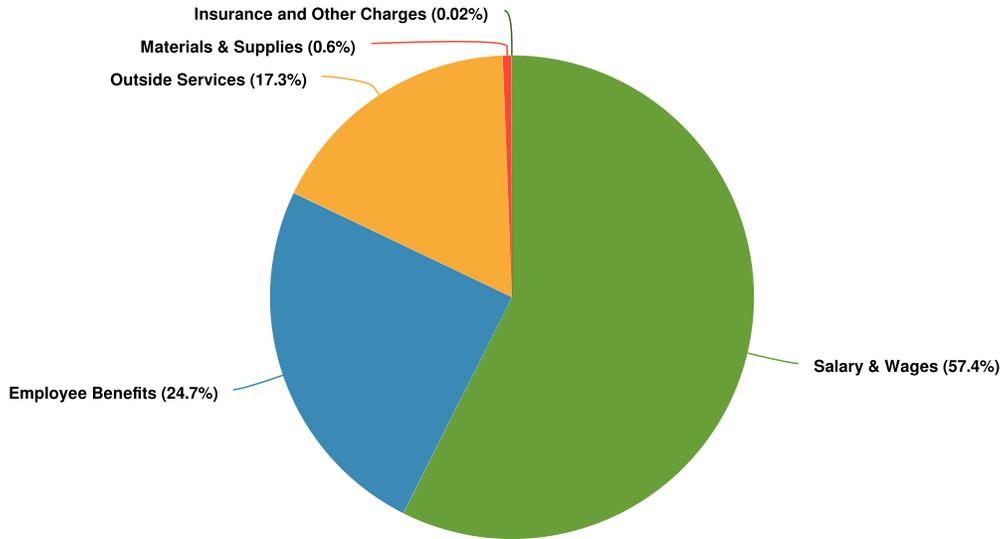
\$2,109,503 **-\$883,703**
(-29.52% vs. prior year)

Finance Proposed and Historical Budget vs. Actual

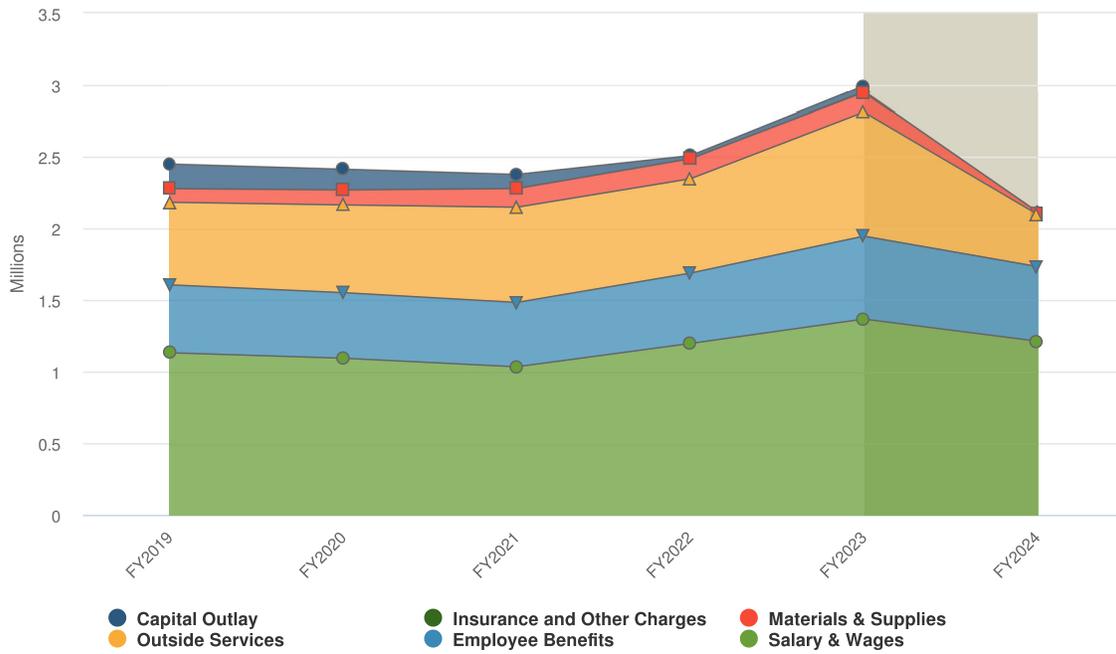


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

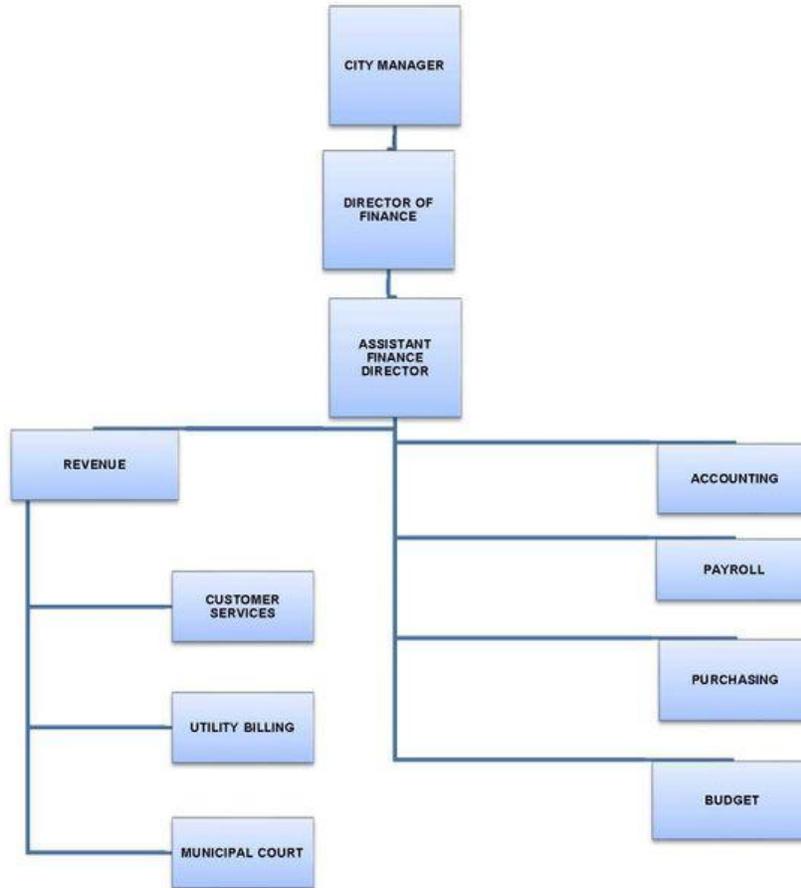
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$1,195,116	\$1,315,136	\$1,365,561	\$1,365,561	\$1,211,402	-11.3%
Total Salary & Wages:	\$1,195,116	\$1,315,136	\$1,365,561	\$1,365,561	\$1,211,402	-11.3%
Employee Benefits						
Employee Benefits	\$491,277	\$561,797	\$578,568	\$578,568	\$520,766	-10%
Total Employee Benefits:	\$491,277	\$561,797	\$578,568	\$578,568	\$520,766	-10%
Materials & Supplies						
Materials & Supplies	\$140,791	\$152,730	\$140,470	\$136,090	\$12,393	-91.2%
Total Materials & Supplies:	\$140,791	\$152,730	\$140,470	\$136,090	\$12,393	-91.2%
Outside Services						
Outside Services	\$658,043	\$803,497	\$864,717	\$864,818	\$364,552	-57.8%
Total Outside Services:	\$658,043	\$803,497	\$864,717	\$864,818	\$364,552	-57.8%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Outlay						
Capital Outlay	\$21,023	\$0	\$43,500	\$43,500	\$0	-100%
Total Capital Outlay:	\$21,023	\$0	\$43,500	\$43,500	\$0	-100%
Insurance and Other Charges						
Outside Services	\$619	\$390	\$390	\$390	\$390	0%
Total Insurance and Other Charges:	\$619	\$390	\$390	\$390	\$390	0%
Total Expense Objects:	\$2,506,870	\$2,833,550	\$2,993,206	\$2,988,927	\$2,109,503	-29.5%

FINANCE DEPARTMENT

The Finance Department provides staff support to other City services relating to personnel matters, financial services and analysis. The department also provides customer service in its Customer Assistance, Municipal Court and Utility Billing divisions.

These operations are funded through the local general sales tax, property taxes and other general fund revenue sources. Over 60% of these services are funded through reimbursements from the Enterprise Funds indicating the level of support provided to each and/or from revenues generated by the programs.



Administration & Budget

Mission

To preserve the City's strong financial condition by creating a responsible financial strategy, effectively managing the City's resources. To assist city management in the allocation of public resources to meet the service, program and facilities' needs and expectations of the community, as determined by the Mayor and Council, in accordance with federal/state/local statutes and generally accepted accounting principles. Provide oversight and direction to the Finance Department personnel.

Core Services

- Provide financial policy, cash management, debt management for the City.
- Monitor City's financial condition and provide financial strategies to ensure fiscal solvency.
- Prepare monthly, quarterly and annual financial reports that provide City Council, City staff and the public with the financial information necessary to make informed choices and decisions.
- Provide consistent, cohesive budget planning, implementation, and administration. Oversee preparation of the annual Operating and CIP budgets as well as the Five Year CIP plan.
- Monitor daily revenue deposits of departments outside of City Hall. Enter revenues into the general ledger.
- Management and control of City revenues and accounts receivable, including the financial requirements related to the City's Special Allocation Fund(TIF, TDD, CID, and EDC programs). Track, review and monitor TIF reimbursable expenses to Developers per Redevelopment Agreements and prepare and file TIF reports with the Missouri Department of Economic Development.
- Track and review Buchanan County annual tax billing and monthly collection reports and disbursements. Work with the Buchanan County Assessor's office to ensure compliance with Enterprise Zone, Chapter 100, Chapter 353 tax abatements.
- Reporting and monitoring past due accounts and Collection Agency reporting.
- Maintain the data base for the parking ticket program and manage the collection process, including issuance of summonses to Municipal Court.

Current Year Activity/Achievements

- Prepared annual indirect cost plan.
- Improved Annual Budget processes to streamline department submissions.
- Complete closing of two TIF areas and bond payoffs - Triumph Foods and North County Shoppes
- Reporting of collections activity for Special Assessments, Administrative Penalties and Sewer Receivables including monthly listings provided to City's Collection Agency
- Worked with city departments, city manager, and city council to finalize the 2023 budget.
- Continued Central Square upgrades for workability for city employees.
- Implement budget planning software to streamline and enhance the entire budget process and presentation.
- Implement Springbrook Cirrus Cloud Migration.

Budget Challenges/Planned Initiatives

- Careful monitoring of city revenues & expenditures; preparing for the challenges facing the City from legislative sources and other economic conditions that may arise.
- Continue development of reporting and reconciliation between Springbrook cash receipts/utility billing processes with financial software system - Central Square.
- Continue auditing utility billing system by adding accounts to City's GIS to track those areas that appear unserved by City sewer system.
- Overcome staff shortage and provide professional assistance and information to our customers.
- Monitor the State of Missouri Local Government Expenditure Database for changes in future disclosure requirements.
- Develop strategies for improved communications and internal controls.
- Communicate federal grant requirements with departments to reduce findings.
- Streamline cash flow for the city to meet daily as well as future cash demands.
- Implement recommendations from the Financial Process Assessment.
- Strive to meet the Fund Balance Policy reserve guidelines.

Customer Assistance

Mission

Provide excellent customer service for business license renewals and payments for sewer utility, parking tickets, bus passes, and all other services provided by customer assistance clerks for other city departments. Provide a positive attitude to both external and internal customers.

Core Services

- Provide prompt, accurate and courteous customer service.
- Help customers in understanding, completing and processing of sewer user fee, parking tickets and other billings.

- Maintain proper cash handling protocols in order to comply with auditing practices.
- Maintain real estate ownership records provided by the County.
- Support other city departments by collecting sewer utility payments; processing business license and annual permit renewals.

Current Year Activities/Achievements

- Assist Utility Billing staff with customer service questions, payments, etc. to reduce the delinquency rate on sewer utility bills.
- Assist Building Development and Property Maintenance staff in billing of liens, administrative penalties and other miscellaneous billings.

Budget Challenges/Planned Initiatives

- Collection efforts continue for liens and administrative penalties with delinquent notices, and finally forwarding to City's contracted collection agency.
- Utility Billing collection efforts, which include termination of water services (after 30-day collection notice). The division utilizes the services of a regular part-time person 25-28 hours per week..
- Staff continued to see an influx of walk-in traffic, as well as customer inquiries by phone for payments, questions about using the website, etc.

Water Protection Utility Support Services

Mission

Provide accurate and timely utility billing statements. Research requests to correct billing errors. Verification of sewer billing accuracy. Offer prompt and courteous customer service when contacted for information whether by phone, email or in person. Provide timely listing to collection agency for those accounts closed, but with balances due.

Core Services

- This division generates the monthly utility billing statements for the users of the City's sewer system.
- Citizens' contact for questions regarding sewer billings. Research possible account adjustments.
- Reconciles the Sewer billing system with General Ledger and prepares journal entries to account for monthly adjustments to billings.
- Prepare Aging reports on utility accounts receivable and follow collection procedures per City ordinance and State Statutes.
- Audit of Missouri American weekly data files to GIS and current billed records to ensure all accounts are being billed.
- Provide back-up and assistance to the other divisions as necessary.

Current Year Activities/Achievements

- Collection policy updated and passed City Council per Special Ordinance No 10050 (2/7/22).
- Migration of Springbrook software (City server) to Springbrook Cirrus cloud
- Greater staff turnover - Training staff to utilize all software system.

Budget Challenges/Planned Initiatives

- Enhance procedure manual regarding billings, adjustments, collections etc. regarding sewer billing/collection process.
- Further communicate the enhanced Customer Service options for sewer payments via citizen interactive voice response (IVR) system, online payments and contracted outside locations..
- Continue training customer service representatives on acceptance of utility payments and responding to basic utility billing questions.

Performance Statistics

- Average Number of bills generated monthly - FY22 - 26,524; FY21 - 26,509, FY20 - 26,257; FY19 - 26,180; (approximately 540 are Country Club)
- Average Number of monthly lockbox payments - FY22 - 6,152; FY21 - 6,867, FY20 - 6,399; FY19 - 6,983
- Average Number of monthly web payments - FY22 - 6,113; FY21 - 7,297; FY20 - 6,790; FY19 - 5,456
- Average Number of monthly IVR payments (interactive voice response by phone) - FY22 - 2,284; FY21 - 2,681; FY20 - 2,561; FY19 - 2,734
- Average Number of monthly FirsTech payments (contracted vendor in grocery stores) - FY22 - 927; FY21 - 888; FY20 - 828; FY19 - 802
- Paperless Bills Billings processed per month - 1,311 bills saving approximately \$650.00 per month.

Accounting

Mission

Promote confidence in the City's financial operations by providing management with timely, accurate and meaningful financial information and by continuing to achieve an unmodified (clean) audit opinion on the Annual Comprehensive Financial Report (ACFR).

Core Services

- Provide investment and cash management, budget and accounting services.
- Monitor internal controls, debt and lease compliance, and grant reconciliation.
- Conform, comply and implement the City's financial reporting to GAAP standards and statements.
- Provide departments with accurate and timely monthly financial reports/updates.
- Review policies and procedures and update (or develop) as necessary.
- Control and accountability of capital assets.
- Develop annual budget to prioritize department goals in line with City Council.
- Provide superior and professional customer service to outside vendors, other department employees, City Manager, and City Council.

Current Year Activity/Achievements

- Received an unmodified (clean) audit opinion on the City's ACFR and received the GFOA distinguished ACFR Reporting award for the 32nd consecutive year.
- Reconciled 37 funds including the General fund, twelve (12) special revenue funds, 1 capital project fund, 1 debt service fund, six (6) enterprise funds, two (2) internal service funds, twelve (12) agency funds, and two (2) account group funds.
- Utilized UBS Financial Services to enhance total portfolio return by means of active portfolio management.
- Communicated with UBS to obtain the highest rate of return with maximum security while meeting the cash flow demands of the City's ARPA Funds and Sewer, Government Obligation and Parks Special Obligation project bond funds.
- Purchased DebtBook, a Debt, Lease, and Subscription-Based Information Technology Arrangement (SBITA) cloud-based compliance software.
- Moved the Payroll responsibilities to the Accounting division within the Finance Department.
- Continued work with departments and recipients of City's ARPA funding in line with compliance guidelines.
- Performed a comprehensive review of Subscription-Based Information Technology Arrangements (SBITA) for the new audit requirement.
- Implemented ClearGov budget planning software to streamline and enhance the entire budget process.
- Established the Police Sales Tax Fund and the National Opioid Settlement restricted program.

Budget Challenges/Planned Initiatives

- Continue to streamline processes and procedures to improve efficiency.
- Develop ClearGov budget planning software to improve centralization, collaboration, and automation of processes and outcomes.
- Keep a close watch on the General Fund, Public Safety, and Parks/Golf revenues, cash and fund balances.
- Ensure ARPA funding is compliant with Federal regulations and Treasury guidelines.
- Evaluate GASB Issued Statements No. 91, 94, 97, 99, 100, 101.
- Provide a solid base for supporting departments with budgeting, cost control, revenue tracking, and compliance of city procedures.
- Implement DebtBook for centralization, automation of processes and procedures, communication visually and interactively, storage, and compliance in a highly collaborative environment. Subscription-Based Information Technology Arrangements.
- Improve cost allocation method to reflect true cost of City divisions and departments.

Performance Statistics

- City's investment portfolio diversified: \$110,951,202, an increase of \$12,825,281 over last year.
- Federal grants reconciled: \$17,830,116, an increase of \$657,335 over last fiscal year.
- Maintained total debt service: \$294,229,959
- Assets capitalized: \$430,778,059
- Police pension investment portfolio monitored: \$35,484,400
- Allocated City wide department costs: \$532,799
- ARPA disbursements: \$6.6 million paid to fifteen (15) approved subrecipients
- Average # of employees paid: Full time - 673 FT; Part time - 204.

Purchasing

Mission

Promote public confidence in municipal government procurement through compliance with established federal, state, and local procurement statutes; by communicating effectively with City staff and outside vendors; and by providing staff with the training and tools necessary to execute the procurement function at the highest professional level.

Core Services

- Provide accounts payable, purchasing and receiving services
- Communicate effectively with City staff and outside vendors to ensure compliance with established federal, state and local procurement statutes.
- Provide multiple channel through which bid openings and requests for proposals can be accessed by vendors, including on-line bid opportunities and vendor listings.
- Maximize efficiencies and cost savings in the procurement of materials & supplies.
- Reduce the City's exposure to financial risk (loss of grant funding) by ensuring construction contractors comply with state and federal prevailing wage laws.
- Increase public confidence in municipal government procurement on the part of the general citizenry through adherence to the adopted Purchasing Policy.

Current Year Activity/Achievements

- Continue efforts within the database to remove inactive vendors and accommodate commodity types or services.

Budget Challenges/Planned Initiatives

- Continue research of on-line bidding platforms in order to transition the City to an electronic bid process in the future.
- Obtain ability to track companies or individuals who are downloading bid documents from the City website.

Performance Statistics

- Number of bids and contract awards processed 115
- Bids and contracts processed within three (3) working days Yes
- Number of "front end" documents developed for capital projects 10
- Number of accounts payable transactions processed 51,877
- Amount of revenue generated by use of City procurement card for large vendor invoice payments \$96,694.39

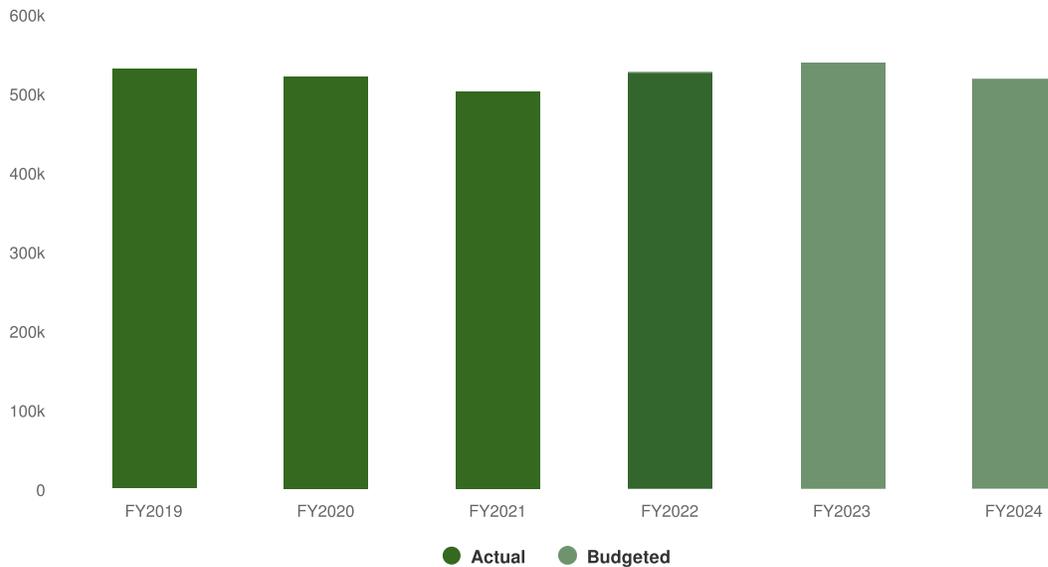
Municipal Court

The Municipal Court upholds municipal codes and ordinances by processing and rendering decisions on cases filed by the City's Prosecuting Attorney. Court support staff, under the direction of the Finance Department, also collect the fines levied by the court, prepare warrants and failure-to-appear notices, schedule bond forfeiture hearings, and transmit monthly reports to the City Clerk, County Circuit Court and State Department of Revenue.

Expenditures Summary

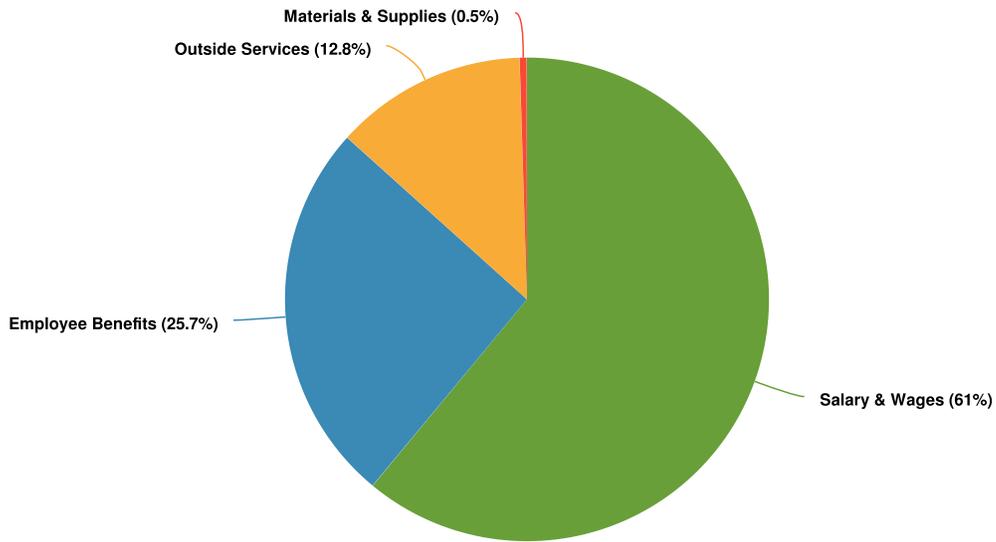
\$518,700 **-\$21,831**
(-4.04% vs. prior year)

Municipal Court Proposed and Historical Budget vs. Actual

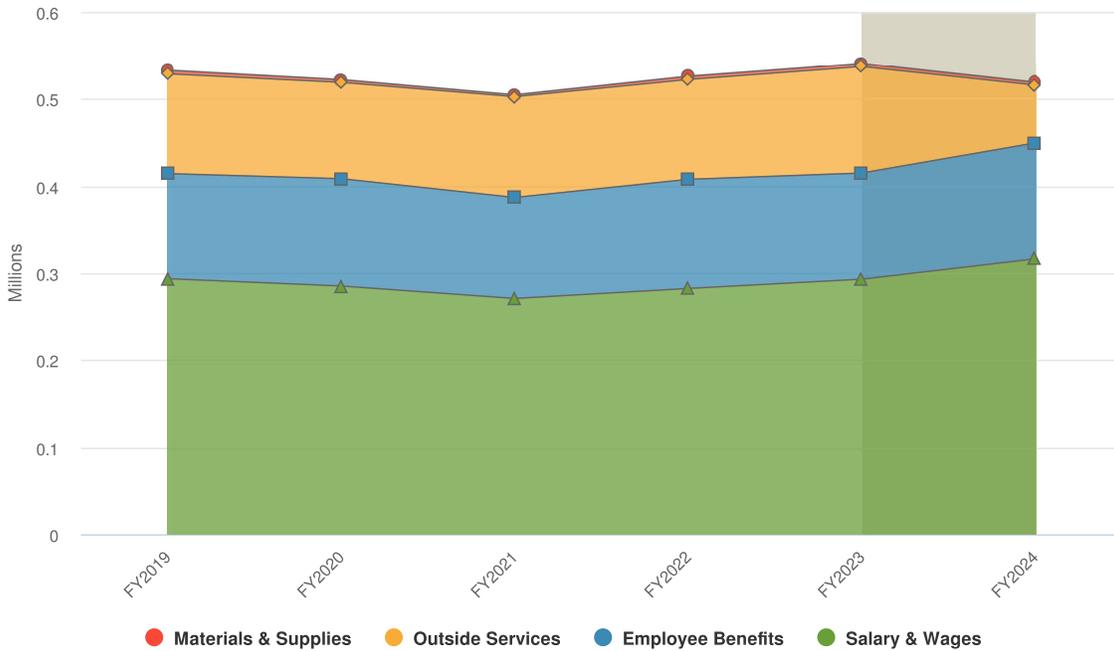


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$282,425	\$293,090	\$293,090	\$293,090	\$316,469	8%
Total Salary & Wages:	\$282,425	\$293,090	\$293,090	\$293,090	\$316,469	8%
Employee Benefits						
Employee Benefits	\$125,317	\$121,895	\$121,895	\$121,895	\$133,107	9.2%
Total Employee Benefits:	\$125,317	\$121,895	\$121,895	\$121,895	\$133,107	9.2%
Materials & Supplies						
Materials & Supplies	\$3,163	\$3,000	\$3,000	\$1,200	\$2,539	-15.4%
Total Materials & Supplies:	\$3,163	\$3,000	\$3,000	\$1,200	\$2,539	-15.4%
Outside Services						
Outside Services	\$114,808	\$122,546	\$122,546	\$117,896	\$66,585	-45.7%
Total Outside Services:	\$114,808	\$122,546	\$122,546	\$117,896	\$66,585	-45.7%
Total Expense Objects:	\$525,712	\$540,531	\$540,531	\$534,081	\$518,700	-4%

Municipal Court Services

Mission

Provide Municipal Court services in a manner that complies with State Statutes, Office of State Courts Administrator (OSCA) and City of St Joseph Code of Ordinances.

Core Services

- Management, collection and control of Municipal Court revenues and accounts receivables - general financial oversight of Municipal Court.
- Prepare warrants, failure-to-appear notices and subpoenas.
- Provide Municipal Court Judge and substitute judges with training necessary for Certification and Provide staff training necessary for obtaining and continuing education required for certification from Missouri Association for Court Administration (MACA).
- Transmit monthly reports to the City Clerk, Buchanan County Circuit Court and Missouri Department of Revenue.
- Enforce administrative policies and procedures as directed by Municipal Court Judge with regard to the judiciary functions of the Municipal Court.
- Comply with judicial orders and/or judicial directives given by the Municipal Court Judge.
- Oversee all internal financial controls and audit functions associated with Municipal Court.
- Coordinate case filings, updates, and dispositions with the City Prosecutor and warrant issuance and update warrant status with the SJPD.
- Provide Court docket for arraignments and trials; schedule specific weekly arraignments and trials for specialized hearings, i.e. Code Compliance, Animal Control, and Spanish-speaking (or other individuals needing a translator).

Current Year Activity/Achievements

- Convert INCODE data to State of MO Show Me Courts.
- Cross-training of staff to allow for staff absences.

Budget Challenges/Planned Initiatives

- Mail out letters to defendants who fail to appear for initial arraignment per State directive.
- Research and implement solution for storage of citation data as required by State Statute.
- Implement Court interface between St. Joseph Police Department, City Prosecutor and Municipal Court.
- Implement "paperlight court" process, reducing the amount of paperwork printed for each case.
- State Legislation continues to limit Court fees and fines.

Performance Statistics

- Further statistical data to be updated with improvements to Show Me Courts software.
- Citations Filed : FY2021 - 10,464; FY2020 - 12,322; FY2019 - 14,523; FY2018 - 12,903; FY2017 - 16,246
- Completed Cases: FY2021 - 11,053; FY2020 - 9,602; FY2019 - 14,204; FY2018 - 4,522; FY2017 - 18,045
- Warrants Issued : FY2021 - 3,677; FY2020 - 2,763; FY2019 - 4,231; FY2018 - 4,549; FY2017 - 3,496
- Warrants Served/Cleared : FY2021 - 3,222; FY2020 - 3,192; FY2019 - 4,222; FY2018 - 4,880; FY2017 - 3,487

Planning & Community Development

Clint Thompson

Planning & Community Development Director

Programs within the department include:

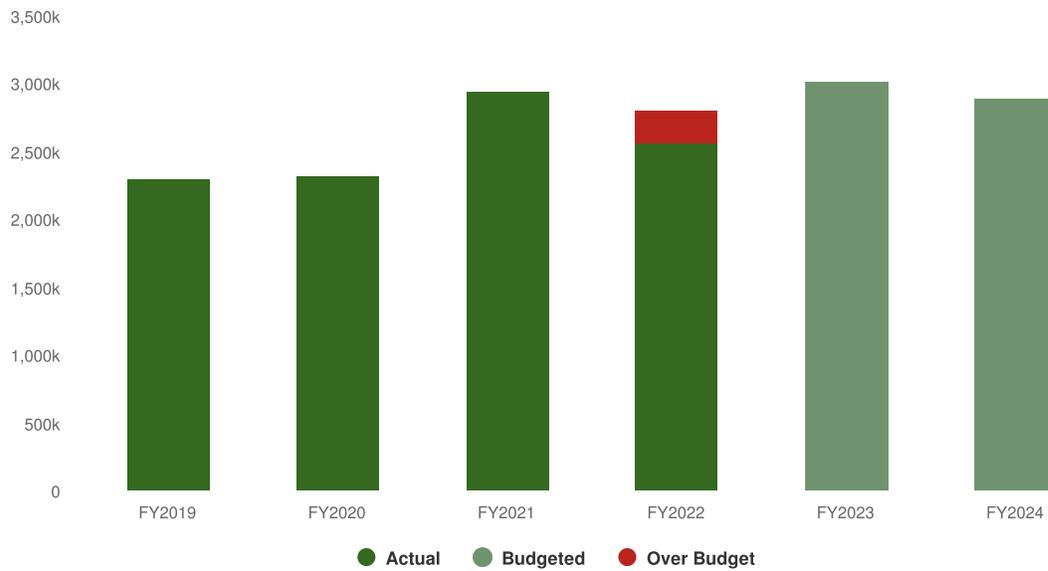
- **Planning & Community Development Administration** - The administrative office provides managerial oversight of planning and zoning, building inspections, property maintenance issues, economic development coordination and federally funded project administration, including the historic preservation functions of the City. Staff oversees permitting, licensing, building inspection, code compliance and development review and coordination. The Special Events Coordinator, makes sure that parades, festivals, and other special events sponsored by a variety of individuals or groups in the community are properly permitted and has met all street and safety concerns. The position also serves City's primary point of contact for all liquor licensing issues.
- **2011 Transient Guest Tax** - Program is used to track the revenue and expenditures of the Downtown/Riverfront Economic Development Tax. This is the additional 3% transient guest tax on hotel/motel rooms as approved by voters. The revenue generated by downtown hotels is to be used for downtown development. Until the end of the 3rd Street Hotel TIF, the only hotel downtown, all the additional revenue generated there goes to pay off that TIF. Revenues generated by hotels/motels outside the downtown area are dedicated to riverfront development projects.
- **Planning** - The City's planning division is responsible for citywide planning and zoning administration, regulating subdivisions, and administering a comprehensive land use plan for the city. The comprehensive land use plan is a blueprint for dealing with physical and economic development and housing initiatives.
- **Community Development Administration** - The program oversees the administration of funding received from the U.S. Department of Housing & Urban Development.
- **Housing & Revitalization** - Provides decent, safe, and sanitary housing for low to moderate income families through coordination, implementation, and monitoring of Community Development Block Grant Emergency Assistance and Home Improvement programs. Staff also coordinate and oversee activities designed to promote the revitalization of St. Joseph's core inner-city neighborhoods. Projects within the NRSA will receive priority funding.
- **Home Program** - This program administers HUD funding in a broad array of eligible housing activities including both home ownership and the expansion of affordable rental housing. The majority of HOME funds are focused on infill construction within the NRSA.
- **Vacant Structure Stabilization** - This program provides non-federal source of funds to eliminate vacant dangerous structures through city demolition or working with property owner to stabilize vacant structures.
- **Land Bank Program** - With approval by City Manager, provides funding for properties related to acquisition or stabilization acquired by Land Bank Board.
- **Public Service Agencies** - Funding is allocated to non-profit organizations in St. Joseph concerned with public issues such as child care, public health, drug and alcohol abuse, recreational activities, domestic violence, and treatment of children with physical and developmental disabilities. Disbursement is determined by a citizen committee charged with evaluating applications for the grant.
- **Building Development Services** - Building Development Services staff oversee review of development plans, perform building plan review, inspection building construction activities and interacts with building and industry organizations in order to promote a vibrant and safe building environment. Through property and construction information, inspections and enforcement the staff verifies construction projects meet appropriate building code standards thereby ensuring public safety.
- **Property Maintenance** - Property maintenance staff work with citizens in an effort to eliminate trash, debris, overgrown weeds and dangerous buildings throughout the city, The staff also provides rodent and mosquito control and rental dwelling inspections.
- **Demolitions** - Through this program, federal funding is used to eliminate slum and blight conditions by securing or demolishing dilapidated, abandoned, or dangerous structures thereby assuring public health and safety. The Historic Preservation Planner also provides historic preservation review compliance for rehab and demolition projects using State and Federal funding.

Expenditures Summary

Includes Planning & Community Development programs within the General Government Function.

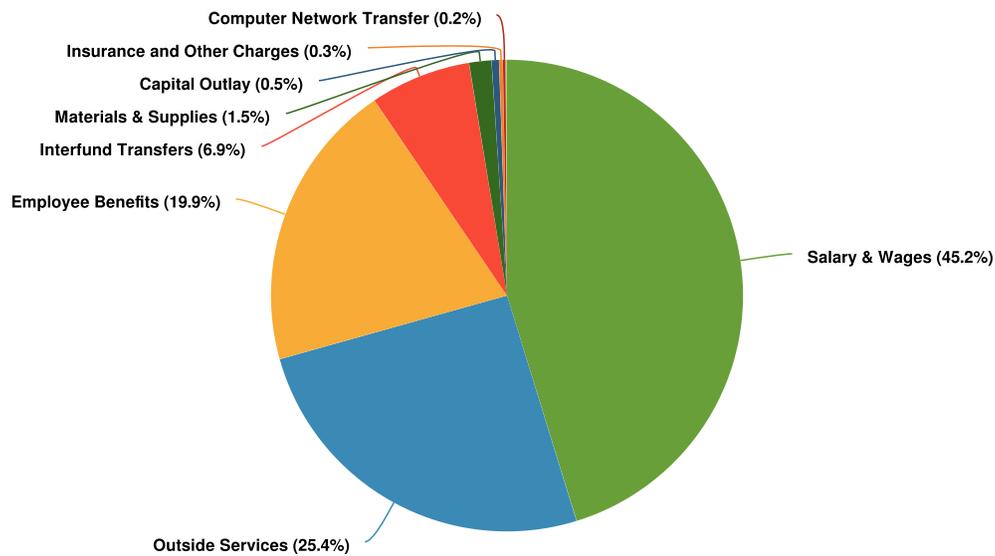
\$2,896,307 **-\$122,444**
 (-4.06% vs. prior year)

Planning & Community Development Proposed and Historical Budget vs. Actual

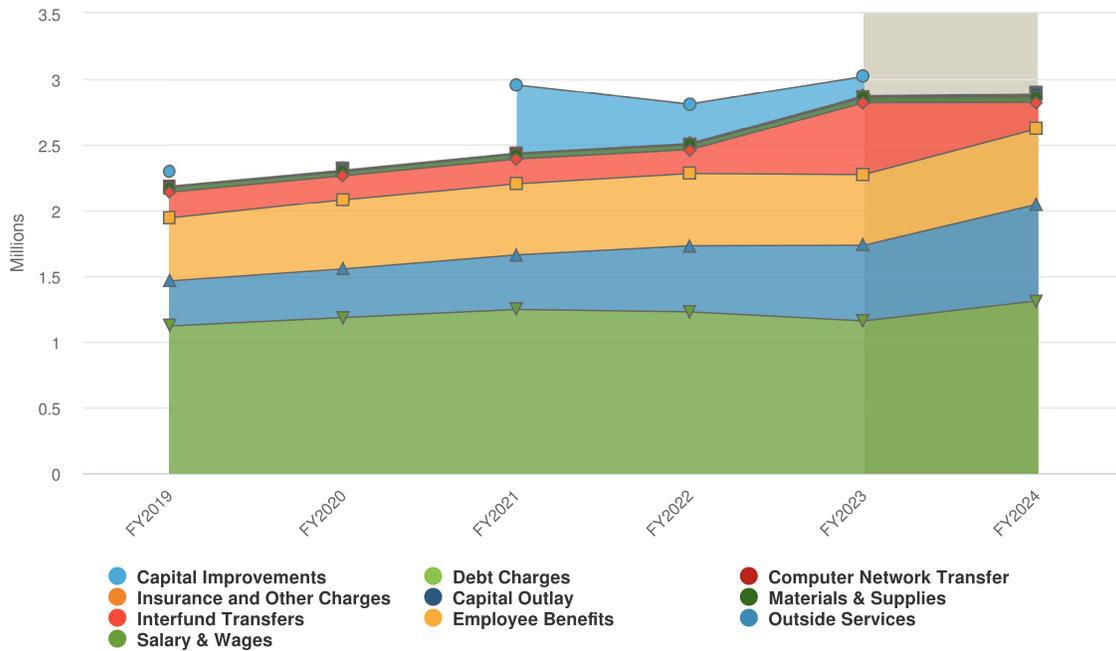


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$1,226,698	\$1,217,877	\$1,157,877	\$1,157,877	\$1,310,531	13.2%
Total Salary & Wages:	\$1,226,698	\$1,217,877	\$1,157,877	\$1,157,877	\$1,310,531	13.2%
Employee Benefits						
Employee Benefits	\$550,054	\$538,225	\$538,225	\$538,225	\$574,953	6.8%
Total Employee Benefits:	\$550,054	\$538,225	\$538,225	\$538,225	\$574,953	6.8%
Materials & Supplies						
Materials & Supplies	\$37,469	\$40,600	\$40,600	\$36,940	\$43,947	8.2%
Total Materials & Supplies:	\$37,469	\$40,600	\$40,600	\$36,940	\$43,947	8.2%
Outside Services						
Outside Services	\$501,681	\$502,692	\$573,192	\$628,092	\$734,334	28.1%
Utility Expense	\$1,678	\$2,500	\$2,500	\$2,500	\$1,797	-28.1%
Total Outside Services:	\$503,359	\$505,192	\$575,692	\$630,592	\$736,131	27.9%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Outlay						
Capital Outlay	\$0	\$0	\$0	\$0	\$15,000	N/A
Total Capital Outlay:	\$0	\$0	\$0	\$0	\$15,000	N/A
Capital Improvements						
Capital Improvements	\$302,230	\$0	\$147,630	\$147,630	\$0	-100%
Total Capital Improvements:	\$302,230	\$0	\$147,630	\$147,630	\$0	-100%
Debt Charges						
Debt Service-Interest & Other	\$2,658	\$2,658	\$2,658	\$2,658	\$2,262	-14.9%
Total Debt Charges:	\$2,658	\$2,658	\$2,658	\$2,658	\$2,262	-14.9%
Computer Network Transfer						
Transfers to Computer Network	\$4,500	\$4,500	\$4,500	\$4,500	\$5,688	26.4%
Total Computer Network Transfer:	\$4,500	\$4,500	\$4,500	\$4,500	\$5,688	26.4%
Interfund Transfers						
Transfers Out	\$179,859	\$172,663	\$547,663	\$547,663	\$200,414	-63.4%
Total Interfund Transfers:	\$179,859	\$172,663	\$547,663	\$547,663	\$200,414	-63.4%
Insurance and Other Charges						
Outside Services	\$2,787	\$3,906	\$3,906	\$3,906	\$7,381	89%
Total Insurance and Other Charges:	\$2,787	\$3,906	\$3,906	\$3,906	\$7,381	89%
Total Expense Objects:	\$2,809,613	\$2,485,621	\$3,018,751	\$3,069,991	\$2,896,307	-4.1%

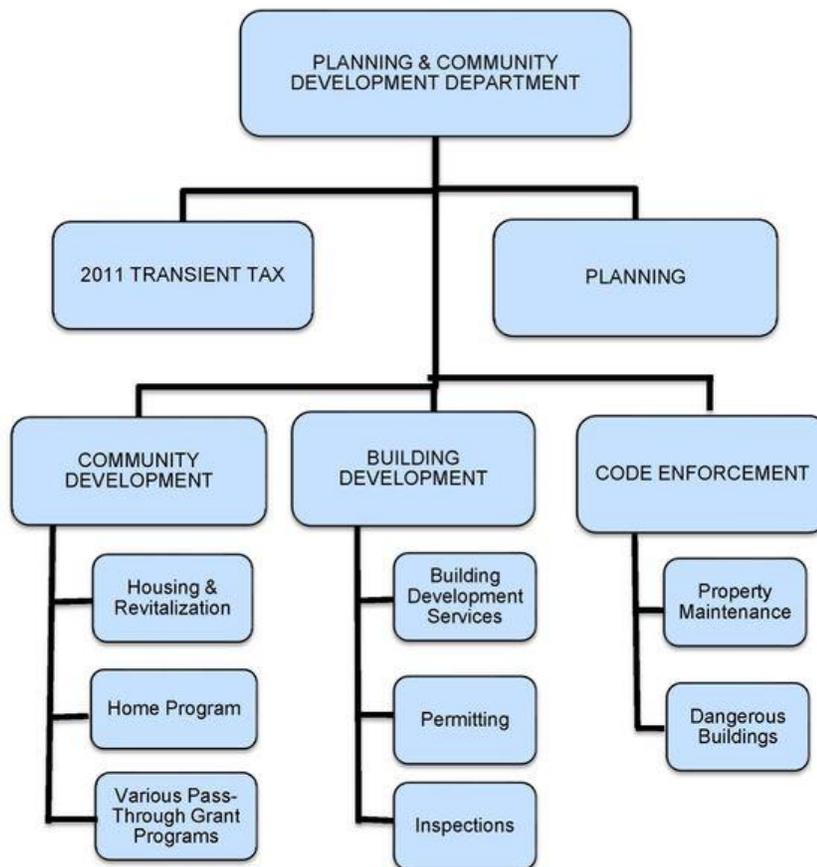
Organizational Chart

PLANNING & COMMUNITY DEVELOPMENT DEPARTMENT

The City of St. Joseph's planning and community development department provides economic planning and public/private sector cooperation in order to diversify the economic base of the community. Planning ensures that development within the city follows adopted city plans and policies through review and consultation with private developers. And, the Community Development divisions address housing and non-housing-related community development needs.

The Inspections and Code Compliance programs provide review and approval of code compliant construction and development.

These operations are funded through the local general sales tax, property taxes, special use permit fees, building inspections and permit fees and federal community development block grant sources.



Planning & Community Development Administration

Mission

Support and enhance our community's development efforts while ensuring public health and safety, and compliance with city ordinances and adopted codes.

Core Services

- Managerial oversight of planning and zoning, building development, property maintenance, community development, and economic development function of the City.
- Support and implementation of Downtown Master Plan initiatives.
- Work with private development to promote job creation.
- Comprehensive review of site and building plans.
- Provide economic development assistance to public to promote job creation and retention.
- Provide assistance to low/moderate income homeowners for rehab of homes
- Provide emergency assistance to address life/health threatening issues in their homes
- Help public service agencies provide services to low to moderate income clients
- Provide funding for facade improvements to eligible properties located in the downtown precise plan area

Current Year Activities/Achievements

- Support of Council's Priority to work on riverfront redevelopment efforts.
- Administered 6 economic development programs.
- Allocated over \$19 million in ARPA funds to assist St Joseph residents
- Continued development of Residential Inspection Program.
- Implementation of St Joseph Land Bank Program.
- Carry out Vacant Residential Fee Program.
- Continued work to improve community appearance.
- Continued to provide low interest loans for housing rehabilitation and emergency grants for life threatening emergencies
- Continued funding of public service agencies
- Created Urban Homestead Program

Budget Challenges/Planned Initiatives

- Continue to update and alter Accela software program to meet needs of Staff.
- Change over of staff, hiring and training of staff.
- Educating public on importance of City Codes and need to review how project may impact surrounding neighborhood.
- Provide funds to improve public housing and public facilities
- Continue to promote rental inspection program with limited Staff.

Performance Statistics

- Over 100 rental properties inspected.
- Issued over 110,000 different permits.
- Worked to support over \$150 million in new investment in St Joseph.
- Demolition of more than 60 vacant structures.

Planning

Mission

The planning division ensures that development within the City follows adopted city plans and policies through the review and consultation with private developers. Staff works with the public to identify ways to assist with their project and provide options to encourage better development.

Core Services

- Review all residential and commercial development plans, all zoning and subdivision platting.
- Ensure compliance with the City's Comprehensive Land Use Plan in order to manage growth and development.
- Ensure compliance with the City's zoning code for proper spacing, location and design to protect quality of life standards.
- Provide staff reports for the Downtown Review Board, Planning Commission, Zoning Board of Adjustment, and Landmark Commission
- Review and update all associated planning documents, applications, and processes as needed to improve customer experience and staff's ability to serve.

Current Year Activity/Achievements

- Comprehensive Plan & updated Land Use Plan
- Complete review of Zoning Code, with updates introduced and adopted regularly
- Update of Accela to better track progress of applications.
- Continued improved customer service.
- Updated applications to improve processes for customers and staff
- Implementation of the Riverfront Precise Plan
- Updated Chapter 26 to introduce a new subdivision process

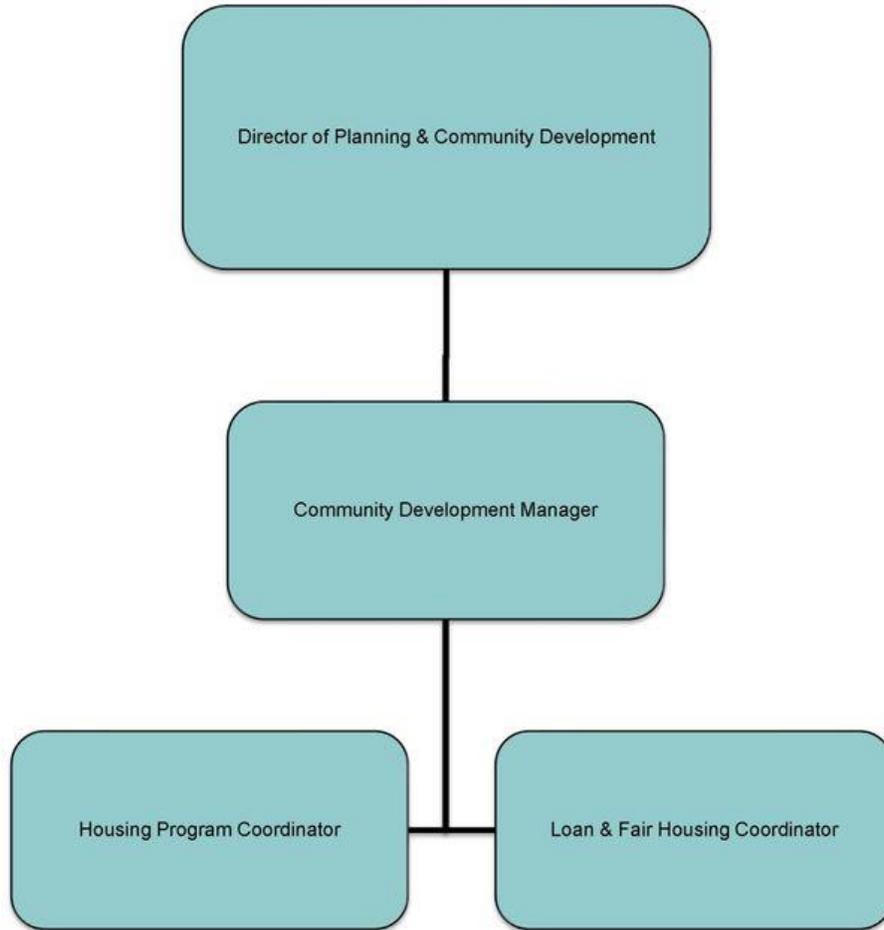
Budget Challenges/Planned Initiatives

- Work to meet customer's needs in planning services with staff changes.
- Promote continued reinvestment in the community by working with developers to find options for their project to succeed.
- Continued support of riverfront redevelopment.
- Implementation of Comprehensive Plan for St Joseph.
- Continue the review of zoning code and provide recommended updates for adoption; explore the transition to online format exclusively
- Continued work on City-initiated rezonings to address errors in current zoning map and land use
- Continue to review and update applications and processes as necessary.

Performance Statistics

- Processed 250 applications and permits issued through Staff and Planning Commission.

**COMMUNITY DEVELOPMENT
(CDBG)**



Community Development Block Grant Program

Mission

The City of St. Joseph utilizes the Community Development Block Grant funds and the HOME Investment Partnerships Program funds to the greatest extent possible to assist low/moderate income citizens with both housing and non housing needs in order to improve the quality of life. A variety of services are provided through 12 public service agencies to help with a wide range of assistance programs. At least 70% of the CDBG funding received each year is allocated to low/moderate income citizens. In addition, 100% of the HOME Program funds are allocated to agencies providing affordable housing to citizens eligible for homeownership and rental properties developed by Habitat for Humanity and Community Action Partnership.

Core Services

- Housing Rehabilitation and Revitalization
- Demolition
- Funding for Public Service Programs
- Fair Housing
- Community Development Administration
- Housing Programs-HOME Investment Partnerships Program funds

Current Year Activity/Achievements

- Providing assistance to rehabilitation of blighted housing stock.
- Demolition of dangerous structures.
- Assist those in need by providing funds to Public Service Agencies.
- Commercial Facade Improvement Grants for buildings located in the major corridors to downtown St Joseph
- Economic Development Grants to create low/moderate income jobs that are made available to low/moderate income individuals

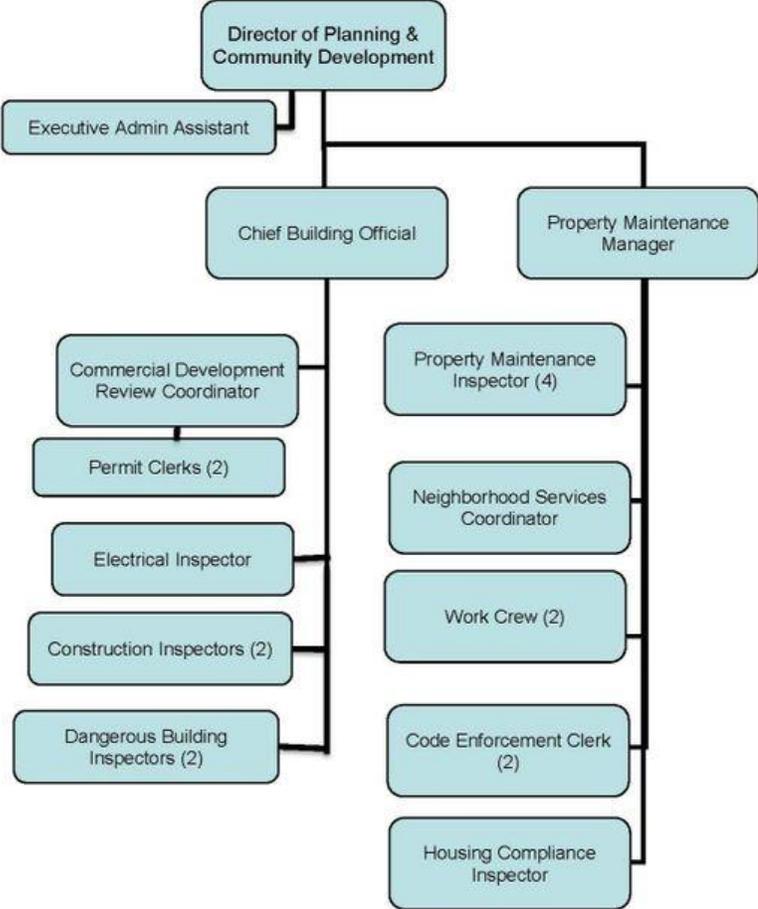
Budget Challenges/Planned Initiatives

- Continue to provide funding to benefit LMI individuals with a limited budget.
- Continue to allocate CARES funds to assist organizations who have been impacted by the pandemic

Performance Statistics

- 8 Emergency Assistant Grants
- 4 Housing Weatherization Grants
- Funding for 13 Public Service Agencies.
- 5 home owner occupied housing rehabilitations
- Provide CDBG-CV CARES funding to Public Service Agencies who have been impacted by the pandemic

BUILDING REGULATIONS & PROPERTY MAINTENANCE



Building Development Services

Mission

Provide the public with minimum requirements to safeguard health, safety and general welfare as it relates to the building industry. These minimum requirements will be administered through consultations, plan reviews and inspections.

Core Services

- Consultations with customers relating to their particular building project.
- Inform customers of specific information that they need to provide to the City.
- Schedule a Development Review Meeting for the project if necessary.
- Review plans to insure adherence to local building codes.
- Inspect projects to verify the installation is acceptable and code compliant.
- Building Department clerks assist customers through the documentation process.
- Upon project completion occupancy is approved and project files are archived.
- Assist customers with numerous miscellaneous requests.

Current Year Activities/Achievements

- Continued improvement towards Development Review Process.
- Increase inspector training to improve code understanding.
- Percent of Plans reviewed in 21 working days: 100%

Budget Challenges/Planned Initiatives

- Hiring challenges with recent loss of staffing.
- Implementation of new software for managing project files.
- Work to update Accela software program to allow access from the field.
- Continue to encourage staff to meet all certification requirements.

Performance Statistics

- Building Inspections: 429
- Mechanical inspections: 78
- Electrical Inspections: 456
- Plumbing inspections 125
- Demo Permits: 136
- New Single Family: 38
- Commercial Permits: 125
- Number of Plan Reviews: 142

Property Maintenance

Property Maintenance, Demolitions

Mission

The Property Maintenance division enforces minimum property maintenance standards adopted by the City Council.

Core Services

- Enforce minimum property maintenance codes for interior housing conditions related to electrical, mechanical, plumbing, sanitation and egress issues.
- Coordinate the City's Neighborhood Cleanup Dumpster program.
- Enforce minimum dangerous building codes related to exterior / interior conditions.
- Coordinate community trash program.
- Provide professional code enforcement with the goal of eliminating blight and ensuring the health, safety, and welfare of the City
- Provide healthy and safe living conditions for tenants utilizing the rental inspection program.

Current Year Activity/Achievements

- Updated Code language to rental property inspection program to promote health and safety for our tenants within the City.
- Continued improvement of Abatement Program through work crew staff changes.
- Continued improvement of utilizing CDBG funds and non-federal funds for demolitions and stabilization.
- Continued improvements of utilizing work crew staff to secure vacant abandoned properties.
- Continued improvements of Tolemi software to track and identify core areas of code violations
- Continued improvements of Ordinance 7-328 "Vacant Residential Building Registration".
- Continued improvements Neighborhood Services Initiative.

Budget Challenges/Planned Initiatives

- Use software to become more efficient, in order for existing staff to be able to respond to the number of complaints we receive.
- Use current inspection staff to respond to complaints and proactively survey for violations that add to unhealthy and blighted conditions in the community.
- Work with public to address the cleanliness of neighborhoods and help to establish neighborhood pride.
- Improve on the results of the Community Alliance Survey to help reduce the negative appearance of blighted properties.
- Utilize improvements of Abatement Program through work crew staff changes.
- Utilize non federal funding for demolitions and stabilizations of dangerous and deteriorated properties among the City.

- Utilize improvements of Neighborhood Services Initiative.

Performance Statistics

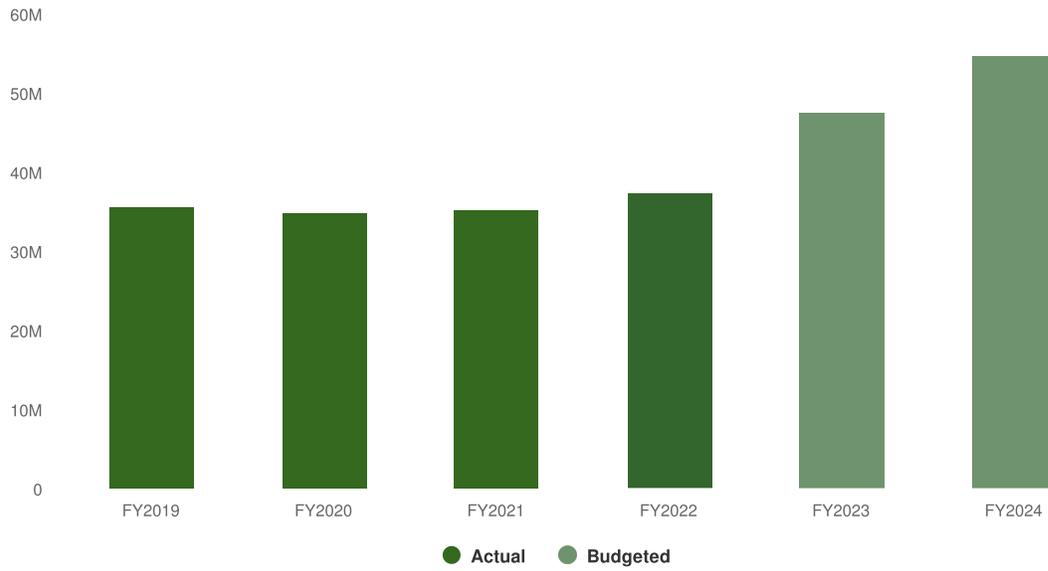
- During calendar year 2022, the Property Maintenance Division initiated 13,568 notices for property maintenance violations.
- Performed 305 rental inspections.
- Issued 42 vacant residential building notices.
- Performed 485 securing abatements
- Issued 212 Municipal citations
- Demolition of 45 structures.
- Issue 3,256 administrative Penalties

Public Safety

Expenditures Summary

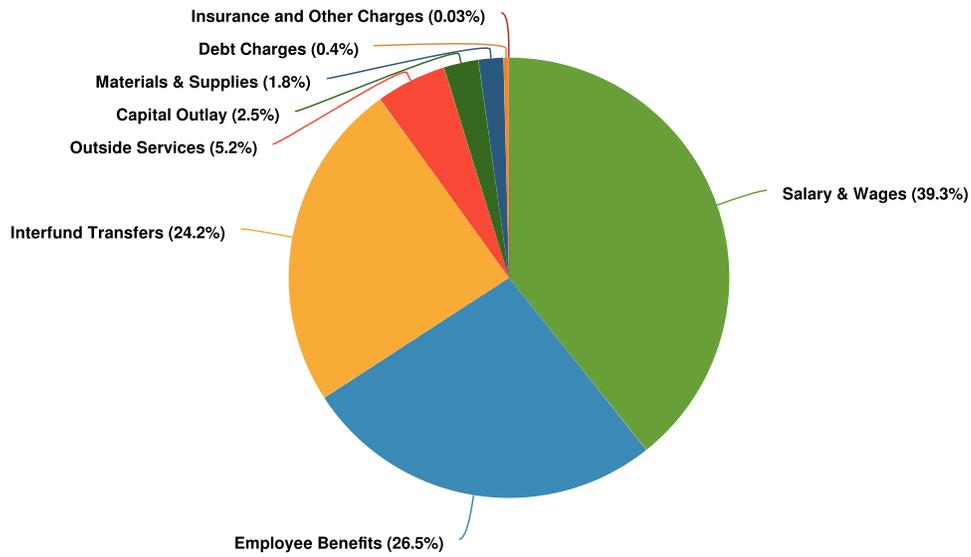
\$54,651,138 **\$7,057,072**
(14.83% vs. prior year)

Public Safety Proposed and Historical Budget vs. Actual

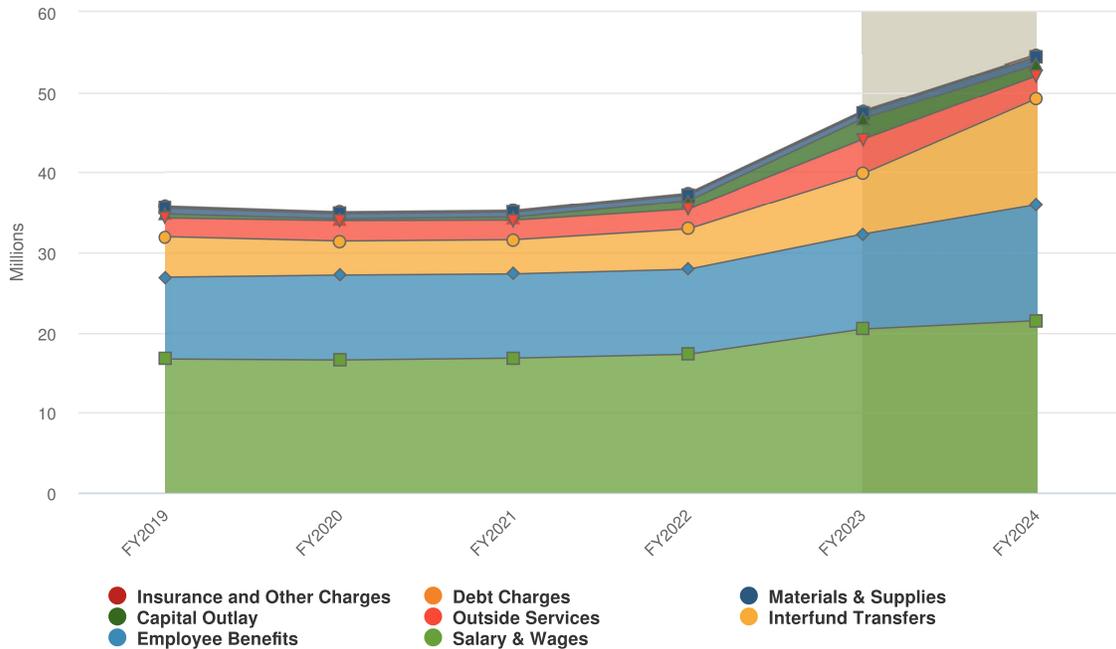


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

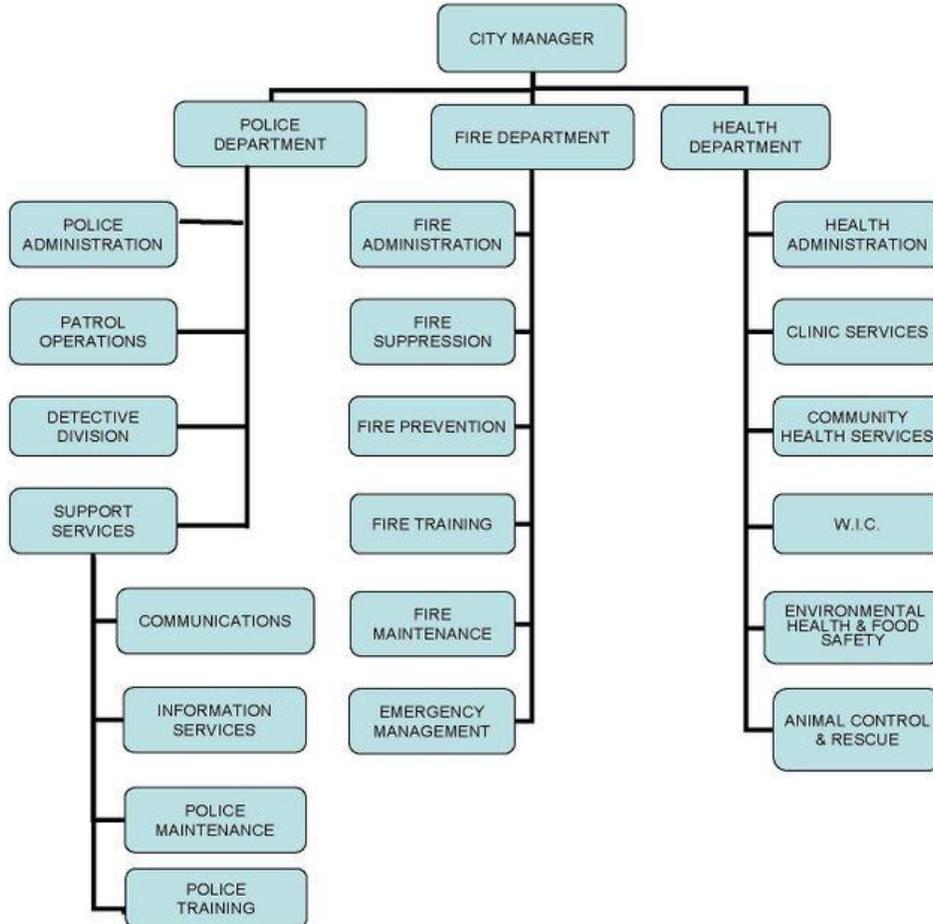
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$17,278,043	\$18,448,402	\$20,422,074	\$20,422,074	\$21,475,358	5.2%
Total Salary & Wages:	\$17,278,043	\$18,448,402	\$20,422,074	\$20,422,074	\$21,475,358	5.2%
Employee Benefits						
Employee Benefits	\$10,610,255	\$11,844,218	\$11,857,354	\$12,552,225	\$14,502,975	22.3%
Total Employee Benefits:	\$10,610,255	\$11,844,218	\$11,857,354	\$12,552,225	\$14,502,975	22.3%
Materials & Supplies						
Materials & Supplies	\$725,432	\$739,402	\$753,451	\$632,817	\$1,001,406	32.9%
Total Materials & Supplies:	\$725,432	\$739,402	\$753,451	\$632,817	\$1,001,406	32.9%
Outside Services						
Outside Services	\$2,372,484	\$2,602,592	\$4,147,452	\$2,750,628	\$2,710,339	-34.7%
Utility Expense	\$106,684	\$104,854	\$104,854	\$104,854	\$115,088	9.8%
Total Outside Services:	\$2,479,168	\$2,707,446	\$4,252,306	\$2,855,482	\$2,825,427	-33.6%
Capital Outlay						
Capital Outlay	\$1,021,220	\$278,727	\$2,579,192	\$2,579,192	\$1,390,227	-46.1%
Total Capital Outlay:	\$1,021,220	\$278,727	\$2,579,192	\$2,579,192	\$1,390,227	-46.1%
Debt Charges						
Debt Service - Principal	\$165,000	\$175,000	\$175,000	\$175,000	\$185,000	5.7%
Debt Service-Interest & Other	\$26,955	\$19,950	\$19,950	\$19,950	\$12,075	-39.5%
Total Debt Charges:	\$191,955	\$194,950	\$194,950	\$194,950	\$197,075	1.1%
Interfund Transfers						
Transfers Out	\$5,012,624	\$7,519,738	\$7,519,738	\$7,519,738	\$13,243,670	76.1%
Total Interfund Transfers:	\$5,012,624	\$7,519,738	\$7,519,738	\$7,519,738	\$13,243,670	76.1%
Insurance and Other Charges						
Outside Services	\$8,534	\$15,000	\$15,000	\$15,000	\$15,000	0%
Total Insurance and Other Charges:	\$8,534	\$15,000	\$15,000	\$15,000	\$15,000	0%
Total Expense Objects:	\$37,327,230	\$41,747,883	\$47,594,066	\$46,771,479	\$54,651,138	14.8%

Organizational Chart

PUBLIC SAFETY DEPARTMENTS

The Public Safety Departments - the St. Joseph Police Department, St. Joseph Fire Department and St. Joseph Health Department - provide a wide range of public safety services, detailed in the following pages.

Services are funded through the public safety property tax, general property taxes, general sales taxes, the 2013 voter approved public safety sales tax, the 2022 voter approved police sales tax, charges for services, and a variety of state and federal grants.



Police

Paul Luster

Police Chief

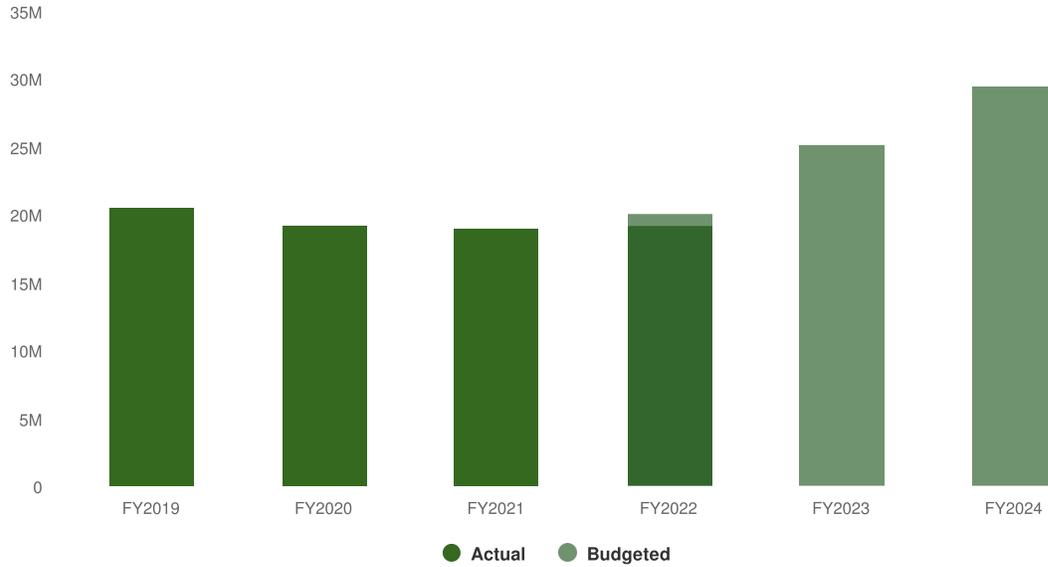
Programs within the department include:

- **Police Administration** - The Police Chief and staff ensure professional police service through the establishment of department goals and objectives and the assurance that they are being accomplished; the creation and adherence to department written directives; and the insistence on excellent communications with those outside the department. The Buchanan County Law Enforcement Center serves as the operational headquarters of the St. Joseph Police Department. The City pays 40% of the total L.E.C. operating budget and 50% of capital purchases. That expenditure is also budgeted in this program.
- **Patrol Operations** - To enforce Federal, State and local laws by providing 24 hour responses to public safety emergency, non-emergency situations and other incidents that require police intervention or participation in order to protect life and property and to promote a sense of safety and well being in the community.
- **Detective Division** - The Detective Division was formed to apprehend suspected offenders, assist in the prosecution of those individuals, and recover stolen property through the investigation of criminal acts that occur within the boundaries of the City. Detectives also provide assistance to the public, other law enforcement agencies and fellow officers.
- **Support Services** - Staff enhance the crime fighting capabilities of the department by providing long-range planning and crime analysis intelligence to the department. It also educates the public in crime prevention and public education in areas such as police procedures and operational functions. The Police Commander in this division also oversees the operations of the Training, Information Services, Police Maintenance, and Communications divisions.
- **Police Training** - This Unit is responsible for in-service training, specialized seminars, and the mandated, Missouri Police Officers Standards of Training Commission (P.O.S.T.) training in order to provide skilled, professional public safety officers.
- **Police Maintenance** - Staff maintain the police fleet in a state of good repair by conducting timely, comprehensive preventive maintenance checks.
- **Police Communications** - The police communications center ensures that accurate, clear and timely communication occurs between the public, the Police Department, the Fire Department, the ambulance service, the County Sheriff's Department and outlying fire districts by providing routine and emergency public safety communications service twenty-four hours a day, seven days a week.
- **Information Services** - Staff provide direct and indirect support services to the various units of the Police Department as well as direct service to the public by maintenance of police records, teleserve and main control activities.

Expenditures Summary

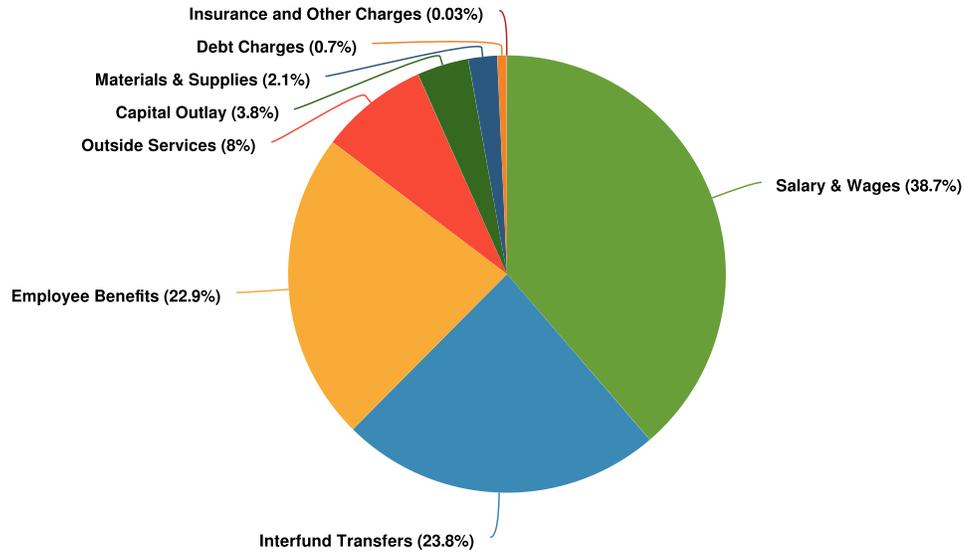
\$29,464,885 **\$4,297,983**
(17.08% vs. prior year)

Police Proposed and Historical Budget vs. Actual

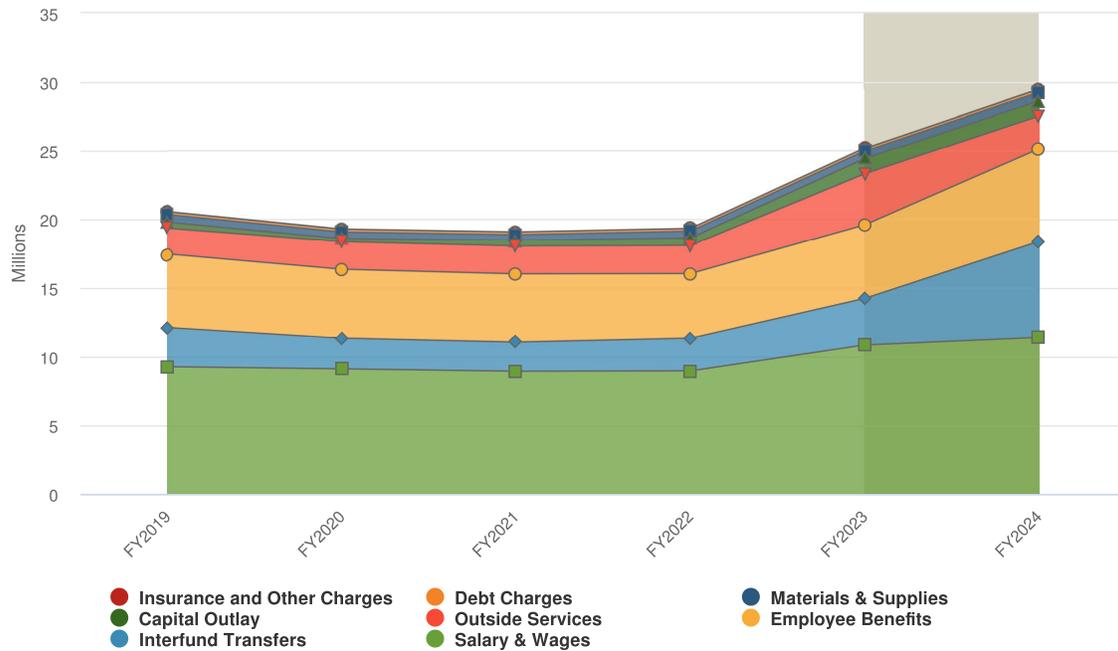


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



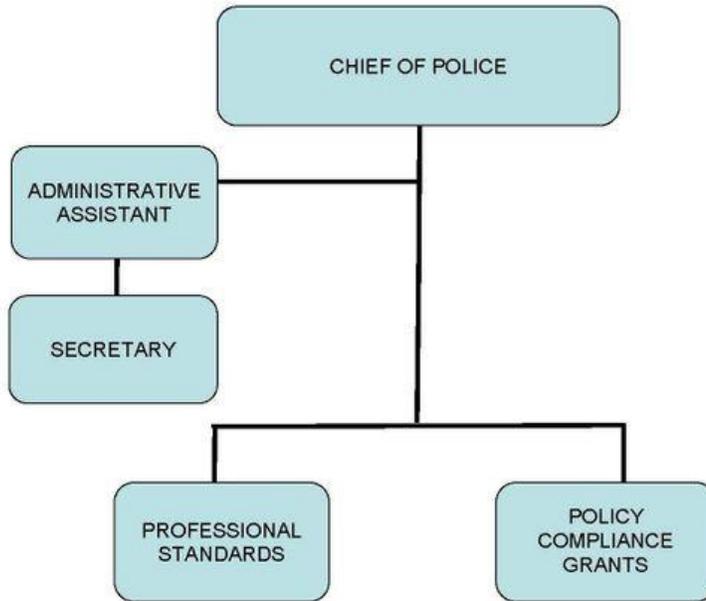
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$8,955,432	\$9,314,601	\$10,847,674	\$10,847,674	\$11,398,182	5.1%
Total Salary & Wages:	\$8,955,432	\$9,314,601	\$10,847,674	\$10,847,674	\$11,398,182	5.1%
Employee Benefits						
Employee Benefits	\$4,693,105	\$5,331,085	\$5,344,221	\$5,657,582	\$6,738,705	26.1%
Total Employee Benefits:	\$4,693,105	\$5,331,085	\$5,344,221	\$5,657,582	\$6,738,705	26.1%
Materials & Supplies						
Materials & Supplies	\$503,726	\$547,655	\$558,843	\$472,253	\$628,849	12.5%
Total Materials & Supplies:	\$503,726	\$547,655	\$558,843	\$472,253	\$628,849	12.5%
Outside Services						
Outside Services	\$2,034,518	\$2,224,695	\$3,694,055	\$2,299,229	\$2,346,348	-36.5%
Utility Expense	\$15,451	\$21,500	\$21,500	\$21,500	\$16,379	-23.8%
Total Outside Services:	\$2,049,969	\$2,246,195	\$3,715,555	\$2,320,729	\$2,362,727	-36.4%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Outlay						
Capital Outlay	\$537,265	\$0	\$1,111,322	\$1,111,322	\$1,127,750	1.5%
Total Capital Outlay:	\$537,265	\$0	\$1,111,322	\$1,111,322	\$1,127,750	1.5%
Debt Charges						
Debt Service - Principal	\$165,000	\$175,000	\$175,000	\$175,000	\$185,000	5.7%
Debt Service-Interest & Other	\$26,955	\$19,950	\$19,950	\$19,950	\$12,075	-39.5%
Total Debt Charges:	\$191,955	\$194,950	\$194,950	\$194,950	\$197,075	1.1%
Interfund Transfers						
Transfers Out	\$2,366,861	\$3,384,336	\$3,384,336	\$3,384,336	\$7,001,597	106.9%
Total Interfund Transfers:	\$2,366,861	\$3,384,336	\$3,384,336	\$3,384,336	\$7,001,597	106.9%
Insurance and Other Charges						
Outside Services	\$8,534	\$10,000	\$10,000	\$10,000	\$10,000	0%
Total Insurance and Other Charges:	\$8,534	\$10,000	\$10,000	\$10,000	\$10,000	0%
Total Expense Objects:	\$19,306,848	\$21,028,822	\$25,166,902	\$23,998,847	\$29,464,885	17.1%

Organizational Chart

POLICE ADMINISTRATION



Police Administration

Mission

The mission of the Police Administration Division is to ensure professional police service through the establishment of department goals and objectives and the assurance that they are being accomplished; the creation and adherence to department written directives; and the insistence on excellent in police services, and communications with those outside the department.

Core Services

- Administer the financial, operational, and capital budgets of the department.
- Manage the overall working of the department to provide a safe and secure community environment.
- Create a more involved, responsible community by building stronger community partnerships and improving customer service.
- Provide organizational leadership and support.
- Ensure effective communications between Administration and line officers.
- Educate the public as to general police procedures and give them information they can use to effectively work with the Police Department through the Citizen's Police Academy.
- Coordinate strategies to reduce crime, the fear of crime, and improve quality of life for the citizens of St. Joseph.
- Coordinate the achievement of goals and objectives in the multiyear strategic plan.
- Work with Division Commanders in setting annual goals, and monitor achievement.

Current Year Activity/Achievements

- Continued implementation of crime reduction strategy, Informed Response through Intelligence and Statistics, and using predictive analysis.
- Obtain State Certification for performance and administration of the police department.
- Apply for and administered grant funding.
- Overcome staff reductions related to military deployments, retirements, FMLA, Pandemic, and officer injuries while hiring and training new personnel and return the level of services provided in the past.
- Conducted background investigations for new hires.
- Continued implementation of the Strategic Plan.
- Attended public meetings and provided presentations to citizen groups including Neighborhood Watch, Community Police Advisory Committee, Mayors Blue Ribbon Committee, etc.
- Complete the Annual Report.
- Developed procedures to adjust services as a result of staffing challenges.

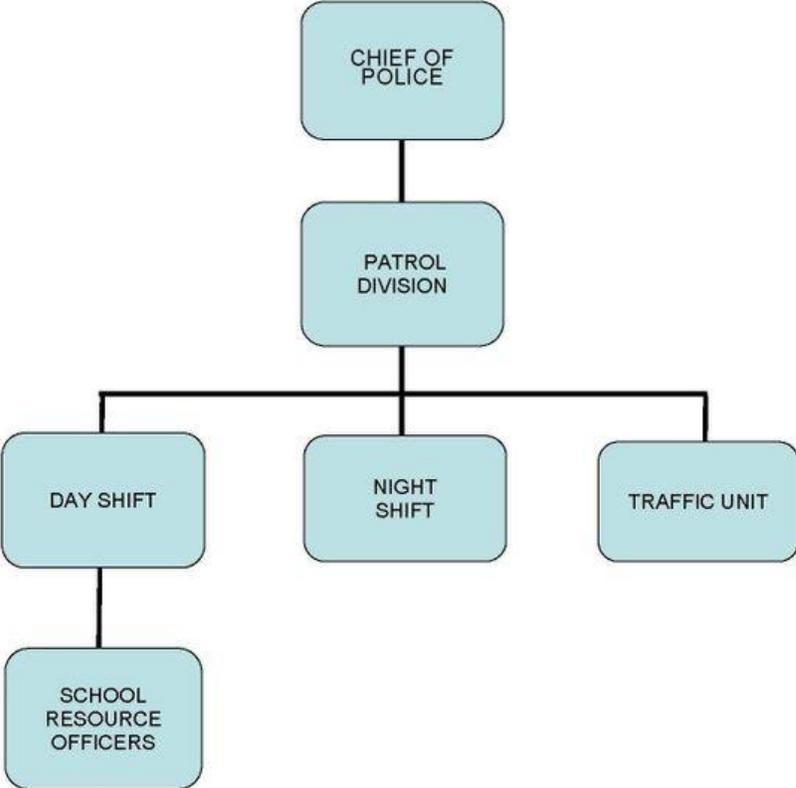
Budget Challenges/Planned Initiatives

- Coordinate the achievement of goals and objectives established in the multiyear strategic plan.
- Manage overtime to ensure adequate services are provided for the most serious crimes, while continuing to address other crime and quality of life issues in the community.
- Monitor monthly activity reports and progress on long term and short term goals and objectives.
- Enhance relationships with citizens and partner agencies.
- Ensure consistent compliance with department policies, procedures, as well as state and federal laws.
- Continue to investigate allegations of misconduct.
- Identify areas we can improve services.
- Respond to every complaint filed by a citizen.
- Work on long term plans for vehicle replacement, and other capital equipment.
- Research and apply for available grant funding.

Performance Statistics

- Number of "Use of Force" incidents reviewed: 251
- Number of pursuits reviewed: 97
- Number of documented complaints investigated: 31
- Total Part I crimes reported: 3,499
- Total crimes reported: 8,518
- Total traffic crashes: 862

PATROL OPERATIONS



Patrol Operations/School Resource Officers

Mission

The Patrol Division is a 24 hour operation responsible for responding to calls for service and initiating enforcement activities within the 46.5 square miles of the City of St. Joseph. In addition, the division participates in planning and provides manpower for the security needs of the many special events held within the city. The division is comprised of 93 commissioned officers and one civilian clerk, divided into two shifts. Each shift is responsible for a 12 hour tour of duty.

Core Services

- Respond to calls for service and enforce Federal, State and Municipal laws or ordinances.
- Enforce traffic safety laws and investigate traffic crashes
- Maintain specialized units to provide specific services to include: Special Response Team, K-9 Unit, and School Resource Officers
- Serve felony and misdemeanor arrest warrants
- Work with other agencies and city departments to provide a unified response in emergency situations

Current Year Activity/Achievements

- During 2021 the division worked to continue the development of partnerships with business and neighborhood groups.
- Officers from all shifts participate in regular group meetings and attend neighborhood meetings in their assigned areas.
- This provides citizens with more contact with officers assigned to specific areas and neighborhoods.
- The Department continued to work through recruiting and retention issues
- Continued our partnerships with NGOs to address homeless issues
- Continued our partnership with Family Guidance CMHL

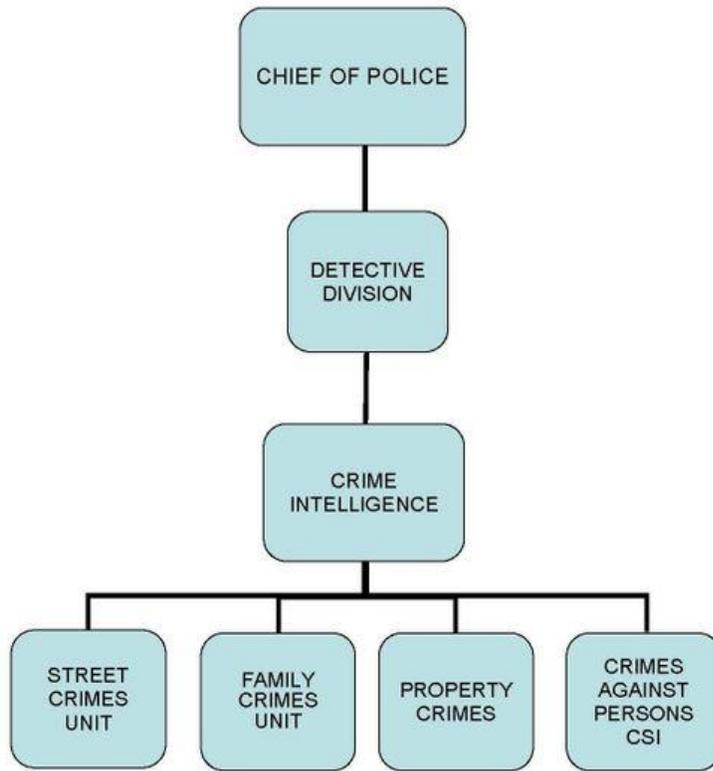
Budget Challenges/Planned Initiatives

- Maintain items needed to efficiently run the division/increase vehicle allocation to recover the fleet
- Keep Officers trained as required by State Certification requirements.
- Return staffing to optimum levels in patrol, through new resources in recruitment
- Continue positive community interaction by participating in meetings with various citizen and business groups.
- Continue working towards the goals and objectives set out in this years strategic plan
- Continue with a replacement plan for equipment for various units to keep technology updated

Performance Statistics

- Number of calls for service in 2022: 41,384
- Number of self-initiated activities in 2022: 21,000
- Number of Traffic Summons issued in 2022: 6,800
- Number of Adult arrests in 2022: 1465
- Number of School Resource Officer Cases in 2022: 2300
- Average response time (priority calls): in 2022: 7m26s

DETECTIVE DIVISION



Detective Division

Mission

The Detective Division is the investigative branch of the Police Department and as such is responsible for all secondary investigations of crimes that occur within the boundaries of the City of St. Joseph. Members of the Detective Division are responsible for case preparation and assisting in prosecutive through court room testimony.

Core Services

- Investigate all crimes assigned; Interview victims, witnesses, and suspects to determine the facts of an incident.
- Direct activities at crime scenes to assist victims, gather and protect physical evidence, and develop leads for further investigation.
- Ensure that all subjects charged in an offense are processed to include photographs and fingerprints included in the official record of the case.
- Review department reports and other data pertaining to criminal cases to evaluate solvability factors and establish assignment options.
- Record progress of investigations and maintain informational files on crimes and suspects.
- Assist patrol officers in the apprehension of offenders and serve as a liaison between the department and other agencies.
- Assist in planning and participate in training citizens, students, and businesses in crime prevention tactics.

Current Year Activity/Achievements

- The division worked with other Local, State and Federal partners to expand cooperation to achieve crime reduction.
- Personnel responsible for conducting criminal investigations which require specialized training to complete a professional, thorough, and precise case suitable to submit for prosecution.
- The Electronic Crimes Unit partnered with other local agencies to assist in criminal investigations.

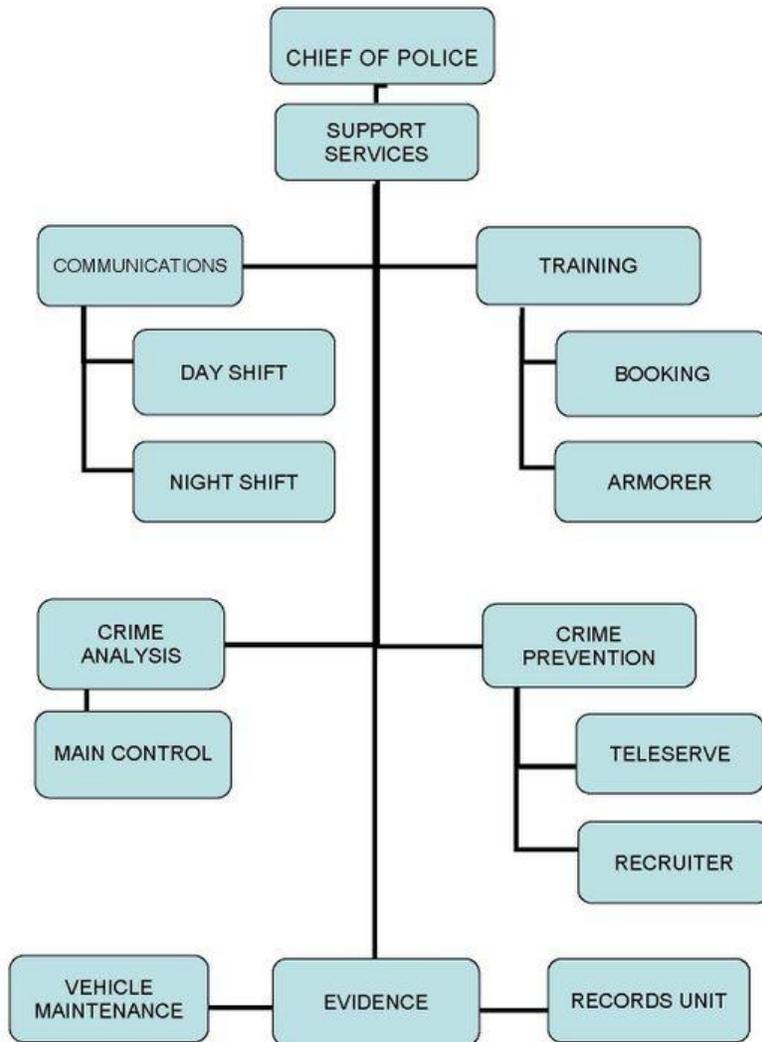
Budget Challenges / Planned Initiatives

- Personnel movement with the Detective Division continues to be a challenge in terms of equipment, supplies, training and overtime needs.
- Advancements in technology and statutory changes resulting from legislative action are a constant in our field. These occurrences often require unanticipated actions that must be taken with little time for preparation.
- Members of the Detective Division will continue to work toward accomplishing the objectives established in the Department Strategic Plan that relate to our function.
- Reduction of funding over previous years has created a strain on operational readiness and acquiring new updated equipment.
- Loss of manpower due to turnover has created challenges and increased workload for employees. This has caused in increased investigative time and training of new Detectives.
- With anticipated promotions it will only exacerbate the time needed to complete investigations and create a higher workload and stress on current Detectives.

Performance Statistics

- | | |
|--|-----------------------------------|
| • Total Cases Reviewed - 13,081 | Cleared by Exception -75 |
| • Total Cases Assigned - 3090 | Referred to City Prosecutor - 450 |
| • Referred to State Prosecutor - 1,860 | Referred to Other -2132 |
| • Referred to Juvenile - 134 | Unfounded - 248 |
| • Open - 933 | Closed by arrest 2,073 |

SUPPORT SERVICES



Support Services

Support Services/Training/Communications

Information Services/Police Maintenance

Mission

To enhance the crime fighting capabilities of the department by providing long-range planning and crime analysis intelligence to the department. To educate the public in crime prevention and public education in areas such as police procedures and operational functions. To provide skilled, professional public safety officer training. To maintain the police fleet in a state of good repair. To ensure 24-hour, accurate, clear and timely communication between the public, the Police Department, the Fire Department, and the County Sheriff's Department. To serve as custodial gatekeeper of police records and maintain those records as required by state statute and federal law. To use technology and innovation to actively recruit and retain police officers. To process the intake and release of city prisoners. To maintain a comprehensive Evidence process.

Core Services

- Provide crime analysis and statistical reports to the department
- Identify specific training needs of department personnel and provide customized public safety training programs for sworn and civilian employees
- Maintain a comprehensive Evidence intake, storage, release, disposal, and auditing process
- Maintain tracking systems for gas usage, mileage, maintenance and repairs and provide comprehensive preventive vehicle maintenance checks
- Provide clear, accurate and timely communications between the SJPD, SJFD, Rural Fire Departments, County Sheriff's Department, the public, and Police Dispatch operators
- Enter data into the MULES and CAD systems
- Process all external and internal requests for reports and information
- Engage in speaking engagements with civic groups, service clubs, neighborhood associations, business groups, etc
- Use technology and innovation to actively recruit and retain police officers
- Process the intake and release of city prisoners, including managing their court appearances and care while in custody

Current Year Activity/Achievements

- LexisNexis upgraded online reporting and records request system
- Reallocated a patrol officer to fill a recruiting and retention position to help with low staffing levels
- Enhanced data storage capacity through the purchase of additional network storage equipment
- Transitioned municipal warrant entries into the new state Show Me Courts system
- Completed radio encryption project and updated radios with the newly designed talk group template
- Joint Citizen's Academy was held in the spring
- Youth Camp and Junior Police Academy were held in the summer
- Updated all MDT's with AnyConnect and Duo dual authentication
- Distributed a new online citizen survey and analyzed the feedback
- Increased the fleet by ordering/purchasing new vehicles

Budget Challenges/Planned Initiatives

- Increase staffing levels in patrol and dispatch
- Continue to increase fleet to an appropriate immediate needs level and then implement the proposed replacement
- Complete the Brazos interface between the police department and the Show Me Courts system
- Replace network file storage
- Continue radio tower air conditioning unit rotational replacement plan
- Upgrade of Tyler Technology Public Safety Suite
- Upgrade Motorola Astro P25 radio system
- Complete Evidence signature pad formatting
- Upgrade data storage capacity to process video evidence and ensure there is a backup for preservation
- Ongoing maintenance for newly added SmartNet devices to maintain security and control of our IT network

Performance Statistics

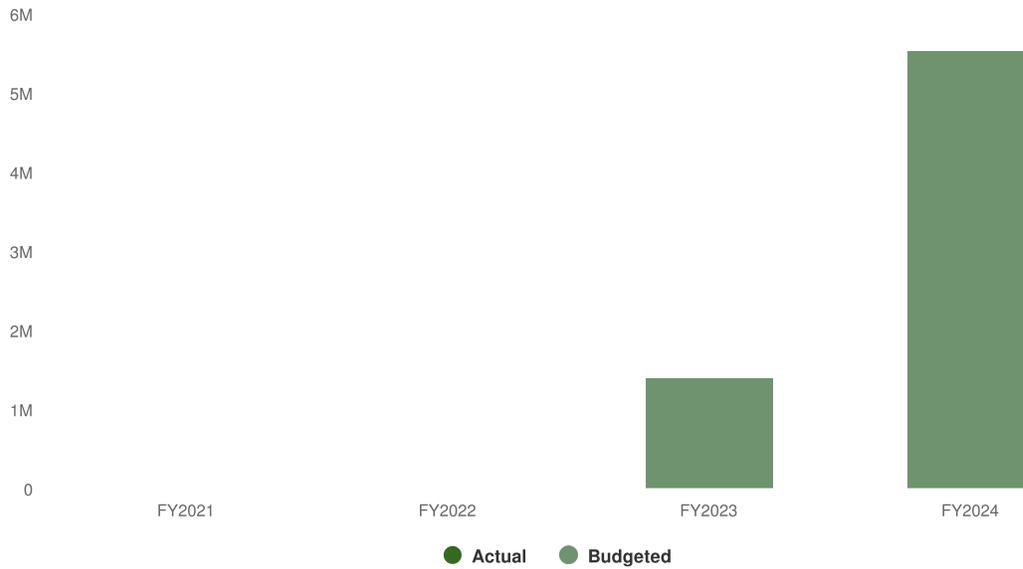
- Total incoming 911 calls answered 187,396
- Total calls for service processed 99,822
- Total Records reports reviewed and merged 21,213
- Total Records external requests processed 3,368
- Total Evidence property intake 11,451
- Total Evidence property disposed 5,191
- Total miles driven by SJPD fleet 847,938
- Total Fuel Usage 73,499 gallons
- Total vehicle maintenance orders completed 521
- Total number of prisoners booked 2,833

Police Sales Tax

Expenditures Summary

\$5,523,997 **\$4,123,997**
(294.57% vs. prior year)

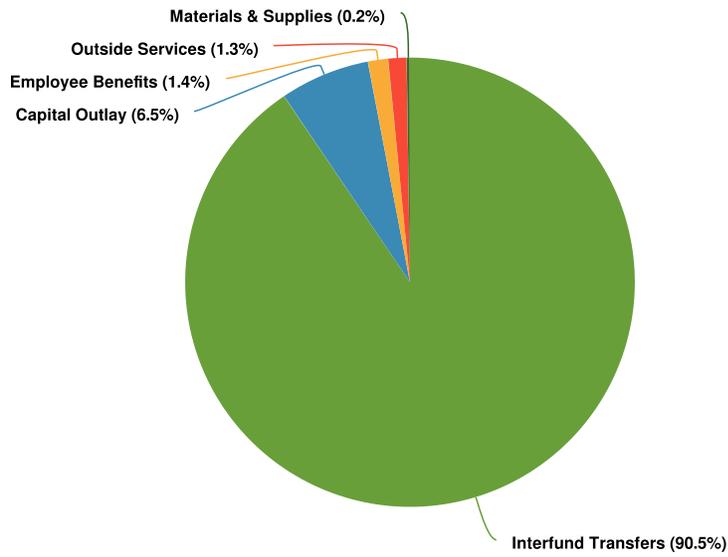
Police Sales Tax Proposed and Historical Budget vs. Actual



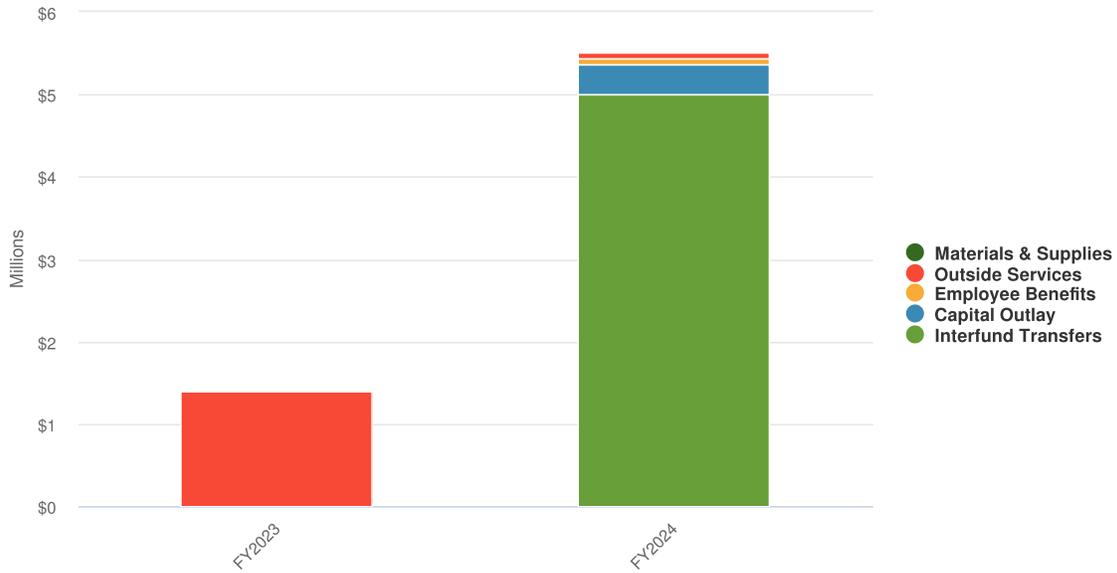
The newly voter-approved tax didn't go into effect until April of 2023. No actual expenses were recorded at the time of the budget process. The fund will have a full budgeted year for FY2024.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actuals	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects					
Employee Benefits					

Name	FY2022 Actuals	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Employee Benefits					
Conference/Train/Travel	\$0	\$0	\$0	\$80,000	N/A
Total Employee Benefits:	\$0	\$0	\$0	\$80,000	N/A
Total Employee Benefits:	\$0	\$0	\$0	\$80,000	N/A
Materials & Supplies					
Materials & Supplies					
Safety Equipment/Clothing	\$0	\$0	\$0	\$12,500	N/A
Total Materials & Supplies:	\$0	\$0	\$0	\$12,500	N/A
Total Materials & Supplies:	\$0	\$0	\$0	\$12,500	N/A
Outside Services					
Outside Services					
Professional Services		\$0	\$0	\$22,500	N/A
Recruitment Costs		\$2,600	\$2,600	\$15,000	476.9%
Advertising		\$800	\$800	\$0	-100%
Software/Office Equip M&R		\$0	\$0	\$33,900	N/A
M&R of Machinery & Equipment		\$0	\$0	\$1,500	N/A
M&R of Communication Equipment		\$3,000	\$3,000	\$0	-100%
Other Services		\$1,385,600	\$0	\$0	-100%
Total Outside Services:		\$1,392,000	\$6,400	\$72,900	-94.8%
Total Outside Services:		\$1,392,000	\$6,400	\$72,900	-94.8%
Capital Outlay					
Capital Outlay					
Motor Vehicles				\$284,000	N/A
Machinery & Equipment		\$8,000	\$8,000	\$0	-100%
Radio & Communication Equipmnt	\$0	\$0	\$0	\$73,000	N/A
Total Capital Outlay:	\$0	\$8,000	\$8,000	\$357,000	4,362.5%
Total Capital Outlay:	\$0	\$8,000	\$8,000	\$357,000	4,362.5%
Interfund Transfers					
Transfers Out					
Transfer to General Fund		\$0	\$0	\$4,099,760	N/A
Transfer to Public Safety Tax	\$0	\$0	\$0	\$901,837	N/A
Total Transfers Out:	\$0	\$0	\$0	\$5,001,597	N/A
Total Interfund Transfers:	\$0	\$0	\$0	\$5,001,597	N/A
Total Expense Objects:	\$0	\$1,400,000	\$14,400	\$5,523,997	294.6%

Fire

Kenny Cordonnier

Fire Chief

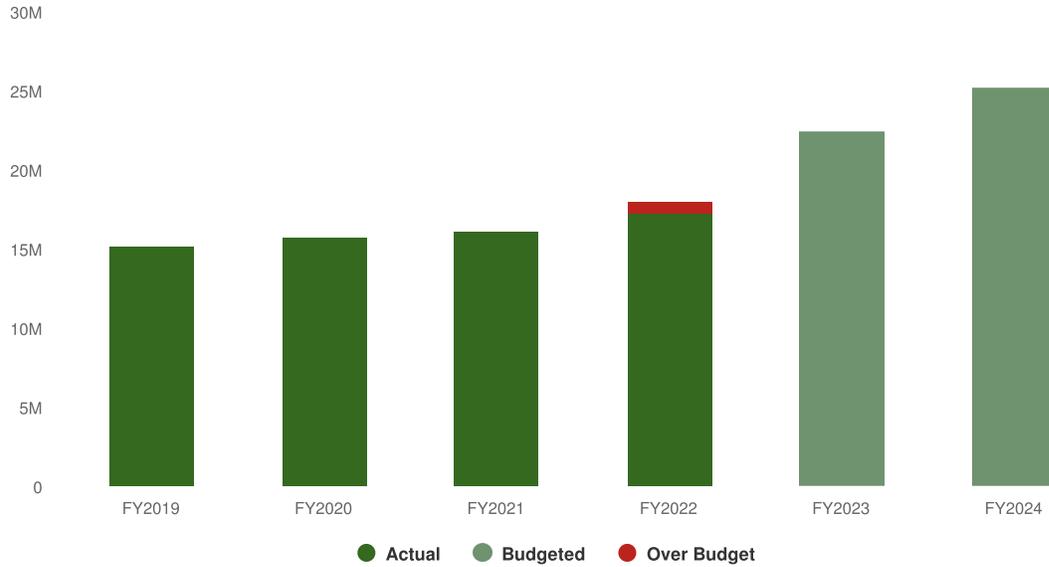
Programs within the department include:

- **Fire Administration** - Provides the leadership and vision for the Fire Department's fire protection and rescue services. Fire Administration manages programs in Fire Suppression, Fire Training, Fire Prevention and Fire Maintenance. Staff interacts with and ensures that the non-emergent needs of the business community and the general public are met. Fire Administration ensures the completion of all Capital Improvement Program projects relevant to the Fire Department. Staff provides budgeting and oversight services to ensure fiscal control.
- **Fire Suppression** - Personnel provide fire suppression, rescue, and emergency medical service to the City of St. Joseph and three Fire Protection Districts. Fire Suppression personnel provide non-emergent support to the public with fire prevention, festival medical care, and citizen assistance services. Personnel also assist other City departments with staff and equipment, as needed.
- **Fire Prevention** - Staff provide fire investigation services to businesses and the public to ensure accurate fire cause determination. Fire Prevention personnel are the lead inspectors to ensure a fire-safe community. Other activities include plans review, fire code permitting and enforcement, and public education programs. Fire Prevention is the keeper of the Department's emergency response and fire inspection records.
- **Emergency Management** - Established to track the revenue and expense relating to the Emergency Management grant the City receives from the State. The rest of the grant covers other E.M. expenses such as emergency communications' services at the Emergency Operations Center. Maintenance costs for the City's warning siren system is also budgeted in this program.
- **Fire Maintenance** - Provides and/or ensures the proper maintenance of the Department's fire apparatus and staff car fleet. Fire Maintenance also procures and distributes fire station supplies as well as schedules, performs and/or ensures testing of Department ladders, aerial fire apparatus and fire pumps.
- **Fire Training** - Staff preserve and protect life and property of the citizens of St. Joseph and of the firefighting personnel themselves by developing skilled, professional fire personnel through fire protection, rescue, emergency medical, hazardous materials and terrorism training.

Expenditures Summary

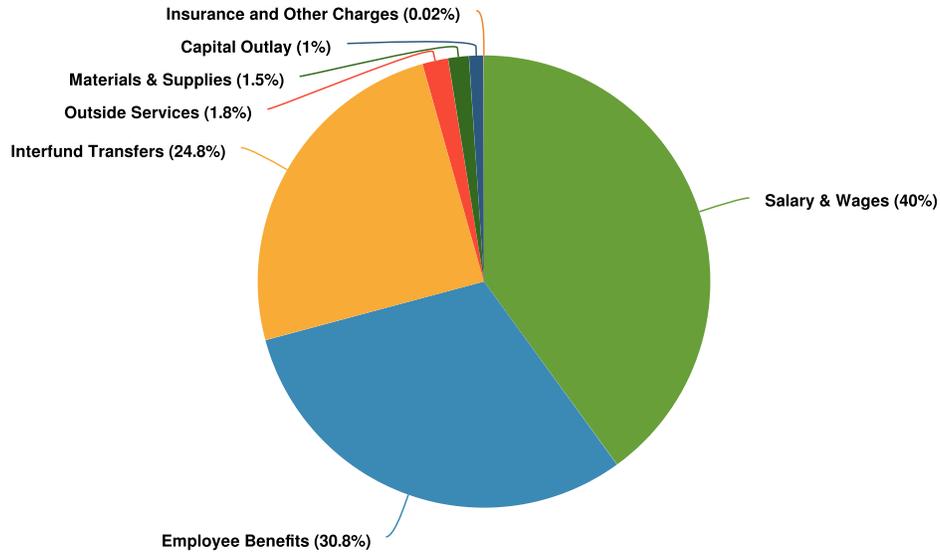
\$25,186,253 **\$2,759,089**
(12.30% vs. prior year)

Fire Proposed and Historical Budget vs. Actual

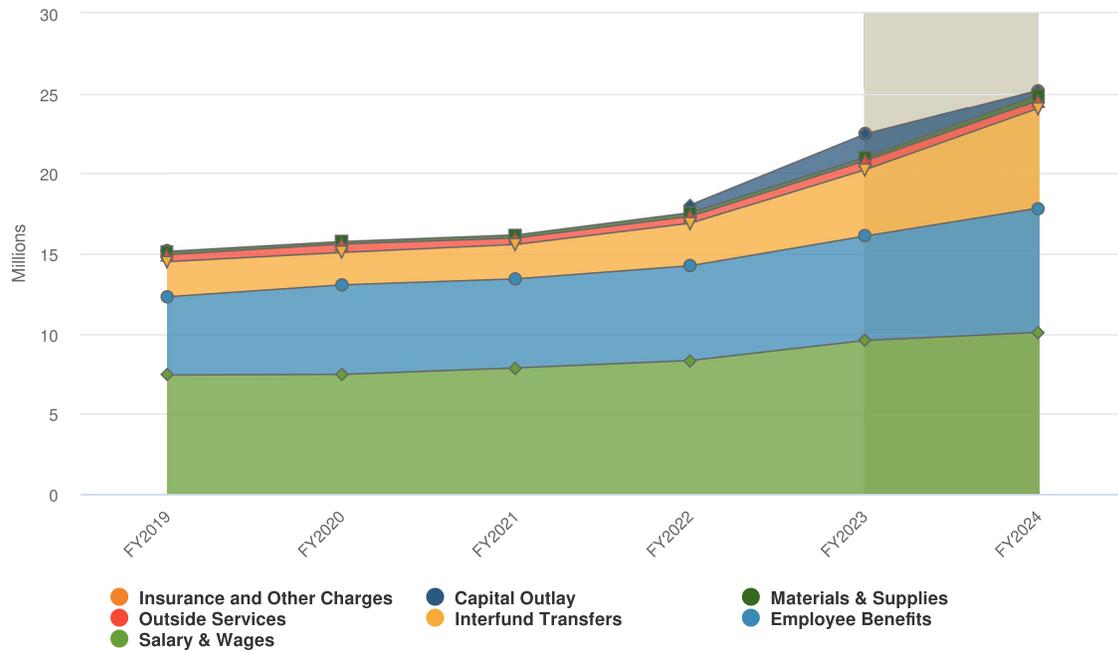


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



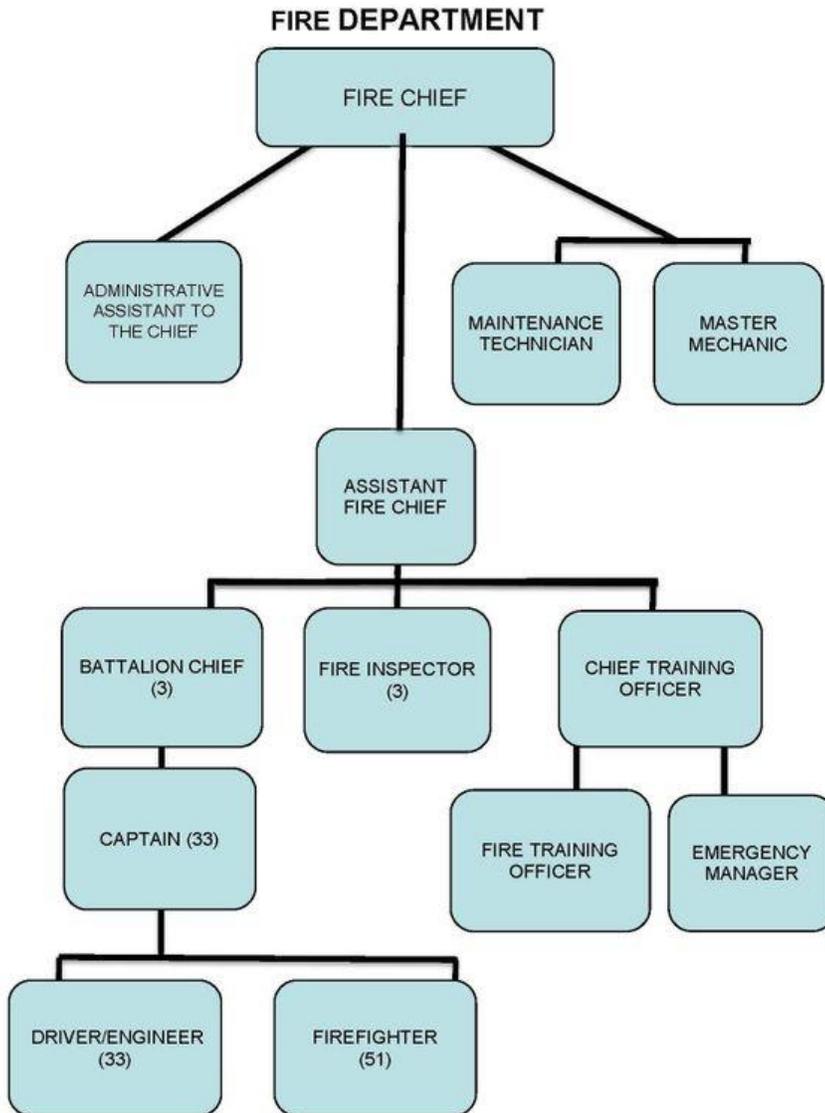
Budgeted and Historical Expenditures by Expense Type



Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$8,322,611	\$9,133,801	\$9,574,400	\$9,574,400	\$10,077,176	5.3%
Total Salary & Wages:	\$8,322,611	\$9,133,801	\$9,574,400	\$9,574,400	\$10,077,176	5.3%
Employee Benefits						
Employee Benefits	\$5,917,149	\$6,513,133	\$6,513,133	\$6,894,643	\$7,764,270	19.2%
Total Employee Benefits:	\$5,917,149	\$6,513,133	\$6,513,133	\$6,894,643	\$7,764,270	19.2%
Materials & Supplies						
Materials & Supplies	\$221,707	\$191,747	\$194,608	\$160,564	\$372,557	91.4%
Total Materials & Supplies:	\$221,707	\$191,747	\$194,608	\$160,564	\$372,557	91.4%
Outside Services						
Outside Services	\$337,966	\$377,897	\$453,397	\$451,399	\$363,991	-19.7%
Utility Expense	\$91,232	\$83,354	\$83,354	\$83,354	\$98,709	18.4%
Total Outside Services:	\$429,198	\$461,251	\$536,751	\$534,753	\$462,700	-13.8%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Outlay						
Capital Outlay	\$483,954	\$278,727	\$1,467,870	\$1,467,870	\$262,477	-82.1%
Total Capital Outlay:	\$483,954	\$278,727	\$1,467,870	\$1,467,870	\$262,477	-82.1%
Interfund Transfers						
Transfers Out	\$2,645,763	\$4,135,402	\$4,135,402	\$4,135,402	\$6,242,073	50.9%
Total Interfund Transfers:	\$2,645,763	\$4,135,402	\$4,135,402	\$4,135,402	\$6,242,073	50.9%
Insurance and Other Charges						
Outside Services	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0%
Total Insurance and Other Charges:	\$0	\$5,000	\$5,000	\$5,000	\$5,000	0%
Total Expense Objects:	\$18,020,382	\$20,719,061	\$22,427,164	\$22,772,632	\$25,186,253	12.3%

Organizational Chart



Fire Administration

Mission

To provide creative and innovative leadership in the emergency and non-emergency fire and EMS services that we provide for the citizens of St. Joseph.

Core Services

- Oversee the daily operations pertaining to Fire Suppression, Fire Training, Fire Prevention and Fire Maintenance.
- Interact with and ensure that the emergent and non-emergent needs of the business community and the general public are met.
- Ensure the completion of all Capital Improvement Program projects relevant to the Fire Department.
- Provide budgeting and oversight services to ensure fiscal control.
- Acts as a member of the Labor Negotiating Committee for the contract with the IAFF.
- Provide the best customer service possible to both the public and our fellow City employees.
- Seek external funding sources and apply for grant opportunities.

Current Year Activity/Achievements

- Fire Department paramedics assisted the Health Department with their annual flu clinic.
- We received a grant from the Missouri American Water Co., and applied for Assistance to Firefighters Grant and ARPA funding.
- Completed work on Station 8 and opened for response.
- Narrowed focus on ISO goals.
- Completed annual report.
- Ordered UTV and equipment for new trail system.
- Signed for Ladder 5 replacement apparatus.
- Sold old Station 8.

Budget Challenges/Planned Initiatives

- Continue to upgrade fleet through public safety funding and creation of revolving fleet replacement program.
- Pursue grants through various local, state, and national funding opportunities.
- Continue to implement additional methods and procedures to reduce cancer among our firefighters.
- Creation of new firefighter wellness initiative.
- Continue to review General Orders and Standard Operating Procedures with staff and Local 77.
- Work to maintain and improve our ISO rating by improving our training processes and station relocations.
- Continue efforts to acquire land for future addition to the Headquarters Station.
- Creation of fire turnout gear replacement program to meet NFPA guidelines.
- Increased compensation plan.
- Technology upgrade plan.

Fire Suppression

Mission

To protect the life, health, and property of the public through provision of fire protection, emergency rescue and emergency medical First Responder services.

Core Services

- Respond to all types of fire-related emergencies within the City.
- Implement specialized emergency rescue operations in: Confined Space Rescue, Light Rescue, Trench Rescue, Water/Ice Rescue, Swift Water & River Rescue, Walking Trails Rescue and Hazardous Materials Response.
- Provide assistance and First Responder medical care to victims of sudden illness or injury.
- Conduct fire inspections of residential apartments (multi-family), commercial, and industrial occupancies.
- Maintain mutual aid agreements with surrounding communities.

Current Year Activity/Achievements

- All EMTs completed major cardiac episode scenario and IGEL airway implementation.
- Total number of EMTs 106
- Fire crews are participating in assigned training through Target Solutions designed to meet maximum credit for ISO requirements.
- Maintained a 6-minute response time in over 71% of emergency medical calls.
- Responded to 15,033 calls, with over 55% being medical.
- Fire crews resumed company inspections, as well as public education and recruitment events.
- Implemented trail rescue procedures and trained with rescue equipment.
- Responded to 193 working structure fires that resulted in a loss of over \$4.245 million.
- Purchased, trained on, and are using new radios.

Budget Challenges/Planned Initiatives

- Continue to work toward having all firefighters trained to level of Firefighter II, and all having an EMT license.
- Enhance software/technology to be more effective and efficient in station and on apparatus.
- Continue to work with Local 77 to review General Orders and Standard Operating Procedures on a yearly basis.
- Participate in local and regional exercises.
- Continue to support employees willing to enhance their medical skills through refresher and outside training classes, such as Trauma Trends, state fire schools, Hillyard Technical Center, and Buchanan County EMS training.
- Maintain our current ISO rating of 3, while looking at cost effective opportunities to improve.
- Improve documented monthly training hours through Target Solutions.
- Work toward developing credentials in all aspects of fire service industry to increase performance efficiency, especially technical rescues.

Fire Prevention

Mission

To reduce the loss to property and life through fire code enforcement and public fire safety education. The Division maintains statistics and appropriate records for public safety education, code compliance inspections and records on fire investigations.

Core Services

- Conduct required fire code safety inspections in residential apartment (multi-family) and commercial/industrial occupancies.
- Conduct required fire code violation re-inspections in residential apartment (multi-family) and commercial/industrial occupancies.
- Provide fire safety inspections in all public and private schools.
- Ensure every public and private elementary school, grades K through 3, receives fire prevention information and training as a part of Fire Prevention Week activities.
- Conduct age-appropriate fire prevention activities for pre-K through senior citizen.
- Provide fire code compliance review of all commercial/industrial building, sprinkler, and alarm system plans.
- Provide fire code compliance inspections prior to issuance of occupancy permits.
- Conduct investigations to determine origin and cause of major fire incidents.
- Investigate fire code complaints made by citizens in the community.

Current Year Activity/Achievements

- Annual fire inspections/activities: 1132 (includes company inspections, walk-throughs, C of Os)
- Inspectors maintained current certifications through CEUs.
Reimplemented company public relations and education events.

Budget Challenges/Planned Initiatives

- Continue to work with other departments to inventory, track, and improve our knowledge of vacant and abandoned structures.
- All Inspectors are at least Inspector I certified through ICC.
- All Inspectors will attain and/or maintain certification as State of Missouri Fire Investigators.
- Work toward additional certifications: Certified Fire Investigator IAAI or PFFIA, ICC Plans Examiner, ICC Fire Marshal, and AEGIS System Administrator course from Tyler Technologies.
- Continue to monitor progress at HPI in conjunction with Water Protection, EPA and MoDNR.
- Cooperative teaming with American Red Cross to expand smoke detector placement throughout the community.
- Alert system in dispatch computers to alert fire crews to special needs students at the public schools.
- Prepare for new ICC 2024 Code implementation.
- Increased goal of 750 inspections/activities for division, not counting company inspections.
- Enhance software technology to become more efficient and provide better communication and historical data collection.

Performance Statistics

- 157 Annual inspections by Fire Inspectors (typically large industrial complexes)
- 166 Walk-through inspections
- 19 Sprinkler and alarm system inspections
- 38 Certificate of Occupancy inspections
- 130 Building plans reviewed
- 52 Sprinkler and alarm system plans reviewed

Emergency Management

Mission

Emergency Management main objectives are: Life Safety, Incident Stabilization and Protecting the Environment. This is achieved through Prevention, Protection, Mitigation, Response and Recovery.

Core Services

- Plan, organize and direct the operations of the City of St. Joseph's Emergency Management Program with local government, civic, business officials, and other interested groups.
- Coordinate the emergency management program within the City by working with local government, business, and industry.
- Recruit and train volunteer personnel to assist at major events and in times of disaster.
- Meet with local, state, and federal emergency management officials to coordinate the City's emergency program.
- Prepare various forms, official documents, and reports for local, state, and federal officials.
- Prepare the budget for the emergency management programs, including applying for local, state, and federal grants.

- Actively participate in all phases of the major program areas: Prevention, Protection, Mitigation, Response, and Recovery.
- Serve on two state-level committees related to state firefighters.
- Serve on regional and local planning committees.
- Assist with training exercises for first responders.

Current Year Activity/Achievements

- Renewed EMP grant which reimburses the City for part of Emergency Manager's salary and benefits.
- Completed Homeland Security grant risk assessment forms.
- Secured State grants for equipment, and assisted with FEMA AFG grant.
- Working to improve use and number of users of NIXEL alert system.
- Continued with recovery efforts from the four federally declared disasters. (3 floods and Covid-19)
- Assisted in creating annual training plan for SJFD training division.
- Worked with Fire Department staff to get EOC funded in new Fire Station 8.
- Acquired new emergency response vehicle and associated equipment.

Budget Challenges/Planned Initiatives

- SJFD CPR renewals
- Seek grant opportunities and other funding to finish and furnish EOC at Fire Station 8.
- EMP funds and grants continue to shrink.
- Continue to work on emergency notifications groups for exercises and actual events.
- Training sessions for department directors in EOC operations.
- Provide templates for all city building custodians to provide safe areas, evacuation routes, and out of building meeting areas in the event of an emergency.

Fire Maintenance

Mission

To provide timely maintenance for the vehicles in the Fire Department fleet, including mechanized and auxiliary equipment. Plan and care of all Department facilities and equipment. Staff is also responsible for procuring and distribution of supplies and building maintenance materials for all stations.

Core Services

- Reduce downtime for all first-line equipment by: immediate repair of first-line fire apparatus failures, monthly preventive maintenance checks, and Manufacturer's recommended oil changes.
- Provide a maintenance tracking and prioritization system.
- Complete building maintenance repairs as needed.
- Schedule and complete third-party testing of aerial units, ground ladders, and pumps.
- Assist planning and specifications for new equipment and facilities.

Current Year Activity/Achievements

- Maintained a fleet of 11 front-line fire trucks, including 2 ladders trucks, 2 Telesquirts, 2 light-duty rescue trucks, and 5 pumpers. Reserve fleet consists of 4 reserve pumpers.
- Maintained fleet of light-duty trucks and cars including: 2 Maintenance, 4 Prevention, 2 Training, 2 Administration, 5 first responder vehicles, 2 rescue boats and 7 trailers.
- Maintained 9 fire stations, including outbuildings and all permanent equipment.
- Provided frequent updates on truck repairs to appropriate department personnel.
- Attended extractor repair/maintenance class.
- Assisted with building oversight of new Station 8.
- Assisted with specification process for new Ladder 5 replacement apparatus.

Budget Challenges/Planned Initiatives

- Develop revolving apparatus replacement plan.
- Continue to find annual courses or training for maintenance personnel to keep up with current apparatus trends and facility maintenance within the fire industry.
- Need for new Station 10 and renovation of Fire Headquarters.
- Need for new maintenance facility for more in-house preventive maintenance and repairs.
- Continuing maintenance for all fire department facilities and apparatus.
- Replacement of HVAC systems in Stations 4, 5 and 6.

Fire Training

Mission

To preserve and protect life and property of the citizens of St. Joseph and of the firefighting personnel themselves by developing skilled, professional fire personnel through fire protection education and training.

Core Services

- Increase the efficiency and effectiveness of the Fire Department through the integration of new strategies and old practices, better equipment, and an increased awareness of new dangers as they evolve.
- Improve firefighter safety.
- Provide training and orientation for new firefighters.
- Maintain current certifications for both fire and EMS.

Current Year Activity/Achievements

- Continued with a web-based training platform for all personnel to stay current with fire and ems licensure requirements. This system also helps track licenses and station activities.
- Reviewed new inventory and vehicle/station maintenance tracking software.
- Continued with cancer prevention policies by continuing efforts to get nomex hoods exchange policy enforced and to keep contaminated gear clean and available.
- Assisted with new hire processing and training of 11 new firefighters in 2022.
- Continued to attend quarterly meeting with the communications group to address training, dispatch and occasional issues that arise with alarms and dispatch.
- Provided cleaning of turnout gear and equipment as necessary, and purchased various supplies and equipment, such as hose, fittings, gloves, helmets, turnout gear, etc.
- Acquired AFG grant and purchased new radios.
- Oversaw the design of new GIS map for dispatching. This new map will take crews to the exact location in the quickest and safest route. It also includes additional information such as bridge heights and weight limits, closest truck or station, and topography information.
- 3 new extrication units.

Budget Challenges/Planned Initiatives

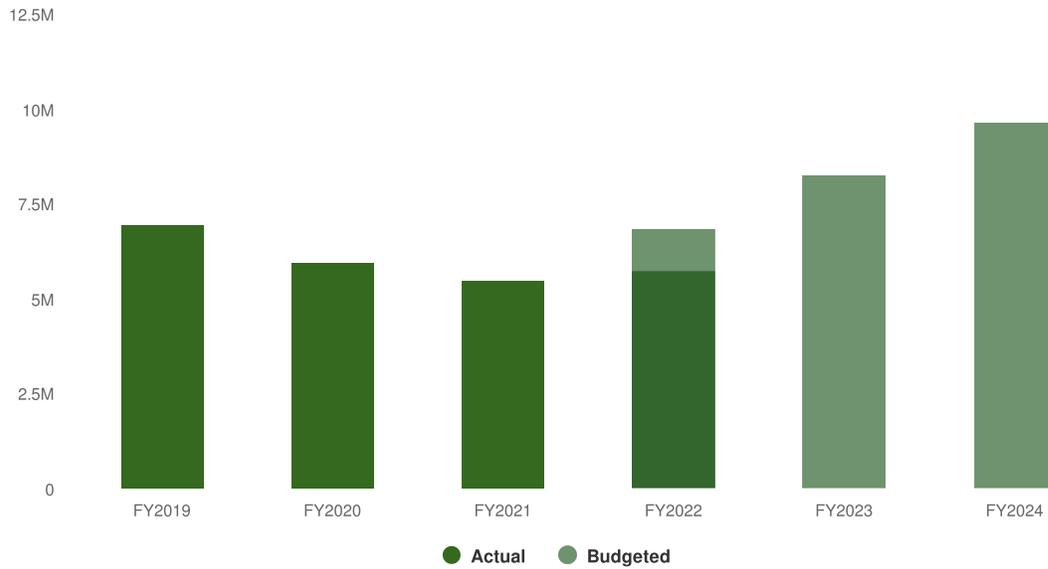
- Attempt to increase hands-on training by the use of props and more realistic training evolutions.
- Make better use of emerging technology.
- Educate all personnel on current best practices for personal safety on medical calls.
- Improve participation in firefighter wellness initiative.
- Attempt to increase certification of staff officers and Captains for ISO requirements and personal development.
- Use new software to maintain firefighter licensure and certification, as well as meeting ISO training requirements.
- Create community partnership for fire academy for recruiting, as Hillyard Technical no longer has a fire academy.

Public Safety Tax

Expenditures Summary

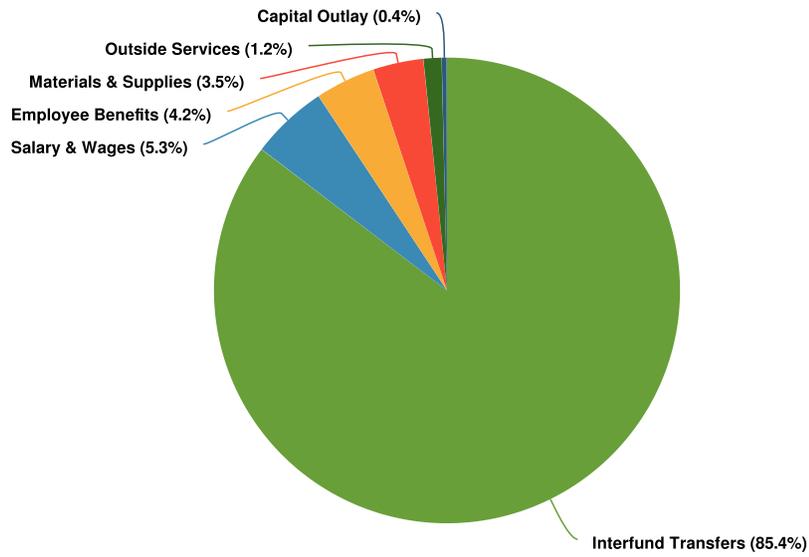
\$9,639,542 **\$1,390,221**
(16.85% vs. prior year)

Public Safety Tax Proposed and Historical Budget vs. Actual

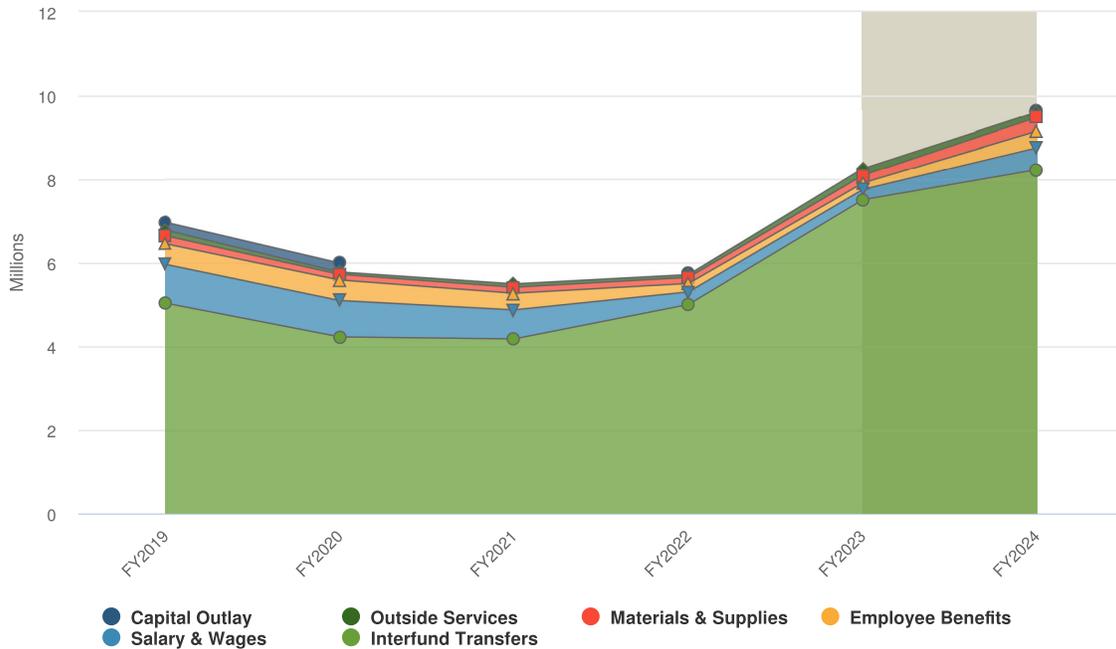


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$297,165	\$238,594	\$238,594	\$238,594	\$514,669	115.7%
Total Salary & Wages:	\$297,165	\$238,594	\$238,594	\$238,594	\$514,669	115.7%
Employee Benefits						
Employee Benefits	\$201,278	\$155,115	\$155,145	\$155,145	\$402,169	159.2%
Total Employee Benefits:	\$201,278	\$155,115	\$155,145	\$155,145	\$402,169	159.2%
Materials & Supplies						
Materials & Supplies	\$145,379	\$184,817	\$184,787	\$143,727	\$338,188	83%
Total Materials & Supplies:	\$145,379	\$184,817	\$184,787	\$143,727	\$338,188	83%
Outside Services						
Outside Services	\$65,714	\$148,085	\$163,483	\$172,878	\$120,119	-26.5%
Total Outside Services:	\$65,714	\$148,085	\$163,483	\$172,878	\$120,119	-26.5%
Capital Outlay						
Capital Outlay	\$28,070	\$0	\$0	\$0	\$34,750	N/A
Total Capital Outlay:	\$28,070	\$0	\$0	\$0	\$34,750	N/A
Interfund Transfers						
Transfers Out	\$5,000,198	\$7,507,312	\$7,507,312	\$7,507,312	\$8,229,647	9.6%
Total Interfund Transfers:	\$5,000,198	\$7,507,312	\$7,507,312	\$7,507,312	\$8,229,647	9.6%
Total Expense Objects:	\$5,737,804	\$8,233,923	\$8,249,321	\$8,217,656	\$9,639,542	16.9%

Health

Debra Bradley
Health Director

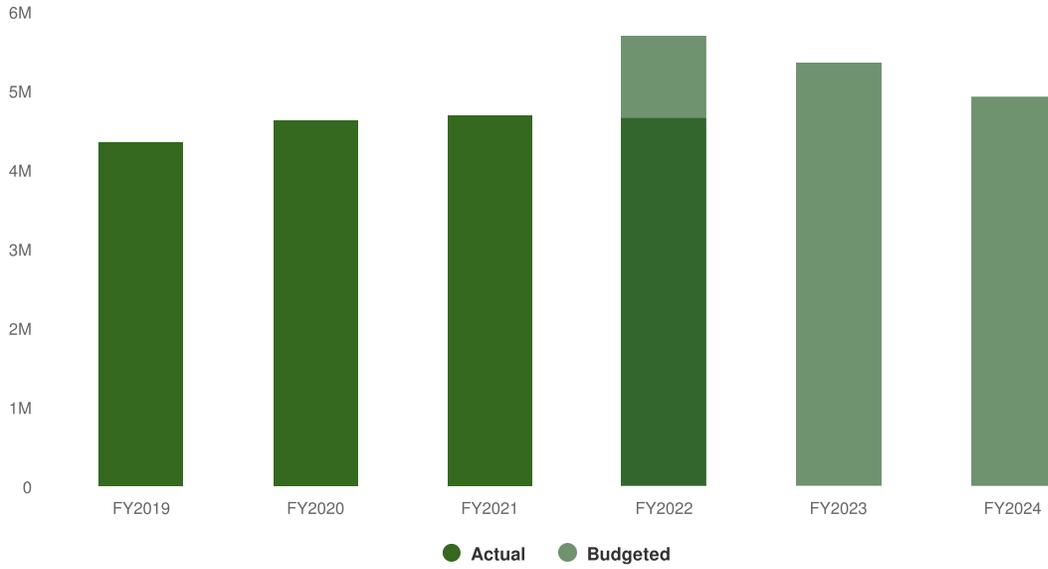
Programs within the department include:

- **Health Administration** - Provides administrative services and management support to all health divisions and their respective programs through planning, evaluation, budgeting, coordination, vital records management, facility maintenance and situational monitoring and response. Provides oversight of Public Health Emergency Response Planning of St. Joseph. Ensures enforcement of State and City laws relating to public health and sanitation for the welfare of the citizens of the City.
- **Clinic Services** - Provide the citizens of the City of St. Joseph and Buchanan County with health care programs promoting prevention activities such as immunizations, health education, maternal and child care, pregnancy testing, as well as provide communicable disease prevention/monitoring/case management as needed. Staff work collaboratively with other agencies to establish a local area health care network.
- **Community Health Services** - Staff partners with St. Joseph Transit to assist persons living with a disability to access affordable public transportation.
- **WIC** - The program promotes the health of low-income women, infants and children (WIC) through a federally funded nutrition education and food provision program with integration and coordination from other programs. All clients must meet income guidelines and have a qualifying medical condition for program admittance.
- **Environmental Health & Food Safety** - Environmental specialists ensure that all food, drink, lodging and childcare establishments as well as, semi-private and public and swimming pools and spas, meet environmental health and safety codes through coordinated, revolving inspection programs, in order to safeguard public health and safety. Environmental health issues such as noxious odor complaints, Missouri Clean Indoor Air, water quality, and septic system permitting are also coordinated and investigated. Enforcement of aspects relative to City-issue declarations and order pertaining to the health and well-being of the community are the responsibility of health department Environmental Services staff.
- **Animal Control & Rescue** - Animal Control and Rescue works to prevent cruelty to animals, protects the public from diseased and vicious animals, and provides education to enhance the human-animal bond. City staff operate field services and animal sheltering with a goal of placing homeless pets into homes and providing resources to pet owners to keep pets with their families and increase their quality of life.

Expenditures Summary

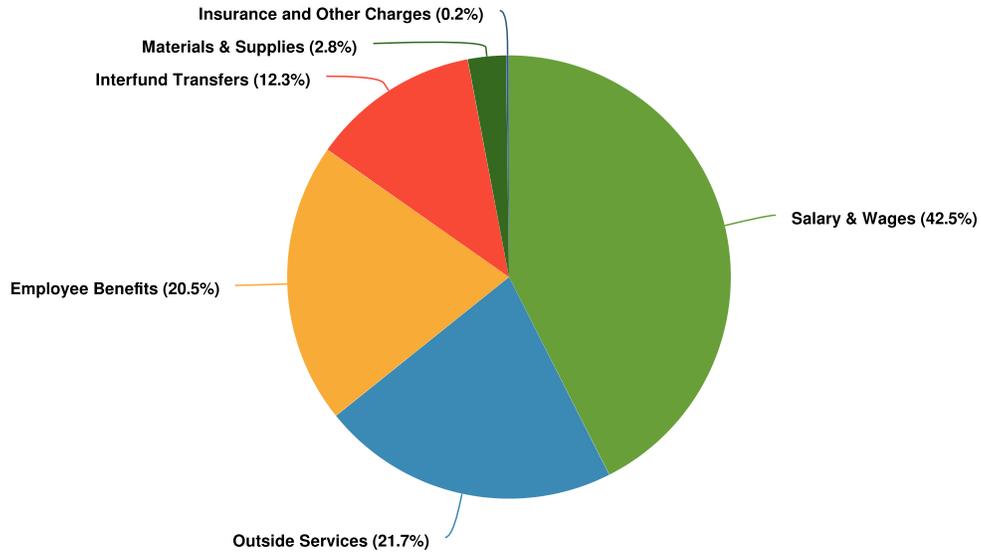
\$4,925,716 **-\$433,607**
(-8.09% vs. prior year)

Health Proposed and Historical Budget vs. Actual

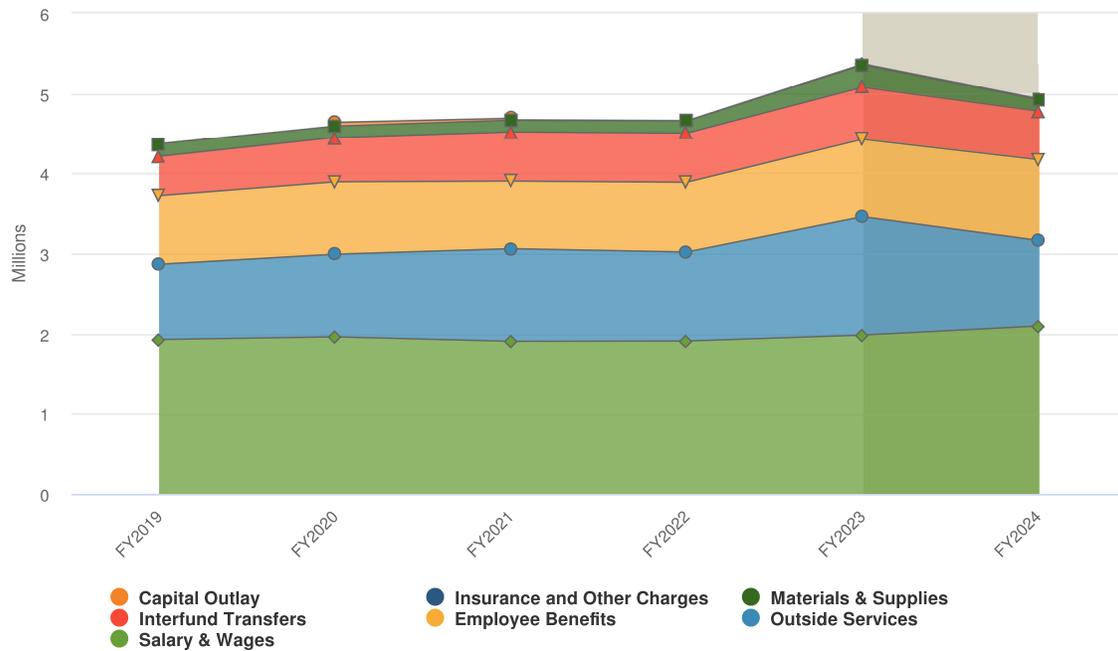


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



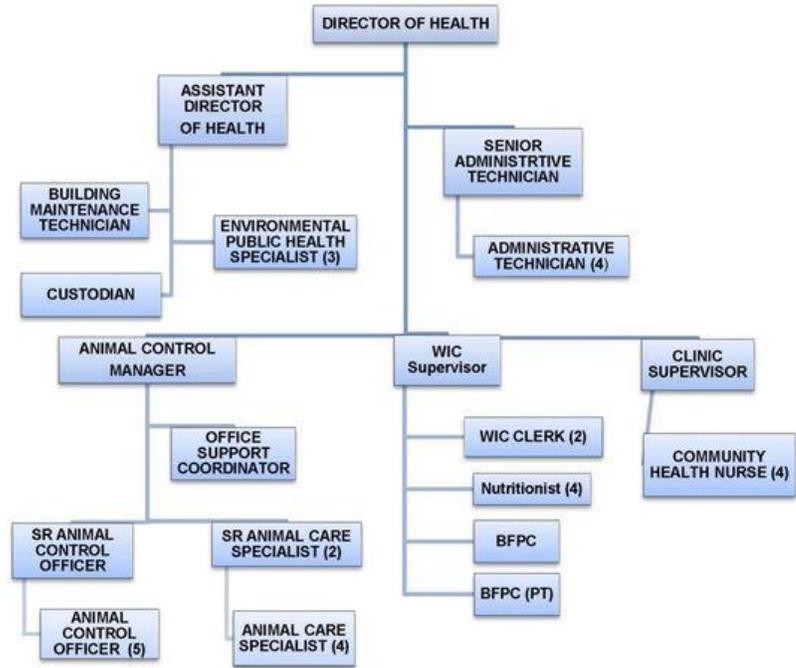
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$1,907,692	\$1,981,583	\$1,981,583	\$1,981,583	\$2,095,419	5.7%
Total Salary & Wages:	\$1,907,692	\$1,981,583	\$1,981,583	\$1,981,583	\$2,095,419	5.7%
Employee Benefits						
Employee Benefits	\$870,967	\$942,735	\$969,617	\$969,617	\$1,009,925	4.2%
Total Employee Benefits:	\$870,967	\$942,735	\$969,617	\$969,617	\$1,009,925	4.2%
Materials & Supplies						
Materials & Supplies	\$153,632	\$132,342	\$276,000	\$247,968	\$137,082	-50.3%
Total Materials & Supplies:	\$153,632	\$132,342	\$276,000	\$247,968	\$137,082	-50.3%
Outside Services						
Outside Services	\$1,037,420	\$978,245	\$1,417,563	\$1,413,598	\$990,223	-30.1%
Utility Expense	\$73,903	\$62,015	\$62,015	\$62,015	\$79,136	27.6%
Total Outside Services:	\$1,111,323	\$1,040,260	\$1,479,578	\$1,475,613	\$1,069,359	-27.7%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers						
Transfers Out	\$610,370	\$647,545	\$647,545	\$647,545	\$603,931	-6.7%
Total Interfund Transfers:	\$610,370	\$647,545	\$647,545	\$647,545	\$603,931	-6.7%
Insurance and Other Charges						
Outside Services	\$2,438	\$5,000	\$5,000	\$5,000	\$10,000	100%
Total Insurance and Other Charges:	\$2,438	\$5,000	\$5,000	\$5,000	\$10,000	100%
Total Expense Objects:	\$4,656,422	\$4,749,464	\$5,359,323	\$5,327,326	\$4,925,716	-8.1%

Organizational Chart

HEALTH DEPARTMENT



Health Administration

Mission

To provide administrative services and management support to all health programs. To provide program, policy, and legislative development necessitated by emerging needs in our community. Once needs are identified, to initiate and promote programs that will have direct, positive local health outcomes. Ensure public health and safety during times of local, state or national crisis.

Core Services

- Provide planning, evaluation, budgeting, coordination and administrative support for all divisions within the health department.
- Monitor compliance with State grants and contracts to ensure all contract requirements and deliverables are met.
- Secure revenue from various resources such as contracts, grants and Medicaid through monthly billing.
- Identify gaps in public health services and create needed programs with community partners. Identify existing and new funding opportunities to implement new programs, and identify opportunities for strengthening existing services.
- Serve as a referral center for citizens needing to be connected to local resources/agencies for assistance.
- Serve as Vital Statistics Registrar for Buchanan County, which entails issuing certified copies of Missouri birth and death certificates, to the public.
- Maintain the structural operations of Patee Market Health Center, a 110+ year old building, which houses two agencies with ever growing and changing needs.
- Provide public health emergency response planning to address all hazards within Buchanan County including the support necessary to successfully conduct and complete epidemiological surveillance and community outreach pertaining to communicable disease.

Current Year Activities/Achievements

- The health department continues to seek out and be awarded grants that allow for the development of outreach and preparedness programs to further our available services, and community protection efforts.
- The health department continued a multi-level approach to responding to the COVID-19 pandemic.
- Health Department staff released a daily (M-F) case count of local, state, national and worldwide COVID numbers and graphs.

Budget Challenges/Planned Initiatives

- Contracts and grants, while amounts are consistently reduced, the application process has become more competitive. Also, Public Health funding at the Federal and state level waxes and wanes depending upon the current political climate, or presence of emerging health concerns at any given time.
- Patee Market Health Center continues to need ongoing maintenance and repairs. As several systems begin to reach the top end of their typical functional life, many maintenance technicians have informed staff of the need to begin planning for the replacement of some major building systems or their components.
- Will continue participate with community boards and committees.
- Maintaining adequate staffing levels, including filling losses to attrition, more competitive salaries offered by other employers and lack of applicants for open positions.

Performance Statistics

- The number of certified birth certificates issued was 5,408 with August being the busiest month.
- The number of certified death certificates issued was 7,569.
- Funding from grants and contracts provided 25% of the budget revenues. Fees, Fines, Licenses and Permits accounted for 10% of total revenue.

Health Clinics

Mission

The City of St. Joseph Health Department is committed in providing its citizens with health care programs that promote healthy lifestyles, education, disease prevention and assessment and are committed to the development and maintenance of a healthy environment.

Core Services

- No-cost immunizations for infants, children and adults with or without insurance.
- Annual free public influenza clinics.
- Tuberculin skin testing provided to the public. TB management and treatment for LTBI and active TB clients.
- Pregnancy testing performed. Free prenatal case management offered to qualified individuals to provide supportive services, resources and referrals. Temporary Pregnancy Medicaid (presumptive eligibility) administered to qualifying individuals.
- Child Care Health Consultation program that provides on-site visits to childcare providers to educate per contract guidelines.
- Lead case management monitors blood lead levels and provides education and home visits as warranted to assess an individual's home, nutrition and risk factors.
- Active and passive surveillance is conducted as appropriate for communicable disease monitoring and management.

- Blood pressure monitoring is provided on a walk-in basis.
- Testing and treatment for Sexually Transmitted Infections (STI) is provided.

Current Year Activities/Achievements

- In FY23 the Social Welfare Board was allocated \$551,538 from the health department budget along with space, utilities and some supplies. \$110,956.00 of the allotment is earmarked for mental health referrals and administration of such.
- Continue to stay abreast on developments as they related to COVID-19 and the pandemic.
- Continue to provide vaccines for the community.
- Completed flu and other vaccine clinics for City employees as needed.
- Continue pregnancy testing and prenatal case management.
- Adjust to the new procedures to add STI testing and treatment to the clinic.

Budget Challenges/Planned Initiatives

- Clinic absorbed the STI testing and treatment activities in the fall of 2022 without added staff.
- Hiring nurses continues to be a challenge due salary limits.

Performance Statistics

- Administered 1,095 COVID vaccinations and dedicated 2,382 hours to COVID.
- Administered 4,565 non-flu immunizations and 784 flu vaccines to 2,907 children and adults.
- Received 173 communicable disease reports.
- Provided case management to an average of 195 children per month due to elevated lead levels
- Completed 140 home visits to address active TB cases and administered 94 doses of medication to individuals with LTBI (latentTB).
- 335 TB skin tests and/or risk assessments were performed.
- Prenatal Services saw 183 women for pregnancy testing or with proof of pregnancy. Of those, Temporary Medicaid was administered to 135 and offered case management to 155.

Community Health Services

Mission

Community Health Services assesses the health behavior outcomes of the community, develops strategies for health promotion, and addresses barriers to health and linkage to care, improving the quality of life for its citizens.

Core Services

- Provide health education and outreach to businesses, schools, social service agencies and other community partners.
- To reduce maternal, child health barriers with community partners for the purpose of improving the lives of infants, children, youth and women who are pregnant.
- Continue social media campaigns.
- Provide public information to the media regarding public health.
- Support HD divisions through data collection and dissemination.

Current Year Activities/Achievements

- Health educators work to promote health wellness and safety for infants, children, youth and adults in local schools.
- Maternal Child Health program passed out pens and pencils to children during Red Ribbon Week.
- The health department continues to facilitate the Buchanan County Opioid Task Force, including coordination of outreach events and messaging.
- Transitioned the HIV services and prevention contracts to Andrew County Health Department after multiple staff retired.
- Partnering with MO DHSS on the Baby and Me Tobacco Free program and contract.
- Partnering with MO DHSS on the Overdose Data to Action contract.

Budget Challenges/Planned Initiatives

- General education program has been reduced due to budgetary limitations and loss of grant funds; new grants continually sought.
- Maintaining Facebook page with useful, relevant health information.
- Attracting health educators in a competitive market has been challenging.
- Adding smoking/tobacco cessation for pregnant women and support partners program called "Baby and Me Tobacco

Performance Statistics

- HIV/STI office visits: 404
- HEP C rapid tests administered: 128 with 35 reactive results; HIV rapid tests administered: 172; HIV serology tests administered: 202
- 276 urine tests for Gonorrhea and Chlamydia were run with 218 positive results.
- Children, youth and adults attending health promotion and prevention outreach: 6,943.
- Number of free condoms given away: 19,585
- Issued 18 press releases; completed 224 media contacts.
- Successfully updated the health department's Facebook page to share public health information via 961 posts and 803,192 page-follower reaches.
- Completed 219 daily briefs for the public and the media with details about COVID.
- Provided 603 clients case management contacts by phone, home visit or office visit to address barriers to accessing HIV medications and care in 15 NWMO counties.

WIC

Mission

The City of St. Joseph Health Department provides a link to the Missouri WIC program. WIC serves women who are pregnant, breastfeeding and non-breastfeeding, infants and children up to the month of their 5th birthday. WIC is an adjunct to good health care during critical times of growth and development, in order to prevent the occurrence of health problems and to improve health status. Applicants must complete the certification process to determine financial eligibility and health and nutritional risk. Eligible participants receive nutrition education, breastfeeding education and support, health screening, referrals and supplemental foods. WIC is an equal opportunity provider.

Core Services

- WIC conducts nutrition assessment to help provide targeted nutrition education via one-on-one counseling. WIC nutrition education emphasizes the relationship between proper nutrition and good health. WIC assists participants in establishing healthy eating behaviors and achieving positive lifestyle changes by setting nutrition and health goals. Nutrition education is also available on-line at <https://www.wichealth.org/>

Current Year Activities/Achievements

- We are proud to have a Registered Dietitian on staff.
- Breastfeeding support line available for assistance 7 days per week, 7am - 9 pm.
- Collaborate with MOSAIC Life Care Hospital for breastfeeding support group twice weekly.
- Breast pump loan program for WIC and non-WIC participants.
- The peer counselor coordinator is an active member of the Missouri Breastfeeding Coalition. The local Breastfeeding
- Assist businesses in the obtaining Breastfeeding Friendly Worksite and Breastfeeding Friendly Child Care Facility
- Maintain designation as a Breastfeeding Friendly WIC Clinic.
- Participating in a state WIC pilot to implement a more participant centered approach to nutrition assessment.
- In an effort to increase efficiency and participant satisfaction, clinic flow has been changed to be participant centered..

Budget Challenges/Planned Initiatives

- As caseload continues to decline across the State, City of St. Joseph WIC will strive to maintain caseload. The current monthly average, for the first quarter of FFY22 is 1,355 participants.
- Maintain or increase the rate of women on WIC with the City St. Joseph who have ever breastfed their infant(s). Current rate is 72.2%, state rate is 71.2%
- Maintain Breastfeeding Friendly WIC Clinic status.
- A plan to spend 10% of the total FY22 WIC budget on outreach has been developed per state WIC mandate, in an effort to improve caseload. The implementation of said plan has begun.
- Budget Challenge: Attract and retain quality candidates at current salary rate.

Performance Statistics

- In the past 12 months, the average participant count was 1,355 per month; 16,264 contacts for the year which included 4,329 contact with women, 4,757 contact with infants and 7,178 contacts with children.
- Percentage of women on WIC with the City of St. Joseph who ever breastfed their infant was 72.2%; state rate is 71.2%

Environmental Health & Food Safety

Mission

To safeguard the public's health and safety by ensuring that the appropriate services and establishments meet environmental and food safety standards, codes, laws and regulations, and to educate the public on these criteria at any given opportunity.

Core Services

- Provide routine, follow-up, complaint, pre-opening walk-thru, seasonal, temporary event, and/or final inspections of all food, lodging, childcare and tattooing establishments, and swimming pools and spas, to ensure environmental code standards are met.
- Provide public education on many topics such as, but not limited to food safety, mold control, precautions against vector-borne diseases, bedbug and/or other pest control, and more.
- Collect and verify documentation necessary to obtain a tattooing artist card.
- Coordinate and investigate environmental health issues such as, but not limited to, suspected food contamination, surfacing sewage, air quality concerns, odor complaints and the Smokefree Air Workplaces and Public Places ordinance.
- Review applications submitted, permit new system construction and existing system repairs or replacements, evaluate locations for the availability of sanitary sewers, conduct site, construction, and final inspections for Onsite Wastewater Treatment System (OWTS).
- Provide Environmental contract services for the Holt County Health Department, including food, lodging and childcare establishment inspections, as well as onsite wastewater treatment system permitting and approval.
- 24/7 response to truck wrecks, fires, floods and other catastrophic events affecting environmental health and/or food safety.
- Offer and conduct food safety education courses in basic and advanced food handling.

Current Year Activities/Achievements

- Environmental Services staff continue to enforce the Smoke-Free Indoor Air ordinance during food safety inspections and during investigations of complaints received.
- The public, and specifically food establishment owners, managers and general staff, continue to express interest in the food handler's trainings available in a basic and advanced course version.
- EPHS staff have successfully integrated childcare sanitation inspection into their task load. Childcare inspections are completed for state licensed facilities in St. Joseph and Buchanan County.
- EPHS staff received 566 non-food related calls.
- After a 7-month vacancy, were able to hire an Environmental Public Health Specialist meeting stringent standards of qualifications.

Budget Challenges/Planned Initiatives

- Environmental Health & Food Safety staff have developed a food handler's training for the food establishment workforce. A basic food handler and managerial course is offered to the public for a fee.
- Staff have become certified to proctor exams for a nationally accredited food safety program (ServSafe), enabling participants enrolled in the online course to be able to take the final certification exam locally.
- Staff continue to support the efforts to reduce the spread of the COVID virus through public education during site visits.
- Consistent increases in the annual fee for online inspection software poses a challenge to the budget (3 - 5% annually).
- Salary for this position is not competitive for industry and requirements.

Performance Statistics

- Total number of inspections for food/drink establishments: 878 (592 routine, 76 follow-up, 73 complaints, 4 truck wrecks, 0 fires and 14 temporary events resulted in 119 temporary event inspections).
- Total number of other inspections & contacts (pre-opening walk-thru, plan review final inspections, educational visits, etc.): 80
- Total number of lodging inspections: 51 (10 routine, 7 follow-up and 34 complaint)
- Total number of public & semi-private pools & spas inspected: 32 (21 routine, 5 follow-up and 6 complaint). There were no fatal accident investigations completed.
- Total number of OWTS (septic system) inspection: 3; 8 repair/replacement, 4 preconstruction, 11 complaint investigations.
- Total number of tattoo artists licensed: 23.
- Total number of investigations for air quality complaints: 0
- Total number of food handler courses taught: 0 (0 basic courses; 0 advanced). Total number of food handler participants educated: 0 (0 basic level; 0 advanced level). Patee Market Health Center was without a conference
- Total number of childcare sanitation inspections completed (routine, follow-up): 46

Animal Control and Rescue

Mission

The mission of the Animal Control and Rescue program is to ensure the humane treatment of all animals and to protect the public from diseased and vicious animals through education, surveillance and enforcement of City codes.

Core Services

- Animal Control Officers are available 24-hours a day, 7-days a week in order to ensure public safety and a quick response to dire situations.
- Operate the City's Animal Control Shelter pursuant to the Missouri Department of Agriculture standards.
- Offer public education programs on animal husbandry and safety issues.
- Promote animals for adoption through local media outlets and the shelter's webpage.
- Investigate all complaints regarding animal abuse and neglect. Protect the public from feral animals by investigating complaints of vicious or dangerous animals.
- Protect the public from zoonotic diseases through surveillance and impoundment of diseased wildlife and suspected rabid animals.
- Conduct annual city-wide rabies vaccination and pet registration clinics in partnership with local veterinarians.
- Offer pet micro-chipping, low-cost spay/neuter financial assistance program to pet owners, and cremation services for pets.
- Work in partnership with the Missouri Department of Corrections on the Puppies for Parole program which utilizes offenders to train shelter dogs and improve their adoption outcome.
- Collaborate with PetSmart and Petco to maintain a satellite adoption program for cats.

Current Year Activities/Achievements

- Continued distributing Pethub high-tech digital licensing tags allowing the public to register their tags online using a QR code.
- Continued a feline enrichment program for shelter cats. Continued the canine enrichment program for shelter dogs to reduce stress and behavioral issues.
- Resumed city-wide rabies vaccination and pet registration clinics and Puppies for Parole Program.
- Continue the Digs for Dogs program providing new and used doghouses and other supplies to dog owners in need.
- Continued with Boehringer Ingelheim for the Partners in Protection Program, providing free flea and heartworm prevention to all shelter animals.
- Continued a partnership with Best Friends Animal Society. The benefits of this partnership includes such things as access to a variety of professional resources and mentorship opportunities to achieve organizational goals and increase lifesaving.
- Continued partnership with Companion Protect to offer pet insurance through an incentive-based program.
- Continued utilizing appointment-based owner relinquishments of animals, allowing for detailed interviews and offering resources to keep animals in homes.
- Support the Friends of the Animal Shelter with their capital campaign for a new shelter.

Budget Challenges/Planned Initiatives

- To maintain existing services with shrinking revenues.
- To implement additional youth activities to engage the youth in shelter operations.
- To continue decreasing the number of healthy adoptable animals euthanized by developing stronger relationships with rescues and challenging staff to think "outside the box".
- To find creative ways to minimize vehicle repair and upkeep costs, in a safe and reasonable manner.
- To initiate implementation of online licensing to increase staff efficiency and accessibility.
- To meet staff training needs with minimal effect on the budget.
- To launch a new and improved animal foster program to increase live outcomes.

Performance Statistics

- Total number of dogs received: 1,263, 763 of which were strays. 1,146 impounded dogs were adopted, redeemed or placed at a rescue.
- Total number of cats received: 1,343; 893 of which were strays. 1008 impounded cats were adopted, redeemed or placed at a rescue.
- Total number of complaints investigated: 6,697 Total number of citations issued: 610
- Total number of public education programs: 34

- Total number participants at the annual rabies clinics: 629
- Total number of rabies specimens submitted to the lab: 50; 1 confirmed positive for rabies virus in a bat.
- Total number of animal licenses sold: 4,769
- Total number of dog park memberships sold: 464
- Total volunteer hours contributed: 9,451
- Spay/Neuter Assist program: 14 dogs; 25 cats

Parks & Recreation

Chuck Kempf

Director of Parks & Recreation

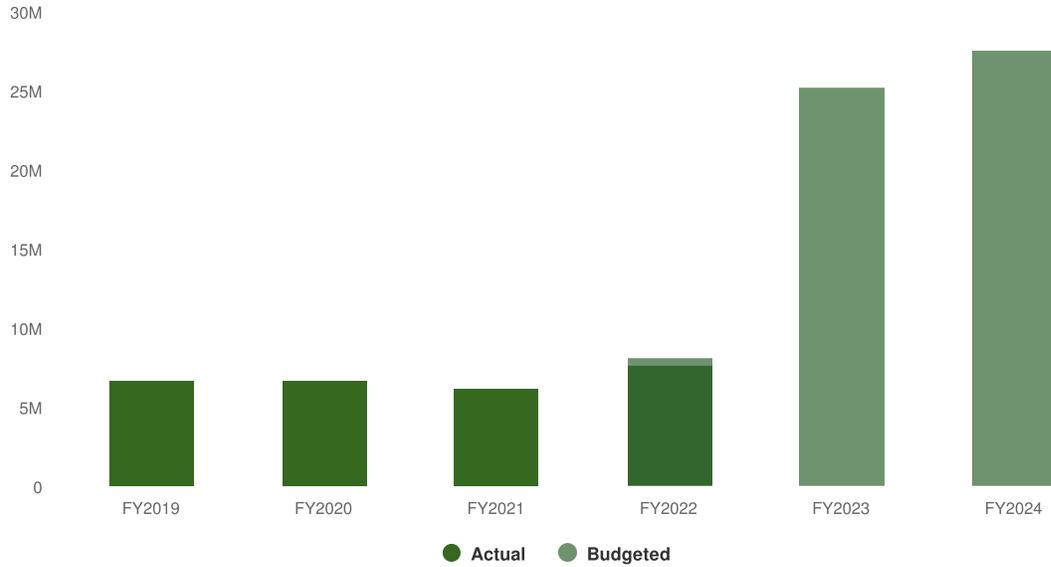
Programs within the department include:

- **Parks & Recreation Administration** - Administrative services and management support for Parks & Recreation programs are provided with the aim of offering a variety of quality of life experiences for the residents of St. Joseph and adding to the aesthetic appeal of the City. Staff also provide information to the public regarding department services and coordinate activities and events using parks and park facilities.
- **Softball/Baseball** - Provides a safe and enjoyable experience through the management and administration of the City's Spring and Fall Adult Softball programs and the City's 21 baseball and softball fields.
- **REC Center** - The staff at the Center provide safe, supervised recreation opportunities through both adult and children's activity programs for the whole community. The REC Center hosts a fitness room, three basketball/volleyball courts, a community room, an indoor running track and rooms for various recreation & fitness programs. The Center also initiates summer playground and Life Skills programs.
- **Bode Sports Complex** - This program offers a quality facility that operates on a flexible schedule. The Complex is open 10 months a year for recreational skating, private parties, school groups, hockey and figure skating. Outdoor, in-line rink and basketball courts are open year round, weather permitting.
- **Parks Concessions** - This program accounts for the concession services provided by the Parks & Recreation Department to the swimming pools, ballfields, Remington Nature Center and Bode Sports Complex.
- **Swimming** - The swimming program provides daily water recreation opportunities for all area residents through administration of the City's swimming pool at Krug Park, the recently added Splash Park at Hyde, and St. Joseph Aquatic Center at Noyes Park.
- **Remington Nature Center** - The Nature Center is a 13,000 square foot facility located to the south of the junction of McArthur Drive and Water Works Road with the River Walk and the Missouri River to the west. The Center focuses on the Missouri River, native flora and fauna, and the cultural history of the area. There are outside exhibit areas consisting of gardens, plantings and tree groves, which educate about their care and conservation. Inside the Center there are exhibits, presentations, programs, classes and workshops. Programming and hands-on experiences concerning nature and the cultural heritage of our area are provided for our citizens and for tourists.
- **JRP 50+ Activity Center** - The Center provides a variety of services to persons age 50 and over, and to the disabled in a well-maintained, clean, cheerful and healthful environment. Services include card groups, craft activities, dances, special events, meeting space, retirement association meetings, a computer lab and a fitness room. It also has a cafeteria open to the public.
- **Civic Arena** - Downtown facility that hosts concerts, trade shows, sporting events, conventions and other special events in order to enhance the local economy and contribute to the overall appeal of St. Joseph as a destination for both local and outside business and tourist trade and entertainment.
- **Missouri Theater** - The Missouri Theater is a 1,200 seat, 1920's vaudeville style entertainment facility in the heart of downtown St. Joseph. The renovated Theater provides a home to many of the City's arts associations. It serves as a venue for a wide variety of cultural events.

Expenditures Summary

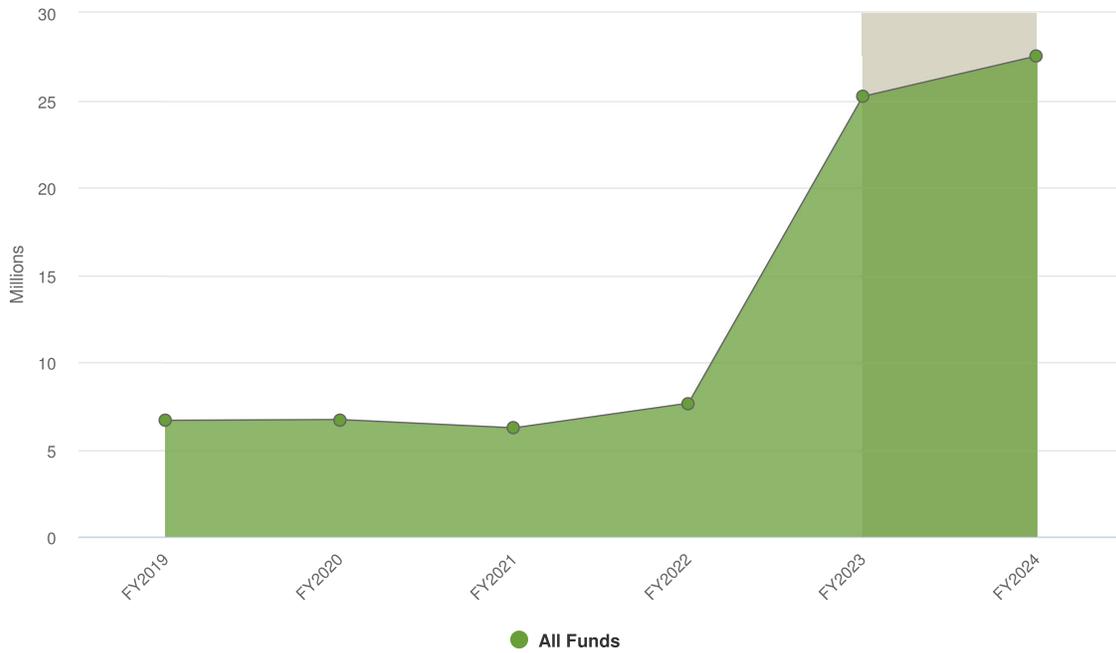
\$27,526,916 **\$2,322,477**
(9.21% vs. prior year)

Parks & Recreation Proposed and Historical Budget vs. Actual



Expenditures by Fund

Budgeted and Historical 2024 Expenditures by Fund

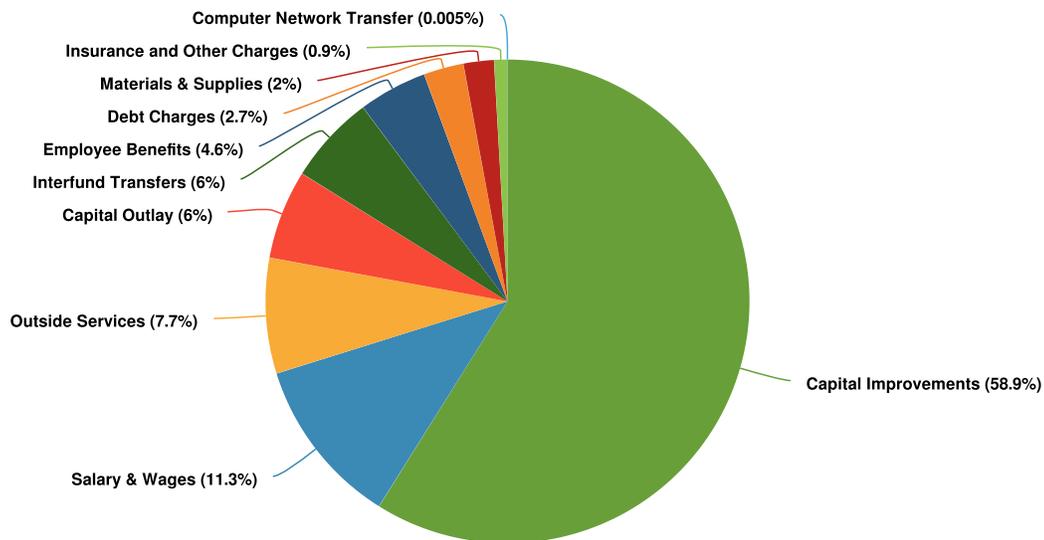


Grey background indicates budgeted figures.

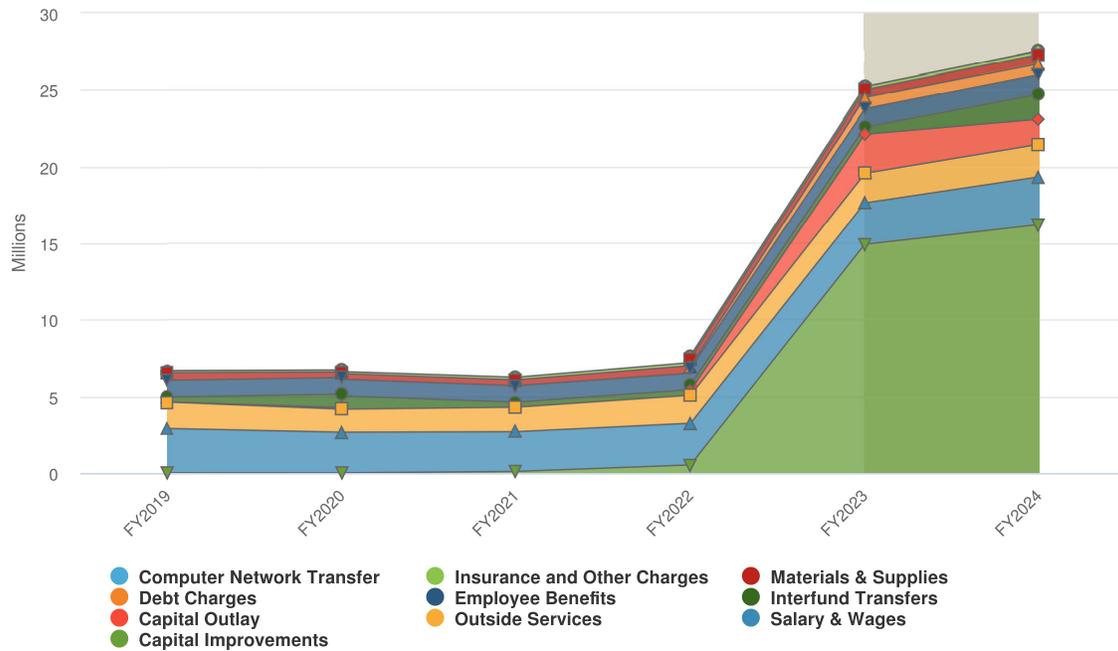
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
All Funds						
General						
General Fund	\$5,455,092	\$5,572,904	\$6,025,008	\$6,045,710	\$7,342,215	21.9%
Total General:	\$5,455,092	\$5,572,904	\$6,025,008	\$6,045,710	\$7,342,215	21.9%
Special Revenue						
Parks Maintenance Fund	\$1,469,231	\$1,325,461	\$1,362,993	\$1,375,993	\$1,621,578	19%
Parks Sales Tax Fund	\$715,067	\$11,218,373	\$17,816,438	\$17,816,438	\$18,563,123	4.2%
Total Special Revenue:	\$2,184,299	\$12,543,834	\$19,179,431	\$19,192,431	\$20,184,701	5.2%
Total All Funds:	\$7,639,391	\$18,116,738	\$25,204,439	\$25,238,141	\$27,526,916	9.2%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$2,713,578	\$2,670,117	\$2,685,372	\$2,685,372	\$3,102,310	15.5%
Total Salary & Wages:	\$2,713,578	\$2,670,117	\$2,685,372	\$2,685,372	\$3,102,310	15.5%
Employee Benefits						
Employee Benefits	\$1,071,977	\$1,160,291	\$1,166,489	\$1,166,489	\$1,260,650	8.1%
Total Employee Benefits:	\$1,071,977	\$1,160,291	\$1,166,489	\$1,166,489	\$1,260,650	8.1%
Materials & Supplies						
Materials & Supplies	\$487,647	\$511,141	\$515,141	\$523,819	\$563,664	9.4%
Total Materials & Supplies:	\$487,647	\$511,141	\$515,141	\$523,819	\$563,664	9.4%
Outside Services						
Outside Services	\$1,196,197	\$1,252,190	\$1,304,374	\$1,329,398	\$1,389,788	6.5%
Utility Expense	\$628,715	\$635,103	\$635,103	\$635,103	\$737,414	16.1%
Total Outside Services:	\$1,824,912	\$1,887,293	\$1,939,477	\$1,964,501	\$2,127,202	9.7%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Outlay						
Capital Outlay	\$316,237	\$1,948,200	\$2,545,204	\$2,545,204	\$1,641,497	-35.5%
Total Capital Outlay:	\$316,237	\$1,948,200	\$2,545,204	\$2,545,204	\$1,641,497	-35.5%
Capital Improvements						
Capital Improvements	\$524,033	\$8,534,300	\$14,925,908	\$14,925,908	\$16,216,916	8.6%
Total Capital Improvements:	\$524,033	\$8,534,300	\$14,925,908	\$14,925,908	\$16,216,916	8.6%
Debt Charges						
Debt Service - Principal	\$0	\$570,000	\$570,000	\$570,000	\$585,000	2.6%
Debt Service-Interest & Other	\$145,485	\$165,873	\$165,873	\$165,873	\$149,700	-9.8%
Total Debt Charges:	\$145,485	\$735,873	\$735,873	\$735,873	\$734,700	-0.2%
Computer Network Transfer						
Transfers to Computer Network	\$1,125	\$1,125	\$1,125	\$1,125	\$1,422	26.4%
Total Computer Network Transfer:	\$1,125	\$1,125	\$1,125	\$1,125	\$1,422	26.4%
Interfund Transfers						
Transfers Out	\$358,963	\$455,385	\$476,838	\$476,838	\$1,639,460	243.8%
Total Interfund Transfers:	\$358,963	\$455,385	\$476,838	\$476,838	\$1,639,460	243.8%
Insurance and Other Charges						
Outside Services	\$195,434	\$213,013	\$213,013	\$213,013	\$239,095	12.2%
Total Insurance and Other Charges:	\$195,434	\$213,013	\$213,013	\$213,013	\$239,095	12.2%
Total Expense Objects:	\$7,639,391	\$18,116,738	\$25,204,439	\$25,238,141	\$27,526,916	9.2%

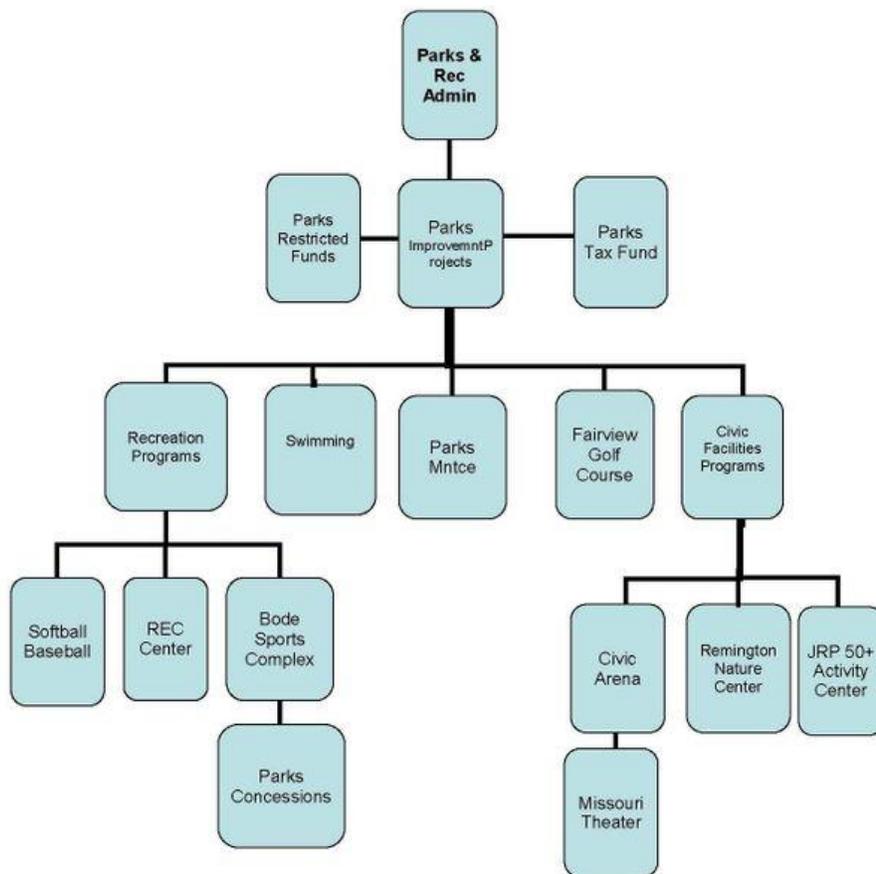
Organizational Chart

PARKS, RECREATION & CIVIC FACILITIES DEPARTMENT

The Parks, Recreation & Civic Facilities Department accounts for most parks and recreation activities including swimming, softball, baseball, recreation, REC Center, Senior Center, Bode Sports Complex, the Remington Nature Center and the municipal golf course. The department maintains the city's parks, grounds, facilities and equipment.

Besides general fund revenues, the department is supported by revenues derived from a twenty cent (\$.20) property tax levy, a special parks maintenance property tax levy of fifty cents (\$.50) per \$100 assessed valuation on land only, donations, user fees, concession sales, grants and a 3% hotel/motel tax. One-half of the City Sticker & Penalty revenue was routed from the General Fund to Parks Maintenance in FY2004 to assist that function.

PLANNED USE BY PROGRAM:



PARKS, RECREATION & CIVIC FACILITIES ADMINISTRATION



Parks & Recreation Administration

Mission

To provide a variety of quality of life programs and services to promote a healthy community through fitness, recreation, and entertainment.

Core Services

- Administer the financial, operational, and capital budgets of the department
- Provide professional leadership and guidance to all divisions of the department
- Encourage professional growth of staff
- Explore alternative funding opportunities through grants
- Work to augment revenue and reduce expenditures
- Enhance social media presence to promote parks, facilities, events, and programs
- Collaborate with other city departments and outside agencies to provide quality programs and experiences
- Enhance options for recreation, health and wellness, and tourism

Current Year Activity/Achievements

- Held over 10 outreach events and activities again this year.
- Continued relationships with community partners including community organizations, companies, and groups. These relationships are integral for providing facilities, services, and programs for the public.
- Increased communication to the public by utilizing social media sites: Facebook, Twitter, and Instagram
- The 100th Anniversary of Krug Park's castle was celebrated with the Friends of the Park
- CIP projects - Hyde Park Splash Park, Wyeth-Tootle Mansion design exterior renovations, Missouri Theater design lighting, restroom, and roof, Maple Leaf Park playground, and John Lucas/Horace Mann.
- Continued the Community Assistance Program agreement with Missouri Department of Conservation, stocking of fish in Krug Park lagoon.
- Continued working with NOMAD on the River Bluff Trails project and began work on the 300 foot bridge, and getting marketing underway
- Passing of the Half Cent Parks Sales Tax allowed for new equipment and rolling stock to be purchased and improvement projects to begin.
- Three fields at Bill McKinney Softball Complex at Heritage Park were renamed in honor of Fred Hoffman, David Polsky, and Ken Christgen, Sr.
- Ribbon Ceremonies to officially open the River Bluff Trails Park and the Bob Simpson Pedestrian Bridge was held.

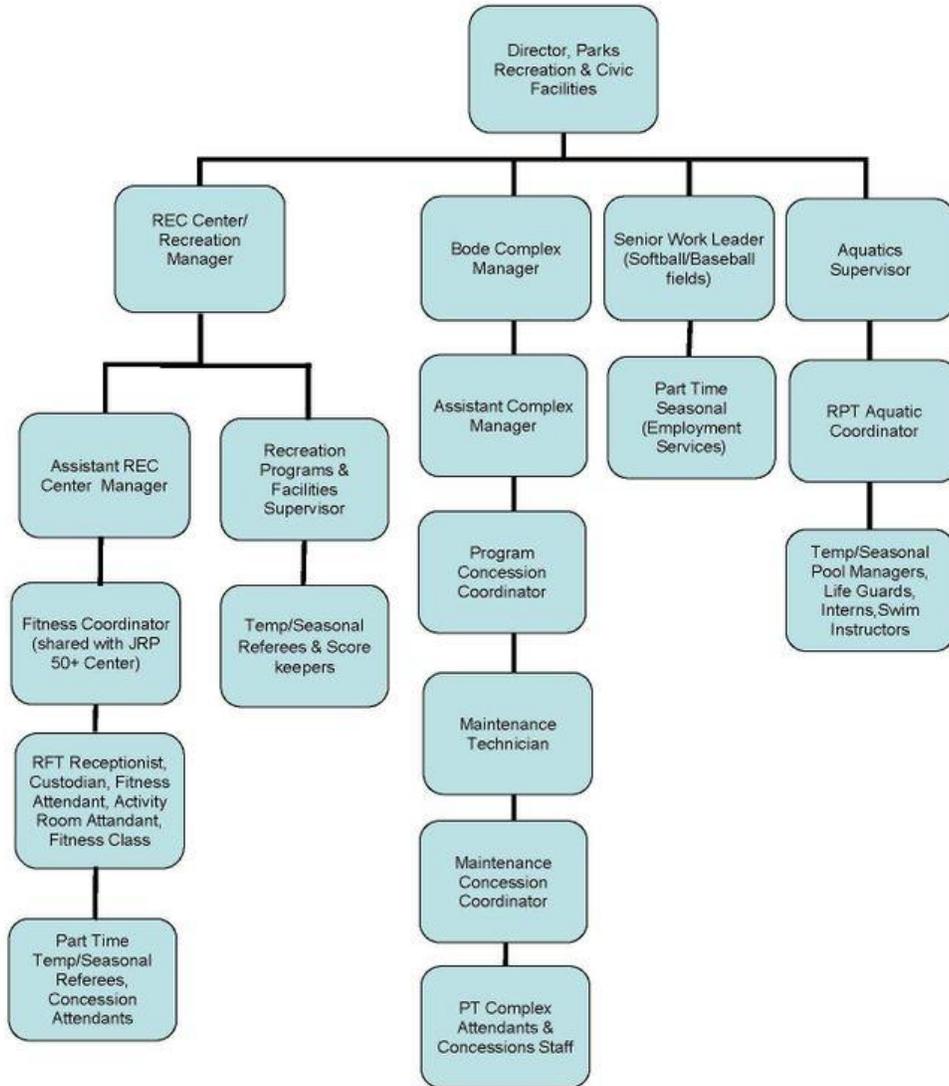
Budget Challenges/Planned Initiatives

- Aging infrastructure, equipment, and the ability to obtain parts for obsolete equipment has caused an increase of equipment and infrastructure failures. All negatively impact maintenance budgets.
- After effects of the restrictions from COVID are still impacting our staffing and daily operations
- Fifth year of new Missouri minimum wage requirements impacting Parks budget, which could significantly increase wages in all programs
- Cuts in maintenance staff is impacting the amount of work we can complete.
- Restrictions in the budget make it difficult to find funding for department sponsored events within the park system
- Evaluation of department wide facility-use agreements and re-evaluating processes and programs to increase efficiency and provide better customer service
- Vandalism and other incidents in parks, parkway, and facilities increases the need for security cameras at all facilities and parks
- Staffing shortages throughout the various programs is putting a strain on existing staff trying to cover operations

Performance Statistics

- Facebook followers increased by 717, pushing our platform reach to 5,124
- River Bluff Trails Park social media reached 1,982 Facebook and 720 Instagram followers in the first seven months of creation with reach from Omaha/Lincoln, Nebraska to Lawrence, Kansas
- Mayor's Children's Christmas Party, 200 children participated

PARKS, RECREATION & CIVIC FACILITIES - RECREATION



Recreation Programs

Recreation, Softball/Baseball

Mission

Provide a variety of safe and enjoyable recreational activities to motivate youth to make positive, healthy life choices and discourage at-risk behavior. Promote tourism through sports tournaments and competition and provide a variety of recreation activities for adults in the community.

Core Services

- Administer the financial, operational budgets of the recreation and softball/baseball programs
- Provide assistance to user groups to facilitate youth sports activities
- Organize and facilitate adult programming for all ages in fitness, softball, baseball, and other recreational activities
- Market and promote city facilities for use in local, state, regional and national tournaments and competitions
- Provide quality facilities for various user groups in the community
- Coordinate with park maintenance staff to prepare and maintain athletic and recreation facilities for public usage

Current Year Activity/Achievements

- Partnered with St Joseph Health Department to facilitate St. Joe Fit wellness program
- Offered youth tennis program during the month of July to introduce the game to young children, had 27 youth participate in 2022
- Continued to offer adult cornhole league at Fairview Golf Course in the fall and winter of 2022 with steady growth in number of teams participating
- Worked with local youth baseball, softball leagues, and MWSU to provide facilities for their contests
- Worked with local high schools to provide facilities for their outdoor sports programs.
- Held the 4th annual Outlaw Adventure Run in April with 118 runners and partnered with the YWCA GRIT Center to promote

Budget Challenges/Planned Initiatives

- Hold the 5th Outlaw Adventure Run and market towards increasing participation
- Maintain programs and services at a reasonable cost considering the rising costs of many products.
- Work with CVB to offer invitation at youth softball events
- Implement equitable user group agreements and the fees that are collected for use of city facilities
- Continue growth of new adult and youth activities such as cornhole, adventure/challenge runs, tennis, and disc golf that have shortened time commitments needed for participation
- Explore the potential of youth tennis tournaments to be held at Noyes Tennis Center

St. Joseph REC Center

Mission

To provide safe, supervised recreation and fitness opportunities through both adult and youth programs for the entire community.

Core Services

- Fitness Center, Indoor walking track, and fitness classes
- Adult sports include volleyball, basketball, and pickle ball
- Youth sports include basketball, volleyball, and karate
- Host community events
- Special event and tournament rentals
- Health and wellness initiatives

Current Year Activity/Achievements

- Increased number of members using the 24-hour access cards to the fitness room
- Youth volleyball leagues continued grow and be very popular
- Continued partnership with MO Family Sports to offer 3 youth basketball leagues for K-6th grade
- Pickleball open gym has expanded by adding in 2 additional time slots for new/beginner players
- Hosted community events such as United Way Success by 6, Southside Womens Business group, Cops Care Kids Camp, and Special Olympics
- Increased the sale of our Shake This protein shakes and smoothies by adding in our new flavor of the month promotion where we offer a brand new seasonal flavor each month

Budget Challenges/Planned Initiatives

- Getting people hired and retaining them& Only 2 full time positions when we are open 7 days per week most of the year and 15 hours per day on most days
- Filling the fitness class schedule post Covid
- Finding the available space and time to meet the demands of some of our programs, activities, and classes
- Parking is always an issue during our super busy fall and winter months, as well as the summer months when we are sharing our lot with the Mustangs. All the lines and fire lanes desperately need repainted
- We plan to work on offering additional fitness class options
- Continue to work with outside organizations to bring a variety of new events and programming to the REC Center
- Begin offering pickleball tournaments during the summer months for all levels of pickleball play
- Looking for new way to expand and implement our baseball rental options for the Blue Gym
- Implement a new open gym time for Futsal and work on marketing it in both English and Spanish

Performance Statistics

- 244 gym rentals for basketball practice
- 341 gym rentals for volleyball
- 14 baseball practice rentals
- 69 Youth volleyball teams over 2 sessions
- 172 Adult volleyball teams over 4 sessions
- 6 outside event rentals
- 6 weekend tournament rentals
- 3 youth basketball league rentals
- 454 active memberships

Bode Sports Complex

Mission

Provide a variety of enjoyable, supervised, recreational activities for the community in a family friendly environment.

Core Services

- Recreational ice skating for all ages
- Ice time for figure skating organizations
- Ice time for hockey teams
- Provide classes for Learn to Skate USA for figure skating and hockey
- Beyond basic skating program
- Host St. Joseph Curling Club activities
- Six lighted outdoor basketball courts which host the Summer Jam program
- Three outdoor pickleball courts and a multi-purpose area
- Host of a variety of figure skating competitions
- Host of a variety of youth hockey tournaments

Current Year Activity/Achievements

- The St. Joseph Figure Skating Club hosted their Pony Express Figure Skating Competition in September with over 240 competitors
- The Greater St. Joseph Youth Hockey Association continues to grow and played a full season
- Continue to collaborate with Remington Nature Center on the Recreation Education programs
- The Griffon Gliders Christmas Show [Tis the Season to be Frezzini] was successful with over 300 a show for the three shows
- National Skating Month was held with 110 people participating.
- The FSC presented Aladdin in May
- The Griffon Gliders have two teams this season with 24 skaters with 16 skaters on the teen team and 8 skaters on the youth team

Budget Challenges/Planned Initiatives

- Continue the additional Battle of the Biscuit in house hockey program for preseason and post season
- Continue to do creative scheduling with private parties
- Collaborate with the FSC to bring in clinics and seminars
- Continue to find additional ice time for hockey power skating programs
- Started a homeschool hockey program on Thursday mornings.

Parks Concessions

Mission

To offer outstanding customer service. Provide a variety of menu options to users of the Parks Concessions throughout the City.

Core Services

- Provide a clean, user friendly, environment
- Keep facilities and grounds clean and well maintained within health code
- Offer outstanding customer service at all times
- Employ over fifty seasonal part - time positions to the community
- Offer fair and responsible menu pricing
- Create a positive image as we represent the St. Joseph Parks, Recreation & Civic Facilities

Current Year Activity/Achievements

- Maintained 6 concession areas within the Parks Concessions
- Continue to recycle in all areas of operation
- Kept waste and loss to a minimum.

Budget Challenges/Planned Initiatives

- Continue to build relationships with vendors to offer the best product and pricing
- Safety of employees continues to be an issue in remote facilities
- Staffing continues to be an issue as well as the increasing minimum wage each year
- Cost of goods increased by 25% due to supply and demand shortages

Swimming

Mission

To enable children and adults the enjoyment of recreational water activities, to provide a safe recreational environment and to learn water safety skills that will last a lifetime.

Core Services

- Supervise recreational swimming at the Aquatic Park, Krug Pool, and MWSU indoor pool
- Provide a year round family friendly swimming venue
- Provide swim lessons for children, ages 6 months and up
- Provide a venue for swim team practices
- Provide lifeguard training and certification classes
- Provide a venue for aqua fitness classes

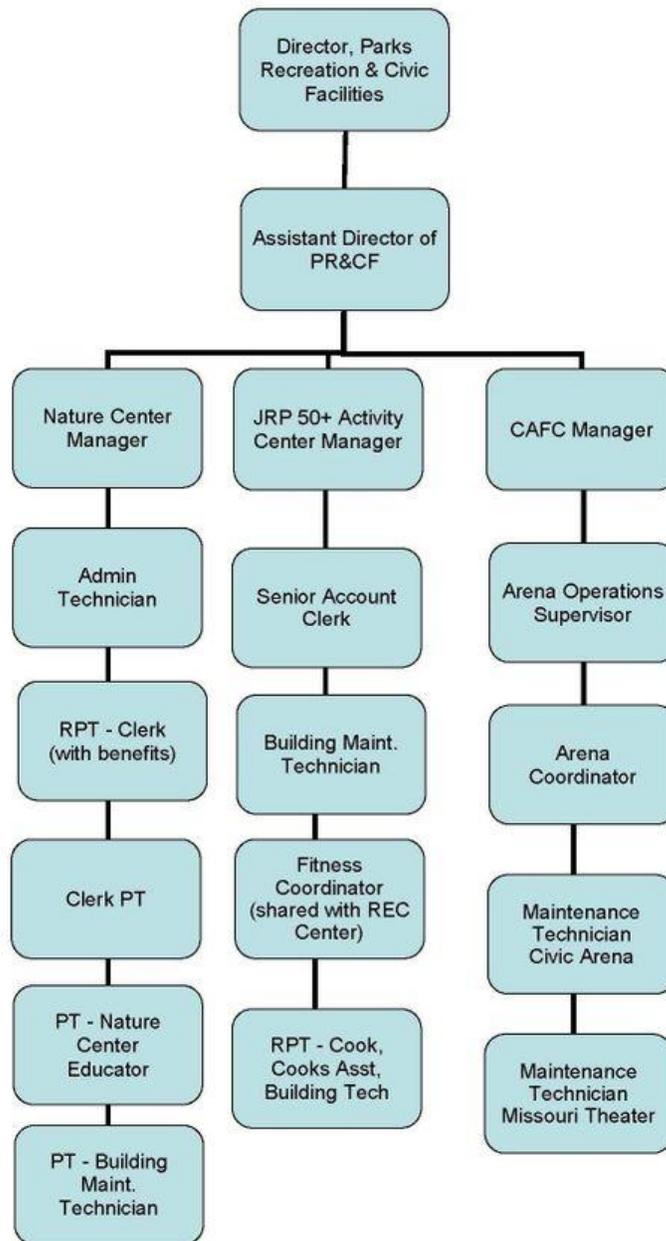
Current Year Activity/Achievements

- Continued the successful, swim lesson program at MWSU
- Aquatic Leadership Adventure (ALA) conference was held virtually
- Operations at Krug Pool operated 5 days per week
- Offered 2 swim sessions at Aquatic park, Monday-Saturday, and 1 session on Sunday's
- Offered 2 swim sessions at Krug Pool, Monday-Friday
- Ran a water safety instructor course, had 3 participants
- Successfully hired an increased number of lifeguards over the past few operational seasons
- Increased again, the number of college interns. We continue to offer trainings for all MWSU lifeguard staff and assist with daily pool operations
- The Barracudas summer swim team club program returned with 35 swimmers ages 5 and up
- The addition of customer check-in procedures at both outdoor facilities allowing staff to know who was using the facility for each swim session

Budget Challenges/Planned Initiatives

- Continuing with additional staff training, safety equipment, and rescue procedures to increase lifeguard protection from COVID-19 and other communicable diseases
- Safety precautions still implemented in all indoor spaces at MWSU campus including face coverings in all indoor spaces
- Needing to purchase new, state of the art training equipment to meet current training guidelines and regulations

PARKS & RECREATION - CIVIC FACILITIES



Remington Nature Center

Mission

To inspire visitors to learn more about human impacts on the Earth, and instill a desire to be a positive steward for our world through programming and hands-on experiences concerning nature and the cultural heritage of the St. Joseph area for our citizens and for tourists.

Core Services

- Showcase a variety of local and area history displays and exhibits
- Provide educational programming for all ages on a variety of topics; including birds, insects, animals, history, and different cultures
- Programming includes 7,000 gallon aquarium with native fish on display
- Provide rental space for special events, parties, conferences, and meetings
- Operation of gift shop (Remi's Retail Emporium) with a variety of educational and recreational items
- Provide outreach programs to the surrounding areas

Current Year Activity/Achievements

- Continued partnership with Bode Ice Arena for "Recreation Education" program
- Maintained presence in local museum/tourism community with involvement in the Museum Association of St. Joseph
- Continued as a popular venue for business meetings, community events, private parties, and field trips; hosting over 300 separate events
- Continue to renovate Bison area to convert displays to a Prairie Room
- Continue planning/working on outdoor landscaping for native grasses, plants, and flowers
- Started an increase in programming to increase attendance and revenue

Budget Challenges/Planned Initiatives

- Dredge and repair Lagoon/Pond due to silt content and damage caused by animals
- Update/Replace HVAC System on Parks Tax List
- Upgrade/Replace flooring in Conference Room on Parks Tax List
- Continue monitoring aquarium filtration systems for leaks and/or other issues on Parks Tax List
- Conference Room divider needs to be replaced with divider wall
- Update A/V equipment in Conference Room
- Repair/Replace sidewalks, pathways, bridges

Joyce Raye Patterson 50+ Activity Center

Mission

Provide information and referrals and space for physical fitness, recreational, social, and educational activities and opportunities, for people 50 and older and those with disabilities.

Core Services

- Administer the operational budgets of the center
- Facilitate relationships with a wide variety of user groups and community partners
- Provide a facility for groups to use for fitness, recreation, education, and socialization
- Provide an active fitness center and a circuit room with a variety of strength and cardio equipment
- Provide a diverse schedule of fitness classes to meet a variety of customers abilities
- Provide a cafeteria serving lunch Tuesday - Friday
- Provide referrals
- Provide space for dances and line dancing lessons
- Provide meeting space for groups
- Provide free lending library and four computers with free internet access to center customers

Current Year Activity/Achievements

- Received International Council on Active Aging (ICAA) / NuStep Pinnacle award as one of the Top 5 Community Centers in Wellness in North America
- Most of the interior of the facility was painted as part of the Parks Tax
- Total attendance at the JRP increased 15% over attendance the previous year
- Increase in referrals to the JRP fitness center and classes by area physical therapy and cardiac rehabilitation facilities
- Fitness Center Equipment Purchases: PhysioStep, recumbent bike, and an elliptical
- Mentored an intern from Missouri Western State University
- Facilitated and hosted the first annual Active Aging Symposium consisting of six aging, health, wellness, senior legal, and estate planning seminars and one health and wellness fair
- Hosted the Northwest Professionals in Aging health fair and attended three outside vendor fairs to promote the JRP
- Held annual Thanksgiving Dinner for the first time since 2019

Budget Challenges/Planned Initiatives

- Aging building needs significant renovations in almost all areas. Issues needing attention include: replacement of roof, HVAC, plumbing, floor coverings, two windows, heat tape and insulation around exposed pipe, main electrical box and four smaller electrical boxes; install ionization / air cleaning systems installed on HVAC units and new accessible door button wiring and button; exterior painting, painting office areas and dining room
- Along 10th Street, repair lower southeast corner of the front entrance, replace front entrance walkway, concrete barriers and metal railing along the east side of the building and both sides of the front entrance walkway; replace vault and parking bay under front walkway due to structural issues
- Need for a part-time front desk clerk: Due to no front desk worker the front desk is unmanned for a majority of the JRP operating hours leaving a bad impression on customers and longer wait times for service. There are two full-time administrative staff who struggle to attend to the front desk customers and perform the duties they were hired to perform
- Elevator is original to the building and leaking oil around the motor in the maintenance closet
- Funding: Rising costs of supplies and equipment causing some line items to run into a deficit. Lack of advertising budget to market services and activities. Increasing utility and maintenance agreement costs along with unexpected expenses with maintaining the security system
- Three exterior door locking systems are not working properly and insulation around the doors is not sufficient.

- Antiquated system used to take payments, and track attendance
- Due to aging equipment and discontinued parts, need to replace all pieces of equipment in the circuit training room, two ellipticals, three treadmills, lower back machine, abdominal machine, and seated rowing machine. Need to add a rotating torso, a glute/hamstring machine, and a NuStep machine
- Replace stage curtain that is tearing away from the top where it is attached to the open and close mechanism
- Initiative 1: Continue offering educational sessions, activities, and opportunities that address customers wants and needs and to attract new customers. Initiative 2: Begin teaching computer and technology classes Initiative 3: Add fitness class opportunities Initiative 4: Add travel opportunities Initiative 5: Continue working with community partners to provide educational sessions as part of a semi-annual Active Aging Symposium Initiative 6: Increase arts and crafts activities and classes

Performance Statistics

- 25,053 fitness center / circuit room visits
- 6,302 visits to attend fitness classes
- 175 visits from retirement groups
- 2,318 visits for dances and line dancing lessons
- 8,497 visits for game groups
- Served 7,092 meals in the cafeteria
- 1,610 visits for miscellaneous groups and activities
- 611 arts and crafts related visits
- 83 user groups & organizations met
- 51,655 total visits

Civic Center Arena and Concessions

Mission

The Civic Arena is a downtown facility that hosts concerts, trade shows, sporting events, conventions, and other special events in order to enhance the local economy and contribute to the overall appeal of St. Joseph as a destination for both local and outside business and tourist trade and entertainment.

Core Services

- The Civic Arena offers 40,000 square feet of unobstructed exhibition space for trade shows.
- Venue provides an arena for sporting events that include wrestling, basketball, bull riding, cheer and dance competitions, mixed martial arts, roller derby, boxing, pickleball and a wide variety of other sporting possibilities.
- Perfect venue for receptions, banquets, conventions, meetings, graduations, training, parties, and a various other parties and activities.
- The Civic Arena provides concession stands, catering and bars for events.
- Family entertainment facility for events such as dog shows, chili challenge, Harlem Globetrotters, circus events, concerts, children events, and other family functions.
- Perfect event space for specialized events such as Vet2Vet, Special Olympics Ladies Night Out, and MySuccessEvent.

Current Year Activity/Achievements

- We were able to host several Gun Shows, Farm Show, the Chamber Annual Banquet and numerous other routine events
- The arena was the site for Heart of America Singles Square Dancing Convention for the second year
- We have an agreement with VanZino's to operate concessions
- The Civic Arena continues to be used for training and testing for various departments including police and fire.
- The Arena was host for the annual Christmas party for employees and families of Clarion.
- Feed My Starving Children used the arena to package thousands of meals for Ukraine.
- St. Joseph Sports Commission was instrumental in bringing the MIAA Women's Volleyball Championship, the NCAA Women's Elite 8 Basketball Championships and the First Annual Holiday Hoops.

Budget Challenges/Planned Initiatives

- The arena staff continues to search out more diverse events and promoters that will fit well with our facility.
- We continue to struggle with the aging facility that is in dire need of attention including for safety purposes in terms of plumbing, electrical and equipment.
- Continue to develop deeper relationships with promoters showing them their event can be successful in St. Joseph and specifically at the Civic Arena.
- We work closely with the Convention and Visitors Bureau and St. Joseph Sports Commission, MWSU and the St. Joseph School District.
- Work to maintain our current client base by providing them the best possible customer service in a safe and clean facility.
- Struggle with deficiencies in our heating and cooling system. The boilers continue costing us huge amounts of money to keep them operating. Anticipate the air condition to require funding as well when the season arrives.
- Currently have a non-functional emergency generator.
- Major issues with a storm drain causing periodic flooding of lobbies.
- Major improvements this fiscal year including upgrade to the basketball floor, installation of a new Daktronics scoreboard, new lockers for the dressing rooms, new lights and lighting system for the main auditorium, new seating in the arena and work on the floor ports.

Missouri Theater

Mission

The Missouri Theater is a 1,174 seat, 1920's vaudeville style entertainment facility in the heart of downtown St. Joseph. The Theater provides a home to many of the city's arts associations and serves as a venue for a wide variety of cultural events.

Core Services

- Missouri Theater is on the National Registry of Historic Buildings.
- Missouri Theater is a venue for local arts organizations to perform including Robidoux Resident Theatre, St. Joseph Symphony, Creative Arts Productions, and various dance schools.
- The Missouri Theater provides a venue for the Performing Arts Association to host their season of national and international acts.
- Missouri Theater is perfect for movie showings, meetings, award ceremonies, graduations, pageants, dance recitals, and conferences.
- Missouri Theater is excellent for concerts.

Current Year Activity/Achievements

- Local company productions, i.e. St. Joseph Symphony Concerts, RRT's performances of Big Fish, Catch Me If You Can and Willie Wonka, and CAP's performances of Wizard of Oz.
- The return of several local dance companies using the Missouri Theater for their annual recitals and showcases.
- Several meetings and photo shoots/video recordings used the venue.
- Continued working with outside promoters where we were able to bring in Brian Regan, Comedian.
- The Missouri Theater is set for MWSU Golden Griff Awards and the MWSU Film Festival.
- Apple Blossom uses the facility for the Princess, Junior Queen, and Queen pageant.
- Performing Arts Association brought in acts such as Tito Puente Jr., Britt Beat, Elvis Elvis Elvis, Ireland with Michael, Dragons and Mythical Beasts, Waylon Willie and Cash, and Space Oddity.

Budget Challenges/Planned Initiatives

- Seats at the Missouri Theater need replaced and/or refurbished.
- Water leakage from previous roofing issues caused severe damage to the walls and ceiling areas which needs to be repaired.
- Work is needed on the studio windows which have been broken and/or damaged over the years.
- New restrooms have been a huge asset to the venue as well as the patrons.
- Electrical issues inside and around the marquee.
- Working with extreme shortage of storage space.
- New stage floor covering is needed.
- New LED Stage Lighting has been installed and works great.
- Repair of cove lighting is complete.
- Installment of the brocade curtain.

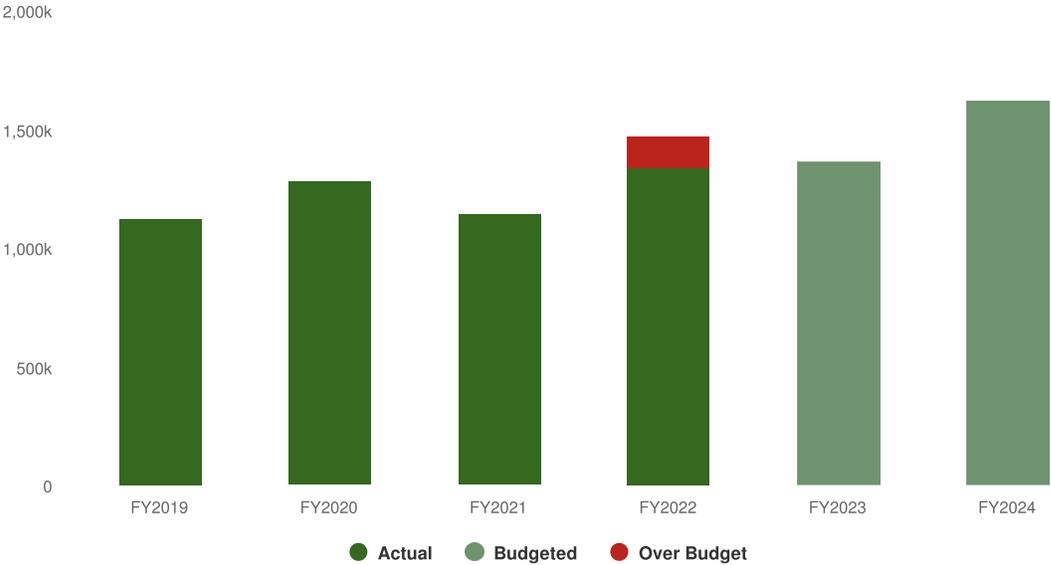
Parks Maintenance

To enhance both the beauty of the park system and user enjoyment of the City's park facilities, staff maintains City parks, park buildings and equipment.

Expenditures Summary

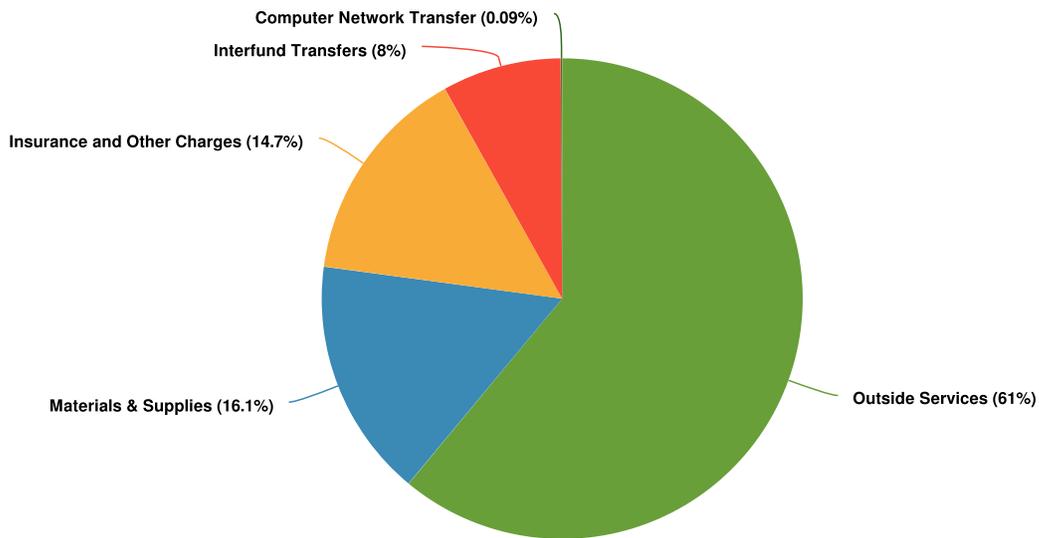
\$1,621,578 **\$258,585**
(18.97% vs. prior year)

Parks Maintenance Proposed and Historical Budget vs. Actual

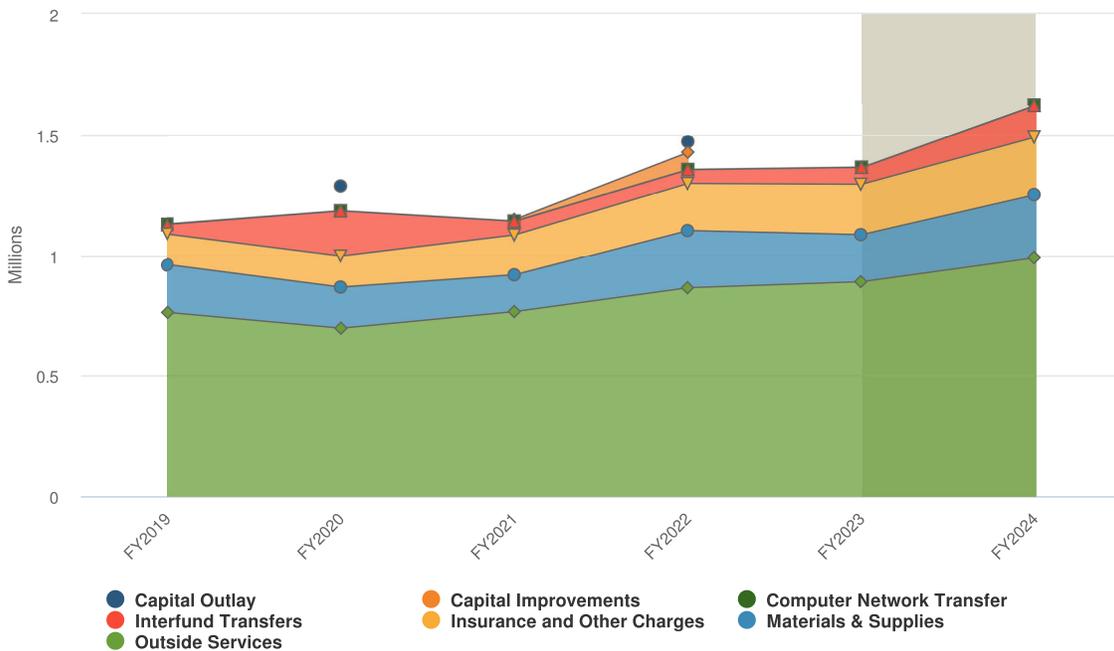


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

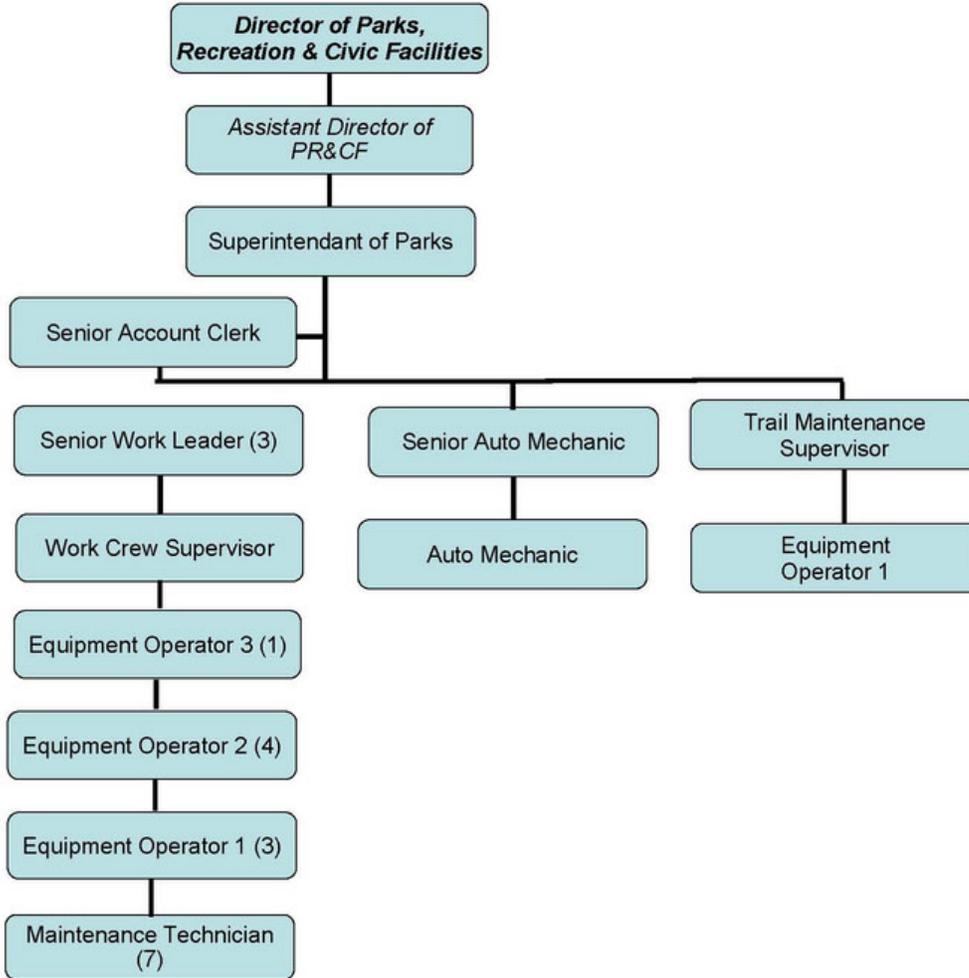


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Materials & Supplies						
Materials & Supplies	\$236,861	\$194,650	\$194,650	\$202,650	\$261,343	34.3%
Total Materials & Supplies:	\$236,861	\$194,650	\$194,650	\$202,650	\$261,343	34.3%
Outside Services						
Outside Services	\$650,660	\$648,263	\$685,795	\$690,795	\$755,055	10.1%
Utility Expense	\$213,899	\$204,065	\$204,065	\$204,065	\$234,592	15%
Total Outside Services:	\$864,559	\$852,328	\$889,860	\$894,860	\$989,647	11.2%
Capital Outlay						
Capital Outlay	\$44,050	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:	\$44,050	\$0	\$0	\$0	\$0	0%
Capital Improvements						
Capital Improvements	\$71,725	\$0	\$0	\$0	\$0	0%
Total Capital Improvements:	\$71,725	\$0	\$0	\$0	\$0	0%
Computer Network Transfer						
Transfers to Computer Network	\$1,125	\$1,125	\$1,125	\$1,125	\$1,422	26.4%
Total Computer Network Transfer:	\$1,125	\$1,125	\$1,125	\$1,125	\$1,422	26.4%
Interfund Transfers						
Transfers Out	\$55,477	\$68,345	\$68,345	\$68,345	\$130,071	90.3%
Total Interfund Transfers:	\$55,477	\$68,345	\$68,345	\$68,345	\$130,071	90.3%
Insurance and Other Charges						
Outside Services	\$195,434	\$209,013	\$209,013	\$209,013	\$239,095	14.4%
Total Insurance and Other Charges:	\$195,434	\$209,013	\$209,013	\$209,013	\$239,095	14.4%
Total Expense Objects:	\$1,469,231	\$1,325,461	\$1,362,993	\$1,375,993	\$1,621,578	19%

Organizational Chart

PARKS, RECREATION & CIVIC FACILITIES - PARKS



Parks Maintenance

Mission

Enhance both the beauty of the park system and user enjoyment of the City's park facilities by maintaining City parks, park buildings and equipment.

Core Services

- Work to improve the overall experience, accessibility and enjoyment of our parks, facilities and boulevard system.
- Maintain the scheduled maintenance program including mowing the 1500 acre, 26 mile parkway and parks system.
- Work with garden clubs and volunteers to adopt certain landscape areas and organizations to sponsor community improvement projects.
- Daily cleaning and maintenance of 23 park system restrooms, Provide trash pickup including emptying 320 barrels daily during the summer months. Weekly inspection of 16 playgrounds.
- Raise tree limbs and eliminate hazardous limbs and trees along well traveled areas of the parkway, trails and parks.
- Pre-emerge, seed, aerate and fertilize high use areas of parks.
- Enhance floral plantings throughout the parkway and parks system.
- Work to increase security and reduce vandalism in our parks and facilities.
- Continue Capital Improvements such as playground improvements, pool renovations, Krug Park Restoration, Hyde Park Renovation, etc.
- Partner with the Downtown Partnership in the Downtown Cleanup Program.

Current Year Activity/Achievements

- Maintained a nine day mowing cycle of the parkways, trails and parks
- Removed, ground stumps, and planted many trees throughout the Parks system
- Never ending graffiti removal and repairs due to vandalism; Repairs to chain link fencing due to vandalism and accidents
- Work release program reinstatement after COVID has allowed for the improvement to the overall condition of the parks, and parkways compared to the last couple of years
- Seasonal placement and removal of the French Bottoms river dock; Ongoing playground repairs, maintenance, and inspections
- Installed and removed holiday lighting at Krug Park, Hyde Park, Felix Street Square
- Prepared and maintained 21 ball fields from March to October.
- Purchasing of new rolling stock and equipment through the Parks Sales Tax

Budget Challenges/Planned Initiatives

- With the new Parks tax several obtaining pricing for rolling stock-equipment, and planning for projects
- Continue upgrades to department vehicles and equipment used in the care and upkeep of the boulevard and parks
- Maintain 9 day mowing cycle of the parkway and park system
- Increase staff to accommodate increased work load
- Continue to maintain the many trees under our care
- Repair of aging pools and operating system
- River Bluff Trails has increased work load to keep maintained

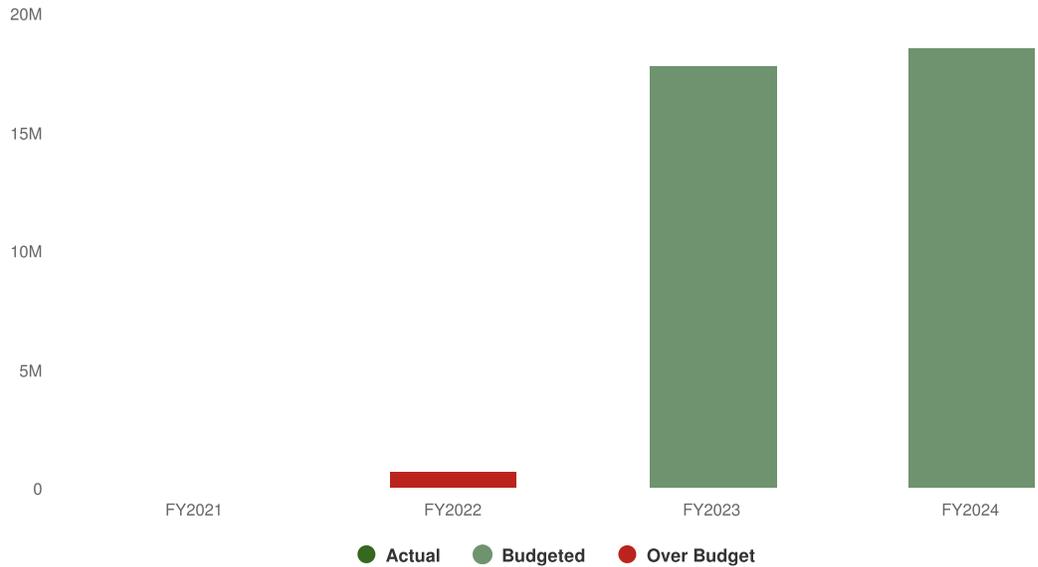
Parks Sales Tax

In August 2021, voters in St. Joseph approved a half cent sales tax to be used specifically for improvements throughout the parks system. This sales tax is projected to generate approximately \$60 million over a ten-year period, benefiting many parks and facilities throughout St. Joseph. Almost ninety (90) individual projects are identified on the list presented by the Parks, Recreation, & Civic Facilities Department and Park Tax Citizen's Committee and approved by voters. Projects have been prioritized and scheduled according to several factors including available matching funds, operational and safety concerns, and community interest.

Expenditures Summary

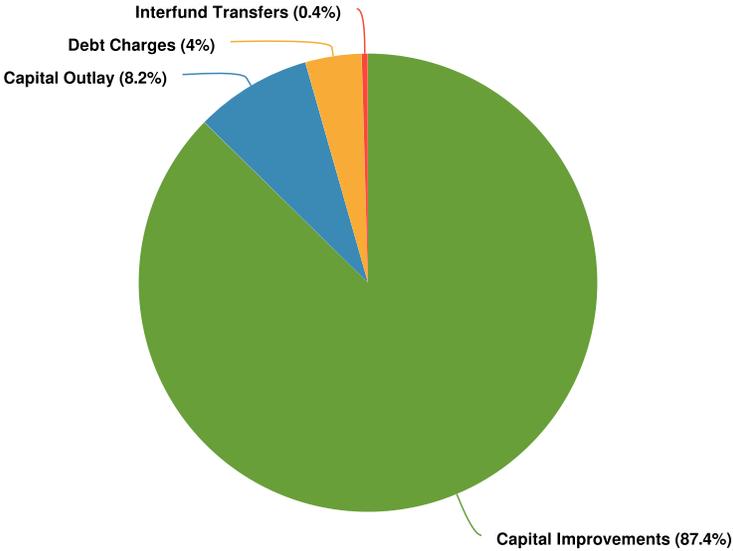
\$18,563,123 **\$746,685**
(4.19% vs. prior year)

Parks Sales Tax Proposed and Historical Budget vs. Actual

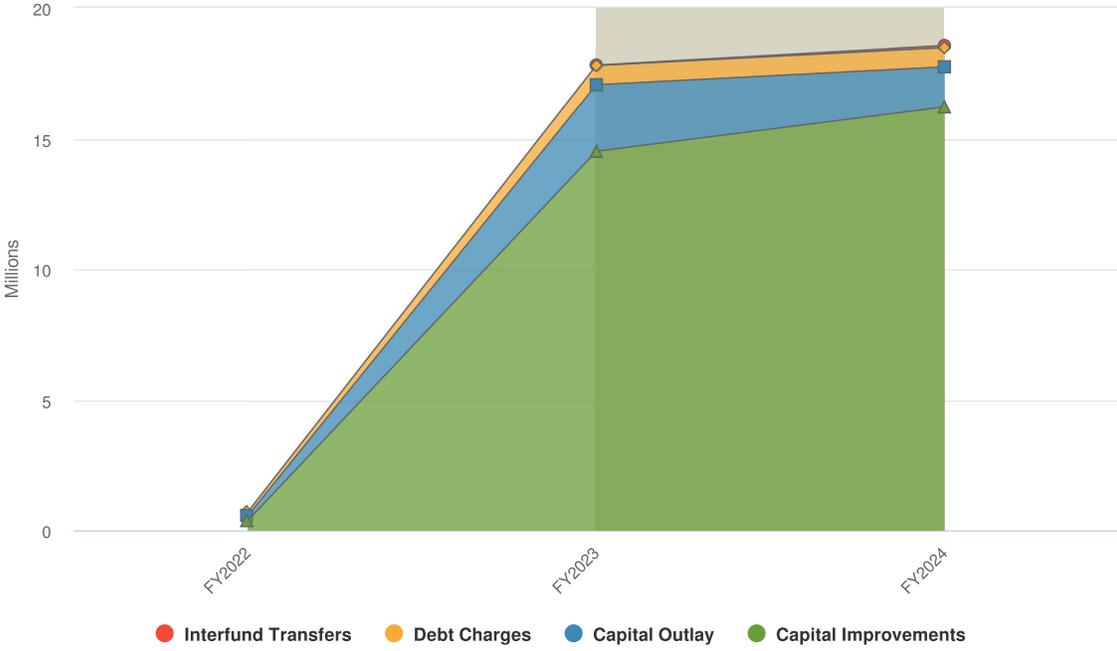


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Capital Outlay						
Capital Outlay	\$194,322	\$1,948,200	\$2,545,204	\$2,545,204	\$1,529,497	-39.9%
Total Capital Outlay:	\$194,322	\$1,948,200	\$2,545,204	\$2,545,204	\$1,529,497	-39.9%
Capital Improvements						
Capital Improvements	\$375,260	\$8,534,300	\$14,513,908	\$14,513,908	\$16,216,916	11.7%
Total Capital Improvements:	\$375,260	\$8,534,300	\$14,513,908	\$14,513,908	\$16,216,916	11.7%
Debt Charges						
Debt Service - Principal	\$0	\$570,000	\$570,000	\$570,000	\$585,000	2.6%
Debt Service- Interest & Other	\$145,485	\$165,873	\$165,873	\$165,873	\$149,700	-9.8%
Total Debt Charges:	\$145,485	\$735,873	\$735,873	\$735,873	\$734,700	-0.2%
Interfund Transfers						
Transfers Out			\$21,453	\$21,453	\$82,010	282.3%
Total Interfund Transfers:			\$21,453	\$21,453	\$82,010	282.3%
Total Expense Objects:	\$715,067	\$11,218,373	\$17,816,438	\$17,816,438	\$18,563,123	4.2%

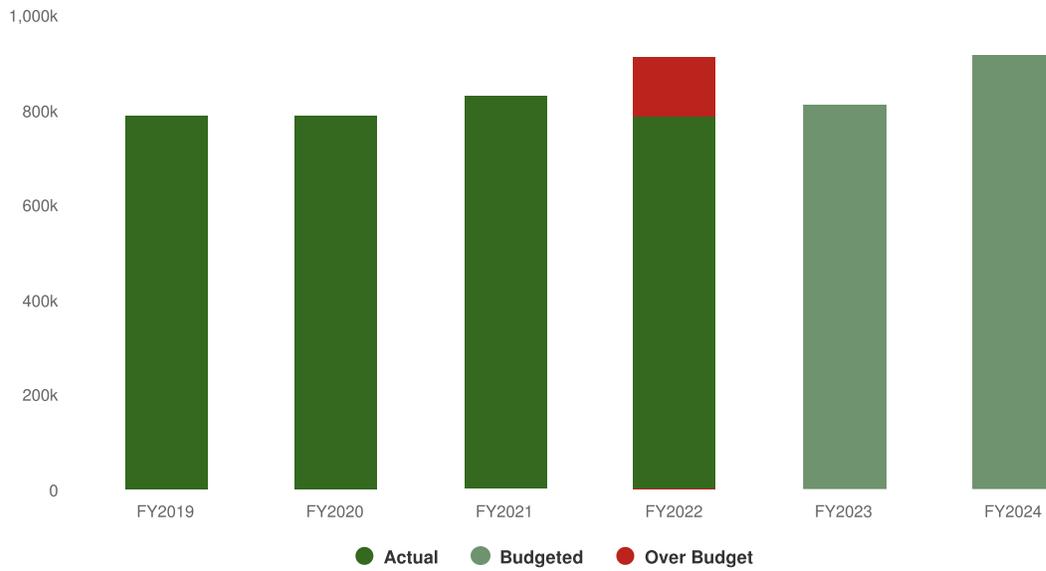
Golf

Fairview Golf Course, the City's only public course, offers a competitive and enjoyable golf environment and practice facility for St. Joseph citizens as well as visitors through leagues, clubs and other programs for men, women, seniors and juniors.

Expenditures Summary

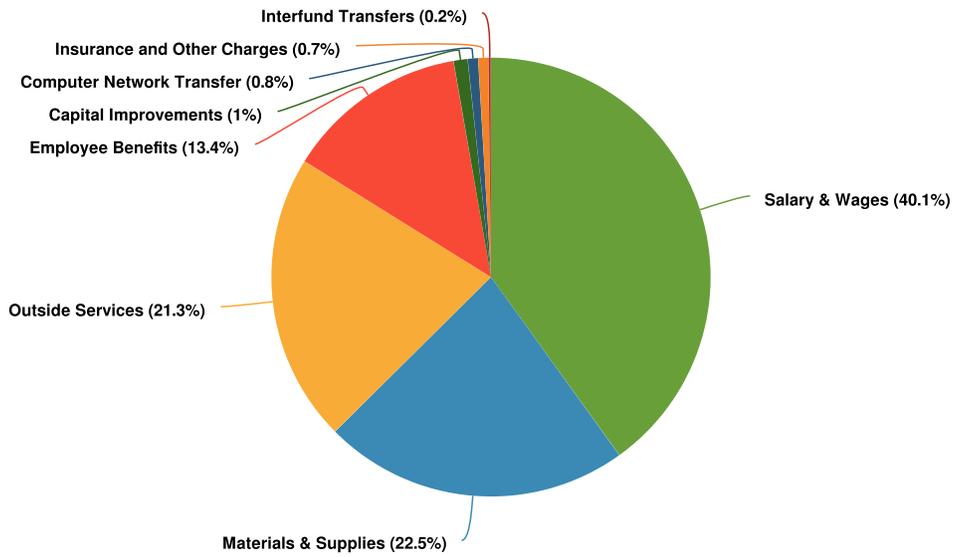
\$916,407 **\$104,696**
(12.90% vs. prior year)

Golf Proposed and Historical Budget vs. Actual

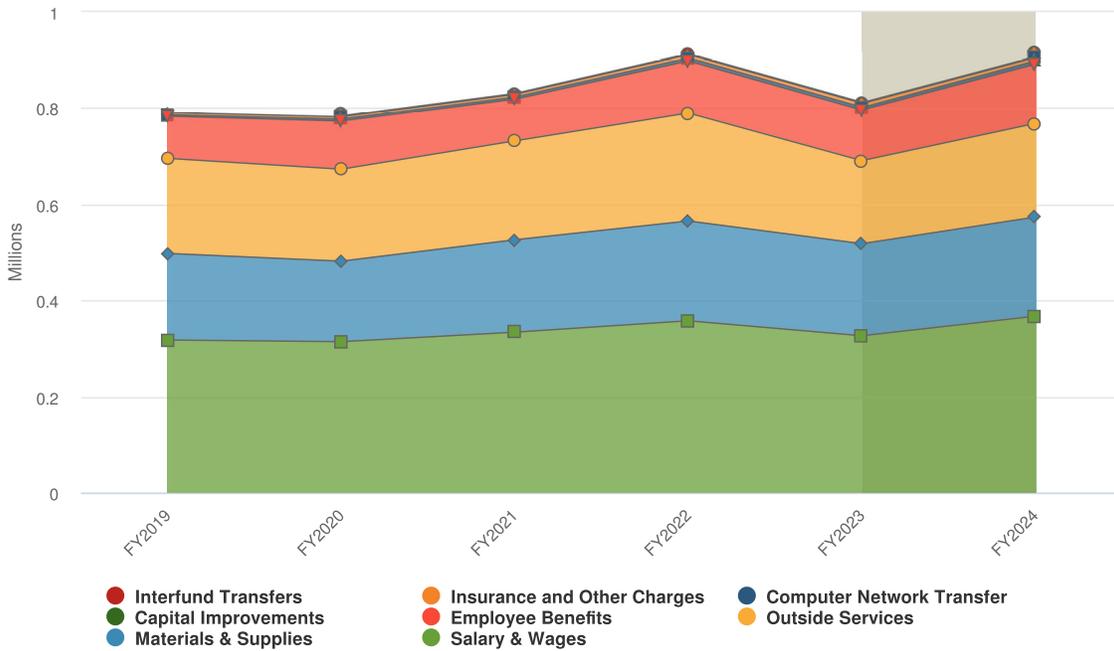


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

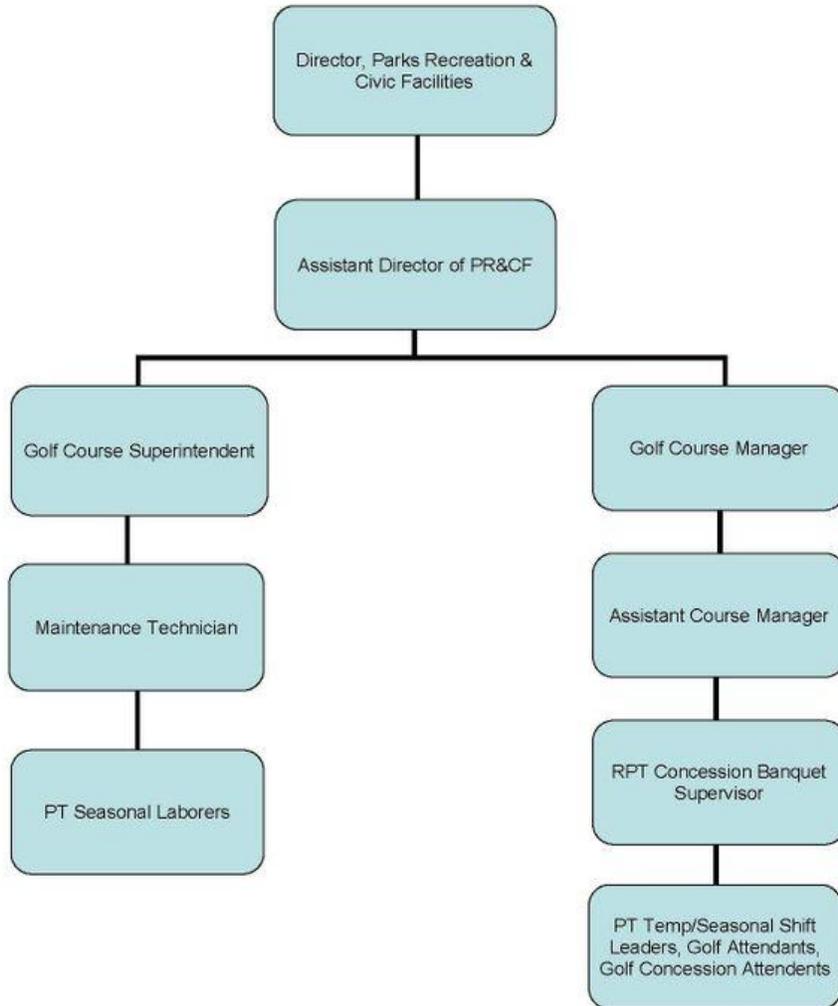


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$357,601	\$326,464	\$326,464	\$326,464	\$367,198	12.5%
Total Salary & Wages:	\$357,601	\$326,464	\$326,464	\$326,464	\$367,198	12.5%
Employee Benefits						
Employee Benefits	\$108,061	\$105,146	\$105,146	\$105,146	\$122,946	16.9%
Total Employee Benefits:	\$108,061	\$105,146	\$105,146	\$105,146	\$122,946	16.9%
Materials & Supplies						
Materials & Supplies	\$207,646	\$191,500	\$191,500	\$216,200	\$206,192	7.7%
Total Materials & Supplies:	\$207,646	\$191,500	\$191,500	\$216,200	\$206,192	7.7%
Outside Services						
Outside Services	\$119,333	\$98,819	\$98,819	\$100,019	\$96,793	-2.1%
Utility Expense	\$105,566	\$74,015	\$74,015	\$74,015	\$98,221	32.7%
Total Outside Services:	\$224,899	\$172,834	\$172,834	\$174,034	\$195,014	12.8%
Capital Improvements						
Capital Improvements	\$0	\$0	\$0	\$0	\$9,500	N/A
Total Capital Improvements:	\$0	\$0	\$0	\$0	\$9,500	N/A
Computer Network Transfer						
Transfers to Computer Network	\$5,625	\$5,625	\$5,625	\$5,625	\$7,110	26.4%
Total Computer Network Transfer:	\$5,625	\$5,625	\$5,625	\$5,625	\$7,110	26.4%
Interfund Transfers						
Transfers Out	\$1,621	\$1,621	\$1,621	\$1,621	\$1,621	0%
Total Interfund Transfers:	\$1,621	\$1,621	\$1,621	\$1,621	\$1,621	0%
Insurance and Other Charges						
Outside Services	\$7,079	\$8,521	\$8,521	\$8,521	\$6,826	-19.9%
Total Insurance and Other Charges:	\$7,079	\$8,521	\$8,521	\$8,521	\$6,826	-19.9%
Total Expense Objects:	\$912,532	\$811,711	\$811,711	\$837,611	\$916,407	12.9%

Organizational Chart

PARKS, RECREATION & CIVIC FACILITIES GOLF COURSE



Fairview Municipal Golf Course

Mission

To provide a competitive, yet enjoyable 18-hole golf course complete with practice facilities, fully stocked Merchandise Shop, snack bar, and full service banquet/meeting room with on site catering available.

Core Services

- The City of St. Joseph's only 18 hole public golf course
- Offering league opportunities for men, women, seniors, couples, and corporate
- Corporate outings, fundraisers, memorial events, and social eat/play/meeting options are all part of our Tournament schedule.
- Banquet room available for up to 150 guests as well as on site catering.
- Three outdoor patios with speaker systems have the ability to entertain guests whether they are golfers or banquet room attendees.

Current Year Activity/Achievements

- Leagues are a fun opportunity for men, women, and seniors. Wednesday Men league continues to be popular filling every year since inception, women can play an 18 hole daytime league or a 9 hole evening league, seniors have opportunities for bi-weekly play in Legends Senior League. Couples have monthly opportunity for 18 hole scramble event. We continue to host 3 corporate leagues weeknights as well.
- Several new pieces of equipment for maintenance was purchased including 2 additional rough mowers, 2 blowers for leaf removal, a greens mower with verticut unit, and a roller. These items were provided for with the parks tax that was approved by voters.
- Two main employees in the Clubhouse resigned for new jobs leaving staff shortages for a short time. A new Assistant Golf Supervisor, Gina Stillman, and a new Concession/Banquet Supervisor, Madeleine Steele, were hired to fill the two employees who resigned. Current staff employees who were promoted and then other staff was hired to fill their spots.
- Banquet room catering was discontinued in early spring when staff experienced shortages and the volatility of food costs and pricing for customers increased. When sometimes booking a 9 months to a year in advance we can not continue to honor our price quotes.
- New fleet of 45 carts plus a new range/utility cart were leased and delivered February 2022.

Budget Challenges/Planned Initiatives

- Fuel costs continue to be high. Fuel expense was up 45% from previous year.
- Some of the golf course greens continued to have problems with the practice green unplayable most of the summer.
- Water system problems arise more frequently as the system ages especially around the greens and tees.
- Driving range poles and older sections of netting are wearing out quickly. Strong winds, winter ice and spring/summer storms continue to hamper their existence.
- All utilities raised across the board: Water Service 15%, Gas Service 46%, and Electric Service 21%.
- Labor costs continue to increase with part-time receiving another increase in January and full-time getting a cost of living increase as well.
- Snack bar area of concessions has less sales than year before. The menu will reflect a smaller variety of items available next season as people are not buying like previous years on sandwiches and fryer items. Prices were raised due to high cost of food which deters some as well as people overall cannot afford these extra expenses now due to inflation.
- Staffing continues to be a problem at times with multiple events booked. In the future some events will be limited on double and triple bookings of banquet room while tournaments are going on. There simply is not enough staff to manage it all in select times.

Performance Statistics

- Revenues were up in Concessions 11%
- Revenues were up in Range 6%
- Revenues were up in Daily Fees 6%
- Revenues were up in Overall Rounds 5%
- Revenues were up in Banquet/Meeting Room 39%
- Materials and Supplies decreased by 3% as we bought less inventory with the higher costs of goods and discontinuing of catering service.

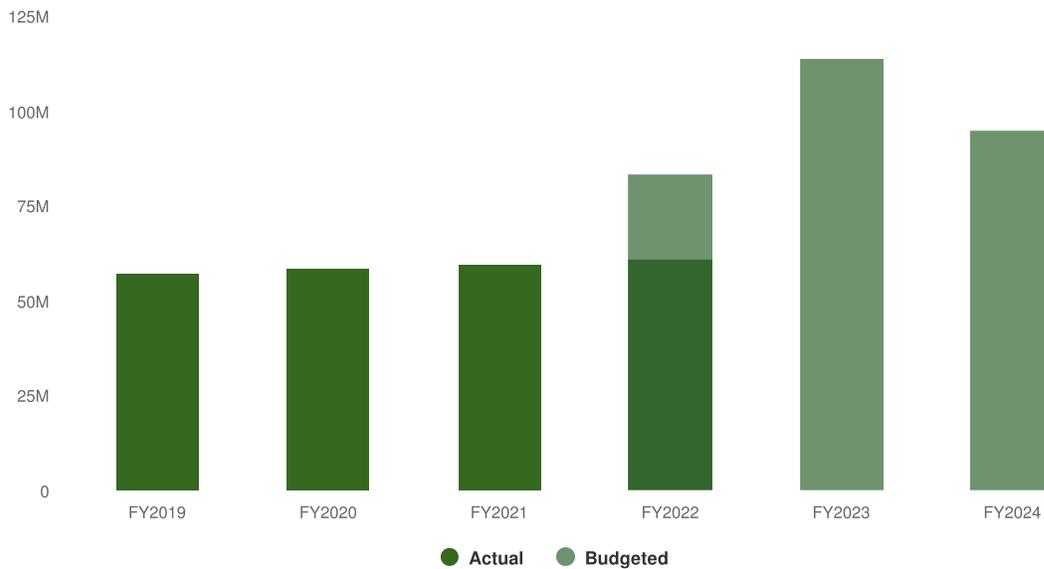
Public Works

Abe Forney
Public Works Director

Expenditures Summary

\$94,559,789 **-\$19,074,913**
(-16.79% vs. prior year)

Public Works Proposed and Historical Budget vs. Actual



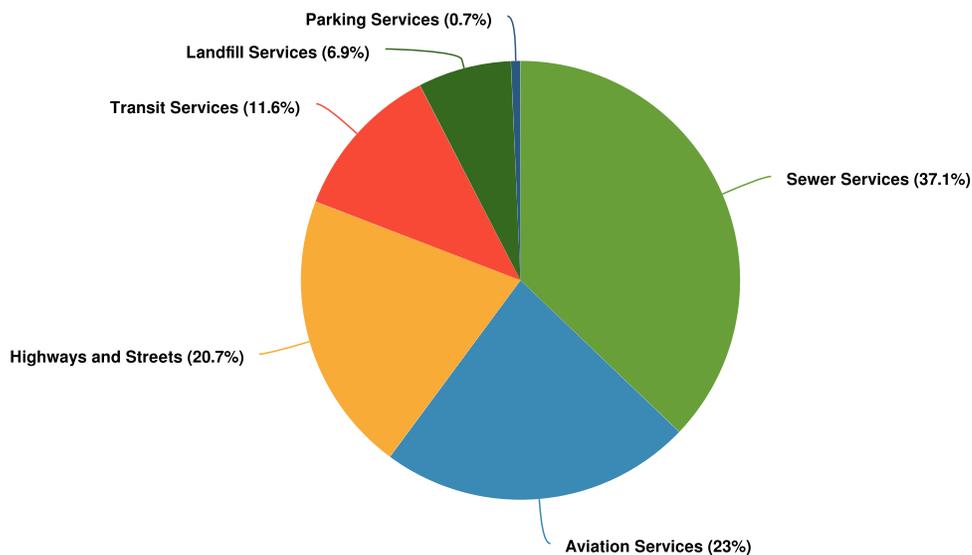
Expenditures by Fund

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
All Funds						
General						
General Fund	\$7,716,561	\$11,601,635	\$11,826,635	\$11,994,707	\$13,165,576	11.3%
Total General:	\$7,716,561	\$11,601,635	\$11,826,635	\$11,994,707	\$13,165,576	11.3%
Special Revenue						
Streets Maintenance Fund	\$3,495,462	\$4,092,100	\$4,502,100	\$4,731,429	\$5,454,373	21.2%

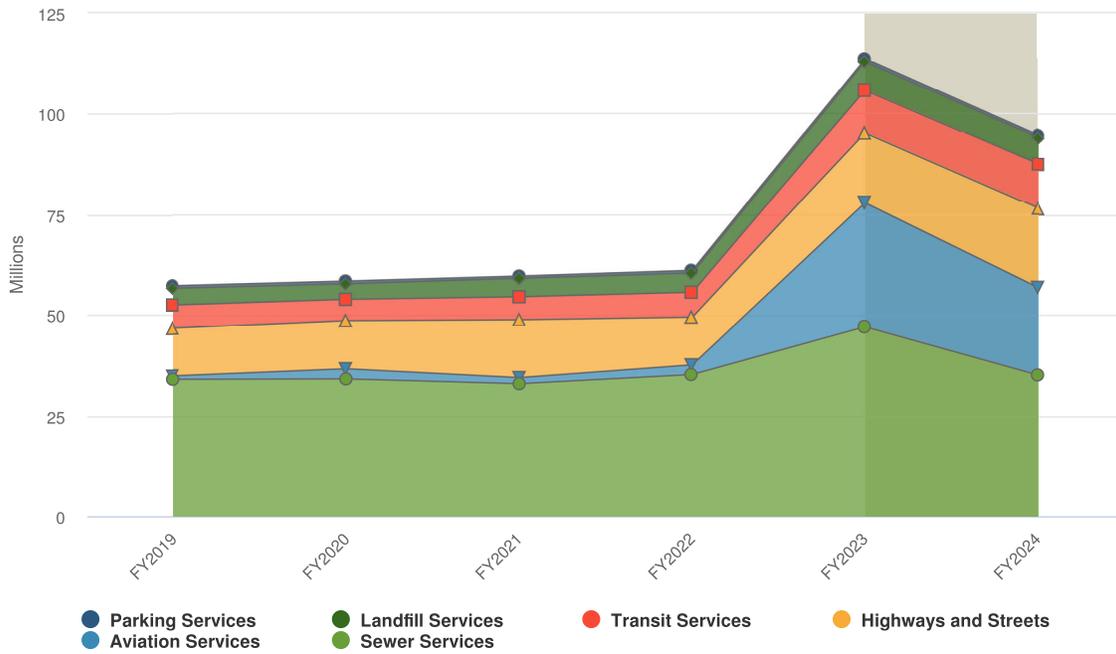
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Special Revenue:	\$3,495,462	\$4,092,100	\$4,502,100	\$4,731,429	\$5,454,373	21.2%
Debt Service						
Debt Service Fund	\$707,479	\$983,751	\$983,751	\$983,751	\$965,659	-1.8%
Total Debt Service:	\$707,479	\$983,751	\$983,751	\$983,751	\$965,659	-1.8%
Enterprise						
Aviation Fund	\$2,338,828	\$29,185,305	\$30,812,980	\$30,796,786	\$21,750,046	-29.4%
Public Parking Fund	\$648,830	\$728,240	\$693,240	\$692,000	\$652,680	-5.9%
Water Protection Fund	\$35,224,451	\$46,369,543	\$47,134,065	\$47,192,337	\$35,119,666	-25.5%
Mass Transit Fund	\$6,170,468	\$10,529,809	\$10,638,052	\$10,546,692	\$10,948,764	2.9%
Landfill Fund	\$4,758,985	\$7,043,880	\$7,043,880	\$7,229,048	\$6,503,025	-7.7%
Total Enterprise:	\$49,141,561	\$93,856,776	\$96,322,216	\$96,456,862	\$74,974,181	-22.2%
Total All Funds:	\$61,061,063	\$110,534,262	\$113,634,702	\$114,166,749	\$94,559,789	-16.8%

Expenditures by Function

Budgeted Expenditures by Function



Budgeted and Historical Expenditures by Function

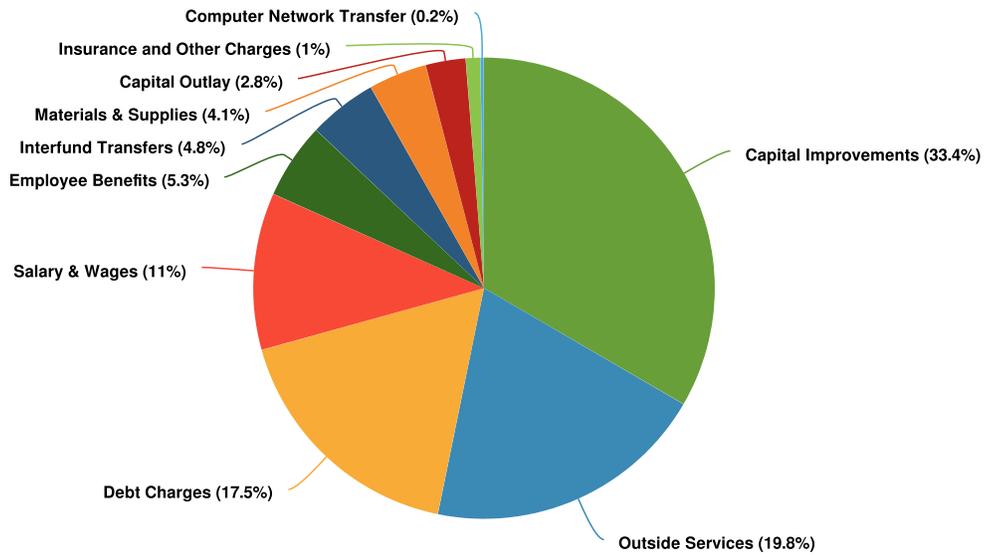


Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expenditures						
Highways and Streets						
Public Works	\$11,212,023	\$15,693,735	\$16,328,735	\$16,726,136	\$18,619,949	14%
Capital Projects	\$707,479	\$983,751	\$983,751	\$983,751	\$965,659	-1.8%
Total Highways and Streets:	\$11,919,502	\$16,677,486	\$17,312,486	\$17,709,887	\$19,585,608	13.1%
Aviation Services						
Public Works	\$649,926	\$685,305	\$688,696	\$672,502	\$750,046	8.9%
Capital Projects	\$1,688,902	\$28,500,000	\$30,124,284	\$30,124,284	\$21,000,000	-30.3%
Total Aviation Services:	\$2,338,828	\$29,185,305	\$30,812,980	\$30,796,786	\$21,750,046	-29.4%
Parking Services						
Public Works	\$394,979	\$474,388	\$474,388	\$473,148	\$398,827	-15.9%
Capital Projects	\$253,851	\$253,852	\$218,852	\$218,852	\$253,853	16%
Total Parking Services:	\$648,830	\$728,240	\$693,240	\$692,000	\$652,680	-5.9%

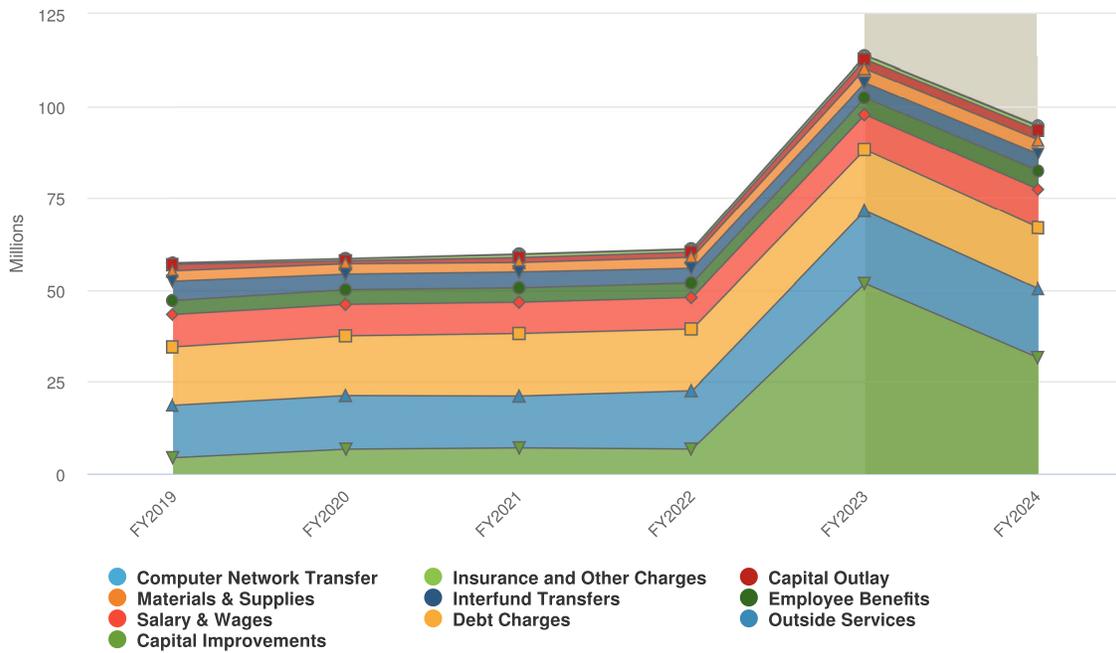
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Sewer Services						
Administrative Services	\$612,243	\$727,186	\$727,186	\$697,186	\$718,886	-1.1%
Public Works	\$14,016,958	\$14,526,486	\$14,526,486	\$14,614,758	\$14,969,147	3%
Capital Projects	\$20,595,250	\$31,115,870	\$31,880,392	\$31,880,392	\$19,431,633	-39%
Total Sewer Services:	\$35,224,451	\$46,369,543	\$47,134,065	\$47,192,337	\$35,119,666	-25.5%
Transit Services						
Public Works	\$6,107,415	\$7,978,809	\$8,087,052	\$7,995,692	\$8,206,264	1.5%
Capital Projects	\$63,053	\$2,551,000	\$2,551,000	\$2,551,000	\$2,742,500	7.5%
Total Transit Services:	\$6,170,468	\$10,529,809	\$10,638,052	\$10,546,692	\$10,948,764	2.9%
Landfill Services						
Public Works	\$3,970,914	\$4,165,427	\$4,165,427	\$4,350,595	\$4,602,572	10.5%
Capital Projects	\$788,071	\$2,878,453	\$2,878,453	\$2,878,453	\$1,900,453	-34%
Total Landfill Services:	\$4,758,985	\$7,043,880	\$7,043,880	\$7,229,048	\$6,503,025	-7.7%
Total Expenditures:	\$61,061,063	\$110,534,262	\$113,634,702	\$114,166,749	\$94,559,789	-16.8%

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$8,566,950	\$9,474,414	\$9,474,414	\$9,474,414	\$10,413,657	9.9%
Total Salary & Wages:	\$8,566,950	\$9,474,414	\$9,474,414	\$9,474,414	\$10,413,657	9.9%
Employee Benefits						
Employee Benefits	\$3,904,808	\$4,603,205	\$4,603,205	\$4,776,334	\$5,036,341	9.4%
Total Employee Benefits:	\$3,904,808	\$4,603,205	\$4,603,205	\$4,776,334	\$5,036,341	9.4%
Materials & Supplies						
Materials & Supplies	\$2,974,748	\$3,812,127	\$3,815,518	\$3,520,321	\$3,860,275	1.2%
Total Materials & Supplies:	\$2,974,748	\$3,812,127	\$3,815,518	\$3,520,321	\$3,860,275	1.2%
Outside Services						
Outside Services	\$12,112,393	\$13,981,939	\$16,316,256	\$16,970,371	\$14,633,905	-10.3%
Utility Expense	\$3,834,472	\$3,527,576	\$3,527,576	\$3,527,576	\$4,111,446	16.6%
Total Outside Services:	\$15,946,866	\$17,509,515	\$19,843,832	\$20,497,947	\$18,745,351	-5.5%
Capital Outlay						
Capital Outlay	\$1,410,885	\$2,462,000	\$2,558,586	\$2,558,586	\$2,649,000	3.5%
Total Capital Outlay:	\$1,410,885	\$2,462,000	\$2,558,586	\$2,558,586	\$2,649,000	3.5%
Capital Improvements						
Capital Improvements	\$6,701,319	\$51,057,462	\$51,723,607	\$51,723,607	\$31,575,000	-39%
Total Capital Improvements:	\$6,701,319	\$51,057,462	\$51,723,607	\$51,723,607	\$31,575,000	-39%
Debt Charges						
Bad Debt Expense	\$1,246,308	\$500,000	\$500,000	\$500,000	\$350,000	-30%
Debt Service - Principal	\$10,476,911	\$10,913,128	\$10,913,128	\$10,913,128	\$11,082,430	1.6%
Debt Service-Interest & Other	\$4,999,730	\$5,164,032	\$5,164,032	\$5,164,032	\$5,099,206	-1.3%
Total Debt Charges:	\$16,722,949	\$16,577,160	\$16,577,160	\$16,577,160	\$16,531,636	-0.3%
Computer Network Transfer						
Transfers to Computer Network	\$137,250	\$137,250	\$137,250	\$137,250	\$230,364	67.8%
Total Computer Network Transfer:	\$137,250	\$137,250	\$137,250	\$137,250	\$230,364	67.8%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers						
Transfers Out	\$3,943,714	\$4,039,572	\$4,039,572	\$4,039,572	\$4,553,012	12.7%
Total Interfund Transfers:	\$3,943,714	\$4,039,572	\$4,039,572	\$4,039,572	\$4,553,012	12.7%
Insurance and Other Charges						
Outside Services	\$751,574	\$861,557	\$861,557	\$861,557	\$965,153	12%
Total Insurance and Other Charges:	\$751,574	\$861,557	\$861,557	\$861,557	\$965,153	12%
Total Expense Objects:	\$61,061,063	\$110,534,262	\$113,634,702	\$114,166,749	\$94,559,789	-16.8%

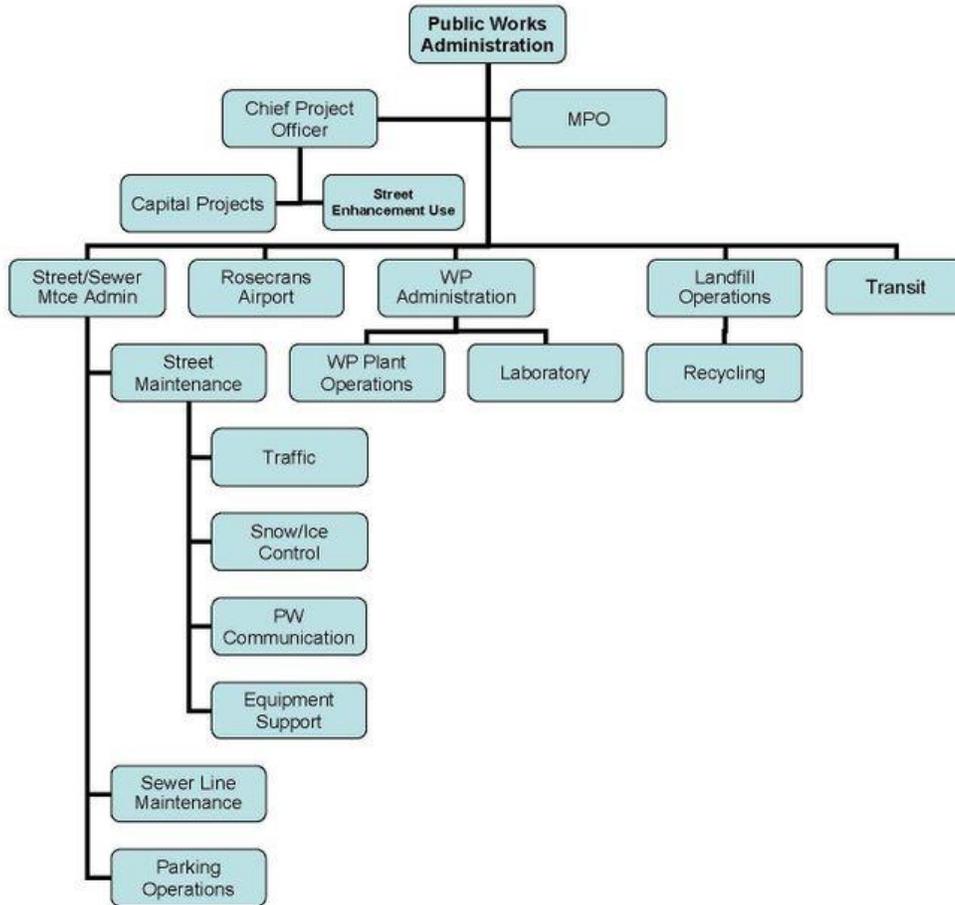
Organizational Chart

PUBLIC WORKS DEPARTMENT

The Public Works Department provides for street maintenance, street overlay, storm sewers, bridges, street signs, snow removal, street lighting, operations at the city's parking structures and lots as well as downtown parking enforcement, solid waste disposal and recycling, engineering and capital project management, wastewater treatment and sewer collection system maintenance, mass transit services, and a municipal airport.

These operations are funded through the City's share of the Missouri motor fuel tax, road and bridge tax, local general sales tax, use tax, parking fees & fines, landfill fees, sewer treatment fees, airport rents, transit fares and federal transportation operation grants.

Infrastructure improvements are financed by a combination of tax revenues, fees, State Revolving Loan bonds, revenue bonds, and county, state, and federal grants.



Public Works Admin/Streets Admin

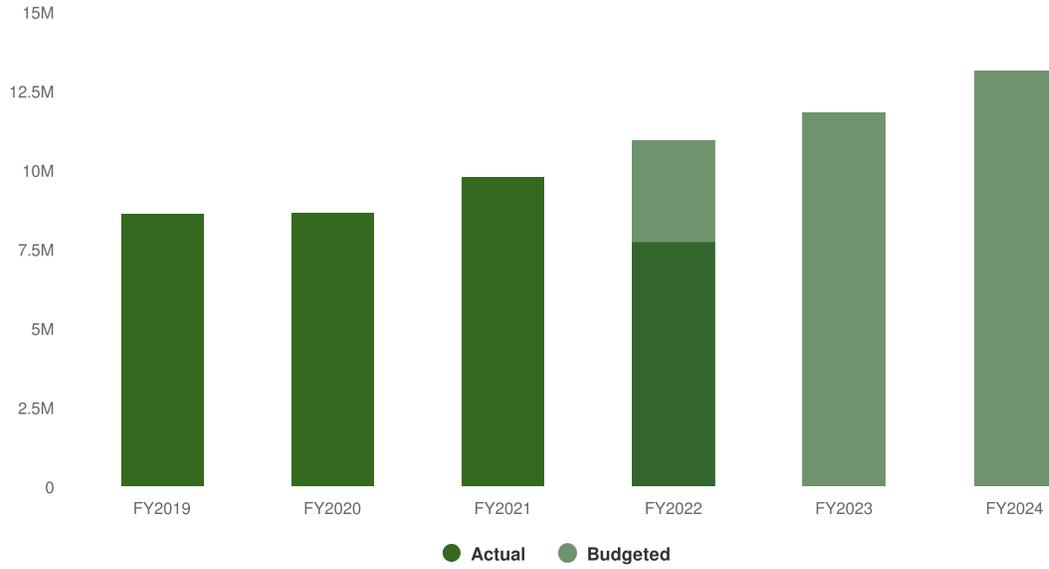
Programs include:

- **Public Works Administration** - The Public Works Director and staff provide administrative services and management oversight for Public Works and Transportation divisions and programs with an emphasis on thorough planning consistent with the health, safety and economic needs of the public and goals of the City Council.
- **MPO** - The Metropolitan Planning Organization (MPO) program was established to account for the revenues from grant or other special revenue sources. The major sources of funds in this program are federal and state transportation grants supporting the Unified Planning Work Program developed by the Metropolitan Planning Organization (MPO) for the St. Joseph-Elwood/Wathena, Kansas areas.
- **Street Enhancement Use Tax** - In April 2015 voters approved a local use tax on out-of-state purchases for a period of 10 years. The rate of the tax is equal to the local sales tax at any given time, currently 2.875%. Proceeds are being used to preserve the existing general fund revenues and, in this program, to provide revenues for streets maintenance activities and projects.
- **Engineering** - Provides planning, design, inspection, survey, testing, construction management and related services for work on capital improvement and maintenance projects for all City divisions and departments so that the projects are cost-effective and adhere to national/local design, construction, maintenance and safety standards.
- **Street/Sewer Maintenance Administration** - Staff provides administrative and management support for the efficient operation of all street maintenance, public parking, traffic and sewer maintenance programs.
- **Public Works Communications** - This division provides 24 hours, 7 days per week, answering and dispatching service for street and sewer maintenance, emergencies, complaints and inquiries. Staff also provide communications support for the Health department on holidays, evenings, and weekends; dispense fuel to City vehicles; provide visual surveillance throughout the City Yards using a security monitoring system; and provide clerical and data entry services for the Street Maintenance Administration.
- **Equipment Support** - Staff provide a well-maintained fleet for all street, sewer, engineering, traffic and public parking vehicles and equipment through annual safety inspections, preventative maintenance work, and on-site repairs when necessary.

Expenditures Summary

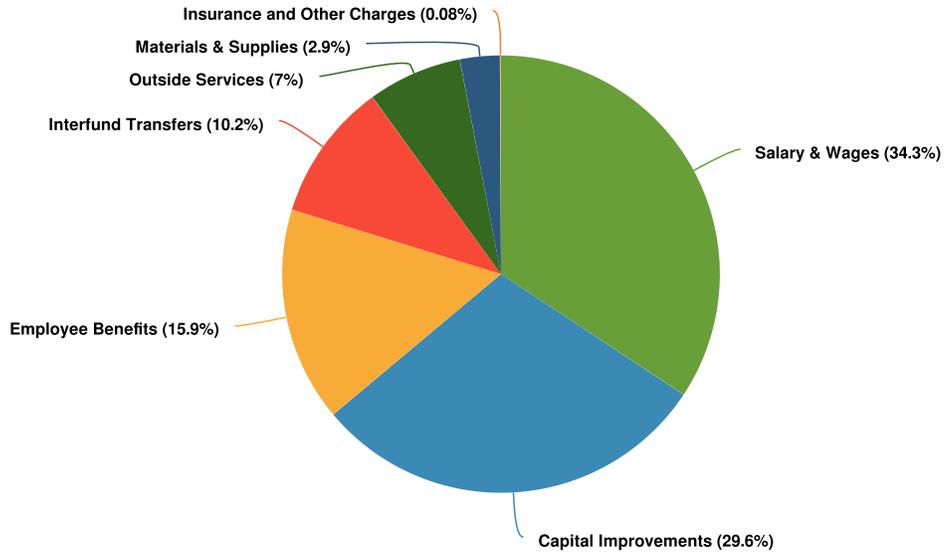
\$13,165,576 **\$1,338,942**
(11.32% vs. prior year)

Public Works Admin/Streets Admin Proposed and Historical Budget vs. Actual

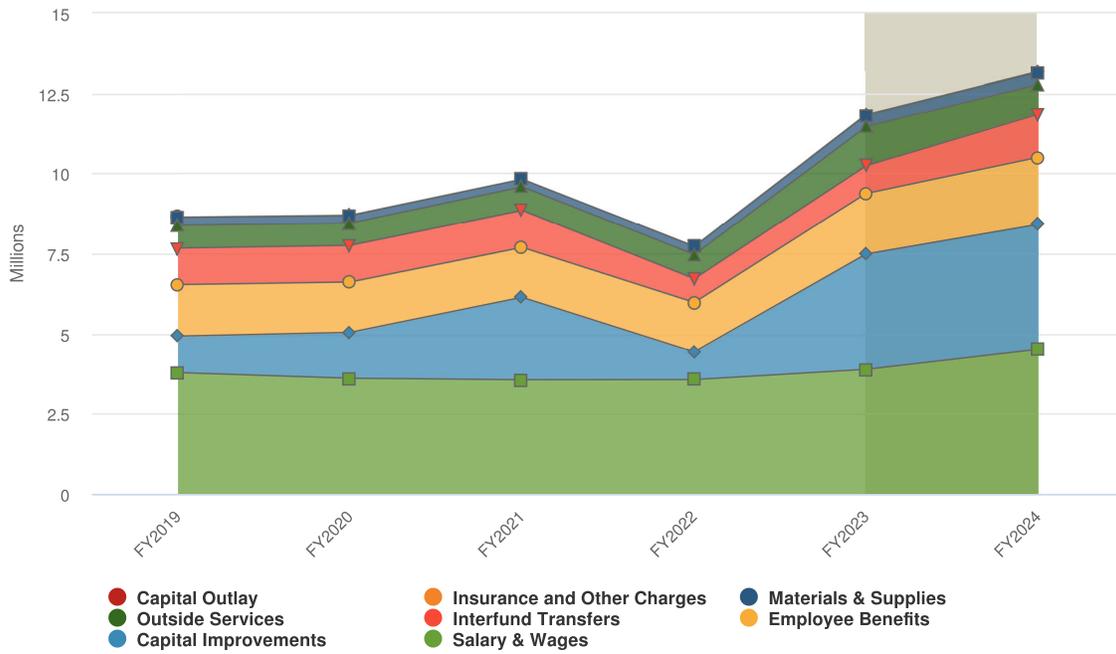


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

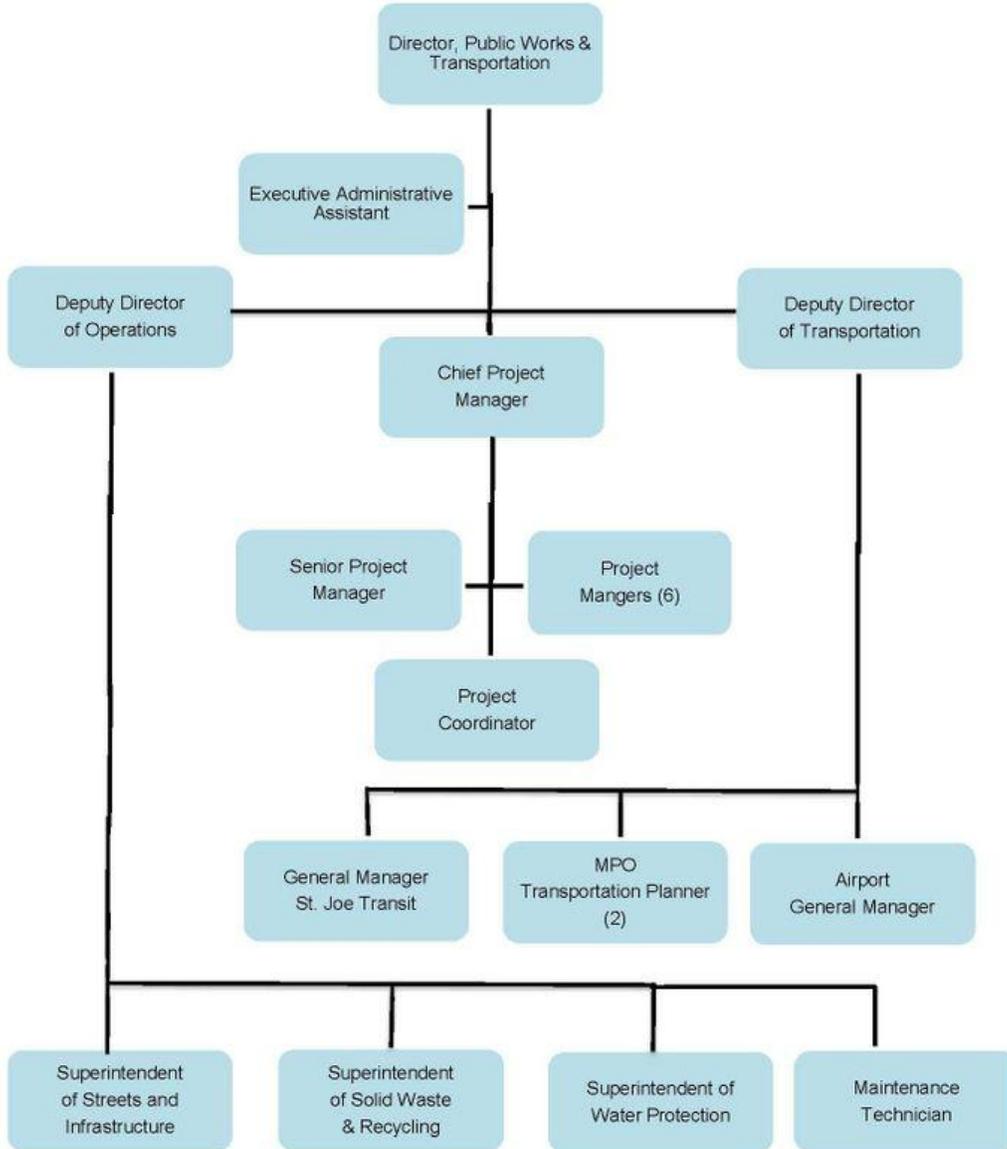


Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$3,567,034	\$3,888,149	\$3,888,149	\$3,888,149	\$4,514,116	16.1%
Total Salary & Wages:	\$3,567,034	\$3,888,149	\$3,888,149	\$3,888,149	\$4,514,116	16.1%
Employee Benefits						
Employee Benefits	\$1,547,695	\$1,883,681	\$1,883,681	\$1,964,990	\$2,088,045	10.8%
Total Employee Benefits:	\$1,547,695	\$1,883,681	\$1,883,681	\$1,964,990	\$2,088,045	10.8%
Materials & Supplies						
Materials & Supplies	\$247,855	\$360,630	\$360,630	\$348,368	\$386,236	7.1%
Total Materials & Supplies:	\$247,855	\$360,630	\$360,630	\$348,368	\$386,236	7.1%
Outside Services						
Outside Services	\$688,156	\$945,117	\$1,170,117	\$1,269,142	\$850,400	-27.3%
Utility Expense	\$63,904	\$40,483	\$40,483	\$40,483	\$68,656	69.6%
Total Outside Services:	\$752,060	\$985,600	\$1,210,600	\$1,309,625	\$919,056	-24.1%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Capital Improvements						
Capital Improvements	\$860,522	\$3,600,000	\$3,600,000	\$3,600,000	\$3,900,000	8.3%
Total Capital Improvements:	\$860,522	\$3,600,000	\$3,600,000	\$3,600,000	\$3,900,000	8.3%
Interfund Transfers						
Transfers Out	\$736,275	\$863,575	\$863,575	\$863,575	\$1,348,123	56.1%
Total Interfund Transfers:	\$736,275	\$863,575	\$863,575	\$863,575	\$1,348,123	56.1%
Insurance and Other Charges						
Outside Services	\$5,119	\$20,000	\$20,000	\$20,000	\$10,000	-50%
Total Insurance and Other Charges:	\$5,119	\$20,000	\$20,000	\$20,000	\$10,000	-50%
Total Expense Objects:	\$7,716,561	\$11,601,635	\$11,826,635	\$11,994,707	\$13,165,576	11.3%

Organizational Chart

PUBLIC WORKS & TRANSPORTATION



Public Works Administration

Mission

To improve the City's basic infrastructure and services (streets, traffic control, bridges, curbs and gutters, sidewalks, wastewater utilities, mass transit, aviation, landfill and other public facilities) in order to support economic vitality and to provide a safe environment within which our citizens live, work, and play.

Core Services

- Oversee department activities related to meeting City Council goals and City Manager priorities.
- Promote best practices and effective technology to improve safe travel and encourage convenient and accessible modes of transportation.
- Provide administrative services and management oversight for Public Works and Transportation divisions and programs.
- Work with external regulatory bodies in developing thorough plans in order to meet local, state and national mandates concerning public health and safety in all areas under the responsibility of the department.
- Pursue and monitor grants for both operations and public works capital projects.
- Coordinate capital projects monitoring and reporting.

Current Year Activity/Achievements

- Comply with the City's long term 2019 Administrative Order on Consent plan by completing mandated projects at the Wastewater Treatment Facility.
- Apply budgeting constraints to prioritize core services.
- Enhance operations with a focus on customer service, procurement, training, and communications.

Budget Challenges/Planned Initiatives

- While the Use Tax revenue has allowed the expansion of the asphalt street maintenance program, staff is still only 45% towards the goal of a fully funded street overlay program.
- Continued modernization and environmental enhancements of the wastewater system while recognizing the financial challenges faced by sewer customers.
- Continued communication of progress being made in street maintenance activities and on construction projects, including more use of social media.
- Develop policies and funding strategies to address concrete streets, curb and sidewalk maintenance, as well as to assist with challenges in the private storm drainage network.
- Asset management system implementation.
- Bonds for Bridges Program covers major structures, but the large and small diameter are only 40% funded.

Metropolitan Planning Organization (MPO)

Mission

To conduct multi-modal transportation planning throughout the urbanized area of St. Joseph, Missouri and Elwood, Kansas (Counties of Buchanan, Andrew & Doniphan, Cities of Elwood, Wathena, St Joseph, Village of Country Club & Savannah)

Core Services

- Coordinate the development of the Unified Planning Work Program to define the major administrative, planning and technical work elements for the upcoming year.
- Address multi modal transportation developments related to funding and program requirements.
- Monitor the Metropolitan Transportation Plan and the Transportation Improvement Program.
- Continue to maintain and update the MTP as amendments are needed.
- Maintain a four-year TIP plan and update amendments as needed.
- Address work elements such as revising/updating the transportation micro-model: performing demographic analysis, performing special transportation-related studies.
- Update and improve Transit Development Plan

Current Year Activity/Achievements

- Facilitate the Multimodal Corridor Study
- Sponsoring the Annual Bike to Work Day, Week and Month.
- Produce a new 2024-2027 Transportation Improvement Program.
- Update and improve Transit Development Plan
- Continue work on updating the MTP

Budget Challenges/Planned Initiatives

- Integrating new initiative including Active and Healthy Living into the planning process will be an area of focus.
- Working with new stakeholders include health professionals, as well providing a mechanism to include new stakeholders in the decision making process.
- Considerable effort will be made obtaining public input on short, medium and long term transportation issues.
- Coordinate Transit Working Group, Freight Committee, and Bike and Ped Committee

Performance Statistics

- Number of Technical & Policy Board Meetings conducted - 12
- Amount of FHWA & FTA funding received - approximately \$390,614 for this year

Engineering

Mission

Provide services to all departments to help ensure quality project delivery for capital improvements and major maintenance projects.

Core Services

- Manage all aspects of construction projects from inception through warranty period.
- Provide design services for most small and many medium sized projects.
- Provide construction observation services for in-house design projects.
- Provide plan reviews for all development projects to ensure compliance with City codes.
- Assist Citizens and contractors with information and guidance related to city infrastructure, rights-of-way and other public works facilities and codes.
- Involve public project owner throughout entire project process.
- Review and approve utility extension and replacement permits.
- Planning Commission Meeting - Provide support for technical items

Current Year Activity/Achievements

- Highland Pedestrian Bridge complete.
- New Fire Station #8 Project complete.
- Finishing 2022 Resurfacing program and 2022 concrete street repairs.
- Riverbluff Bike Trail complete.
- The City Wastewater Energy Audit project is underway
- Oversight of transit projects (Bus Stop Sign & Pole Replacement finished)
- Bond for Bridges projects - 1 bridge finished, 6 under construction, 3 new contracts, Huntoon Box Culvert almost finished, Woodbine Box Culvert finished
- Wyeth Tootle Exterior Renovations finished.
- Missouri Theater Roof updated, Restrooms finished
- Urban Trail Phase 24 Patee Trail Phase 3 finished.

Budget Challenges/Planned Initiatives

- Control CIP project designs to remain within funding limits.
- Managing several multi-million dollar wastewater projects with existing staff levels.
- Expanding Support Services & Project Oversight to other departments
- Control Bond project budgets to remain within funding limits.

Performance Statistics

- Number of formal construction contracts developed - 19
- Number of Developer Plans reviewed - 120
- Number of Utility Permits reviewed - 90
- Number of new capital projects that will start in FY-23: 29 totaling at \$19,100,000.00
- Number of on-going capital projects monitored: 42 totaling at \$55,200,000.00

Building Maintenance

Mission

Maintain a clean, safe, comfortable and aesthetically pleasing work environment at City Hall, as well as to provide a maintenance schedule to protect and ensure long-term preservation of the building.

Core Services

- Review existing custodial activities and recommend improvements if appropriate.
- Monitor the building's heating and cooling systems for maximum efficiency.
- Perform custodial and building maintenance responsibilities.
- Complete annual maintenance walk through and perform associated maintenance.

Current Year Activity/Achievements

- Annual inspections for boiler, air conditioning system and elevator system.
- Updated landscaping at City Hall
- Expanded the recycling program at City Hall.
- Reorganization/decluttering of the basement of City Hall.

Budget Challenges/Planned Initiatives

- Create a five-year plan to address long-term maintenance needs at City Hall.
- Address the aging elevator at City Hall.
- Continue with the reorganization/decluttering of the basement of City Hall.

Street Maintenance (SIMR)

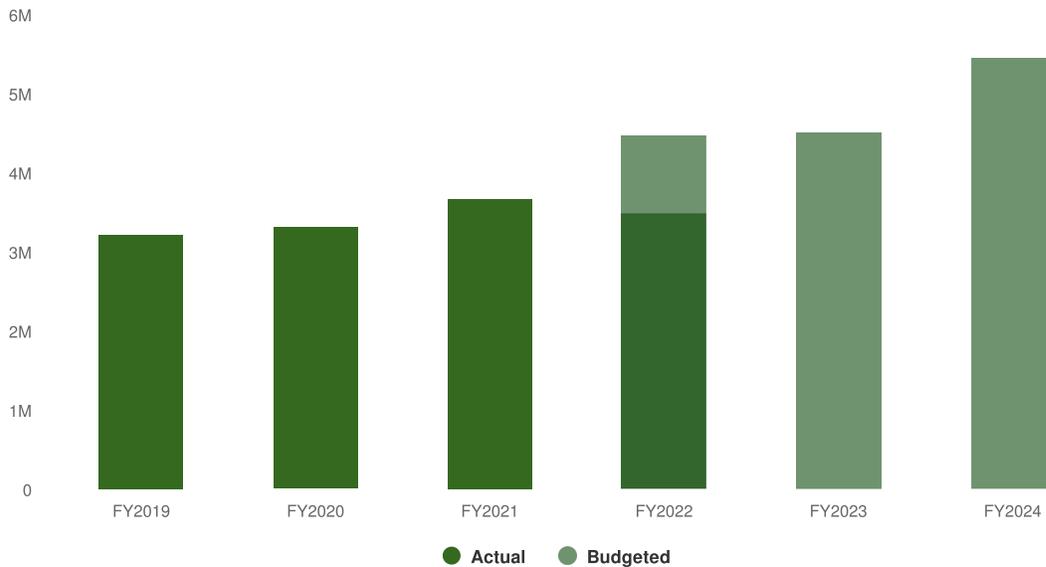
Programs include:

- **Street Maintenance** - The division ensures the public's health and safety and promotes economic development by providing timely, cost effective preventative maintenance and repair to all public streets, bridges, and storm drainage systems within City owned right-of-way. Staff also assist with maintenance of public alleys; perform street sweeping; and oversee utility excavation repair.
- **Traffic** - Division staff maintain, repair and install the traffic control devices throughout the City, including traffic, fire, pedestrian and school signals, weather stations, traffic signs and on and off-street pavement markings in order to protect the safety of vehicular and pedestrian traffic. Staff also research traffic needs, provide field safety inspections and coordinate road closures.
- **Snow & Ice Control** - This program tracks and manages the materials and purchases associated with the yearly expenses of snow and ice control.

Expenditures Summary

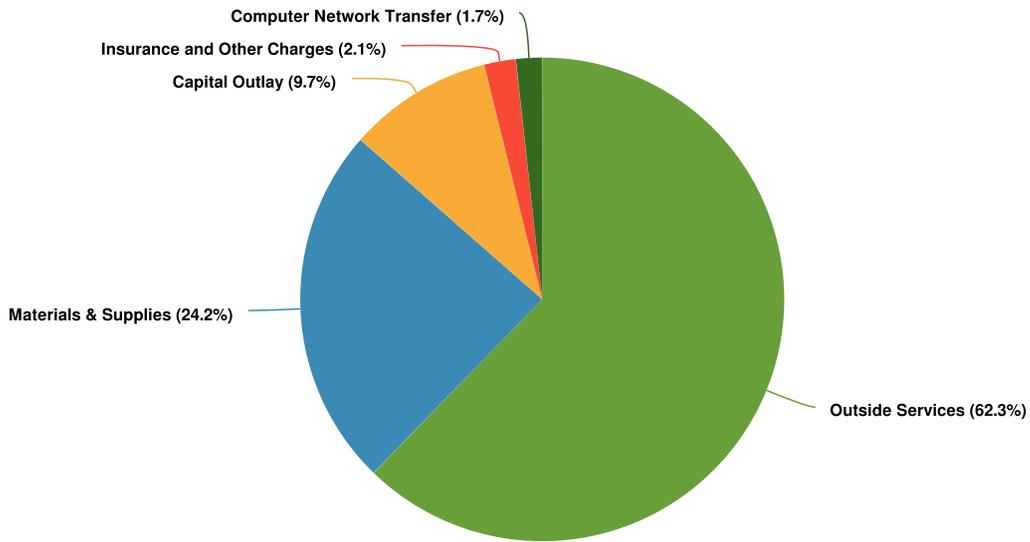
\$5,454,373 **\$952,273**
 (21.15% vs. prior year)

Street Maintenance (SIMR) Proposed and Historical Budget vs. Actual

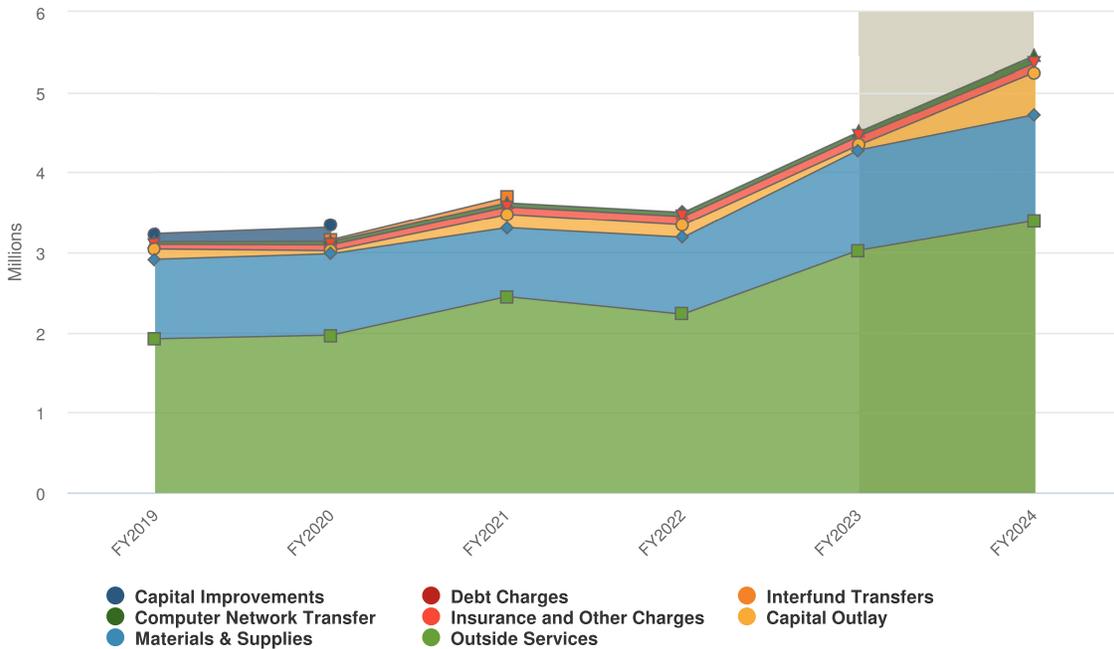


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type

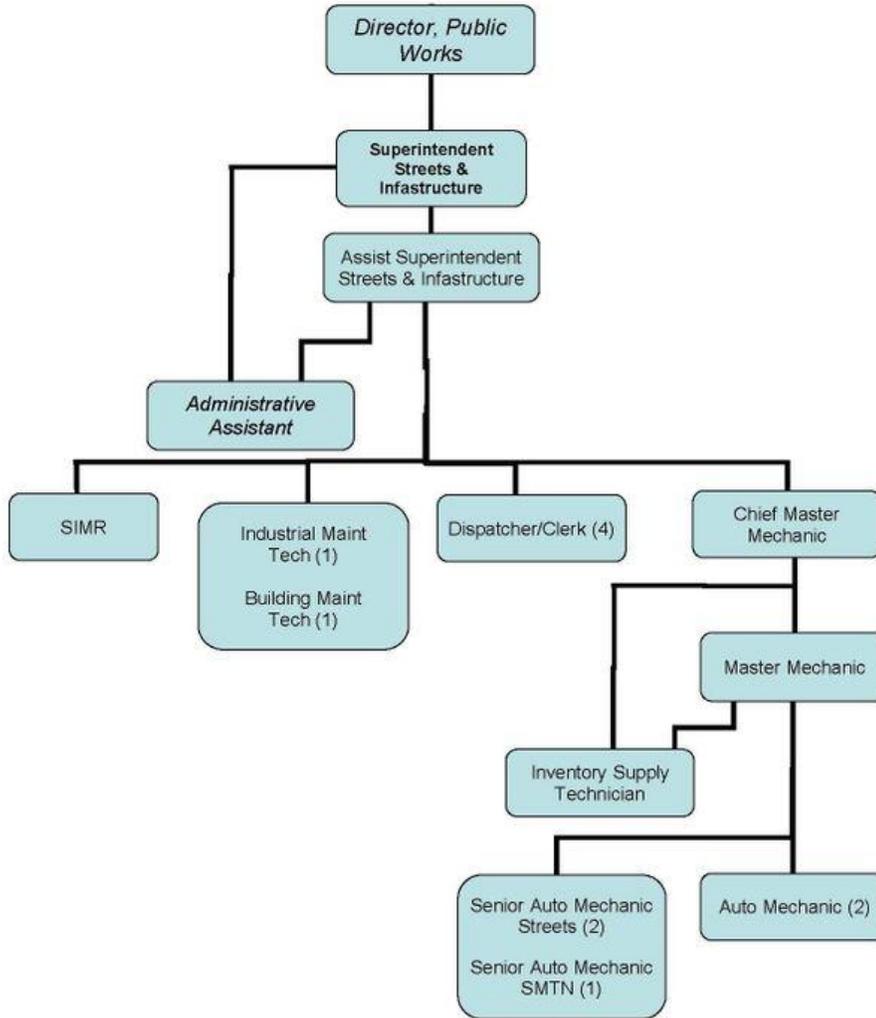


Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Materials & Supplies						
Materials & Supplies	\$954,695	\$1,249,992	\$1,249,992	\$1,058,279	\$1,320,347	5.6%
Total Materials & Supplies:	\$954,695	\$1,249,992	\$1,249,992	\$1,058,279	\$1,320,347	5.6%
Outside Services						
Outside Services	\$733,465	\$1,106,805	\$1,483,596	\$1,904,638	\$1,813,450	22.2%
Utility Expense	\$1,493,421	\$1,541,600	\$1,541,600	\$1,541,600	\$1,583,026	2.7%
Total Outside Services:	\$2,226,886	\$2,648,405	\$3,025,196	\$3,446,238	\$3,396,476	12.3%
Capital Outlay						
Capital Outlay	\$155,260	\$30,000	\$63,209	\$63,209	\$527,000	733.7%
Total Capital Outlay:	\$155,260	\$30,000	\$63,209	\$63,209	\$527,000	733.7%
Debt Charges						
Debt Service-Interest & Other	\$1,963	\$0	\$0	\$0	\$0	0%
Total Debt Charges:	\$1,963	\$0	\$0	\$0	\$0	0%
Computer Network Transfer						
Transfers to Computer Network	\$52,875	\$52,875	\$52,875	\$52,875	\$95,274	80.2%
Total Computer Network Transfer:	\$52,875	\$52,875	\$52,875	\$52,875	\$95,274	80.2%
Insurance and Other Charges						
Outside Services	\$103,783	\$110,828	\$110,828	\$110,828	\$115,276	4%
Total Insurance and Other Charges:	\$103,783	\$110,828	\$110,828	\$110,828	\$115,276	4%
Total Expense Objects:	\$3,495,462	\$4,092,100	\$4,502,100	\$4,731,429	\$5,454,373	21.2%

Organizational Chart

SIMR ADMIN, PW COMMUNICATIONS, EQUIPMENT SUPPORT



Streets/Sewer Maintenance Support

STREETS/SEWER ADMINISTRATION, COMMUNICATIONS, EQUIPMENT SUPPORT

Mission

To provide administrative and management support for the efficient operation of all street maintenance, public parking, traffic, and sewer maintenance programs.

Core Services

- 24 hour, 7 day per week answering and dispatching service for street and sewer maintenance, emergencies, complaints, and inquiries.
- Clerical, data entry, security monitoring and fuel dispensing services to Public Works' divisions.
- Routine maintenance and emergency repairs for all street, sewer, engineering, traffic, public parking vehicles and equipment following a prioritized preventive maintenance and repair program for the delivery of services
- Dispenses fuel to several City Departments
- Maintain the Street Rating Management System
- Supervise and coordinate activities of the above divisions
- Thorough inspection of all equipment brought in for repair
- Multi-point preventative maintenance program
- MO ONE CALL Locates

Current Year Activity/Achievements

- Continue to administrate Sidewalk Program from SIMR
- Began taking GPS coordinates of guard rails and other minor assets
- Continued expansion and improvement of salt/brine/sugar beet molasses mixing and delivery equipment

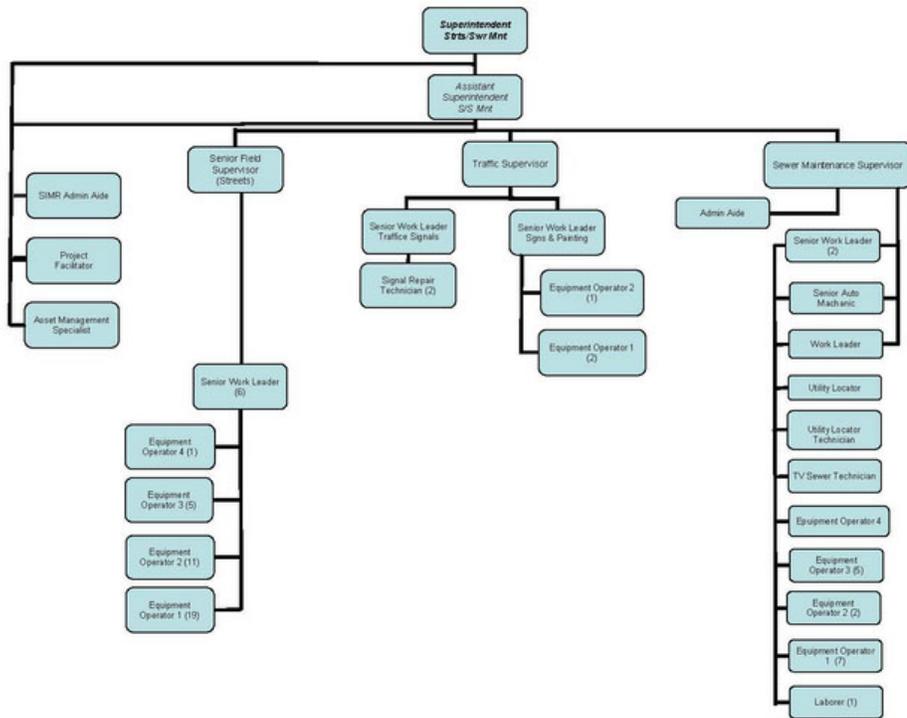
Budget Challenges/Planned Initiatives

- Reducing redundancies in parts inventory
- Aging Equipment fleet
- Rapidly rising material and fuel costs
- Staffing Shortages

Performance Statistics

- Since July 1, 2021, dispensed 118,939 gallons of unleaded fuel and 86,848 gallons of diesel fuel
- Since July 1, 2021, processed 9,868 locate requests
- Since July 1, 2021, performed 285 PM inspections/Oil Changes
- Since July 1, 2021, replaced 45 batteries
- Since July 1, 2021, replaced or repaired 48 tires
- Since July 1, 2021, performed 8 Motor Vehicle inspections

**STREETS MAINTENANCE, SEWER MAINTENANCE,
TRAFFIC**



Streets Maintenance

STREETS MAINTENANCE/SNOW & ICE CONTROL

Mission

Ensure public safety and enhance economic development through timely, cost effective preventive maintenance and repair to all public streets & bridges and to storm drainage systems within the City's right-of-way.

Core Services

- Maintenance & repair of city streets through asphalt overlay, slurry seal program, concrete repair and replacement
- Curb & gutter work
- Maintenance of public alleys by citizen request
- Patching of paved alleys as time allows if owner purchases material and less than 20% of alley needs patched
- Oversee utility cut repairs in public right of way
- Regularly scheduled street sweeping
- Regularly scheduled mowing program along certain city street right-of-ways
- Provide navigable streets as soon as possible following a snow storm, ice event or clean-up after a wind storm
- During floods we fill & place sandbags, fill gaps in levees, close streets and other necessary work as needed

Current Year Activity/Achievements

- Continued development of an improved secondary snow route system
- Expanded storage for the pre-treatment system
- Expanded number salt brine distributors

Budget Challenges/Planned Initiatives

- Keeping up to date on newer and better methods for street repairs
- Keeping close eye on expenditures (due to rising costs for materials) to ensure maintenance goals are met
- Adequate funding for capital equipment purchases
- Suspend Slurry Program due to personnel shortages

Performance Statistics

- Average rating for City streets: 80
- Miles of streets slurry sealed: 8.45
- Tons of asphalt used patching potholes: 440.82
- Number of potholes patched: 7,067
- Miles of street swept: 2,759
- Number of locations mowed in ROW: 58
- Number of cubic yards of concrete poured: 1934.50
- Number of feet of ditches dug: 3,958

Traffic

Mission

The mission of the Traffic Division is to protect the safety of vehicular and pedestrian traffic in accordance with the MUTCD.

Core Services

- Maintain, repair and install the traffic control devices throughout the City, including traffic, fire, pedestrian and school signals, weather stations, traffic signs and on and off-street pavement markings
- Provide annual traffic signal preventive maintenance programs
- Serve as an emergency response crew for snow/thunder/wind storms, floods, fires and other emergencies
- Serve as an on-call service repairman
- Perform traffic counts and data collection as required
- Do visual checks and measurements for handicaps & dumpsters
- Research traffic needs
- Provide field safety inspections
- Coordinate road closures

Current Year Activity/Achievements

- Continuing major sign replacement program in order to comply with new sign reflectivity standards
- Took Delivery of new paint truck
- Traffic data collection in several different areas
- Continuing the replacement of intersection paint markings with thermoplastic markings (stop bars, arrows, crosswalks)

Budget Challenges/Planned Initiatives

- Keep replacing signs that do not comply with the MUTCD as the budget will allow
- Paint over 400 lane miles of pavement markings plus all pedestrian and stop bars
- Help the airport and park departments with their pavement markings
- Inventory of all signs throughout the city
- Special events severely strain our budget resources
- More traffic signs are being made in-house; although cheaper than purchasing ready-made signs, the cost of materials is rising

Performance Statistics

- Three (3) Cabinet & Controller sets were upgraded
- Preventive Maintenance on traffic signal devices at 45 locations
- 6 new signal heads installed due to knock downs and 2 due to storms
- Tested Conflict Monitors in 45 intersections, replaced 4 defective units
- Number of pavement markings lane miles 413 lane miles. (2935 Gallons of Paint)
- 243 pedestrian crossings and 255 stop bars painted
- Painted 6 City owned parking lots

Sewer Collection System Maintenance

Mission

The mission of the Sewer Collection System Maintenance Division is to protect public health and the system's physical assets by maintaining the physical integrity of the wastewater and combined sewer collection system.

Core Services

- Routine preventive maintenance of the sewer collection system including, but not limited to, inspection and cleaning
- Closed circuit television inspections (CCTV) of the sewer system
- Implement the response strategy for the Capacity, Management, Operation and Maintenance (CMOM) requirements of the Clean Water Act
- Document and report on all sewer maintenance management, operations and maintenance activities to the MDNR on behalf of the EPA
- Respond to reports of blocked sewer lines and/or backups
- Clean and repair manholes and storm sewer inlets
- Update the sewer facilities shown on the City GIS system

Current Year Activity/Achievements

- Working on the multi-year sewer district cleaning program
- Continued review's for pre-acceptance CCTV inspections of new sewers
- Took delivery of a new combination sewer cleaning truck
- Continued working with Utility Support Services by dye testing indicated properties in order to verify sewer connections

Budget Challenges/Planned Initiatives

- Keep up with ever changing state and federal rules and regulations
- Keep up with needed sewer and inlet repairs
- Staffing shortages due to compensation
- Rapidly increasing prices for material's and supplies
- Utilize emerging technology to more effectively and efficiently inspect sewers meeting a certain criteria

Performance Statistics

- Total miles of sanitary sewer line: 431.80
- Length of lines cleaned: 115,432 ft. or 22.00 miles
- Length of sewer line inspected w/closed circuit TV: 50,093 ft. or 10 miles
- Number of inlets repaired/replaced: 87
- Number of inlets cleaned: 792
- Number of dye tests performed: 98

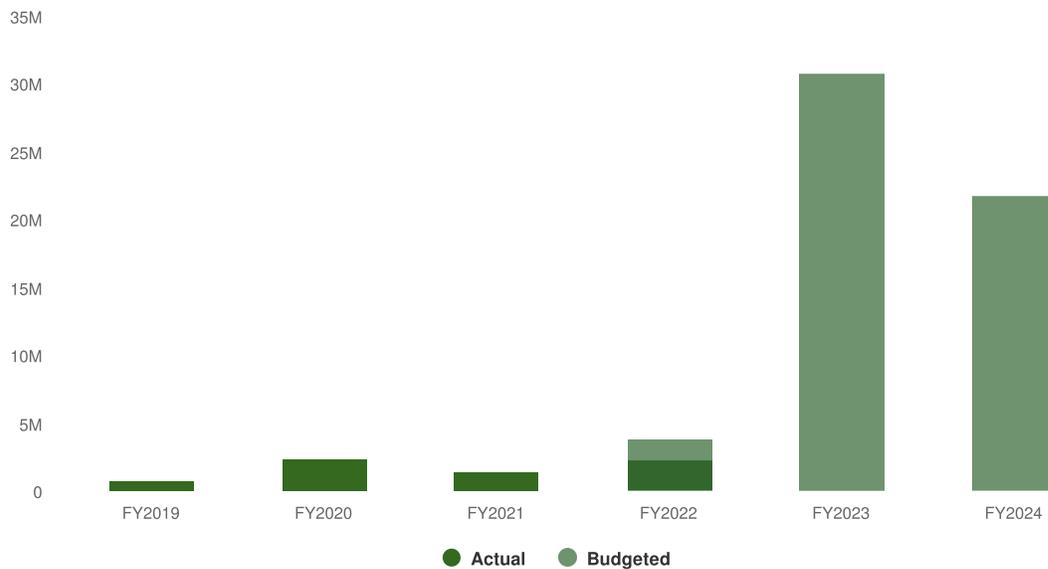
Aviation

To improve the economic climate of the airport and attract additional general aviation and commercial operations this program oversees airport maintenance and operations. The program derives revenue through facility, hangar and land rents. Deficits are financed through transfers from the Gaming and General Fund. Aviation is under the direction of Public Works & Transportation Department.

Expenditures Summary

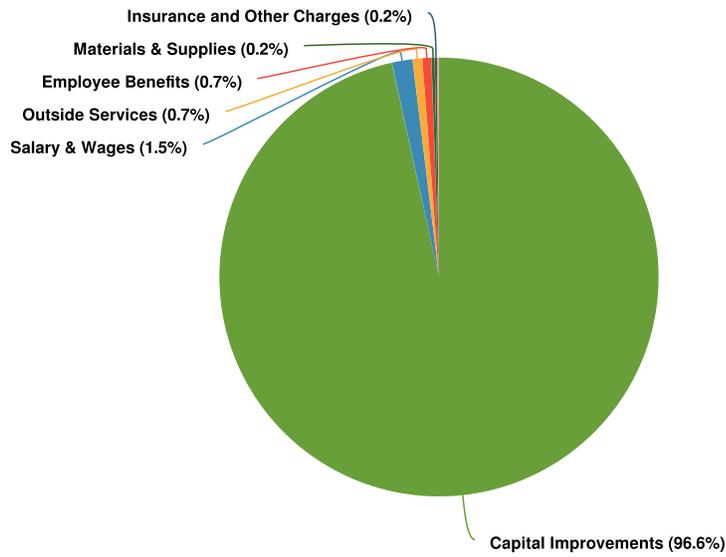
\$21,750,046 **-\$9,062,934**
(-29.41% vs. prior year)

Aviation Proposed and Historical Budget vs. Actual

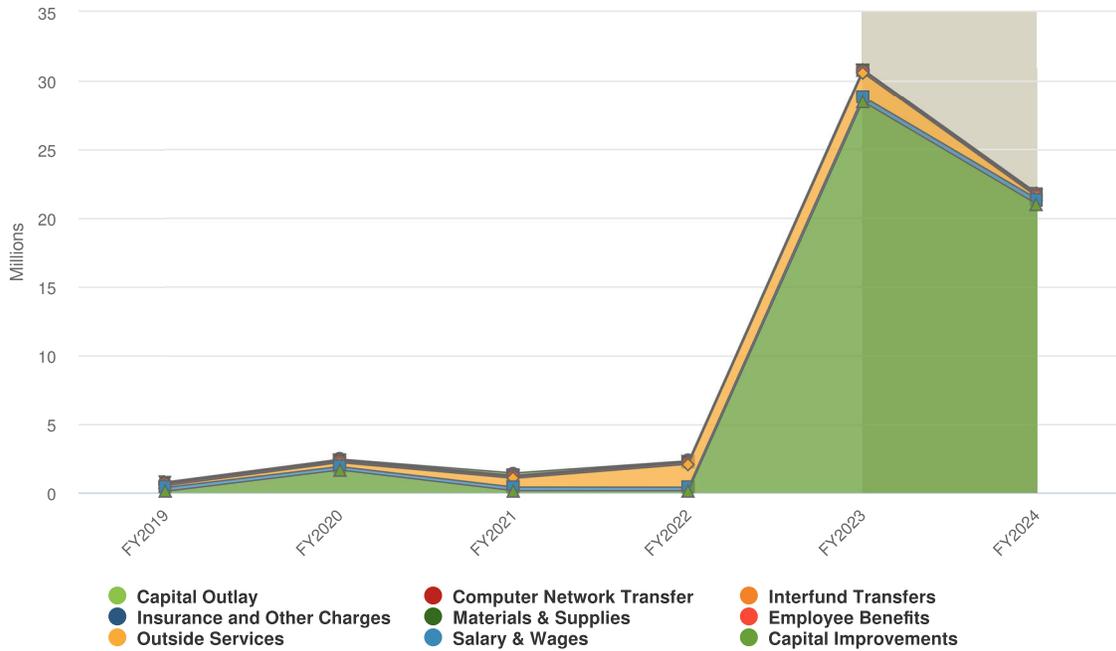


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$286,912	\$304,800	\$304,800	\$304,800	\$332,843	9.2%
Total Salary & Wages:	\$286,912	\$304,800	\$304,800	\$304,800	\$332,843	9.2%
Employee Benefits						
Employee Benefits	\$120,720	\$126,011	\$126,011	\$126,011	\$146,580	16.3%
Total Employee Benefits:	\$120,720	\$126,011	\$126,011	\$126,011	\$146,580	16.3%
Materials & Supplies						
Materials & Supplies	\$29,509	\$43,630	\$47,021	\$41,729	\$51,836	10.2%
Total Materials & Supplies:	\$29,509	\$43,630	\$47,021	\$41,729	\$51,836	10.2%
Outside Services						
Outside Services	\$1,639,970	\$109,957	\$1,734,241	\$1,723,339	\$110,513	-93.6%
Utility Expense	\$38,307	\$39,502	\$39,502	\$39,502	\$40,753	3.2%
Total Outside Services:	\$1,678,277	\$149,459	\$1,773,743	\$1,762,841	\$151,266	-91.5%
Capital Outlay						
Capital Outlay	\$32,868	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:	\$32,868	\$0	\$0	\$0	\$0	0%
Capital Improvements						
Capital Improvements	\$132,247	\$28,500,000	\$28,500,000	\$28,500,000	\$21,000,000	-26.3%
Total Capital Improvements:	\$132,247	\$28,500,000	\$28,500,000	\$28,500,000	\$21,000,000	-26.3%
Computer Network Transfer						
Transfers to Computer Network	\$5,625	\$5,625	\$5,625	\$5,625	\$8,532	51.7%
Total Computer Network Transfer:	\$5,625	\$5,625	\$5,625	\$5,625	\$8,532	51.7%
Interfund Transfers						
Transfers Out	\$19,147	\$19,147	\$19,147	\$19,147	\$19,147	0%
Total Interfund Transfers:	\$19,147	\$19,147	\$19,147	\$19,147	\$19,147	0%
Insurance and Other Charges						
Outside Services	\$33,524	\$36,633	\$36,633	\$36,633	\$39,842	8.8%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Insurance and Other Charges:	\$33,524	\$36,633	\$36,633	\$36,633	\$39,842	8.8%
Total Expense Objects:	\$2,338,828	\$29,185,305	\$30,812,980	\$30,796,786	\$21,750,046	-29.4%

Organizational Chart

ROSECRANS MEMORIAL AIRPORT



Rosecrans Memorial Airport

Mission

To provide safe aeronautical facilities and quality services to all general, corporate, commercial and military aviation operations of a progressive aviation community; to inform and inspire people about aviation; to create value and make a

Core Services

- Maintain all airport pavement and safety area surfaces, lighting and markings
- Provide required FAA airport maintenance and operations such as grass mowing, snow removal and wildlife conditions
- Meet/exceed compliance requirements evaluated during annual FAA Part 139 Airfield Safety Inspection
- Manage land/property leases with tenants to resolve any deficiencies and monitor compliance
- Maintain current airfield preventative maintenance program/forecast for future airfield pvmt program
- Implement airport security measures necessary to ensure airport safety and to satisfy FAA
- Provide competitive aircraft hangar rental space for private/commercial aircraft at fair market value
- Inspect supplies and fueling equipment/vehicles for FAA compliance
- Maintain operational joint use areas as contracted in Airport Joint Use Agreement with MoANG/139AW

Current Year Activity/Achievements

- Started reconstruction of Runway 17/35 and Taxiway D
- MCCA MoANG Runway 17/35
- Designed new Air Traffic Control Tower, Terminal and SRE Buildings
- Received new large area mower to increase efficiency and reduce workload of maintaining Airport property
- Maintained perimeter fence, and limited Airport Operations Area Wildlife incursions through active efforts
- EAA Young Eagles annual rallies to give STJ youth opportunity to explore aviation
- Hosted first ever Sound of Speed Warbird Fly-in event, bringing aviation experiences to the general public

Budget Challenges/Planned Initiatives

- Ever increasing FAA requirements to maintain certification
- Aging buildings and equipment continue to increase frequency of repair events and escalate costs
- Replacement/refurbishment of multiple pieces of aging equipment and appliances
- Partner with 139AW to accommodate all military missions and initiatives
- Capital Improvement Projects, Various
- Feasibility study of southern airport facilities (139AW) for potential private sector investment to the community
- Begin preparation of southern facility acquisition by adding a supervisor position to the Airport Staff
- Increase community engagements and expand partnerships with community organizations
- Begin full preparation and planning of the 2024 Sound of Speed Airshow and Open House

Performance Statistics

- Total Based Aircraft (2022): 65 (10-military; 55-general aviation, corporate, medical, agriculture)
- Total Aircraft Operations (2022 takeoff/landings): 17,730 compared to 2021 total of 16,072
- Total Volume Aircraft Fuel Sales (2022): 262,924 gallons compared to 2021 total of 268,389
- Hangar Occupancy: 34 existing T-hangars with average 95% occupancy (90% in 2022)

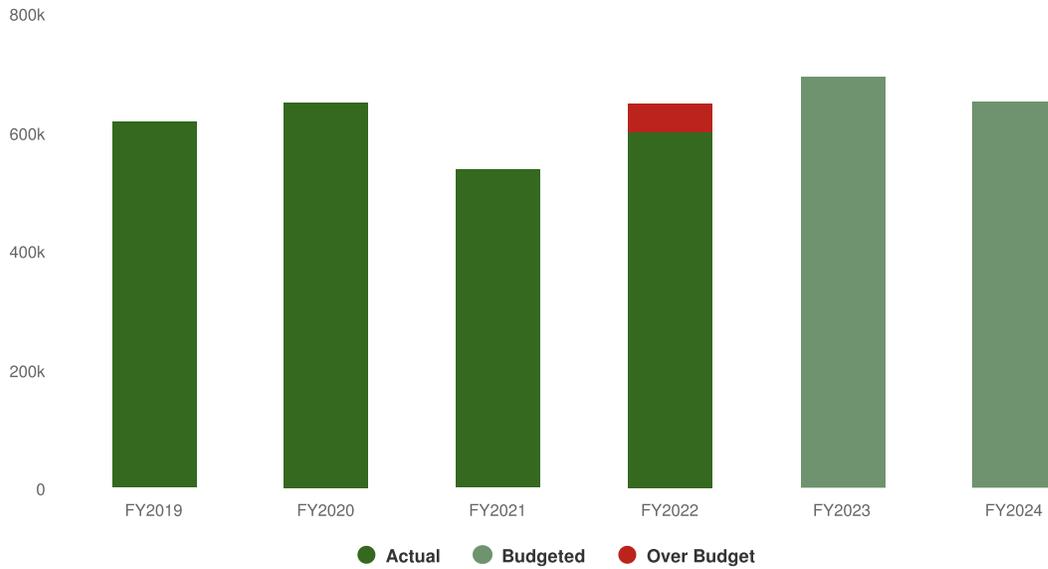
Public Parking

Parking staff provide safe, well maintained parking opportunities for the public who work and shop in the Central Business District through the maintenance and repair of parking garages, surface lots, and on-street parking spaces. Staff maintain ticket dispensers and electronic gates; enforce traffic and parking regulations, and staff garage collection booths.

Expenditures Summary

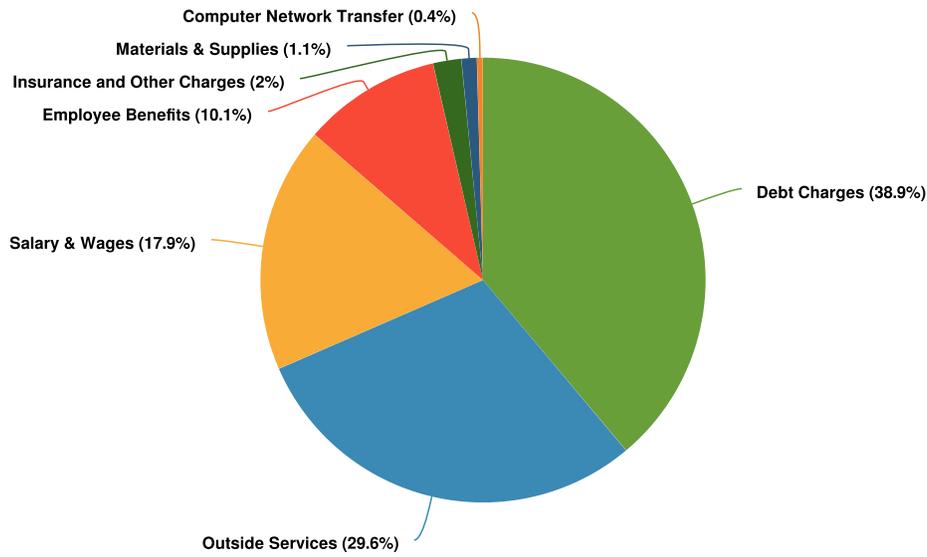
\$652,680 **-\$40,560**
(-5.85% vs. prior year)

Public Parking Proposed and Historical Budget vs. Actual

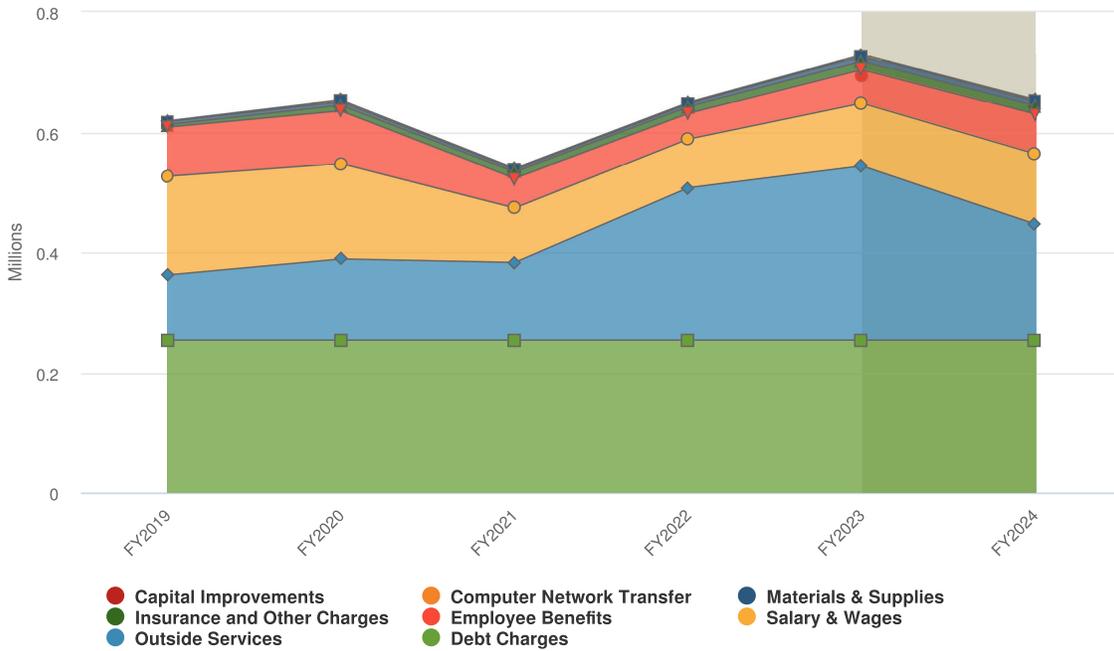


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



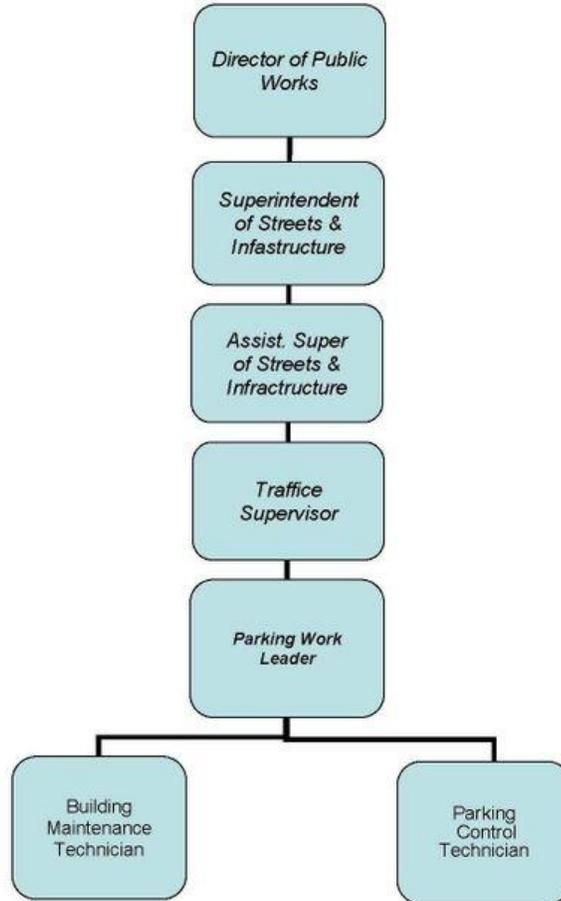
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$80,573	\$104,393	\$104,393	\$104,393	\$116,582	11.7%
Total Salary & Wages:	\$80,573	\$104,393	\$104,393	\$104,393	\$116,582	11.7%
Employee Benefits						
Employee Benefits	\$42,482	\$55,762	\$55,762	\$55,762	\$65,608	17.7%
Total Employee Benefits:	\$42,482	\$55,762	\$55,762	\$55,762	\$65,608	17.7%
Materials & Supplies						
Materials & Supplies	\$4,491	\$8,245	\$8,245	\$7,842	\$7,287	-11.6%
Total Materials & Supplies:	\$4,491	\$8,245	\$8,245	\$7,842	\$7,287	-11.6%
Outside Services						
Outside Services	\$232,175	\$264,250	\$264,250	\$263,413	\$169,993	-35.7%
Utility Expense	\$21,760	\$26,100	\$26,100	\$26,100	\$23,141	-11.3%
Total Outside Services:	\$253,935	\$290,350	\$290,350	\$289,513	\$193,134	-33.5%
Capital Improvements						
Capital Improvements	\$0	\$0	-\$35,000	-\$35,000	\$0	-100%
Total Capital Improvements:	\$0	\$0	-\$35,000	-\$35,000	\$0	-100%
Debt Charges						
Debt Service - Principal	\$192,911	\$200,628	\$200,628	\$200,628	\$208,530	3.9%
Debt Service-Interest & Other	\$60,940	\$53,224	\$53,224	\$53,224	\$45,323	-14.8%
Total Debt Charges:	\$253,851	\$253,852	\$253,852	\$253,852	\$253,853	0%
Computer Network Transfer						
Transfers to Computer Network	\$2,250	\$2,250	\$2,250	\$2,250	\$2,844	26.4%
Total Computer Network Transfer:	\$2,250	\$2,250	\$2,250	\$2,250	\$2,844	26.4%
Insurance and Other Charges						
Outside Services	\$11,248	\$13,388	\$13,388	\$13,388	\$13,372	-0.1%
Total Insurance and Other Charges:	\$11,248	\$13,388	\$13,388	\$13,388	\$13,372	-0.1%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Expense Objects:	\$648,830	\$728,240	\$693,240	\$692,000	\$652,680	-5.9%

Organizational Chart

PARKING OPERATIONS



Public Parking Operations

Mission

The mission of the Public Parking Division is to provide safe, well maintained parking facilities for the public who work and shop in the Central Business District and South Side.

Core Services

- Maintenance and repair of parking garages, surface lots, and on-street parking spaces
- Enforce parking regulations
- Ensure quality customer service to the downtown community
- Provide two Public Parking and Enforcement positions in the Central Business District

Current Year Activity/Achievements

- Limited enforcement of parking regulations due to staff cuts at the city owned parking structures
- Adjusted staffing levels are full
- Increased ticketing and general maintenance due to full staff

Budget Challenges/Planned Initiatives

- Lack of funding has resulted in the inability to make needed repairs to the facilities and adequately replace equipment
- Loss of Parking Garage attendants has resulted in virtually no income from garages

Performance Statistics

- Tickets issued by staff: 2261
- Fines collected upon citation: \$ 15,362
- Fines collected after 1st notice: \$ 8,154
- Fines collected after 2nd notice: \$ 8,842

Water Protection

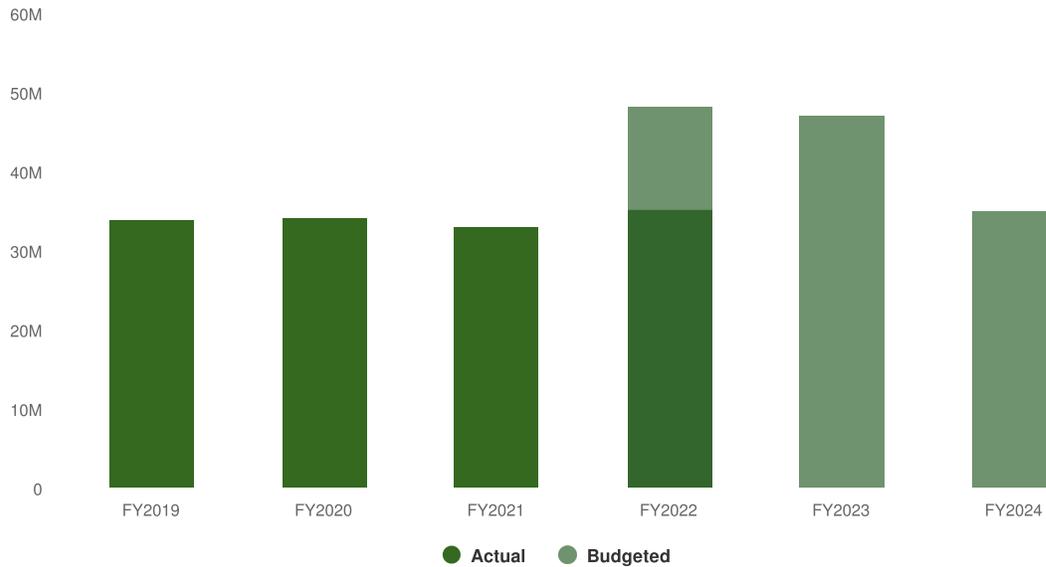
Operational programs within the fund include:

- **WPC Administration** - Provides administrative and management support for the sewer treatment plant, pumping stations, airport lagoon system and laboratory. Staff provide internal management duties, oversees regulatory compliance, monitors wastewater classes and licenses, and responds to regulatory inquiries to ensure environmental protection and to protect public health.
- **Water Protection Plant** - Staff operate and maintain all treatment plant facilities and equipment and monitor compliance with effluent guidelines established by the Environmental Protection Agency (EPA) and Missouri Department of Natural Resources (MDNR) in order to protect public health and the environment.
- **Laboratory** - Monitors compliance with regulatory agencies such as MDMR, the EPA as well as the City's Pre-Treatment Ordinance. Staff gather field samples and conduct testing. This also allows for industrial cost recovery based on the use of the treatment plant and collection system by industrial users.

Expenditures Summary

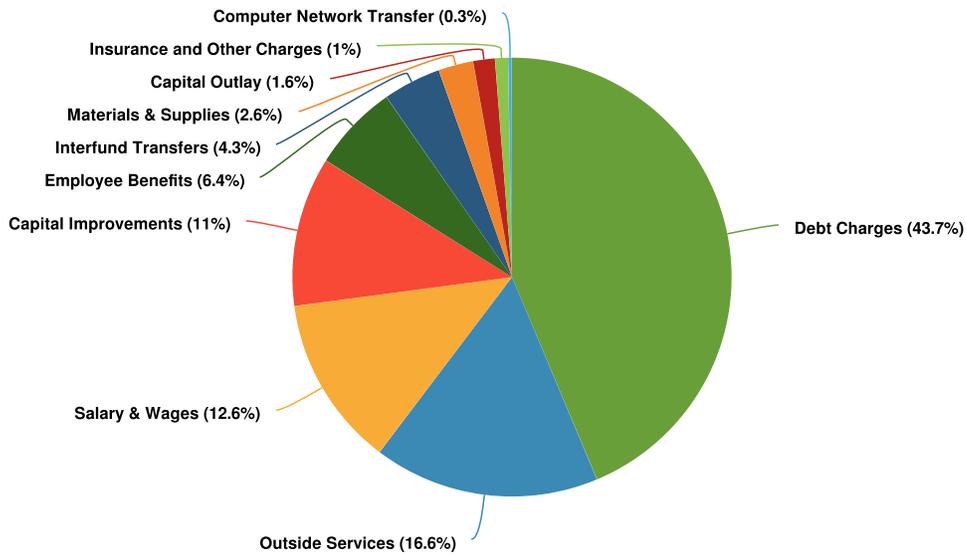
\$35,119,666 **-\$12,014,399**
 (-25.49% vs. prior year)

Water Protection Proposed and Historical Budget vs. Actual

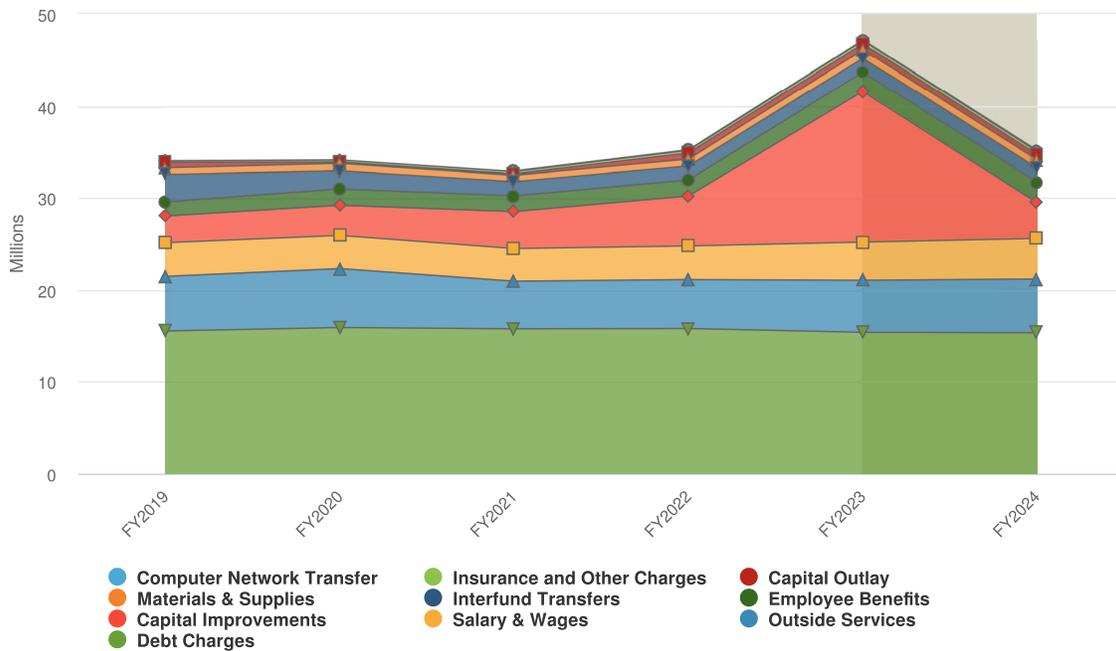


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



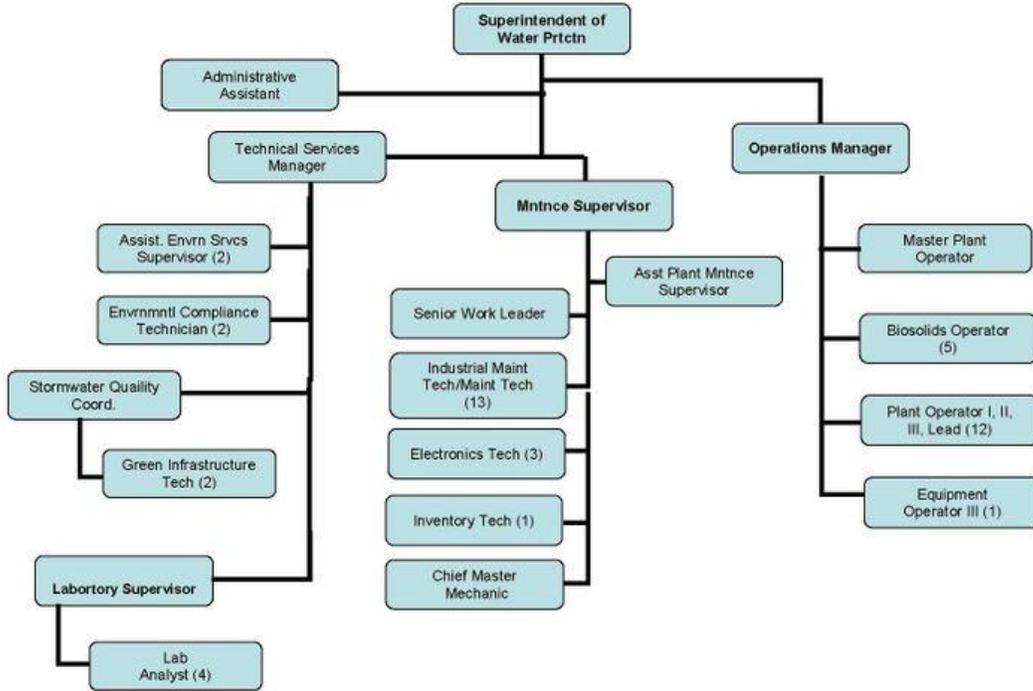
Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$3,664,975	\$4,158,272	\$4,158,272	\$4,158,272	\$4,415,456	6.2%
Total Salary & Wages:	\$3,664,975	\$4,158,272	\$4,158,272	\$4,158,272	\$4,415,456	6.2%
Employee Benefits						
Employee Benefits	\$1,782,004	\$2,026,666	\$2,026,666	\$2,118,486	\$2,243,139	10.7%
Total Employee Benefits:	\$1,782,004	\$2,026,666	\$2,026,666	\$2,118,486	\$2,243,139	10.7%
Materials & Supplies						
Materials & Supplies	\$759,024	\$907,235	\$907,235	\$813,300	\$900,601	-0.7%
Total Materials & Supplies:	\$759,024	\$907,235	\$907,235	\$813,300	\$900,601	-0.7%
Outside Services						
Outside Services	\$3,173,909	\$3,858,131	\$3,858,131	\$3,918,518	\$3,533,699	-8.4%
Utility Expense	\$2,146,455	\$1,798,500	\$1,798,500	\$1,798,500	\$2,307,340	28.3%
Total Outside Services:	\$5,320,364	\$5,656,631	\$5,656,631	\$5,717,018	\$5,841,039	3.3%
Capital Outlay						
Capital Outlay	\$650,987	\$573,000	\$636,377	\$636,377	\$564,500	-11.3%
Total Capital Outlay:	\$650,987	\$573,000	\$636,377	\$636,377	\$564,500	-11.3%
Capital Improvements						
Capital Improvements	\$5,425,699	\$15,707,462	\$16,408,607	\$16,408,607	\$3,875,000	-76.4%
Total Capital Improvements:	\$5,425,699	\$15,707,462	\$16,408,607	\$16,408,607	\$3,875,000	-76.4%
Debt Charges						
Bad Debt Expense	\$1,246,308	\$500,000	\$500,000	\$500,000	\$350,000	-30%
Debt Service - Principal	\$9,829,000	\$10,127,500	\$10,127,500	\$10,127,500	\$10,263,900	1.3%
Debt Service-Interest & Other	\$4,721,696	\$4,755,908	\$4,755,908	\$4,755,908	\$4,728,233	-0.6%
Total Debt Charges:	\$15,797,004	\$15,383,408	\$15,383,408	\$15,383,408	\$15,342,133	-0.3%
Computer Network Transfer						
Transfers to Computer Network	\$57,375	\$57,375	\$57,375	\$57,375	\$99,540	73.5%
Total Computer Network Transfer:	\$57,375	\$57,375	\$57,375	\$57,375	\$99,540	73.5%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Interfund Transfers						
Transfers Out	\$1,487,194	\$1,550,736	\$1,550,736	\$1,550,736	\$1,504,099	-3%
Total Interfund Transfers:	\$1,487,194	\$1,550,736	\$1,550,736	\$1,550,736	\$1,504,099	-3%
Insurance and Other Charges						
Outside Services	\$279,824	\$348,758	\$348,758	\$348,758	\$334,159	-4.2%
Total Insurance and Other Charges:	\$279,824	\$348,758	\$348,758	\$348,758	\$334,159	-4.2%
Total Expense Objects:	\$35,224,451	\$46,369,543	\$47,134,065	\$47,192,337	\$35,119,666	-25.5%

Organizational Chart

WATER PROTECTION



WATER PROTECTION ADMINISTRATION, WATER PROTECTION SERVICES, LABORATORY

Mission

To ensure that the public health is protected, the environment is not harmed, and this essential utility service is available to encourage growth and economic vitality in our community.

Core Services

- Provide comprehensive wastewater treatment services.
- Comply with all guidelines set forth by the Environmental Protection Agency (EPA) and the Missouri Department of Natural Resources (MDNR).
- Comply with all discharge regulations set forth by the EPA, the MDNR and the National Pollutant Discharge.
- Monitor compliance by Significant Industrial Users (SIU's) with regulatory agency effluent guidelines as well as with the City's Pre-Treatment Ordinance.
- Monitor discharge from the City's Wastewater Treatment Facility daily to ensure regulatory compliance.
- Perform proactive major maintenance of significant process systems.
- Monitor F.O.G. (Fats, Oils, & Grease) compliance from restaurants and other permitted contributors.
- Administer the MS4 Storm Water Program.
- Compile and report all required Reports to regulatory agencies.

Current Year Activity/Achievements

- Continue to implement Phase 1 of the Long Term Control Plan for reducing Combined Sewer Overflows (CSO's).
- Phase 1 is estimated to cost \$150,000,000.00 over the 20 year period.
- Continue Seasonal operation of the U.V. Wastewater Effluent Disinfection System.
- Annual Cost of Service Study is progressing.
- Implementation of bio-solids fertilizer program
- Continue Water Shut-off duties in conjunction with unpaid sewer bills.

Budget Challenges/Planned Initiatives

- Implementation of Cartegraph software for asset management and work flow monitoring.
- Continue to install CSO monitoring stations at 14 existing CSO structures.
- Request SRF funding through Missouri Department of Natural Resources for completion of energy savings project.

Performance Statistics

- Number of Notice of Violations issued against the City is Zero.
- Average daily flow treated is 24 million gallons per day.
- Total primary plant capacity is 27 million gallons per day.
- Total secondary plant capacity is 54 million gallons per day.
- Number of pumping stations is 19.

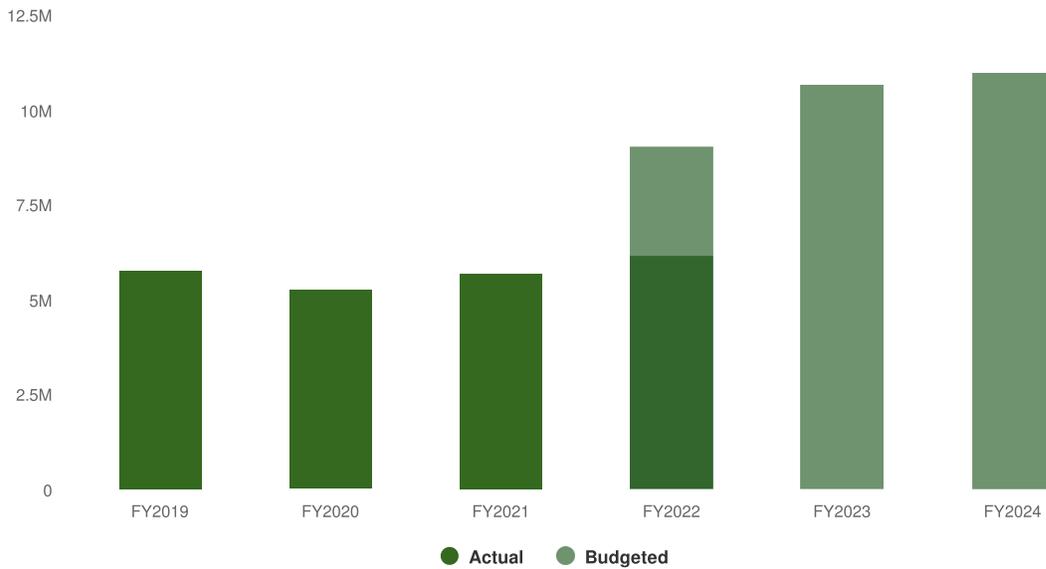
Transit

The transit system provides a safe, convenient, and affordable means of transportation. It strives to equally serve the needs of the disabled community through both fixed route and curb to curb services.

Expenditures Summary

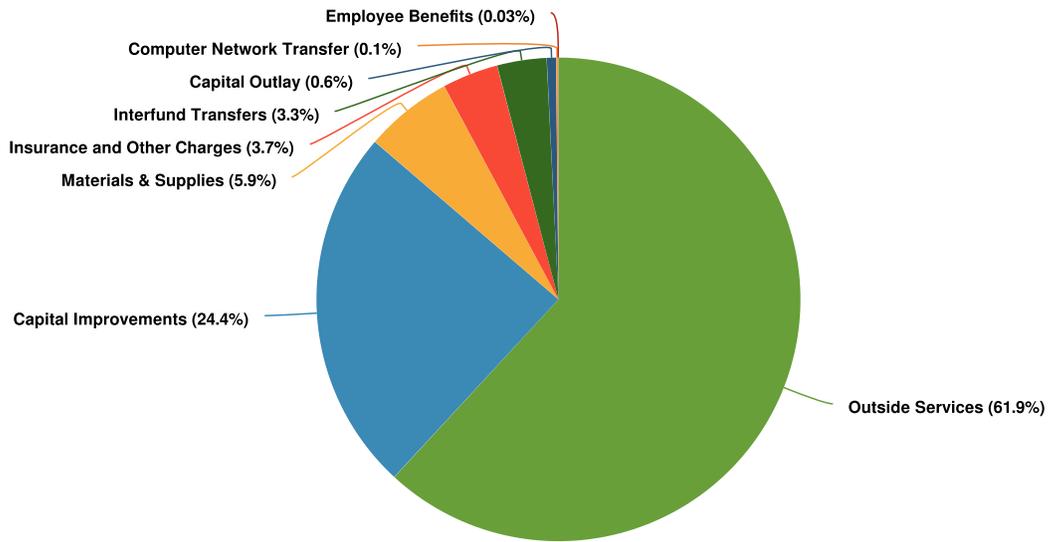
\$10,948,764 **\$310,712**
(2.92% vs. prior year)

Transit Proposed and Historical Budget vs. Actual

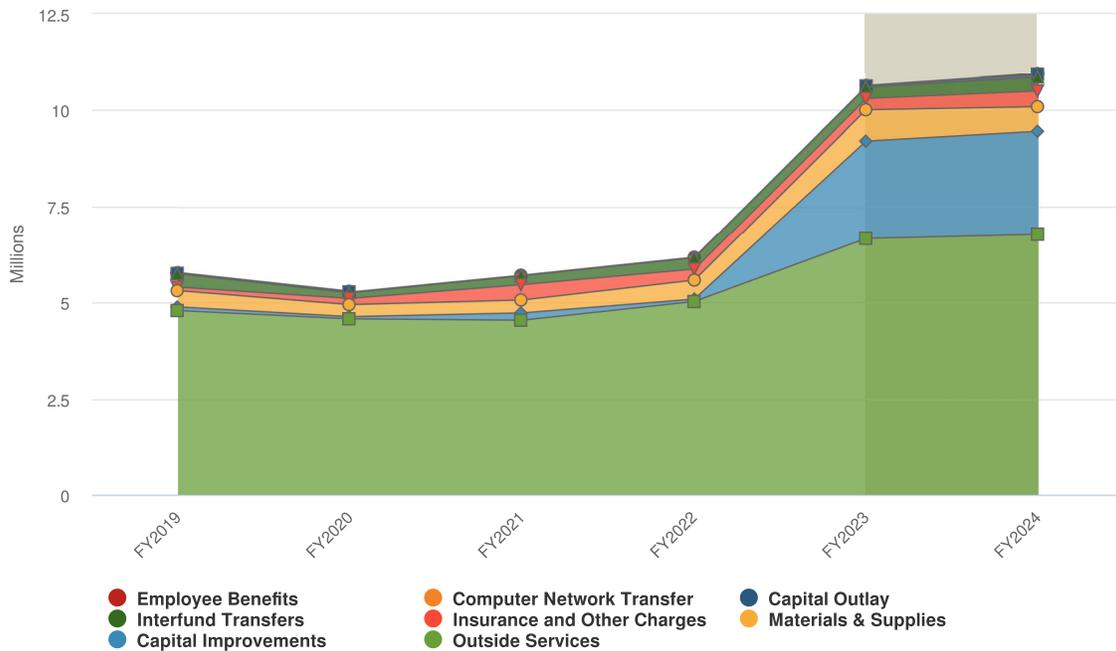


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Employee Benefits						
Employee Benefits	\$2,628	\$3,350	\$3,350	\$3,350	\$3,350	0%
Total Employee Benefits:	\$2,628	\$3,350	\$3,350	\$3,350	\$3,350	0%
Materials & Supplies						
Materials & Supplies	\$494,233	\$818,000	\$818,000	\$813,490	\$642,696	-21.4%
Total Materials & Supplies:	\$494,233	\$818,000	\$818,000	\$813,490	\$642,696	-21.4%
Outside Services						
Outside Services	\$4,976,322	\$6,520,845	\$6,629,088	\$6,542,238	\$6,724,765	1.4%
Utility Expense	\$45,761	\$39,191	\$39,191	\$39,191	\$50,102	27.8%
Total Outside Services:	\$5,022,083	\$6,560,036	\$6,668,279	\$6,581,429	\$6,774,867	1.6%
Capital Outlay						
Capital Outlay	\$0	\$26,000	\$26,000	\$26,000	\$67,500	159.6%
Total Capital Outlay:	\$0	\$26,000	\$26,000	\$26,000	\$67,500	159.6%
Capital Improvements						
Capital Improvements	\$59,600	\$2,525,000	\$2,525,000	\$2,525,000	\$2,675,000	5.9%
Total Capital Improvements:	\$59,600	\$2,525,000	\$2,525,000	\$2,525,000	\$2,675,000	5.9%
Computer Network Transfer						
Transfers to Computer Network	\$10,125	\$10,125	\$10,125	\$10,125	\$12,798	26.4%
Total Computer Network Transfer:	\$10,125	\$10,125	\$10,125	\$10,125	\$12,798	26.4%
Interfund Transfers						
Transfers Out	\$295,131	\$292,514	\$292,514	\$292,514	\$363,883	24.4%
Total Interfund Transfers:	\$295,131	\$292,514	\$292,514	\$292,514	\$363,883	24.4%
Insurance and Other Charges						
Outside Services	\$286,667	\$294,784	\$294,784	\$294,784	\$408,670	38.6%
Total Insurance and Other Charges:	\$286,667	\$294,784	\$294,784	\$294,784	\$408,670	38.6%
Total Expense Objects:	\$6,170,468	\$10,529,809	\$10,638,052	\$10,546,692	\$10,948,764	2.9%

Mass Transit

Mission

To provide safe, convenient and affordable public transportation for both the ambulatory and mobility challenged populations with a fixed route system that allows route deviation for curb-to-curb service.

Core Services

- Accessible bus service on 8 fixed routes, plus demand response 5 days a week
- Accessible bus service on 8 fixed routes, plus demand response on a reduced schedule Saturdays
- Curb-to-curb pickups with scheduled deviations at least 30 minutes prior to departure
- Demand response bus service to Elwood
- Intelligent Transportation System and scheduling software that allows faster reaction in the event of an emergency; provides better routing information to passengers; increases passenger confidentiality; improves communications between drivers and dispatchers; automates visual and voice announcements of major intersections and stops for sight and hearing challenged passengers; enables accurate passenger counting
- Half fare passes and fares available to persons with disabilities and over the age of 60
- Youth passes and fares available to those age 18 to 6
- Free rides for those under 6

Current Year Activity/Achievements

- Continued Open Access arrangement with Missouri Western State University. MWSU pays a fee to cover the fare for students to ride all year with their ID.
- Continued Travel Ambassador program which assists new customers in using transit (grant funded)
- Rollout of new routes offering more frequent service in August
- Continued smart phone fare payment app/Route Shout bus tracking app
- Continued to provide security at 6th and Angelique transfer center
- Rebrand from "The Ride" to "GoStJoe"

Budget Challenges

- Fuel costs remain volatile. Budget based on increasing prices
- Miscellaneous facility repairs and customer amenities are planned using federal capital grants.
- Building new transfer center on east side of town. Will ultimately replace HyVee transfer center
- Personnel shortages lead to increased overtime costs.

Performance Statistics

- Performance Statistics: FY2021 FY2022 FY2023(Projected)
- On-Time Performance 98.6% 98.0% 97.5%
- Number of fare paying passengers (w/o transfers) 200,344 217,554 241,200
- Number of trips (including transfers) 246,391 266,377 296,000
- Percent of operating budget funded by paying riders 4.2% 4.6% 4.0%
- Percent of "half fare" passengers 18% 19% 19%
- Cost per trip per passenger \$22.32 \$23.25 \$21.58
- Number of deviations 30,974 38,148 52,000

*trip = passenger ride from one bus or one point to another

Landfill

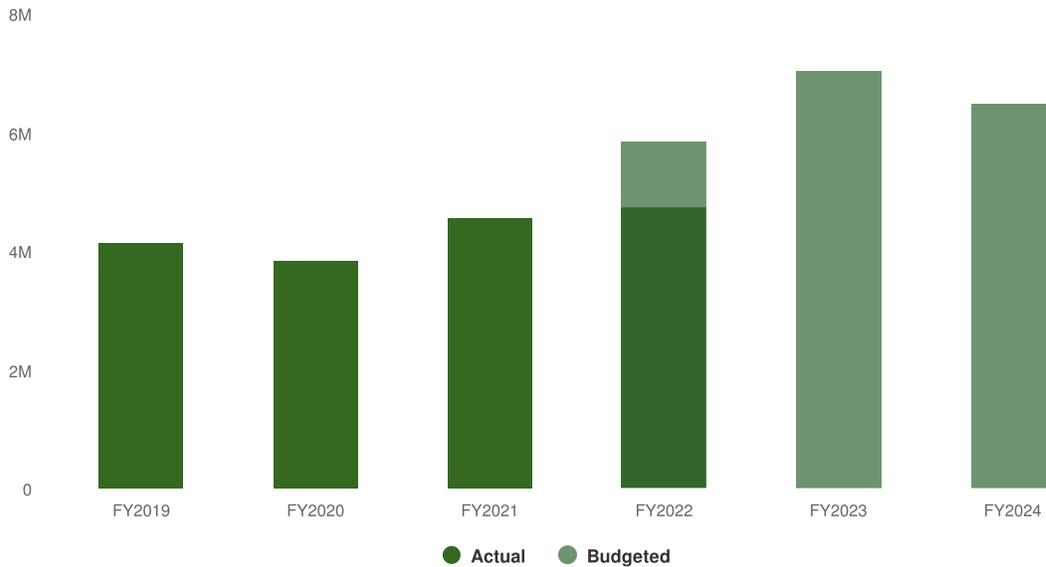
Operational programs within the fund include:

- **Landfill Operations** - The Landfill staff provide the citizens of St. Joseph and surrounding areas with a comprehensive, cost effective, environmentally safe solid waste management program through efficient daily operations at the existing landfill, through proper maintenance of the three closed landfills, and through development of new disposal areas for the future.
- **Recycling Operations** - The recycling center was opened in 1995 to reduce the volume of waste that otherwise would be sent to a landfill by providing a drop-off site which collects eight types of products.

Expenditures Summary

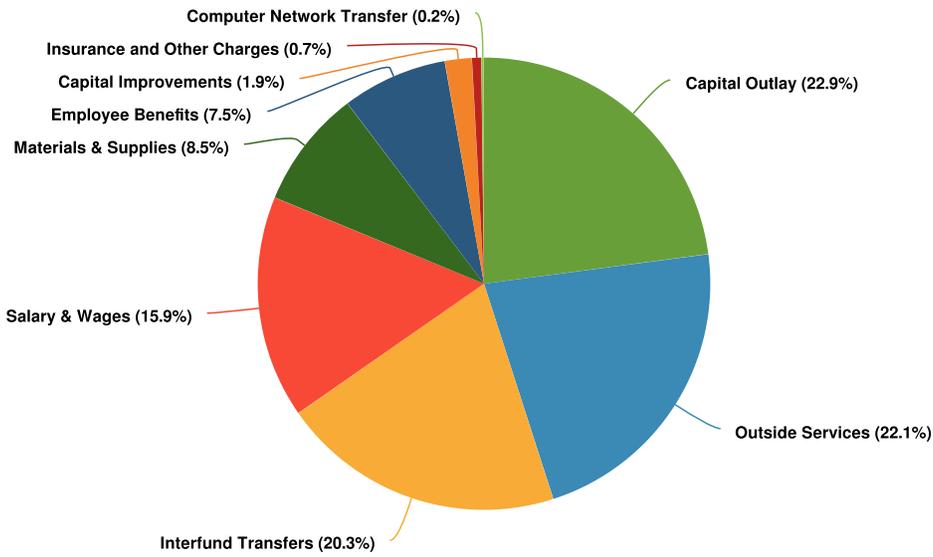
\$6,503,025 **-\$540,855**
(-7.68% vs. prior year)

Landfill Proposed and Historical Budget vs. Actual

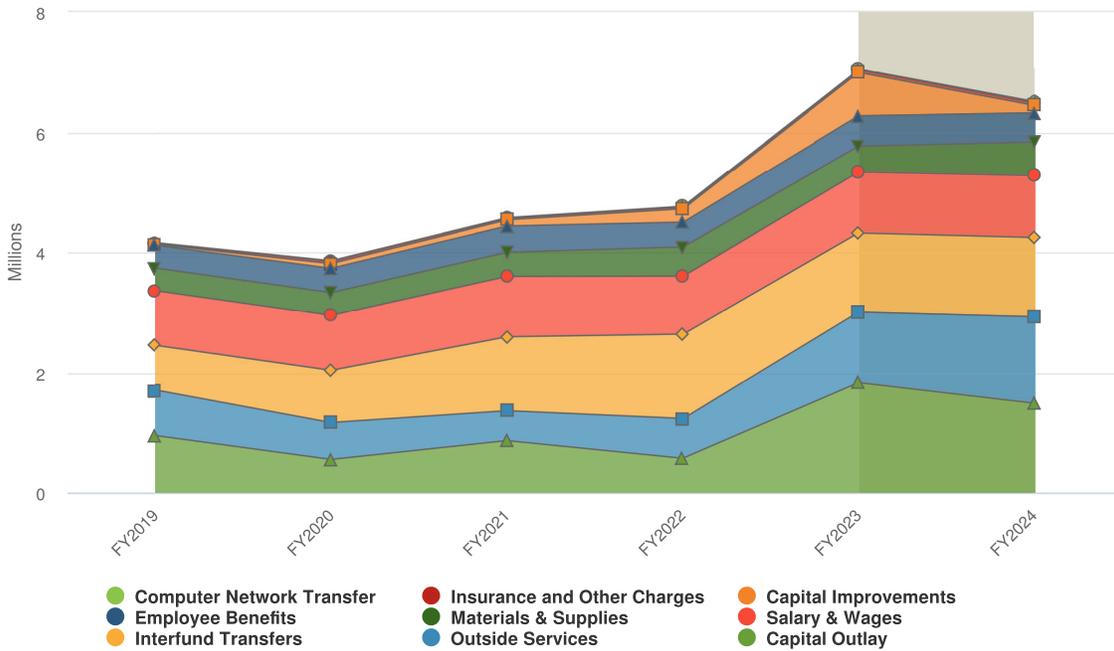


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

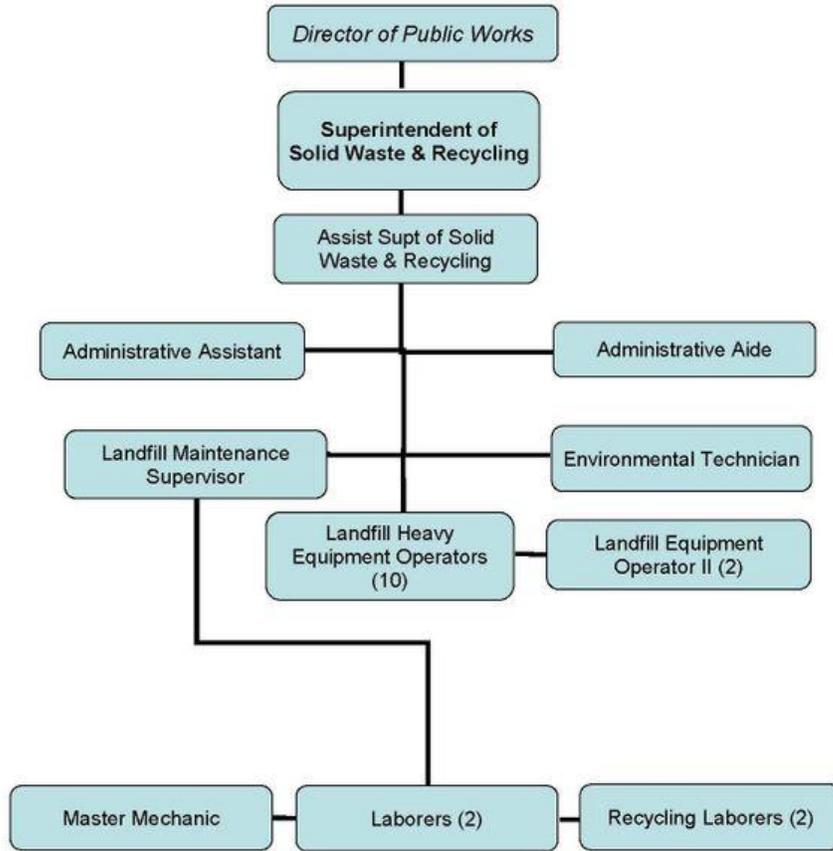
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$967,456	\$1,018,801	\$1,018,801	\$1,018,801	\$1,034,660	1.6%
Total Salary & Wages:	\$967,456	\$1,018,801	\$1,018,801	\$1,018,801	\$1,034,660	1.6%
Employee Benefits						
Employee Benefits	\$409,278	\$507,735	\$507,735	\$507,735	\$489,619	-3.6%
Total Employee Benefits:	\$409,278	\$507,735	\$507,735	\$507,735	\$489,619	-3.6%
Materials & Supplies						
Materials & Supplies	\$484,941	\$424,395	\$424,395	\$437,313	\$551,272	29.9%
Total Materials & Supplies:	\$484,941	\$424,395	\$424,395	\$437,313	\$551,272	29.9%
Outside Services						
Outside Services	\$631,049	\$1,132,983	\$1,132,983	\$1,305,233	\$1,401,076	23.7%
Utility Expense	\$24,864	\$42,200	\$42,200	\$42,200	\$38,428	-8.9%
Total Outside Services:	\$655,913	\$1,175,183	\$1,175,183	\$1,347,433	\$1,439,504	22.5%
Capital Outlay						
Capital Outlay	\$571,770	\$1,833,000	\$1,833,000	\$1,833,000	\$1,490,000	-18.7%
Total Capital Outlay:	\$571,770	\$1,833,000	\$1,833,000	\$1,833,000	\$1,490,000	-18.7%
Capital Improvements						
Capital Improvements	\$223,251	\$725,000	\$725,000	\$725,000	\$125,000	-82.8%
Total Capital Improvements:	\$223,251	\$725,000	\$725,000	\$725,000	\$125,000	-82.8%
Computer Network Transfer						
Transfers to Computer Network	\$9,000	\$9,000	\$9,000	\$9,000	\$11,376	26.4%
Total Computer Network Transfer:	\$9,000	\$9,000	\$9,000	\$9,000	\$11,376	26.4%
Interfund Transfers						
Transfers Out	\$1,405,967	\$1,313,600	\$1,313,600	\$1,313,600	\$1,317,760	0.3%
Total Interfund Transfers:	\$1,405,967	\$1,313,600	\$1,313,600	\$1,313,600	\$1,317,760	0.3%
Insurance and Other Charges						
Outside Services	\$31,408	\$37,166	\$37,166	\$37,166	\$43,834	17.9%

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Total Insurance and Other Charges:	\$31,408	\$37,166	\$37,166	\$37,166	\$43,834	17.9%
Total Expense Objects:	\$4,758,985	\$7,043,880	\$7,043,880	\$7,229,048	\$6,503,025	-7.7%

Organizational Chart

Public Works Department

LANDFILL & RECYCLING OPERATIONS



Landfill & Recycling Operations

Mission

The mission of this program is to operate the St. Joseph Sanitary Landfill in the most cost-effective manner possible that provides for optimum protection of public health and environment.

Core Services

- Properly landfill and cover all solid waste for all 287 days
- Grind and compost all yardwaste received
- Comply with all state regulations
- Comply with all EPA regulations
- Cut and properly dispose of all waste tires received
- Perform freon recovery and recycling of all appliances
- Properly recycle all materials received at the Recycling Center
- Provide safe disposal options for Household Hazardous Waste for the community
- Provide operation "Clean Sweep" for St. Joseph residents

Current Year Activity/Achievements

- 93,466 transactions processed at Landfill in 2022
- 207,040.85 tons of solid waste received in 2022
- 3,977.38 tons of yard waste received in 2022
- 4 MDNR inspections passed
- 8,891 whole tires received and processed in 2022
- 735 appliances received in 2022
- 282 tons during clean sweep operations 2022

Budget Challenges/Planned Initiatives

- Proper compaction and cover active fill
- Execution of erosion control plan to minimize impact on stormwater run-off
- Prepare facility to move into Stage 7 of the newly permitted area
- Perform all necessary steps to prepare facility for many years of future operations in the new permit
- Operational needs due to higher daily tonnage
- 2022's operational changes due Labor shortage

Performance Statistics

- Number of tons of solid waste received at the landfill 207,040.85 tons down 8% from 2021
- Percent of pounds of recycling material compared to tons of landfill material .02%
- Number of transactions processed at the landfill 93,466 up 13% from 2021
- Number of vehicles through Recycling Center 49,707
- Recycling material processed in 2021 1,205,062 pounds which is down from 9% 2021

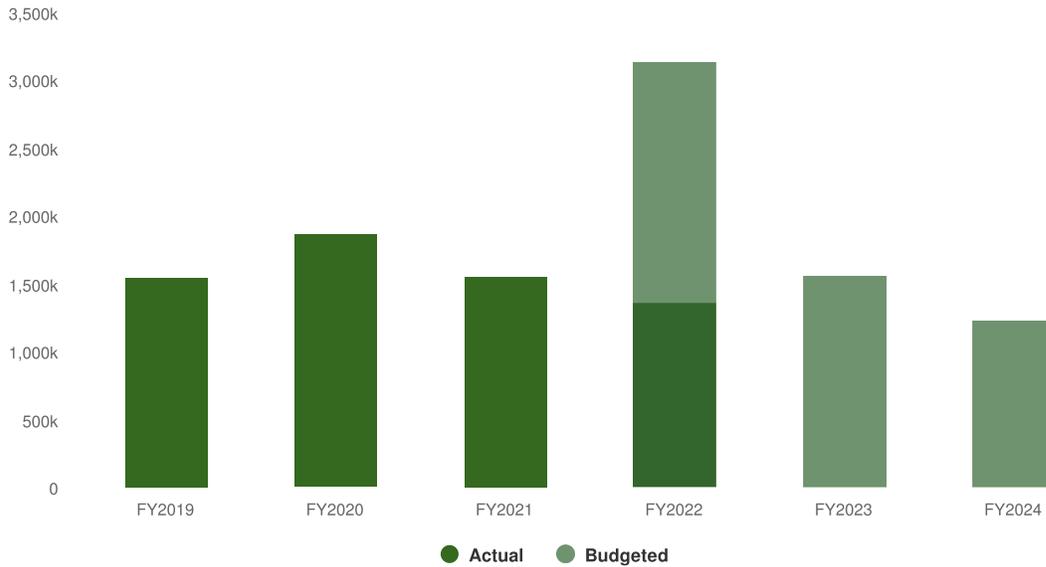
Non-Departmental

Purpose - To separately identify revenue and expenditures not otherwise assigned to other General Fund departments or programs.

Expenditures Summary

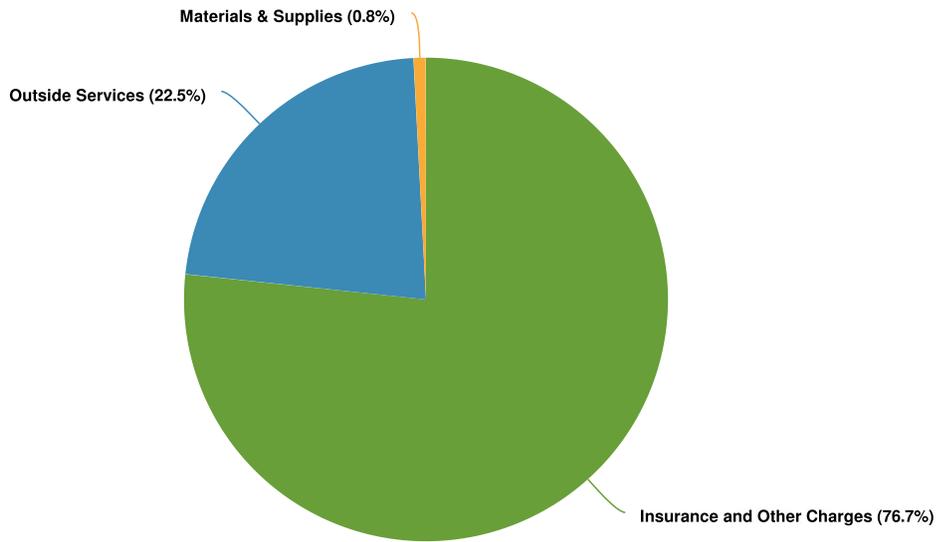
\$1,232,860 **-\$335,488**
(-21.39% vs. prior year)

Non-Departmental Proposed and Historical Budget vs. Actual

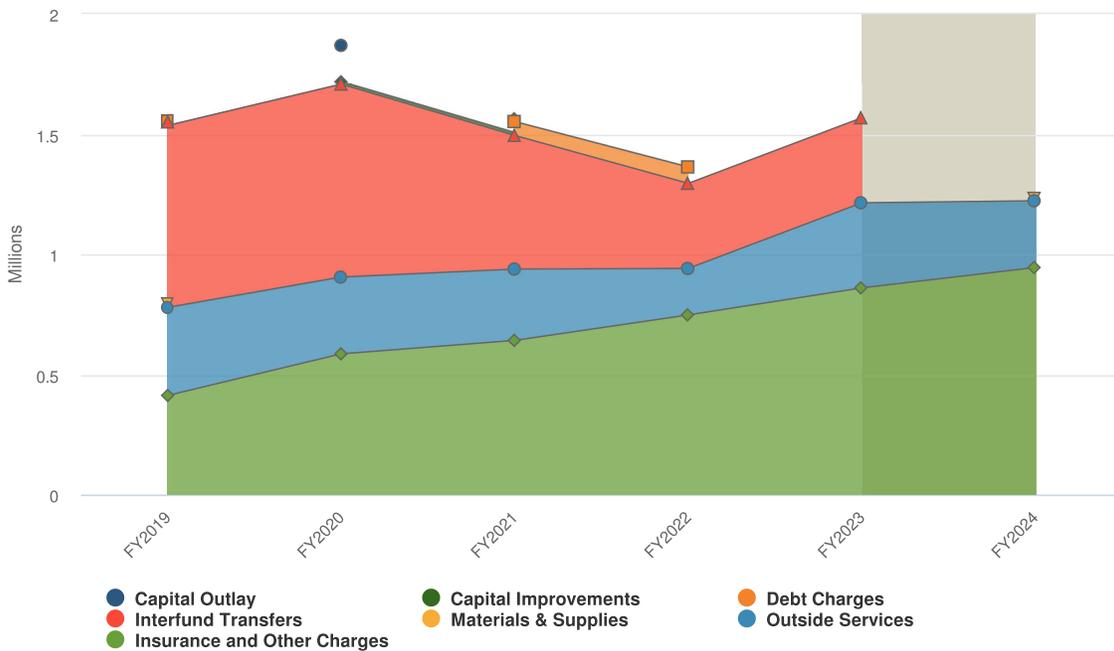


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Materials & Supplies						
Materials & Supplies	\$0	\$0	\$0	\$0	\$10,000	N/A
Total Materials & Supplies:	\$0	\$0	\$0	\$0	\$10,000	N/A
Outside Services						
Outside Services	\$193,652	\$309,067	\$354,067	\$354,067	\$277,574	-21.6%
Total Outside Services:	\$193,652	\$309,067	\$354,067	\$354,067	\$277,574	-21.6%
Debt Charges						
Debt Service - Principal	\$49,598	\$0	\$0	\$0	\$0	0%
Debt Service-Interest & Other	\$17,987	\$0	\$0	\$0	\$0	0%
Total Debt Charges:	\$67,584	\$0	\$0	\$0	\$0	0%
Interfund Transfers						
Transfers Out	\$353,851	\$353,852	\$353,852	\$353,852	\$0	-100%
Total Interfund Transfers:	\$353,851	\$353,852	\$353,852	\$353,852	\$0	-100%
Insurance and Other Charges						
Outside Services	\$747,845	\$860,429	\$860,429	\$860,429	\$945,286	9.9%
Total Insurance and Other Charges:	\$747,845	\$860,429	\$860,429	\$860,429	\$945,286	9.9%
Total Expense Objects:	\$1,362,932	\$1,523,348	\$1,568,348	\$1,568,348	\$1,232,860	-21.4%

Organizational Chart

OTHER PROGRAMS

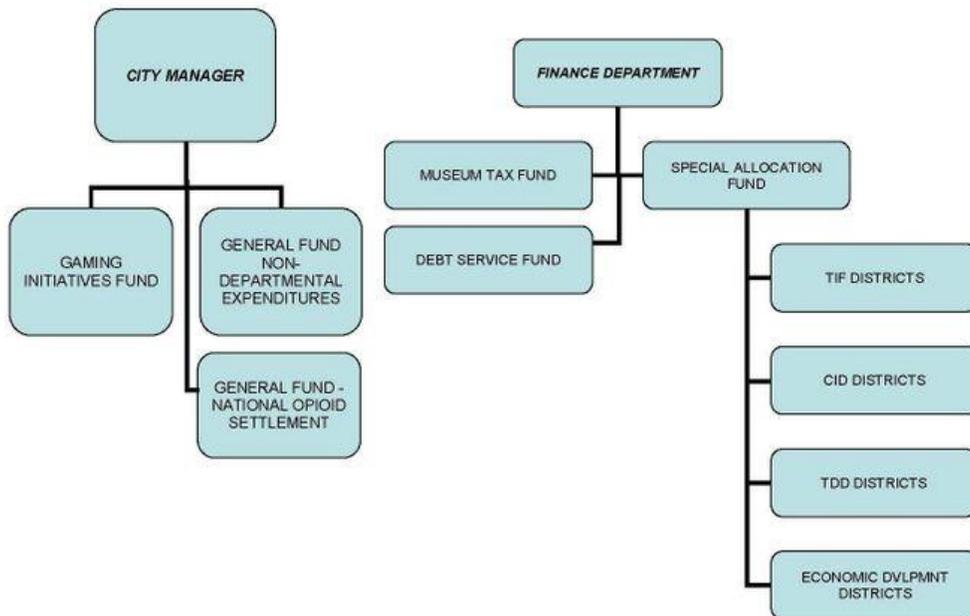
The City of St. Joseph's has several departments with no staff. All but one of these programs have their own funding sources.

Revenues in the Special Allocation fund are primarily generated through the Payments in Lieu of Property Taxes (PILOTs) and Economic Activity Taxes (EATs). They are used to reimburse developers within economic development districts and/or to pay debt service on TIF bonds.

The monies from the revenues received from the local casino and the national opioid settlement have the possibility of being eliminated. These monies are used for one-time, less essential, or restricted expenditures.

The Museum property tax monies are allocated to city-owned museums both directly to city-run facilities and via a management contract for others. A portion of the annual tax distribution is ear-marked for capital improvements at the Wyeth-Tootle Mansion.

The Debt Service property tax monies are allocated to pay the 2020 and 2021 GO Bonds for Bridges principal, interest, and other debt related expenditures.



Gaming

Purpose - To separately identify revenue from riverboat gaming operations and expenditures paid as authorized by Council. To concentrate funding on efforts that promote economic and community development and community aesthetics.

GAMING INITIATIVES

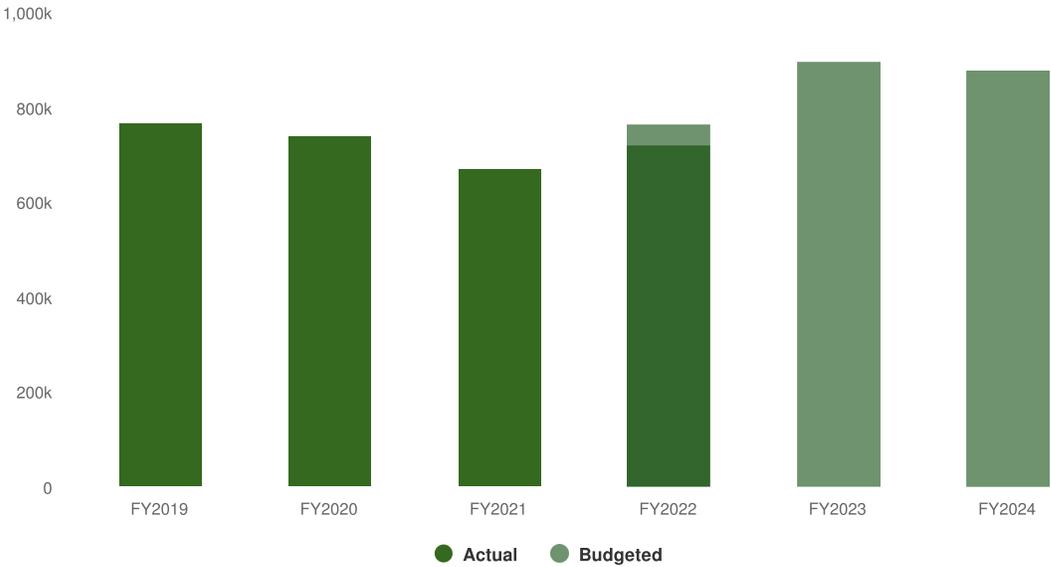
Proposed Gaming Funded Initiatives

Contributions/Contracts - Recurring	\$	18,550	Festival Funding
		25,000	City 4th of July fireworks display
		30,000	Allied Arts Council
		2,500	Home Dock Cities Association
		2,500	Sculpture Walk
		500	Project Graduation
		33,000	Public Education Spots & Cablevision Contract (Pub Info)
		<u>112,050</u>	
Chamber/Econ Dev		200,000	Chamber Economic Development Contract
		10,000	State Legislative Lobbyist (Mark Rhoads)
		20,000	Community Alliance Membership
		25,000	MO-KAN
		10,000	Chamber Workforce
		40,000	MWSU Center for Service
		20,000	Innovation Stockyards
		500	Great Northwest Day at the Capital, City's sponsorship
		<u>325,500</u>	
Professional Services		125,000	Legal Services - Outside Specialized Counsel (Legal)
Historic/Landmark		85,000	Save Our Heritage Neighborhood Grants
		90,000	Property Mnt clean-up, abatement, dangerous bldg issues
		<u>175,000</u>	
Contributions/Contracts - Once or Limited		20,000	Neighborhood Grant for Neighborhood Assoc.
TRANSFER TO GENERAL FUND			
Nature Center:		40,000	Special Programming
Nondepartmental:		3,000	Contribution toward in-kind services supplied to spcl events
TRANSFER TO AVIATION FUND			
Airport Operations:		70,000	Operating Subsidy in support of Air Guard presence
TRANSFER TO PARKING FUND			
Parking Operations:		6,500	Reimbursement for lost revenue/waived fees at Civic Center
TOTAL PROPOSED	\$	<u>877,050</u>	

Expenditures Summary

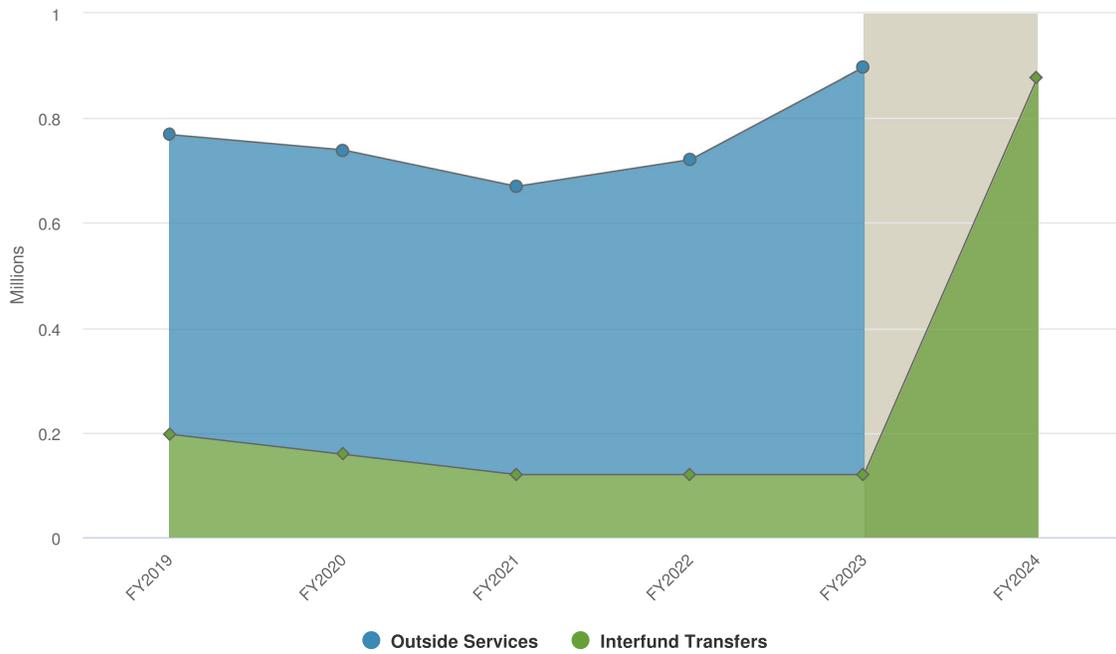
\$877,050 **-\$20,500**
 (-2.28% vs. prior year)

Gaming Proposed and Historical Budget vs. Actual



Expenditures by Expense Type

Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services						
Outside Services	\$601,125	\$777,050	\$778,050	\$778,050	\$0	-100%
Total Outside Services:	\$601,125	\$777,050	\$778,050	\$778,050	\$0	-100%
Interfund Transfers						
Transfers Out	\$119,500	\$119,500	\$119,500	\$119,500	\$877,050	633.9%
Total Interfund Transfers:	\$119,500	\$119,500	\$119,500	\$119,500	\$877,050	633.9%
Total Expense Objects:	\$720,625	\$896,550	\$897,550	\$897,550	\$877,050	-2.3%

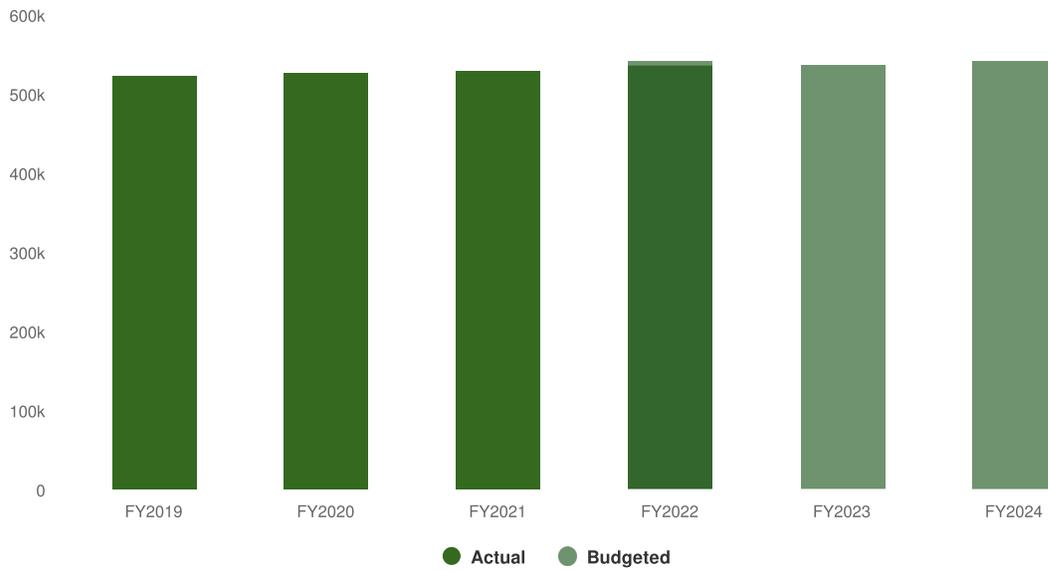
St. Joseph Museums

Purpose - To separately identify revenue from the Museum Property Tax and expenditures paid as authorized by Council. To concentrate funding on municipal museums.

Expenditures Summary

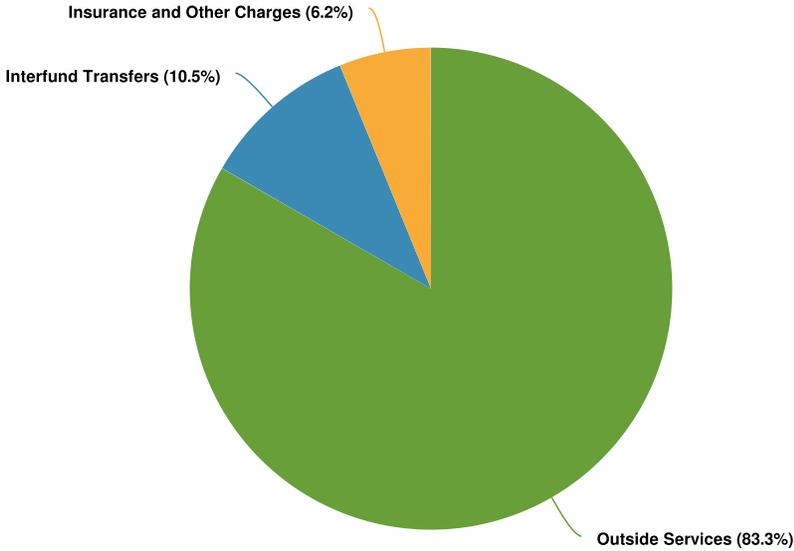
\$541,474 **\$4,119**
(0.77% vs. prior year)

St. Joseph Museums Proposed and Historical Budget vs. Actual

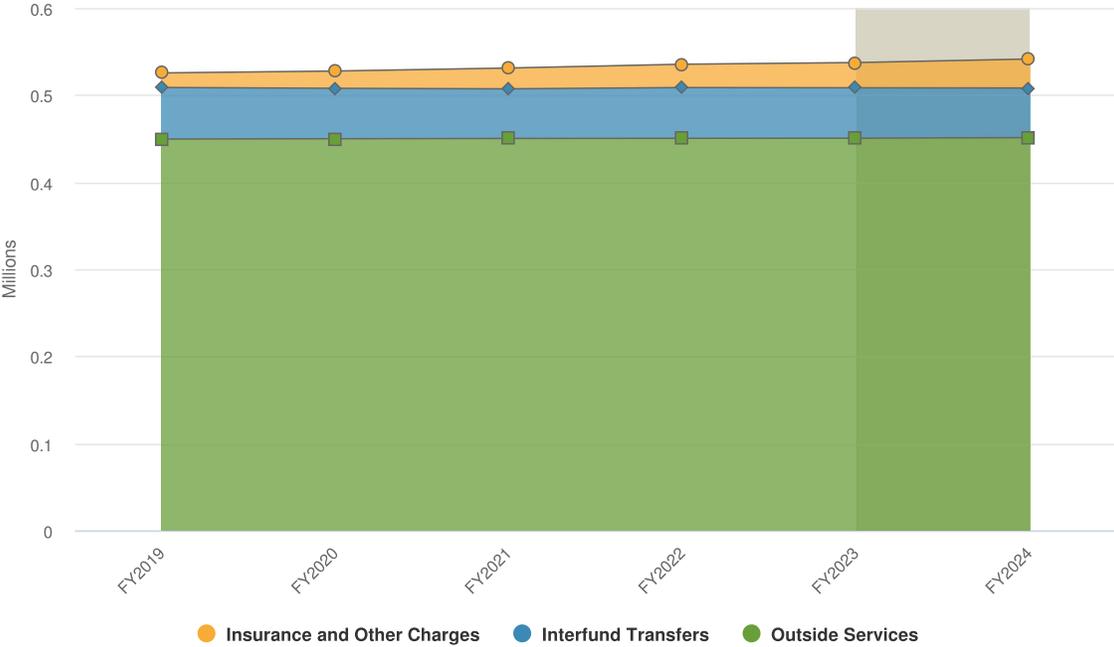


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services						
Outside Services	\$450,358	\$450,511	\$450,511	\$450,511	\$451,193	0.2%
Total Outside Services:	\$450,358	\$450,511	\$450,511	\$450,511	\$451,193	0.2%
Interfund Transfers						
Transfers Out	\$58,292	\$57,851	\$57,851	\$57,851	\$56,973	-1.5%
Total Interfund Transfers:	\$58,292	\$57,851	\$57,851	\$57,851	\$56,973	-1.5%
Insurance and Other Charges						
Outside Services	\$26,800	\$28,993	\$28,993	\$28,993	\$33,308	14.9%
Total Insurance and Other Charges:	\$26,800	\$28,993	\$28,993	\$28,993	\$33,308	14.9%
Total Expense Objects:	\$535,450	\$537,355	\$537,355	\$537,355	\$541,474	0.8%

Organizational Chart

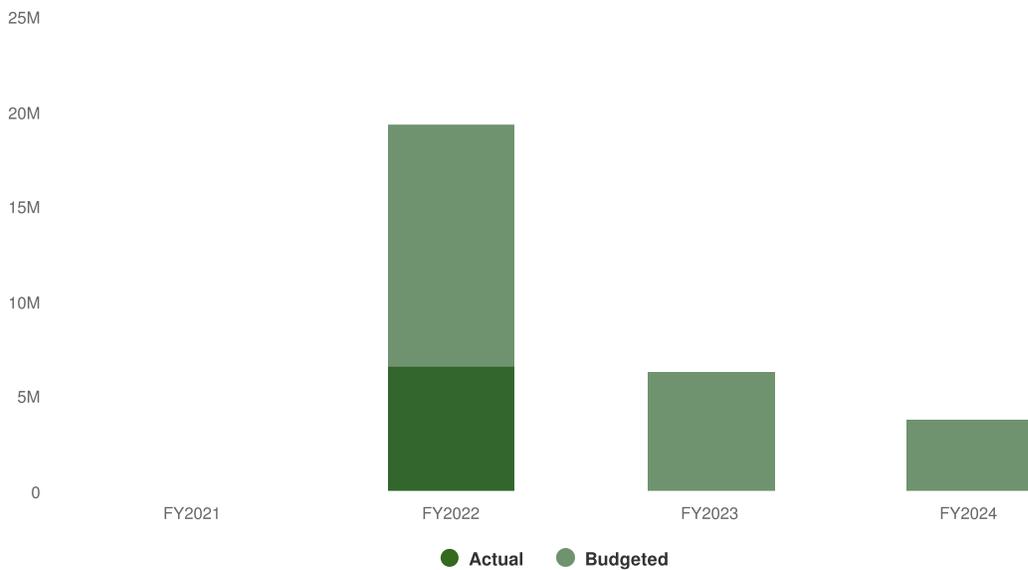
American Rescue Plan Act

In March 2021 the American Rescue Plan Act of 2021 (ARPA) was established due to the severe public health and economic crisis that was caused by the Coronavirus. Over \$240 billion has been disbursed to state, local and Tribal governments to respond to the pandemic and its economic effects on the US economy. On May 17, 2021 an Emergency Ordinance was signed to authorize acceptance of approximately \$39.6 million dollars from the U.S. Department of Treasury. The first half of the distribution was received on June 30, 2021 in the amount of \$19,352,403. The City of St Joseph established a six (6) member committee to review applications received for funding allocation from ARPA. The committee made recommendations to the City Council based on the proposed funding activities as identified in the City of St Joseph Strategic Plan 2018-2022 and on the Department of Treasury eligibility requirements. The second disbursement of \$19,352,403 is expected in June 2022 and projects will be evaluated accordingly.

Expenditures Summary

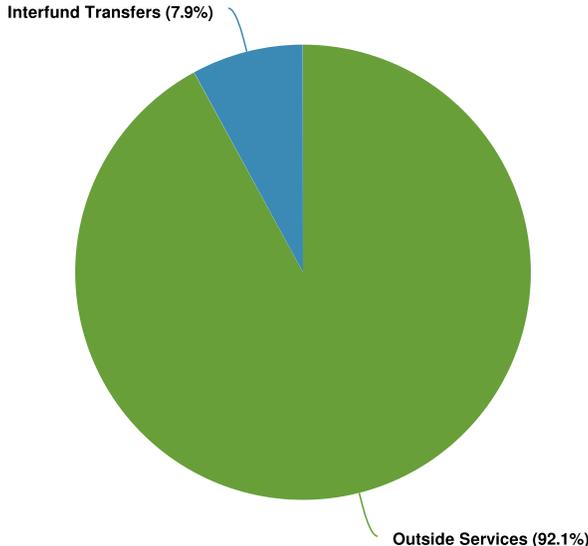
\$3,746,767 **-\$2,573,157**
(-40.71% vs. prior year)

American Rescue Plan Act Proposed and Historical Budget vs. Actual

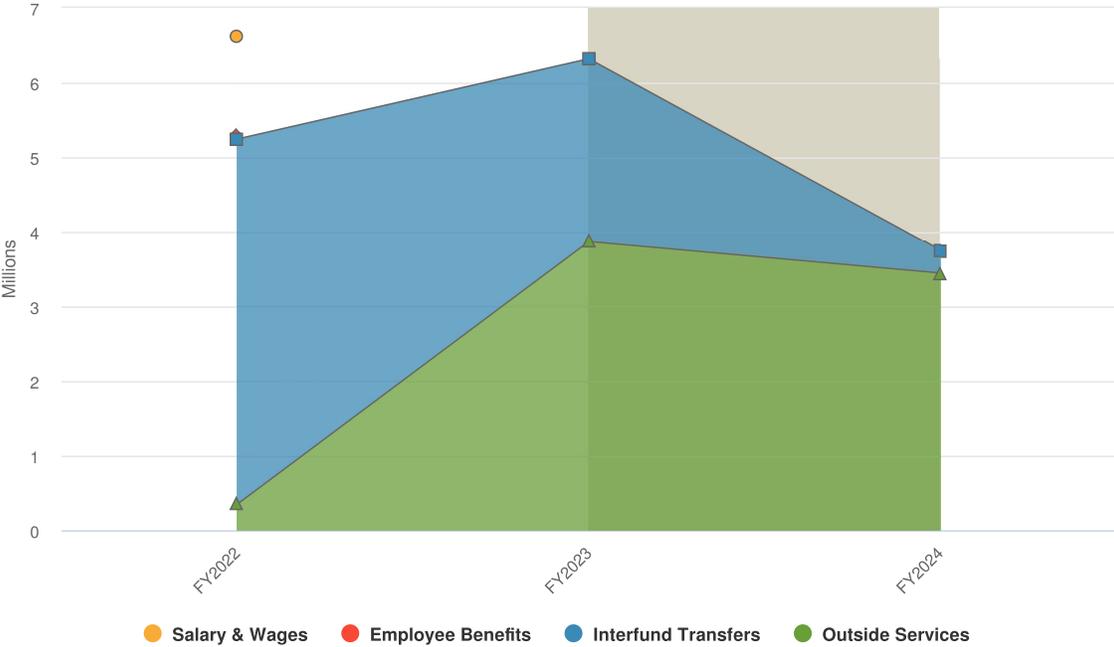


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Salary & Wages						
Salary & Wages	\$1,311,755	\$0	\$0	\$0	\$0	0%
Total Salary & Wages:	\$1,311,755	\$0	\$0	\$0	\$0	0%
Employee Benefits						
Employee Benefits	\$63,483	\$0	\$0	\$0	\$0	0%
Total Employee Benefits:	\$63,483	\$0	\$0	\$0	\$0	0%
Outside Services						
Outside Services	\$351,190	\$5,974,000	\$3,871,901	\$3,871,901	\$3,449,500	-10.9%
Total Outside Services:	\$351,190	\$5,974,000	\$3,871,901	\$3,871,901	\$3,449,500	-10.9%
Interfund Transfers						
Transfers Out	\$4,892,916	\$228,727	\$2,448,023	\$2,448,023	\$297,267	-87.9%
Total Interfund Transfers:	\$4,892,916	\$228,727	\$2,448,023	\$2,448,023	\$297,267	-87.9%
Total Expense Objects:	\$6,619,345	\$6,202,727	\$6,319,924	\$6,319,924	\$3,746,767	-40.7%

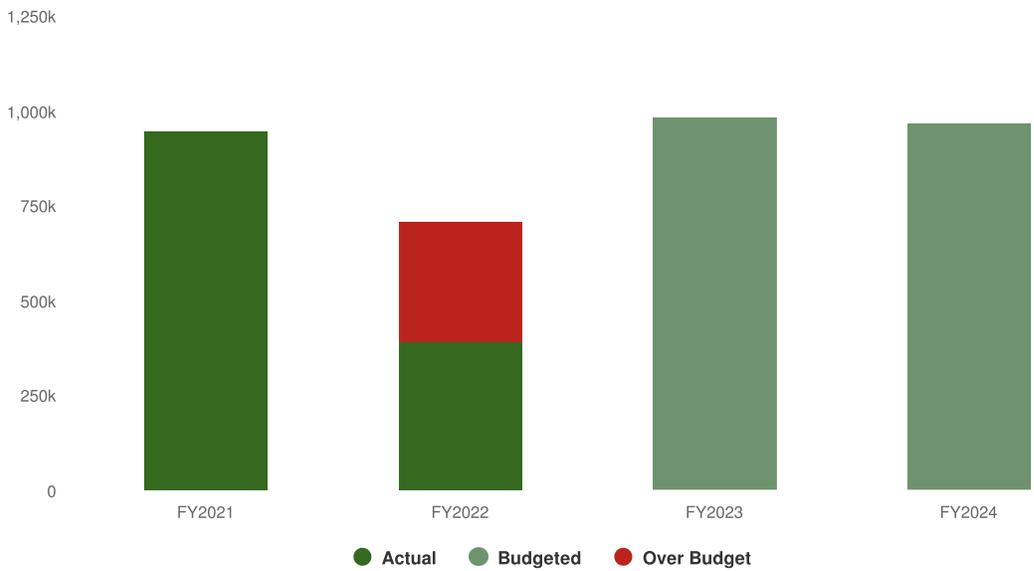
Debt Service

Newly created fund in FY21 as a result of the June, 2020 election to issue up to \$20,000,000 in General Obligation Bonds for the purpose of acquiring rights of way and constructing, reconstructing, extending, repairing and improving bridges, streets, and related transportation infrastructure.

Expenditures Summary

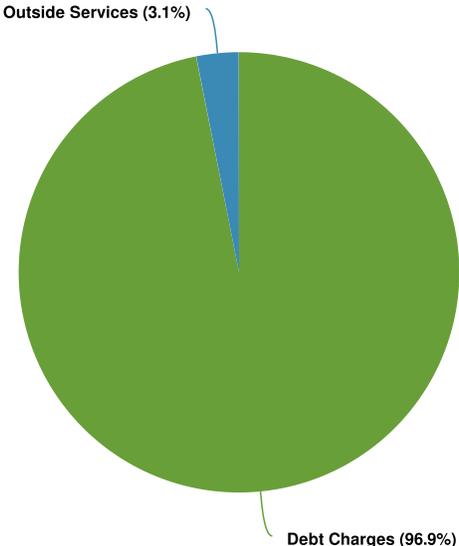
\$965,659 **-\$18,092**
(-1.84% vs. prior year)

Debt Service Proposed and Historical Budget vs. Actual

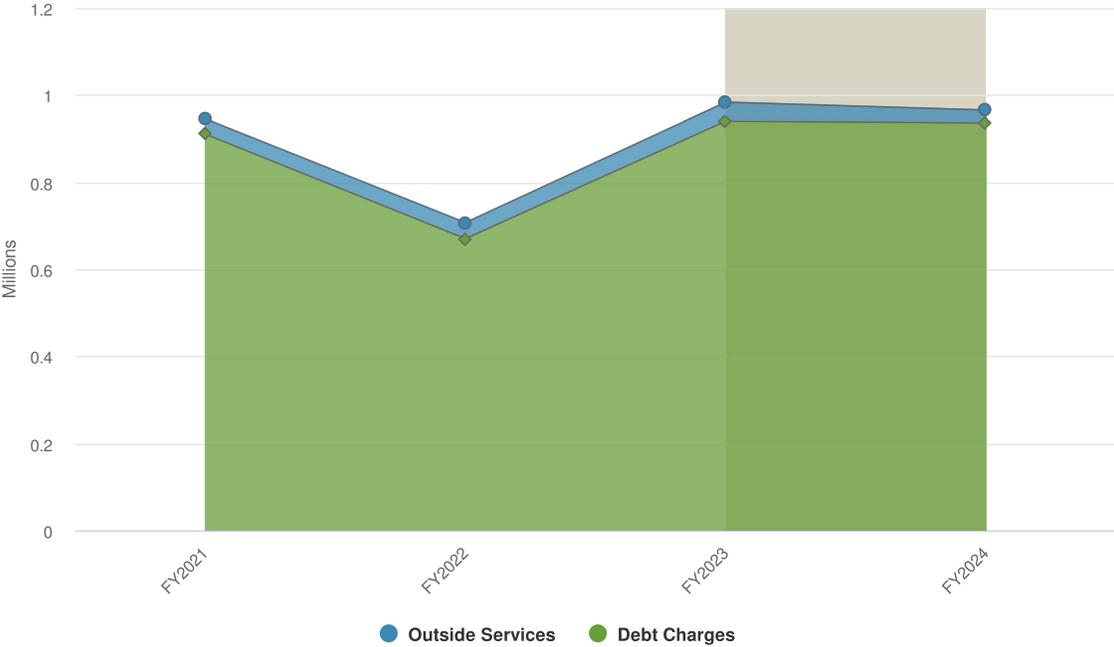


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services						
Outside Services	\$37,348	\$43,851	\$43,851	\$43,851	\$30,009	-31.6%
Total Outside Services:	\$37,348	\$43,851	\$43,851	\$43,851	\$30,009	-31.6%
Debt Charges						
Debt Service - Principal	\$455,000	\$585,000	\$585,000	\$585,000	\$610,000	4.3%
Debt Service- Interest & Other	\$215,131	\$354,900	\$354,900	\$354,900	\$325,650	-8.2%
Total Debt Charges:	\$670,131	\$939,900	\$939,900	\$939,900	\$935,650	-0.5%
Total Expense Objects:	\$707,479	\$983,751	\$983,751	\$983,751	\$965,659	-1.8%

Special Allocation

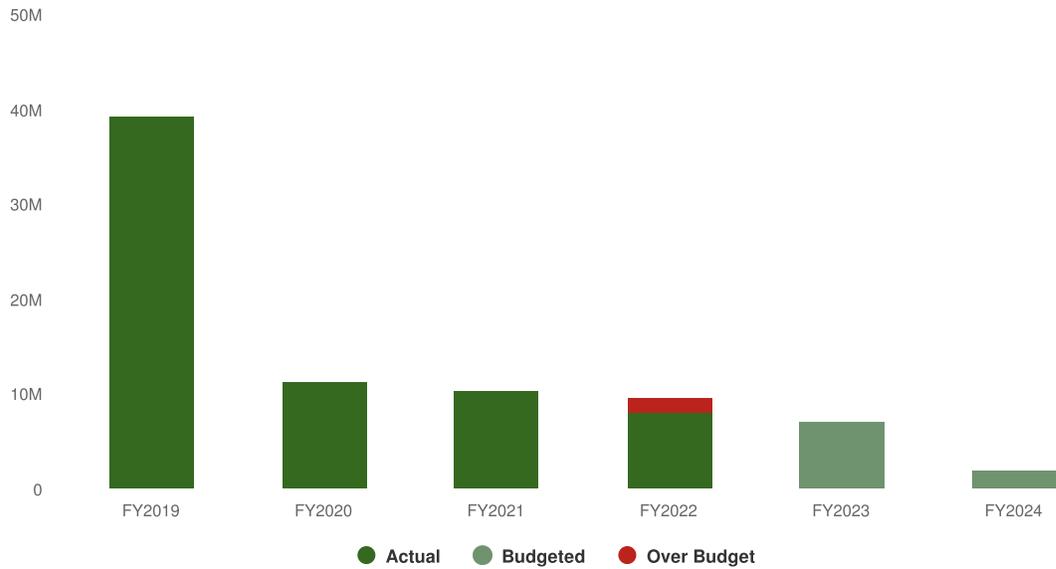
TIF programs include:

- **Center Building** - This program tracks the revenues and expenditures for the Center Building TIF. This is the first redevelopment project within the Downtown Revitalization TIF district. The project is a building rehab program located at 6th and Edmond. In addition to updates of the building, the project also includes: streetscapes, sidewalks, and improvements to the city-owned public parking lot located west of the building. Reimbursable costs include public infrastructure, construction, architecture, and engineering.
- **The Gilmore Building** - This program tracks the revenues and expenditures for the Gilmore Building TIF. This is a redevelopment project located in the "Phase One" area of the Downtown Revitalization TIF district. The project is a building rehab program located at 107 S 6th Street. The project involves restoration of an existing building for development of retail space and market rate apartments. Reimbursable costs include elevator, stairs, stairwell, and electrical service.
- **Downtown Mosaic** - This program tracks the revenues and expenditures for the Downtown Mosaic TIF. The Mosaic Downtown Revitalization Project is for renovation of the German American building, the demolition and reconstruction of the City owned public parking structure at Felix and 8th Street and repaving and striping of two surface parking lots, all within Redevelopment Project Area 1 of the Downtown St. Joseph Tax Increment Financing Redevelopment Plan approved by Special Ordinance No. 7704 passed June 29, 2009.
- **Uptown Redevelopment** - This program tracks the revenues and expenditures for the project(s) at the Uptown Redevelopment site. This project targets the redevelopment of large sections of uptown St. Joseph including the site of the west campus of Heartland Hospital. This TIF project was approved March 2005. A majority of the TIF revenues will go to pay back the hospital for the extraordinary demolition costs of the old buildings. Most of this project area will be developed under a 353 program.
- **Ryan Block** - This program tracks the revenues and expenditures for the project(s) at the Ryan Block redevelopment site. This is a mixed use commercial space/residential lofts project on Frederick Avenue. The TIF project was approved in December 2006.
- **Mitchell Avenue Corridor** - This program tracks the revenues and expenditures for the project(s) at the Mitchell Avenue Corridor Redevelopment site for the American Family Insurance Company. This project targets the redevelopment of property surrounding and including portions of the American Family campus as well as parts of Missouri Western University. This TIF project was approved June 2006. TIF revenues will go to sanitary sewer and street improvements on Mitchell Avenue.
- **Northeast Cook Road** - This program tracks the revenues and expenditures for the North East Cook Road TIF. This is a residential subdivision project with a mix of estate homes, single family homes and multi-unit residences. The plan includes sewer installation, water line installation, and street improvements to Cook Road in front of the development. The TIF project was approved and activated March 2008.
- **East Hills** - This program tracks the revenues and expenditures for the East Hills TIF. This is a redevelopment of use retail/entertainment center project at the East Hills Mall site. The plan includes blight removal, construction and renovation of the existing site, and construction of new pad sites. The TIF project was approved and activated in January 2008.
- **American Electric** - This program involves the rehabilitation and restoration of an existing 200,000 square foot historic building located at 302 North 3rd Street for the development of market rate apartments and commercial retail and office space.
- **EBR** - This program tracks the revenues and expenditures for the project(s) at the EBR/HHS redevelopment site. Since inception, the project has become the sole responsibility of EBR. This is a mixed-use commercial space/office space project. The TIF project was approved in August 2005.
- **Fountain Creek** - This program tracks the revenues and expenditures for the Fountain Creek TIF. This is a proposed TIF comprised of retail, commercial space, and multi-family units. The project is located in the southwest corner of South 22nd Street and Highway 752.
- **Tuscany** - This program tracks the revenues and expenditures for the project(s) at the Tuscany Towers Redevelopment site. This project targets the redevelopment of property just to the south of the North Shoppes project. Plans call for retail and office space, as well as a destination hotel. This TIF project was approved August 2005. A majority of the TIF revenues will go to sanitary sewer and street improvements.

Expenditures Summary

\$1,838,050 **-\$5,293,823**
 (-74.23% vs. prior year)

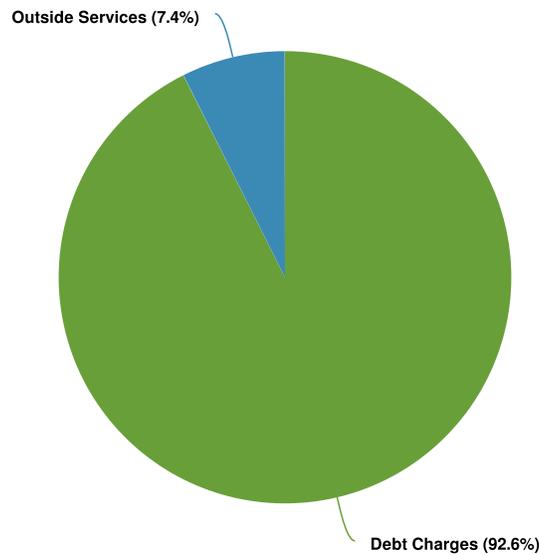
Special Allocation Proposed and Historical Budget vs. Actual



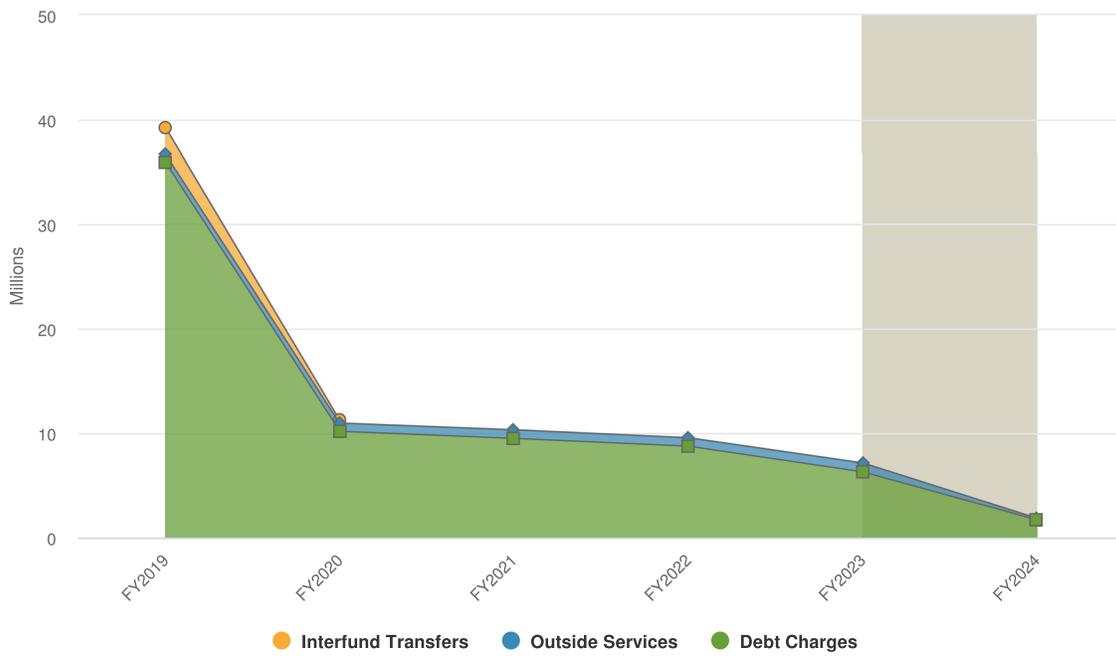
The re-financing of the bonds for the North Shoppes took place in FY2019.

Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

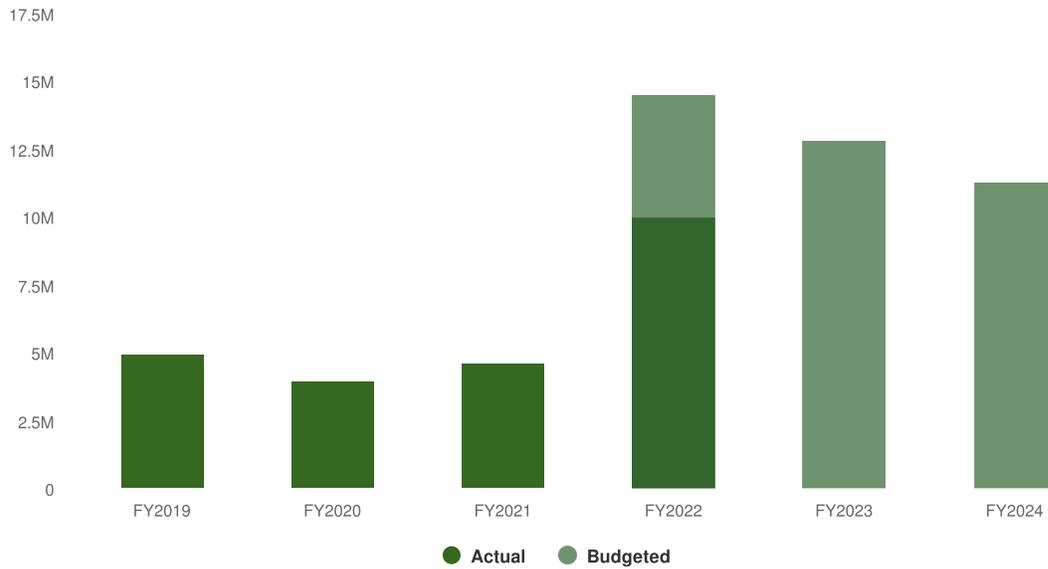
Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services						
Outside Services	\$798,594	\$842,497	\$842,497	\$842,497	\$136,100	-83.8%
Total Outside Services:	\$798,594	\$842,497	\$842,497	\$842,497	\$136,100	-83.8%
Debt Charges						
Debt Service - Principal	\$8,013,077	\$5,630,760	\$5,630,760	\$5,630,760	\$1,587,200	-71.8%
Debt Service- Interest & Other	\$734,587	\$658,616	\$658,616	\$658,616	\$114,750	-82.6%
Total Debt Charges:	\$8,747,664	\$6,289,376	\$6,289,376	\$6,289,376	\$1,701,950	-72.9%
Total Expense Objects:	\$9,546,258	\$7,131,873	\$7,131,873	\$7,131,873	\$1,838,050	-74.2%

Capital Projects

Expenditures Summary

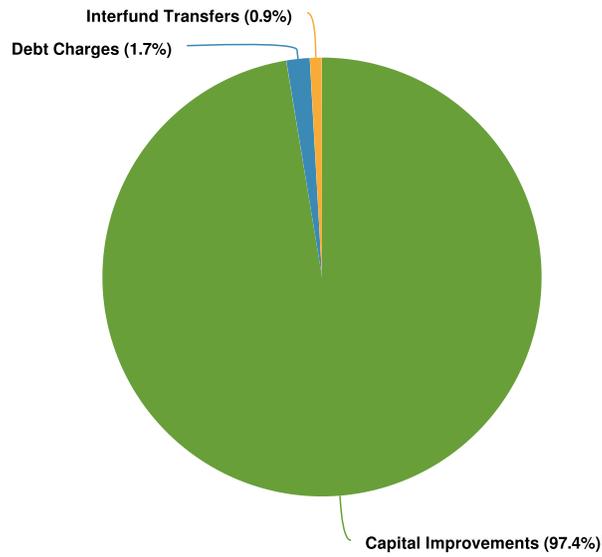
\$11,257,008 **-\$1,555,111**
(-12.14% vs. prior year)

Capital Projects Proposed and Historical Budget vs. Actual

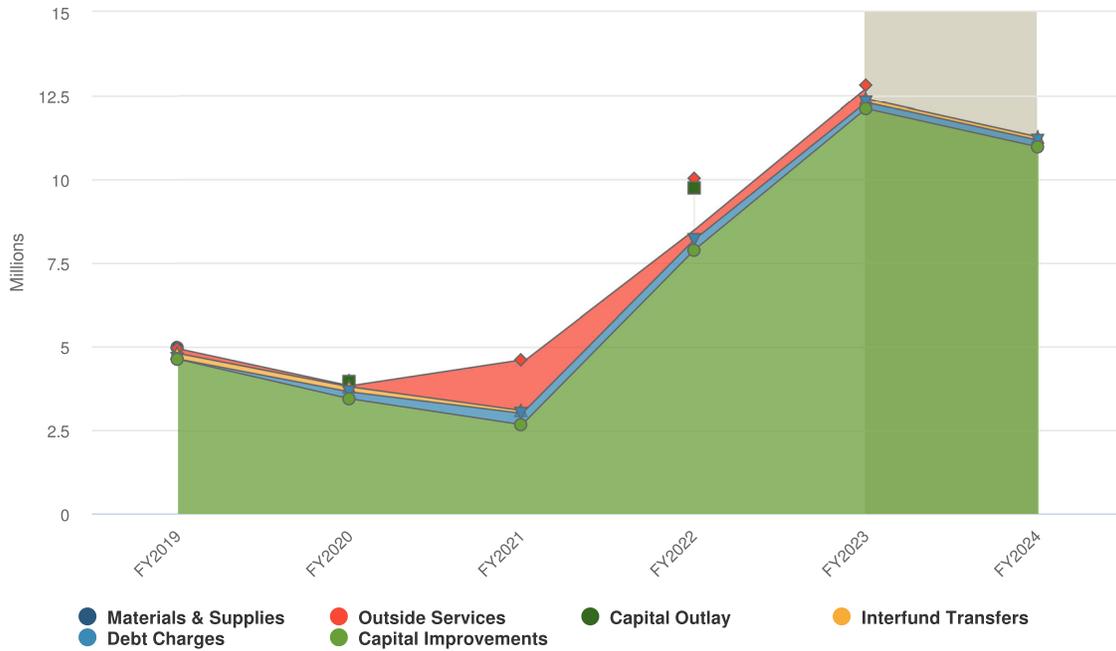


Expenditures by Expense Type

Budgeted Expenditures by Expense Type



Budgeted and Historical Expenditures by Expense Type



Grey background indicates budgeted figures.

Name	FY2022 Actuals	FY2023 Adopted Budget	FY2023 Amended Budget	FY2023 Projected Actuals	FY2024 Budgeted	FY2023 Amended Budget vs. FY2024 Budgeted (% Change)
Expense Objects						
Outside Services						
Outside Services	\$286,203	\$0	\$410,768	\$410,768	\$0	-100%
Total Outside Services:	\$286,203	\$0	\$410,768	\$410,768	\$0	-100%
Capital Outlay						
Capital Outlay	\$1,547,670	\$0	\$0	\$0	\$0	0%
Total Capital Outlay:	\$1,547,670	\$0	\$0	\$0	\$0	0%
Capital Improvements						
Capital Improvements	\$7,872,280	\$9,402,836	\$12,109,744	\$12,109,744	\$10,964,886	-9.5%
Total Capital Improvements:	\$7,872,280	\$9,402,836	\$12,109,744	\$12,109,744	\$10,964,886	-9.5%
Debt Charges						
Debt Service - Principal	\$125,000	\$130,000	\$130,000	\$130,000	\$135,000	3.8%
Debt Service- Interest & Other	\$189,712	\$61,607	\$61,607	\$61,607	\$57,122	-7.3%
Total Debt Charges:	\$314,712	\$191,607	\$191,607	\$191,607	\$192,122	0.3%
Interfund Transfers						
Transfers Out	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Interfund Transfers:	\$0	\$100,000	\$100,000	\$100,000	\$100,000	0%
Total Expense Objects:	\$10,020,864	\$9,694,443	\$12,812,119	\$12,812,119	\$11,257,008	-12.1%

DEBT

DEBT LIMIT

GENERAL OBLIGATION BOND INDEBTEDNESS LEGAL DEBT MARGIN DETERMINATION

The City, by agreement, has irrevocably appropriated and pledged property tax receipts in an amount sufficient to pay principal and interest on the outstanding general obligation bonds. In the event that receipts pledged are not sufficient to pay these obligations, the City is obligated to levy additional property taxes sufficient to pay these debts.

The Missouri State Constitution permits a City, by vote of two-thirds of the voting electorate, to incur general obligation indebtedness for "City Purposes" not to exceed 10% of the assessed value of taxable tangible property, and to incur additional general obligation indebtedness not to exceed, in the aggregate, an additional 10% of the assessed value of taxable tangible property, for the purpose of acquiring right-of-way, construction, extending and improving streets and avenues and/or sanitary or storm sewer systems; and an additional 10% for purchasing or constructing waterworks, electric or other light plants, provided that the total general obligation indebtedness of the City does not exceed 20% of the assessed valuation of taxable property.

Assessed Valuation at December 30, 2022	<u>\$1,171,342,807</u>	
Legal Debt Margin: Any Legal "City Purpose" - Art. VI, Sec 26b		
Debt Limitation at 5% of assessed valuation.....		\$58,567,140
Additional Debt Margin: Any Legal "City Purpose" - Art. VI, Sec 26c		
Debt Limitation at 5% of assessed valuation.....		\$58,567,140
Legal Debt Margin: Streets, Storm or Sanitary Sewers - Art VI, Sec 26d		
Debt Limitation at 10% of assessed valuation.....		\$117,134,281
Debt Applicable to Limitation:		
Total General Obligation Bonded debt	\$13,135,000	
Less amount available in Debt Service Fund.....	<u>1,216,323</u>	
		11,918,677
		<hr/>
Legal Debt Margin		<u>\$222,349,884</u>

DEBT MARGIN

GENERAL OBLIGATION BOND INDEBTEDNESS LEGAL DEBT MARGIN

(in thousands of dollars)

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	2022-2023
Assessed Val at December 30	1,030,563	1,049,424	1,072,224	1,091,717	1,118,882	1,171,343
Legal Debt Limit @ 20%	206,113	209,885	214,445	218,343	223,776	234,269
Total General Obligation Debt Amount Available from Debt Service Fund	0	0	0	453,865	719,638	1,216,323
Actual Debt (net)	0	0	0	5,175,000	13,720,000	13,135,000
Legal Debt Margin	206,113	209,885	214,445	(4,956,657)	(13,496,224)	(12,900,731)

DEBT SUMMARY

SUMMARY OF EXISTING MUNICIPAL DEBT

	Amount of Financing		Fund	Maturity Date
	At Issue Date	Current Balance		
Revenue Bonds				
2013 - SRF Bonds	14,217,922	8,766,000	Sewer	1/1/2034
2014 - SRF Bonds	56,000,000	39,074,000	Sewer	7/1/2035
2014A - SRF Bonds	28,585,000	19,918,000	Sewer	7/1/2035
2017 - SRF Bonds	61,022,481	52,124,000	Sewer	7/1/2049
2014B Sewer Revenue Bonds	5,755,000	3,910,000	Sewer	7/1/2034
2018 - Sewer Revenue Bonds	15,905,000	13,040,000	Sewer	6/1/2038
2020 - Sewer Revenue Bonds	31,110,000	31,110,000	Sewer	5/1/2040
	212,595,403	167,942,000		
Capital Lease Obligations				
2021 - Mail Machine	13,558	1,479	General	11/23/2023
2021 - Copier	142,574	9,995	General	8/5/2023
2019 - Energy Improvements	2,240,000	1,755,000	CIP	12/1/2033
2020 - Folder/Inserter	12,853	1,207	Sewer	11/23/2023
2020 - Excavator	165,087	33,715	Landfill	2/29/2024
2020 - Motor Grader	259,366	148,445	Landfill	5/22/2028
2022 - Golf Cars/Utility Car	122,764	84,671	Golf	1/15/2026
2022 - Golf Rotary Mower	25,383	9,535	Golf	8/1/2024
	2,981,585	2,044,047		
Other Debt				
2004D - MDFB (LEC Expansion)	2,425,000	185,000	General	3/1/2024
2008 - IDA (Mitchell Ave Project)	5,110,000	1,800,000	Spec Alloc	3/1/2029
2012B - (MDFB Triumph Foods TIF)	8,685,000	1,330,000	Spec Alloc	11/1/2024
2020 - Government Obligation	6,000,000	4,740,000	Debt Service	3/1/2040
2021 - Government Obligation	9,000,000	8,395,000	Debt Service	3/1/2040
2012C - MDFB (Plant Expansion)	8,825,000	1,610,000	Sewer	11/1/2024
2015A - IDA Sewer System	10,255,000	7,165,000	Sewer	4/1/2034
2015B - IDA Sewer System	19,215,000	10,620,000	Sewer	4/1/2027
2022 - Parks Special Obligation	6,460,000	5,890,000	Parks S Tax	3/1/2032
	75,975,000	41,735,000		
Total All Debt	\$ 291,551,988	\$ 211,721,047		

FUTURE DEBT BY FUND

FUTURE DEBT SERVICE REQUIREMENTS - EACH TYPE BY FUND

	Original Issue	Prior Payments	Current Balance	Remaining Total					Total Through Maturity
				2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	
General Fund									
2021 Mailing Machine Lease									
Principal	13,558	12,079	1,479	1,479	-	-	-	-	1,479
Interest		5,299		101	-	-	-	-	101
	13,558	17,378	1,479	1,580	-	-	-	-	1,580
2021 Copier Lease									
Principal	142,574	132,579	9,995	9,995	-	-	-	-	9,995
Interest		41,005		216	-	-	-	-	216
	142,574	173,584	9,995	10,211	-	-	-	-	10,211
2004D MDFB (LEC Expansion)									
Principal	2,425,000	2,240,000	185,000	185,000	-	-	-	-	185,000
Interest		1,194,865		8,325	-	-	-	-	8,325
	2,425,000	3,434,865	185,000	193,325	-	-	-	-	193,325
Principal	2,581,132	2,384,668	196,473	196,473	-	-	-	-	196,473
Interest		1,241,159		8,642	-	-	-	-	8,642
Total General Debt	2,581,132	3,625,817	196,473	205,116	-	-	-	-	205,116
Parks Sales Tax Fund									
2022 Special Obligation									
Principal	6,460,000	570,000	5,890,000	585,000	600,000	620,000	640,000	655,000	2,790,000
Interest		165,873		149,700	132,150	114,150	95,550	76,350	144,600
	6,460,000	735,873	5,890,000	734,700	732,150	734,150	735,550	731,350	2,934,600
Total Parks Sales Tax Debt	6,460,000	735,873	5,890,000	734,700	732,150	734,150	735,550	731,350	6,602,500
Debt Service Fund									
2020 Government Obligation									
Principal	6,000,000	1,260,000	4,740,000	230,000	235,000	245,000	250,000	255,000	3,525,000
Interest		335,211		108,575	97,075	85,325	73,075	60,575	410,856
	6,000,000	1,595,211	4,740,000	338,575	332,075	330,325	323,075	315,575	3,935,856
2021 Government Obligation									
Principal	9,000,000	605,000	8,395,000	380,000	400,000	420,000	445,000	465,000	6,285,000
Interest		315,813		213,075	194,075	174,075	157,275	139,475	835,250
	9,000,000	920,813	8,395,000	593,075	594,075	594,075	602,275	604,475	7,120,250
Principal	15,000,000	1,865,000	13,135,000	610,000	635,000	665,000	695,000	720,000	9,810,000
Interest		651,024		321,650	291,150	259,400	230,350	200,050	1,246,106
	15,000,000	2,516,024	13,135,000	931,650	926,150	924,400	925,350	920,050	11,056,106
Total Debt Service Debt	15,000,000	2,516,024	13,135,000	931,650	926,150	924,400	925,350	920,050	15,683,706
Capital Projects Fund									
2019 Energy Improvements									
Principal	2,240,000	485,000	1,755,000	135,000	140,000	145,000	150,000	150,000	1,035,000
Interest		303,997		57,122	52,468	47,644	42,651	37,574	108,066
	2,240,000	788,997	1,755,000	192,122	192,468	192,644	192,651	187,574	1,143,066
Total Capital Project Debt	2,240,000	788,997	1,755,000	192,122	192,468	192,644	192,651	187,574	2,100,524
Special Allocation (TIF) Fund									
2008 IDA (Mitchell Avenue Project)									
Principal	5,110,000	3,310,000	1,800,000	260,000	275,000	290,000	310,000	320,000	345,000
Interest		2,914,440		99,000	84,700	69,575	53,625	36,575	18,975
	5,110,000	6,224,440	1,800,000	359,000	359,700	359,575	363,625	356,575	363,975
2012B MDFB (Triumph Foods TIF)									
Principal	8,685,000	7,355,000	1,330,000	835,000	495,000	-	-	-	1,330,000
Interest		2,324,795		54,237	10,094	-	-	-	64,331
	8,685,000	9,679,795	1,330,000	889,237	505,094	-	-	-	1,394,331
Principal	13,795,000	10,665,000	3,130,000	1,095,000	770,000	290,000	310,000	320,000	3,130,000
Interest		5,239,234		153,237	94,794	69,575	53,625	36,575	18,975
	13,795,000	15,904,234	3,130,000	1,248,237	864,794	359,575	363,625	356,575	3,556,781
Total Spec Allocation Debt	13,795,000	15,904,234	3,130,000	1,248,237	864,794	359,575	363,625	356,575	3,556,781

FUTURE DEBT BY FUND

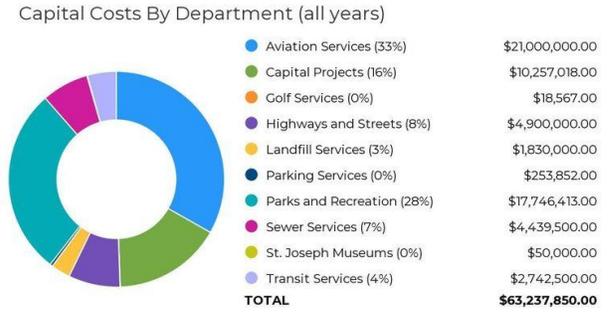
FUTURE DEBT SERVICE REQUIREMENTS - EACH TYPE BY FUND

	Original Issue	Prior Payments	Current Balance	Remaining Total					Total Through Maturity	
				2023-2024	2024-2025	2025-2026	2026-2027	2027-2028		2028-2031
Sewer										
2021 Folder/Inserter Lease										
Principal	12,953	11,646	1,207	1,207	-	-	-	-	1,207	
Interest	-	2,012	-	34	-	-	-	-	34	
	12,953	13,657	1,207	1,242	-	-	-	-	1,242	
2012C MDFB - Plant Expansion - City Portion										
Principal	8,925,000	7,215,000	1,610,000	785,000	825,000	-	-	-	1,610,000	
Interest	-	1,831,084	-	52,325	13,408	-	-	-	65,733	
	8,925,000	9,046,084	1,610,000	837,325	838,408	-	-	-	1,675,733	
2013 State Revolving Loan Funds										
Principal	14,217,922	5,451,922	8,766,000	708,900	725,300	741,800	759,200	776,600	5,054,200	8,766,000
Interest	-	1,425,736	-	113,388	103,873	94,348	84,498	74,420	221,388	682,015
	14,217,922	6,877,658	8,766,000	822,288	829,173	836,148	843,698	851,020	5,275,588	9,448,015
2014 State Revolving Loan Funds										
Principal	56,000,000	16,926,000	39,074,000	2,690,000	2,750,000	2,823,000	2,897,000	2,974,000	24,950,000	39,074,000
Interest	-	5,710,030	-	603,013	560,863	517,205	472,594	426,812	1,614,486	4,194,773
	56,000,000	22,636,030	39,074,000	3,293,013	3,310,863	3,340,205	3,369,594	3,400,812	26,564,486	43,268,773
2014A State Revolving Loan Funds										
Principal	28,585,000	8,667,000	19,918,000	1,370,000	1,405,000	1,441,000	1,479,000	1,517,000	12,706,000	19,918,000
Interest	-	2,799,676	-	266,254	247,506	228,276	208,549	188,306	712,103	1,860,993
	28,585,000	11,466,676	19,918,000	1,636,254	1,652,506	1,669,276	1,687,549	1,705,306	13,418,103	21,778,993
2014B Sewerage System Revenue Bonds										
Principal	5,755,000	1,845,000	3,910,000	255,000	265,000	275,000	280,000	295,000	2,530,000	3,910,000
Interest	-	1,444,427	-	146,362	139,350	131,400	123,150	113,000	415,000	1,068,262
	5,755,000	3,289,427	3,910,000	401,362	404,350	406,400	413,150	408,000	2,945,000	4,978,262
2015A IDA Sewerage System Revenue Bonds										
Principal	10,255,000	3,090,000	7,165,000	480,000	495,000	505,000	530,000	545,000	4,640,000	7,165,000
Interest	-	2,676,328	-	259,294	237,944	216,194	190,944	175,044	655,863	1,736,282
	10,255,000	5,766,328	7,165,000	739,294	732,944	721,194	720,944	720,044	5,295,863	8,901,282
2015B IDA Sewerage System Revenue Bonds										
Principal	19,215,000	8,595,000	10,620,000	1,625,000	1,705,000	2,695,000	4,605,000	-	-	10,620,000
Interest	-	6,342,538	-	531,000	449,750	364,500	230,250	-	-	1,575,500
	19,215,000	14,937,538	10,620,000	2,156,000	2,154,750	3,059,500	4,835,250	-	-	12,195,500
2017 State Revolving Loan Funds										
Principal	61,022,481	8,898,481	52,124,000	1,710,000	1,741,000	1,772,000	1,804,000	1,837,000	43,260,000	52,124,000
Interest	-	2,837,381	-	589,363	569,778	549,845	529,553	508,896	5,211,111	7,968,545
	61,022,481	11,735,861	52,124,000	2,299,363	2,310,778	2,321,845	2,333,553	2,345,896	48,471,111	60,092,545
2018 Sewerage System Revenue Bonds										
Principal	15,905,000	2,885,000	13,040,000	670,000	700,000	735,000	765,000	790,000	9,380,000	13,040,000
Interest	-	2,718,673	-	449,385	415,885	380,885	351,485	328,535	1,799,931	3,726,106
	15,905,000	5,603,673	13,040,000	1,119,385	1,115,885	1,115,885	1,116,485	1,118,535	11,179,931	16,766,106
2020 Sewerage System Revenue Bonds										
Principal	31,110,000	-	31,110,000	-	745,000	1,225,000	1,275,000	2,325,000	25,540,000	31,110,000
Interest	-	1,860,219	-	694,688	694,688	684,688	615,888	584,688	2,755,292	5,690,331
	31,110,000	1,860,219	31,110,000	694,688	1,439,688	1,899,688	1,890,888	2,899,688	28,295,292	37,100,331
Principal	250,903,256	63,585,049	187,338,207	10,265,107	11,346,300	12,202,900	14,404,200	11,059,600	128,060,200	187,338,207
Interest	-	29,648,103	-	3,705,106	3,432,943	3,147,541	2,808,911	2,379,900	13,385,172	28,657,573
Total Sewer Debt	250,903,256	93,233,152	187,338,207	13,970,213	14,779,243	15,350,441	17,213,111	13,439,500	141,445,372	216,195,780
Total All Debt										
Principal	291,551,988	79,830,941	211,721,047	12,987,803	13,553,974	13,972,943	16,229,850	12,936,277	142,040,200	211,721,047
Interest	-	37,300,280	-	4,409,706	4,010,449	3,642,049	3,231,347	2,731,691	14,902,919	32,928,152
Total Debt Service	291,551,988	117,131,221	211,721,047	17,397,509	17,564,423	17,614,992	19,461,197	15,667,968	156,943,119	244,649,199

CAPITAL IMPROVEMENTS

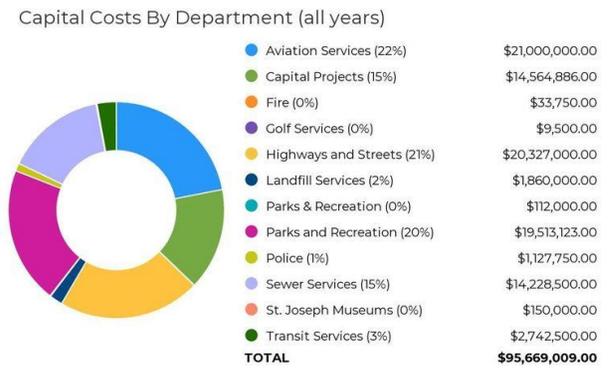
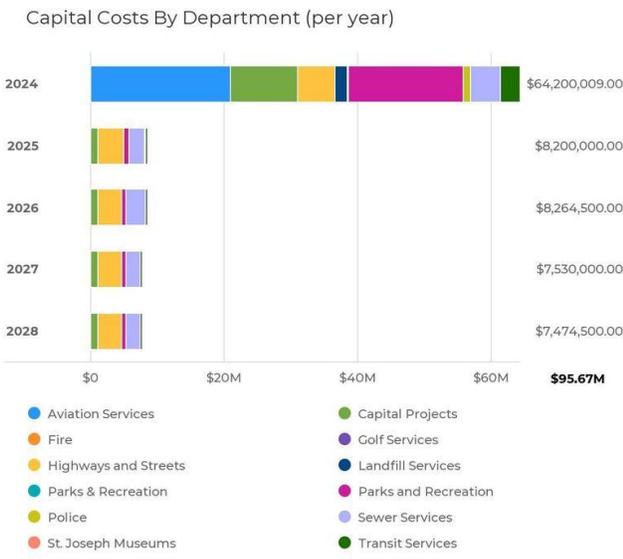
Proposed CIP Plan for FY2023-2024

*Includes all planned improvement projects and capital purchases for FY2024.



CIP 5-Year Plan

*Includes capital requests submitted by departments during the FY24 budget process.



5-Year CIP Plan Schedule

CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028

Fund	Department	Type	Category	CIP #	Project	FY23	FY23	FY24	Five Year CIP Plan					FY24 - FY29	
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Sunset 6/24					FY24	
						2022/2023	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029	
100	17	Blg	M	23300	Future Wyeth-Toole Improvement Projects	50,000	-	50,000	50,000	50,000	-	-	-	-	150,000
100 Total						50,000		50,000	50,000	50,000					150,000
308	17	Blg	CP19	31980	Wyeth Toole	-	267,834	97,747	-	-	-	-	-	-	97,747
398	40	Blg	CP19	31930	Fire Station 88	-	175,523	-	-	-	-	-	-	-	175,523
398	50	Blg	CP19	319525	Joyce Kaye Patterson Senior Center restroom	-	-	175,000	-	-	-	-	-	-	175,000
398	50	Blg	CP19	319540	Wyle Park Water Feature	-	8,979	-	-	-	-	-	-	-	8,979
398	60	Blg	CP19	319310	Animal Shelter	-	-	1,000,000	-	-	-	-	-	-	1,000,000
398 Total						1,000,000	450,336	1,272,747							1,272,747
460	80	Blg	T	460450	Replace Floors-Transit Admin Bldg	-	25,000	-	-	-	-	-	-	-	25,000
460	80	Blg	T	460425	NWike Walmart Transfer Centers	-	-	100,000	-	-	-	-	-	-	100,000
460	80	Blg	T	460465	New Transfer Facility	-	-	2,525,000	-	-	-	-	-	-	2,525,000
460 Total						2,500,000	2,525,000	2,625,000							2,625,000
460 Total						2,525,000	450,336	3,947,747	50,000	50,000					4,047,747
400	80	CMOM	SW	240200	Upgrade Aerial Photography	-	25,000	24,500	24,500	20,000	-	25,000	-	-	94,000
400	80	CMOM	SW	240300	CMOM Consolidated Repairs FY24	2,500,000	2,500,000	2,000,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	14,500,000	14,500,000
400	80	CMOM	SW	240302	CIP Snowplow	25,000	-	25,000	25,000	25,000	25,000	25,000	25,000	25,000	150,000
400	80	CMOM	SW	210700	Sewer Maintenance Facility CMOM	-	24,825	-	-	-	-	-	-	-	24,825
400	80	CMOM	SW	219100	Plant Energy Project Phase 1	5,533,054	-	3,400,000	-	-	-	-	-	-	8,933,054
400	80	CMOM	SW	219305	Plant Energy Project Phase 2	2,150,000	-	-	-	-	-	-	-	-	2,150,000
400	80	CMOM	SW	219310	Plant Energy Project Phase 3	5,646,008	-	-	-	-	-	-	-	-	5,646,008
400	80	CMOM	SW	240815	Sewer Vehicle Replacement	500,000	500,000	-	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
400	80	CMOM	SW	260510	Rolling Stock Pickups	-	-	-	-	70,000	70,000	-	-	-	140,000
400	80	CMOM	SW	270510	Tv Van	-	-	-	-	725,000	-	725,000	-	-	1,450,000
400	80	CMOM	SW	240510	Sewer Main Vector	-	-	515,000	-	500,000	-	-	-	-	1,015,000
400	80	CMOM	SW	220510	Rolling Stock Sewer Maint	-	-	-	-	500,000	-	-	-	-	500,000
400	80	CMOM	SW	228888	Large Diameter Sewer Rehab (for sinking fund)	-	-	-	-	-	-	-	-	-	-
400 Total						15,817,062	5,948,825	7,564,500	3,049,500	4,880,000	3,025,000	3,775,000	3,025,000	20,289,000	
400 Total						15,817,062	5,948,825	7,564,500	3,049,500	4,880,000	3,025,000	3,775,000	3,025,000	20,289,000	
400	80	CMOM	SW	233310	SS/SD PS - Station Replace Pump	-	-	1,500,000	-	-	-	-	-	-	1,500,000
400	80	CMOM	SW	209001	SS/SD PS - Force Main Investigation & Repair	-	-	1,500,000	-	-	-	-	-	-	1,500,000
400 Total								3,000,000							3,000,000
400	80	CSO	SW	212310	Green Solutions	-	13,839	-	-	-	-	-	-	-	13,839
400	80	CSO	SW	518030	Corby Pond Renovations	-	54,312	-	-	-	-	-	-	-	54,312
400	80	CSO	SW	248100	Verification Evaluation of Remaining Projects	701,145	701,145	-	-	-	-	-	-	-	1,402,290
400 Total						701,145	769,296								1,471,441
308	50	Eq	CP19	319590	Horace Mann Renovation	-	-	100,077	-	-	-	-	-	-	100,077
308	50	Eq	CP19	249545	Skateboard/Bike park at Bardsley Park	-	-	400,000	-	-	-	-	-	-	400,000
308	50	Eq	CP19	249555	Hudson Park Playground	-	-	100,000	-	-	-	-	-	-	100,000
308	50	Eq	CP19	239565	Mary Park Playground	100,000	-	-	-	-	-	-	-	-	100,000
308	50	Eq	CP19	239575	Rest Square Park Playground	75,000	-	35,000	-	-	-	-	-	-	110,000
308	50	Eq	CP19	239580	Seitz Park Playground	75,000	-	-	-	-	-	-	-	-	150,000
308 Total						750,000		635,077							1,385,077
430	50	Eq	GLF	430200	Rotary Mower Lease	9,067	9,067	-	-	-	-	-	-	-	18,134
430	50	Eq	GLF	430165	Sprinklers Sod Nurseries	9,500	9,500	-	-	-	-	-	-	-	19,000
430	50	Eq	GLF		Tv Projector Sound System	8,600	8,600	-	-	-	-	-	-	-	17,200
430 Total						27,167	27,167								54,334

**CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028**

Fund	Department	Type	Category	CIP #s	Project	FY23	FY23	FY24	Five Year CIP Plan					FY24 - FY29		
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Subsets 6/24					Total		
						2022/2023	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2024		
460	80	En	T	460445	Fuel/Stand Repairs	-	-	50,000	-	-	-	-	-	-	-	50,000
460 Total								50,000								50,000
					Eq Total	292,667	37,667	703,644								703,644
420	80	Exp	SW	243010	System Expansion Projects	150,000	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	
420 Total						150,000		150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	
					Exp Total	150,000		150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	
398	20	Fac	CP19	240000	City Hall Window Replacement	-	-	500,000	-	-	-	-	-	-	-	500,000
398	20	Fac	CP19	240500	City Hall Masonry Restoration	477,595	-	477,595	-	-	-	-	-	-	-	477,595
398	20	Fac	CP19	203880	Annual Energy Lease Payment	191,607	191,607	192,122	192,608	192,644	192,651	187,574	187,574	1,145,033	1,145,033	
398	50	Fac	CP19	319510	Aquatic Center (pavilion/strafe)	-	-	448,910	-	-	-	-	-	-	-	448,910
398	50	Fac	CP19	229530	Krug Park Amphitheater	450,000	-	500,000	-	-	-	-	-	-	-	500,000
398	50	Fac	CP19	319535	Krug Park retaining wall	-	-	50,042	-	-	-	-	-	-	-	50,042
398	50	Fac	CP19	239535	Krug Children's Circus	464,566	-	464,566	-	-	-	-	-	-	-	464,566
398	50	Fac	CP19	319587	Minisau Theater Upgrades	-	22,454	6,416	-	-	-	-	-	-	-	6,416
398	50	Fac	CP19	319600	Corby Grove Restroom	-	-	241,410	-	-	-	-	-	-	-	241,410
398	50	Fac	CP19	319625	Eagles Field Conz/Restrooms	-	-	351,611	-	-	-	-	-	-	-	351,611
398	50	Fac	CP19	319610	Madame's Park Restroom	-	-	241,410	-	-	-	-	-	-	-	241,410
398	50	Fac	CP19	319615	Hyde Park Restroom	-	-	482,820	-	-	-	-	-	-	-	482,820
398	50	Fac	CP19	319620	Northside Complex Restroom	-	-	178,078	-	-	-	-	-	-	-	178,078
398	50	Fac	CP19	319625	N.E City Park Restroom	-	-	235,554	-	-	-	-	-	-	-	235,554
398	50	Fac	CP19	319630	Startlett Park Restroom	-	-	241,410	-	-	-	-	-	-	-	241,410
398	80	Fac	CP19	240610	Angels Streets	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	900,000	5,400,000	
398	80	Fac	CP19	240600	Sidewalk Grant Program	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	900,000	
398	80	Fac	CP19	238020	22nd Street Sidewalk (Gooding to Mansfield)	468,050	2,581	468,050	-	-	-	-	-	-	-	468,050
398	80	Fac	CP19	239025	36th Street Sidewalk	442,750	-	442,750	-	-	-	-	-	-	-	442,750
398	80	Fac	CP19	319635	Sylvania/Charles Infrastructure	-	-	1,176,450	-	-	-	-	-	-	-	1,176,450
398	80	Fac	CP19	242240	Lurban Trail Match	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
398	80	Fac	CP19	249000	Airport Capital Funds	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	600,000	
398 Total						3,744,558	1,471,638	8,349,194	1,442,268	1,442,684	1,442,651	1,437,574	1,437,574	1,437,574	15,532,325	
400	80	Fac	A	413020	Rehab general aviation apron - Phase 1	-	-	-	-	9,000,000	-	-	-	-	-	9,000,000
400	80	Fac	A	413005	Taxway (hot spot) Construction (Delra)	-	-	-	1,800,000	-	-	-	-	-	-	1,800,000
400	80	Fac	A	413145	Runway 12/35 Pavement Mill, edge right rehaul	27,301,429	27,301,429	-	-	-	-	-	-	-	-	27,301,429
400	80	Fac	A	413100	Runway 35 MALSE Installation	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
400	80	Fac	A	413080	Aviation Complex Phase 1 Design	12,500,000	-	-	-	-	-	-	-	-	-	12,500,000
400	80	Fac	A	413082	Aviation Complex Phase 2 Terminal	7,895,883	7,895,883	-	-	-	-	-	-	-	-	7,895,883
400	80	Fac	A	413084	Aviation Complex Phase 3 Tower	-	-	17,000,000	-	-	-	-	-	-	-	17,000,000
400	80	Fac	A	413086	Aviation Complex Phase 4 SLC Bldg	-	-	4,000,000	-	-	-	-	-	-	-	4,000,000
400	80	Fac	A	413150	Obstruction removal trees clearing along NWB	-	-	-	250,000	-	-	-	-	-	-	250,000
400	80	Fac	A	413155	Airport Site Building 1 Storage for equipment, B	-	-	-	-	-	-	-	-	-	-	-
400	80	Fac	A	413165	Construct Taxiway and Parking lot	-	-	-	630,000	-	-	-	-	-	-	630,000
400 Total						47,697,312	35,197,312	27,000,000	5,780,000	9,000,000					10,780,000	
410	80	Fac	PHV	235146	City's share of the Mosaic Garage of the loan	253,852	253,852	253,852	253,852	253,852	253,852	253,852	253,852	253,852	1,523,112	
410 Total						253,852	253,852	253,852	253,852	253,852	253,852	253,852	253,852	253,852	1,523,112	
430	50	Fac	PHV			-	-	-	-	-	-	-	-	-	-	
430 Total						-	-	-	-	-	-	-	-	-	-	
460	80	Fac	T			-	-	-	-	-	-	-	-	-	-	
460 Total						-	-	-	-	-	-	-	-	-	-	

CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028

Fund	Department	Type	Category	CIP #	Project	FY22	FY23	FY24	Five Year CIP Plan					FY24 - FY29					
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Subsets 6/24					Total					
						2022/2023	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029						
430	80	Fac	L	47025	Cell Construction Area 7b	275,000	111,534	-	-	-	-	-	-	-	-	-	-		
430	80	Fac	L	470570	Landfill Shop Floor Replacement	-	-	125,000	-	-	-	-	-	-	-	-	-	125,000	
430 Total						275,000	111,534	125,000										125,000	
					Fac Total														
460	80	Inf	T			-	-	-	-	-	-	-	-	-	-	-	-	-	
460 Total																			
470	80	Inf	L		Farming Road Cell Area	250,000	-	215,000	-	-	-	-	-	-	-	-	-	215,000	
470 Total						250,000		215,000											215,000
					Inf Total														215,000
001	80	S/M/R	Use	233030	Use Tax Concrete Street Repairs	-	-	-	-	-	-	-	-	-	-	-	-	-	
001	80	S/M/R	Use	243020	Use Tax Street Repairs	3,600,000	3,600,000	3,900,000	3,900,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	3,600,000	22,200,000	
001	80	S/M/R	Use	213009	Use Tax Grant Program	-	-	-	-	-	-	-	-	-	-	-	-	-	
001 Total						3,600,000	3,600,000	3,900,000	3,900,000	3,600,000	22,200,000								
308	50	S/M/R	GO Bond	220105	Hurlock Bridge	871,105	871,105	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220110	6th Street Viaduct	535,875	3,370	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220115	King Hill Bridge	-	51,210	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220120	22nd Street Bridge	1,676,108	-	335,983	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220125	Lowery Lane Bridge	1,680,059	1,680,059	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220130	McArthur Drive Bridge	1,320,000	118,049	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220135	Genesfield St Bridge	1,834,637	1,834,637	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220140	5th Avenue Bridge	1,837,347	1,837,347	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220145	15th Street Bridge	1,796,287	540,759	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220150	11th Street Bridge	1,772,140	1,368,538	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220155	NW Parkway Prod Bridge	225,000	-	506,319	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220160	Wyle Park Cable Stay Bridge	-	154,596	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220165	Knip Park Bridge Rehab	-	16,426	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220200	Woodbine Rd Culvert	500,000	268,051	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond	220205	30th Monterey Culvert	-	155,115	-	-	-	-	-	-	-	-	-	-	-	
308	50	S/M/R	GO Bond		Bridges - Final Phase	-	-	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000	
001	50	Planning	Transmitt	140425	Highland Recreation Bridge	-	1,371,230	-	-	-	-	-	-	-	-	-	-	-	
001	50	Planning	Transmitt	140410	Silver Shuff Trail	147,630	835,430	-	-	-	-	-	-	-	-	-	-	-	
308 Total						14,496,788	11,948,818	7,000,000											7,000,000
					S/M/R Total														7,000,000
308	10	SW	CIP			-	-	-	-	-	-	-	-	-	-	-	-	-	
308 Total																			
					SW Total														
308	40	Veh	CIP19	319115	Ladder Truck	-	-	-	-	-	-	-	-	-	-	-	-	-	
308 Total																			
106	50	Park	Park Tax	220600	Mulling Stock & Equipment	500,000	500,000	290,000	600,000	500,000	400,000	400,000	-	-	-	-	-	2,190,000	
106	50	Park	Park Tax	220605	Fairview Golf Course Ponds/Bridges	-	25,000	1,220,462	-	-	-	-	-	-	-	-	-	-	
106	50	Park	Park Tax	220610	JEP Painting	-	50,000	-	-	-	-	-	-	-	-	-	-	-	
106	50	Park	Park Tax	220615	Park Sidewalks	-	200,000	49,497	400,000	250,000	-	102,000	-	-	-	-	-	801,497	
106	50	Park	Park Tax	220620	Missouri Theater Cover Lighting	-	27,500	4,849	-	-	-	-	-	-	-	-	-	4,849	
106	50	Park	Park Tax	220625	Corby Pond Docks	-	75,000	17,788	-	-	-	-	-	-	-	-	-	17,788	
106	50	Park	Park Tax	220630	South Park Lighting (all 3 fields)	-	-	360,000	-	-	-	-	-	-	-	-	-	360,000	
106	50	Park	Park Tax	220635	Egler Field Complex Lighting	-	-	330,000	-	-	-	-	-	-	-	-	-	330,000	
106	50	Park	Park Tax	220640	Noyes Ball Field Lighting	-	-	137,500	-	-	-	-	-	-	-	-	-	137,500	

CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028

Fund	Department	Type	Category	DIP #	Project	FY23	FY23	FY24	Five Year CIP Plan					FY24 - FY29	
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Sunset 6/24					Total	
						2022/2023	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2024	
106	50	Bldg	Parks Tax	220645	Missouri Theater Roof	-	15,992	211,250	-	-	-	-	-	-	211,250
106	50	Fac	Parks Tax	220650	Aquatic Park Lap Pool	5,400,000	-	-	-	-	-	-	-	-	-
106	50	Fac	Parks Tax	220655	Krug Park Amphitheater	600,000	-	6,175,000	-	-	-	-	-	-	6,175,000
106	50	Fac	Parks Tax	220660	Krug Park Castle ADA Solution	450,000	-	475,000	-	-	-	-	-	-	475,000
106	50	Fac	Parks Tax	220665	Krug Park Children's Circuit Area	900,000	-	1,140,000	-	-	-	-	-	-	1,140,000
106	50	Bldg	Parks Tax	220670	Civic Arena Floor Ports	-	220,000	-	-	-	-	-	-	-	-
106	50	Bldg	Parks Tax	220675	Ramington Nature Center HVAC	-	-	360,000	-	-	-	-	-	-	360,000
106	50	Bldg	Parks Tax	220680	Park Maintenance Mechanic's Building	-	-	55,000	-	-	-	-	-	-	55,000
106	50	Bldg	Parks Tax	220685	Park Maintenance Storage Space	-	-	-	240,000	-	-	-	-	-	240,000
106	50	Fac	Parks Tax	220690	East Side Park	-	-	-	-	2,400,000	-	-	-	-	2,400,000
106	50	Fac	Parks Tax	230605	PHH Welch Stadium Grandstand Roof	750,000	175,043	574,959	-	-	-	-	-	-	574,959
106	50	Eq	Parks Tax	230610	Scoreboard (ARPA)	-	472,313	-	-	-	-	-	-	-	-
106	50	Eq	Parks Tax	230615	Basketball Goals & Anchors (ARPA)	-	70,845	-	-	-	-	-	-	-	-
106	50	Eq	Parks Tax	230620	Digital Scoreboard Tables (ARPA)	-	79,200	-	-	-	-	-	-	-	-
106	50	Eq	Parks Tax	230625	Seating 6210, 475 (New ARPA)	1,650,000	1,631,911	-	-	-	-	-	-	-	-
106	50	Fac	Parks Tax	230630	Park Shelters	80,000	70,830	9,170	100,000	-	180,000	100,000	-	-	389,170
106	50	Fac	Parks Tax	230635	Berlett Park Ball Field #BSide	200,000	-	200,000	-	-	-	-	-	-	200,000
106	50	Fac	Parks Tax	230640	Disc Golf Course	27,500	-	27,500	-	-	-	-	-	-	27,500
106	50	Fac	Parks Tax	230645	Park Native Planting	10,000	-	10,000	-	20,000	-	-	-	-	30,000
106	50	Eq	Parks Tax	230670	PHH Welch Scoreboard	65,000	-	-	-	65,000	-	-	-	-	65,000
106	50	Eq	Parks Tax	230675	Civic Arena Lighting/Switchboard	500,000	474,584	-	-	-	-	-	-	-	-
106	50	Bldg	Parks Tax	230680	Civic Arena Miscellaneous	116,800	86,353	-	-	-	-	-	-	-	-
106	50	Fac	Parks Tax	250620	Noyen Hometown Court Lighting	-	-	-	82,500	-	-	-	-	-	82,500
106	50	Fac	Parks Tax	250625	Noyen Complex Tennis Court Lighting	-	-	-	341,000	-	-	-	-	-	341,000
106	50	Fac	Parks Tax	250630	Northside Complex Tennis Court Lighting	-	-	110,000	-	-	-	-	-	-	110,000
106	50	Fac	Parks Tax	250635	Wyle Park Tennis Court Lighting	-	-	110,000	-	-	-	-	-	-	110,000
106	50	Bldg	Parks Tax	250640	RNC Carpet	-	-	-	36,000	-	-	-	-	-	36,000
106	50	Fac	Parks Tax	250650	PHH Welch Stadium Fence	-	-	-	35,000	-	-	-	-	-	35,000
106	50	Fac	Parks Tax	250655	Fairview Golf Course Irrigation	-	-	250,000	-	-	-	-	-	-	250,000
106	50	Bldg	Parks Tax	250660	Missouri Theater Fly System	-	-	-	10,000	-	-	-	-	-	10,000
106	50	Fac	Parks Tax	250662	Berlett Park Upper Field Lighting	-	-	-	-	165,000	-	-	-	-	165,000
106	50	Bldg	Parks Tax	250664	Civic Arena Roof	-	-	-	400,000	-	-	-	-	-	400,000
106	50	Fac	Parks Tax	250666	Wyle Park Field #B	-	-	-	750,000	-	-	-	-	-	750,000
106	50	Fac	Parks Tax	250668	PHH Welch Stadium Grandstand Seating	-	-	400,000	-	-	-	-	-	-	400,000
106	50	Fac	Parks Tax	250670	PHH Welch Stadium Grandstand Concrete	-	-	400,000	-	-	-	-	-	-	400,000
106	50	Fac	Parks Tax	250672	South Park Restroom/Concession Building	-	-	-	380,000	-	-	-	-	-	380,000
106	50	Fac	Parks Tax	250674	Krug Park Castle	-	-	1,425,000	-	-	-	-	-	-	1,425,000
106	50	Fac	Parks Tax	250676	Krug Park Castle Restrooms	-	-	285,000	-	-	-	-	-	-	285,000
106	50	Fac	Parks Tax	250678	Krug Park Shelters	-	-	80,750	-	-	-	-	-	-	80,750
106	50	Fac	Parks Tax	250680	Krug Park Upper Restrooms	-	-	261,250	-	-	-	-	-	-	261,250
106	50	Bldg	Parks Tax	250682	Boeke Ice Arena Roof	-	-	-	588,000	-	-	-	-	-	588,000
106	50	Fac	Parks Tax	250684	Boeke Complex Basketball Surface	-	-	207,800	-	-	-	-	-	-	207,800
106	50	Fac	Parks Tax	250686	College Hill Restroom/Walkway/Handing	-	-	-	350,000	-	-	-	-	-	350,000
106	50	Bldg	Parks Tax	250688	Ramington Nature Center Beams	-	-	-	-	500,000	-	-	-	-	500,000
106	50	Fac	Parks Tax	250690	Lion's Field Lighting	-	-	-	-	165,000	-	-	-	-	165,000
106	50	Bldg	Parks Tax	250692	Missouri Theater Marquee	-	-	150,000	-	-	-	-	-	-	150,000
106	50	Bldg	Parks Tax	250694	Northside Complex Shelter Building	-	-	300,000	-	-	-	-	-	-	300,000
106	50	Fac	Parks Tax	250696	Northside Complex Splash Park	-	-	-	-	2,000,000	-	-	-	-	2,000,000

CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028

Fund	Department	Type	Category	CIP #	Project	FY23	FY23	FY24	Five Year CIP Plan					FY24 - FY29	
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Subsets 6/24					Fiscal	
						2022/2023	2023/2023	2023/2024	2024/2024	2025/2024	2026/2024	2027/2024	2028/2029	2029	
106	50	Fac	Parks Tax	250688	JEP Kitchen Renovation	-	-	-	99,000	-	-	-	-	-	99,000
106	50	Fac	Parks Tax	260605	Northside Complex Concrete/Electrical	-	-	158,000	-	-	-	-	-	-	158,000
106	50	Fac	Parks Tax	260610	RNC Aquatics Filter Back System	-	-	-	33,000	-	-	-	-	-	33,000
106	50	Fac	Parks Tax	260615	Hollyday Parks Christmas Lighting	-	-	-	20,000	-	20,000	-	-	-	40,000
106	50	Fac	Parks Tax	260620	Wyle Park Playground	-	-	-	250,000	-	-	-	-	-	250,000
106	50	Fac	Parks Tax	260625	John Lucas Park Playground	-	-	-	250,000	-	-	-	-	-	250,000
106	50	Fac	Parks Tax	260630	King Park Playground	-	-	-	250,000	-	-	-	-	-	250,000
106	50	Fac	Parks Tax	260635	King Park Upper Parking Retaining Wall	-	-	156,750	-	-	-	-	-	-	156,750
106	50	Fac	Parks Tax	260640	King Park Stone Walls	-	-	1,425,000	-	-	-	-	-	-	1,425,000
106	50	Fac	Parks Tax	270605	King Park Upper Tunnel	-	-	475,000	-	-	-	-	-	-	475,000
106	50	Fac	Parks Tax	270610	Booke Complex Pickle Ball Surface	-	-	74,700	-	-	-	-	-	-	74,700
106	50	Fac	Parks Tax	270615	Felix Street Square Stage	-	-	-	1,000,000	-	-	-	-	-	1,000,000
106	50	Fac	Parks Tax	270620	John Lucas Park Restroom/Concession	-	-	-	-	380,000	-	-	-	-	380,000
106	50	Fac	Parks Tax	270625	Noyes Complex Restroom/Concession	-	-	-	-	600,000	-	-	-	-	600,000
106	50	Fac	Parks Tax	270630	Wyle Park Pool House	-	-	-	-	1,500,000	-	-	-	-	1,500,000
106	50	Fac	Parks Tax	270635	Lee's Hill Concession/Restrooms	-	-	-	-	300,000	-	-	-	-	300,000
106	50	Fac	Parks Tax	270640	Hickman Field Lighting	-	-	-	-	247,500	-	-	-	-	247,500
106	50	Blgd	Parks Tax	280605	Booke Ice Arena Ice Floor	-	-	-	-	1,000,000	-	-	-	-	1,000,000
106	50	Blgd	Parks Tax	290605	Aquatic Project - Indoor	-	-	-	-	2,000,000	5,700,000	-	-	-	7,700,000
106	50	Fac	Parks Tax	290610	Wyle Park Aquatics Phase II	-	-	-	-	-	-	2,700,000	-	-	2,700,000
106	50	Fac	Parks Tax	290615	Wyle Park Outdoor Rac. Conductor	-	-	-	-	-	-	825,000	-	-	825,000
106	50	Blgd	Parks Tax	290620	Horace Mann Building HVAC	-	-	-	-	-	-	1,600,000	-	-	1,600,000
106	50	Blgd	Parks Tax	290625	Horace Mann Blgd. Restrooms	-	-	-	-	-	-	750,000	-	-	750,000
106	50	Fac	Parks Tax	290630	Corby Grove Pickleball Courts	-	-	-	-	-	-	300,000	-	-	300,000
106	50	Fac	Parks Tax	290635	RNC Outdoor Restrooms	-	-	-	-	-	-	330,000	-	-	330,000
106	50	Fac	Parks Tax	290640	Booke Ice Arena Refrigeration System	-	-	720,000	-	-	-	-	-	-	720,000
106 Total						11,248,000	4,893,678	17,701,765	6,410,100	6,227,500	6,460,000	6,882,000	6,505,000	49,526,880	
460	80	Veh	T	460430	Replace Staff Van	36,000	-	-	-	-	-	-	-	-	
460	80	Veh	T	460430	Maintenance Truck	-	-	67,500	-	-	-	-	-	-	67,500
460 Total						36,000	-	67,500	-	-	-	-	-	67,500	
470	80	Veh	L	470500	Mail Truck	-	461,775	-	-	-	-	-	-	-	
470	80	Veh	L	470500	Landfill Compactor	-	-	1,400,000	-	-	-	-	-	1,400,000	
470	80	Veh	L	470505	Pickup 3/4 Ton	-	-	60,000	-	-	-	-	-	60,000	
470	80	Veh	L		Undercarriage Replacement	-	-	30,000	-	-	-	-	-	30,000	
470	80	Veh	L	470400	Excavator Lease Payment	37,543	37,543	-	37,543	37,543	32,910	32,910	32,910	75,086	
470	80	Veh	L	470405	Motor Grader Lease Payment	32,910	32,910	-	32,910	32,910	32,910	32,910	32,910	164,566	
470	80	Veh	L	470510	Landfill Roll-off Stock Replacement	-	-	-	-	-	-	-	-	-	
470	80	Veh	L	470530	SRT 5-Axleover Replacement	1,098,000	893,030	-	-	-	-	-	-	-	
470	80	Veh	L	470535	CAT 136 Size Excavator	395,000	300,356	-	-	-	-	-	-	-	
470	80	Veh	L	470540	Mobile Rock Crusher	340,000	340,000	-	-	-	-	-	-	-	
470 Total						1,869,483	2,065,614	1,490,000	70,453	70,453	82,810	82,810	82,910	1,720,632	
Veh Total						24,628,063	11,673,372	35,961,030	17,889,653	17,529,453	17,722,810	17,636,810	13,042,910	100,849,866	
480	80	WWTP	SW	205150	CSO Sludge Gate Repairs	200,000	200,000	200,000	200,000	200,000	-	-	-	600,000	
480	80	WWTP	SW	204054	Motor Control Room (Bk) Frost Room	-	-	-	-	-	-	-	-	-	
480	80	WWTP	SW	211210	Replace Sew Sludge Magnetic Flowmeter	-	-	-	-	-	-	-	-	-	
480	80	WWTP	SW	218400	Additional Centrifugal Blowers	-	-	-	-	-	-	-	-	-	

CIP BY PURPOSE AND YEAR
FISCAL YEARS 2022/2023 TO 2027/2028

Fund	Department	Type	Category	CIP #	Project	FY23	FY23	FY24	Five Year CIP Plan					FY24 - FY29	
						Amended Budget	Estimated	Proposed	2019 CIP Sales Tax Sunset 6/24					Total	
						2022/2023	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029		
420	80	WWTP	SW	538045	Control Building Progressive Pumps	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	2245102	GAF Motor Control Center	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	2545502	Pump Motor Replace-HE	-	-	-	-	443,000	-	-	-	-	443,000
420	80	WWTP	SW	204001	Furnace - Maintenance Garage	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	242400	Water Quality Education Program	25,000	25,000	25,000	25,000	25,000	25,000	25,000	-	-	325,000
420	80	WWTP	SW	2143302	Primary Clarifier Complex - Piping Replacement	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	2144902	Primary Clarifier Complex - Replace Progressive	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	204207	Return Sludge #5 #1 - Motor Control Center	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	204208	Return Sludge #5 #2 - Motor Control Center	-	-	-	-	-	-	-	-	-	-
420	80	WWTP	SW	256502	Lib Equipment WP	-	-	-	150,000	-	-	-	-	-	150,000
420	80	WWTP	SW	2142202	Sludge Piping Replacement	-	-	-	-	-	-	-	-	-	-
420	80	WWTR	SW	2254602	Whithead Rakes	-	263,980	-	-	-	-	-	-	-	-
420 Total						225,000	688,980	225,000	375,000	668,000	25,000	25,000	-	-	1,816,000
						225,000	688,980	225,000	375,000	668,000	25,000	25,000	-	-	1,816,000
						104,722,947	87,899,646	89,193,202	21,481,373	22,342,449	14,879,411	15,576,336	15,004,336	-	132,977,129

APPENDIX

Glossary

Abatement: A reduction or elimination of a real or personal property tax, motor vehicle excise, a fee, charge, or special assessment imposed by a governmental unit. Granted only on application of the person seeking the abatement and only by the committing governmental unit.

Accounting System: The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Accrued Interest: The amount of interest that has accumulated on the debt since the date of the last interest payment, and on the sale of a bond, the amount accrued up to but not including the date of delivery (settlement date). (See Interest)

Amortization: The gradual repayment of an obligation over time and in accordance with a predetermined payment schedule.

Appropriation: A legal authorization from the community's legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended.

Arbitrage: As applied to municipal debt, the investment of tax-exempt bonds or note proceeds in higher yielding, taxable securities. Section 103 of the Internal Revenue Service (IRS) Code restricts this practice and requires (beyond certain limits) that earnings be rebated (paid) to the IRS.

Assessed Valuation: A value assigned to real estate or other property by a government as the basis for levying taxes.

Audit: An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool in evaluating the fiscal performance of a community.

Audit Report: Prepared by an independent auditor, an audit report includes: (a) a statement of the scope of the audit; (b) explanatory comments as to application of auditing procedures; (c) findings and opinions. It is almost always accompanied by a management letter which contains supplementary comments and recommendations.

Available Funds: Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other one-time costs.

Balance Sheet: A statement that discloses the assets, liabilities, reserves and equities of a fund or governmental unit at a specified date.

Betterments (Special Assessments): Whenever a specific area of a community receives benefit from a public improvement (e.g., water, sewer, sidewalk, etc.), special property taxes may be assessed to reimburse the governmental entity for all or part of the costs it incurred. Each parcel receiving benefit from the improvement is assessed for its proportionate share of the cost of such improvements. The proportionate share may be paid in full or the property owner may request that the assessors apportion the betterment over 20 years. Over the life of the betterment, one year's apportionment along with one year's committed interest computed from October 1 to October 1 is added to the tax bill until the betterment has been paid.

Bond: A means to raise money through the issuance of debt. A bond issuer/borrower promises in writing to repay a specified sum of money, alternately referred to as face value, par value or bond principal, to the buyer of the bond on a specified future date (maturity date), together with periodic interest at a specified rate. The term of a bond is always greater than one year. (See Note)

Bond and Interest Record: (Bond Register) – The permanent and complete record maintained by a treasurer for each bond issue. It shows the amount of interest and principal coming due each date and all other pertinent information concerning the bond issue.

Bonds Authorized and Unissued: Balance of a bond authorization not yet sold. Upon completion or abandonment of a project, any remaining balance of authorized and unissued bonds may not be used for other purposes, but must be rescinded by the community's legislative body to be removed from community's books.

Bond Issue: Generally, the sale of a certain number of bonds at one time by a governmental unit.

Bond Rating (Municipal): A credit rating assigned to a municipality to help investors assess the future ability, legal obligation, and willingness of the municipality (bond issuer) to make timely debt service payments. Stated otherwise, a rating helps prospective investors determine the level of risk associated with a given fixed-income investment. Rating agencies, such as Moody's and Standard and Poors, use rating systems, which designate a letter or a combination of letters and numerals where AAA is the highest rating and C1 is a very low rating.

Budget: A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Performance Budget, Program Budget)

Capital Assets: All real and tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost. (See Fixed Assets)

Capital Budget: An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended. (See Capital Assets, Fixed Assets)

Cash: Currency, coin, checks, postal and express money orders and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

Cash Management: The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Certificate of Deposit (CD): A bank deposit evidenced by a negotiable or non-negotiable instrument, which provides on its face that the amount of such deposit plus a specified interest payable to a bearer or to any specified person on a certain specified date, at the expiration of a certain specified time, or upon notice in writing.

Classification of Real Property: Assessors are required to classify all real property according to use into one of four classes: residential, open space, commercial, and industrial. Having classified its real properties, local officials are permitted to determine locally, within limitations established by statute and the Commissioner of Revenue, what percentage of the tax burden is to be borne by each class of real property and by personal property owners.

Collective Bargaining: The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union. regarding wages, hours and working conditions.

Consumer Price Index: The statistical measure of changes, if any, in the overall price level of consumer goods and services. The index is often called the "cost-of-living index."

Cost-Benefit Analysis: A decision-making tool that allows a comparison of options based on the level of benefit derived and the cost to achieve the benefit from different alternatives.

Debt Burden: The amount of debt carried by an issuer usually expressed as a measure of value (i.e., debt as a percentage of assessed value, debt per capita, etc.). Sometimes debt burden refers to debt service costs as a percentage of the total annual budget.

Debt Service: The repayment cost, usually stated in annual terms and based on an amortization schedule, of the principal and interest on any particular bond issue.

Encumbrance: A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that are chargeable to, but not yet paid from, a specific appropriation account.

Enterprise Funds: An enterprise fund is a separate accounting and financial reporting mechanism for municipal services for which a fee is charged in exchange for goods or services. It allows a community to demonstrate to the public the portion of total costs of a service that is recovered through user charges and the portion that is subsidized by the tax levy, if any. With an enterprise fund, all costs of service delivery—direct, indirect, and capital costs—are identified. This allows the community to recover total service costs through user fees if it chooses. Enterprise accounting also enables communities to reserve the

"surplus" or net assets unrestricted generated by the operation of the enterprise rather than closing it out to the general fund at year-end. Services that may be treated as enterprises include, but are not limited to, water, sewer, hospital, and airport services.

Equalized Valuations (EQVs): The determination of the full and fair cash value of all property in the community that is subject to local taxation.

Estimated Receipts: A term that typically refers to anticipated local revenues often based on the previous year's receipts and represent funding sources necessary to support a community's annual budget. (See Local Receipts)

Exemptions: A discharge, established by statute, from the obligation to pay all or a portion of a property tax. The exemption is available to particular categories of property or persons upon the timely submission and approval of an application to the assessors. Properties exempt from taxation include hospitals, schools, houses of worship, and cultural institutions. Persons who may qualify for exemptions include disabled veterans, blind individuals, surviving spouses, and seniors.

Expenditure: An outlay of money made by municipalities to provide the programs and services within their approved budget.

Fiduciary Funds: Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Fixed Assets: Long-lived, assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs: Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Float: The difference between the bank balance for a local government's account and its book balance at the end of the day. The primary factor creating float is clearing time on checks and deposits. Delays in receiving deposit and withdrawal information also influence float.

Full Faith and Credit: A pledge of the general taxing powers for the payment of governmental obligations. Bonds carrying such pledges are usually referred to as general obligation or full faith and credit bonds.

Fund: An accounting entity with a self-balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in accordance with specific regulations, restrictions, or limitations.

Fund Accounting: Organizing financial records into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

GASB 34: A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement the government's financial performance, trends and prospects for the future.

GASB 45: This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of the OPEB earned by employees over their estimated years of actual service.

General Fund: The fund used to account for most financial resources and activities governed by the normal appropriation process.

General Obligation Bonds: Bonds issued by a municipality for purposes allowed by statute that are backed by the full faith and credit of its taxing authority.

Governing Body: A board, committee, commission, or other executive or policymaking body of a municipality or school district.

Indirect Cost: Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Interest: Compensation paid or to be paid for the use of money, including amounts payable at periodic intervals or discounted at the time a loan is made. In the case of municipal bonds, interest payments accrue on a day-to-day basis, but are paid every six months.

Interest Rate: The interest payable, expressed as a percentage of the principal available for use during a specified period of time. It is always expressed in annual terms.

Investments: Securities and real estate held for the production of income in the form of interest, dividends, rentals or lease payments. The term does not include fixed assets used in governmental operations.

Line Item Budget: A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Local Aid: Revenue allocated by the state or counties to municipalities and school districts.

Maturity Date: The date that the principal of a bond becomes due and payable in full.

Municipal(s): (As used in the bond trade) "Municipal" refers to any state or subordinate governmental unit. "Municipals" (i.e., municipal bonds) include not only the bonds of all political subdivisions, such as cities, towns, school districts, special districts, counties but also bonds of the state and agencies of the state.

Note: A short-term loan, typically with a maturity date of a year or less.

Objects of Expenditures: A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Official Statement: A document prepared for potential investors that contains information about a prospective bond or note issue and the issuer. The official statement is typically published with the notice of sale. It is sometimes called an offering circular or prospectus.

Operating Budget: A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

Overlapping Debt: A community's proportionate share of the debt incurred by an overlapping government entity, such as a regional school district, regional transit authority, etc.

Performance Budget: A budget that stresses output both in terms of economy and efficiency.

Principal: The face amount of a bond, exclusive of accrued interest.

Program: A combination of activities to accomplish an end.

Program Budget: A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Purchased Services: The cost of services that are provided by a vendor.

Refunding of Debt: Transaction where one bond issue is redeemed and replaced by a new bond issue under conditions generally more favorable to the issuer.

Reserve Fund: An amount set aside annually within the budget of a town to provide a funding source for extraordinary or unforeseen expenditures.

Revaluation: The assessors of each community are responsible for developing a reasonable and realistic program to achieve the fair cash valuation of property in accordance with constitutional and statutory requirements. The nature and extent of that program will depend on the assessors' analysis and consideration of many factors, including, but not limited to, the status of

the existing valuation system, the results of an in-depth sales ratio study, and the accuracy of existing property record information.

Revenue Anticipation Note (RAN): A short-term loan issued to be paid off by revenues, such as tax collections and state aid. RANs are full faith and credit obligations.

Revenue Bond: A bond payable from and secured solely by specific revenues and thereby not a full faith and credit obligation.

Revolving Fund: Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service.

Sale of Real Estate Fund: A fund established to account for the proceeds of the sale of municipal real estate other than proceeds acquired through tax title foreclosure.

Stabilization Fund: A fund designed to accumulate amounts for capital and other future spending purposes, although it may be appropriated for any lawful purpose.

Surplus Revenue: The amount by which cash, accounts receivable, and other assets exceed liabilities and reserves.

Tax Rate: The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Title Foreclosure: The procedure initiated by a municipality to obtain legal title to real property already in tax title and on which property taxes are overdue.

Trust Fund: In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by the community's legislative body. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Uncollected Funds: Recently deposited checks included in an account's balance but drawn on other banks and not yet credited by the Federal Reserve Bank or local clearinghouse to the bank cashing the checks. (These funds may not be loaned or used as part of the bank's reserves and they are not available for disbursement.)

Undesignated Fund Balance: Monies in the various government funds as of the end of the fiscal year that are neither encumbered nor reserved, and are therefore available for expenditure once certified as part of free cash.

Unreserved Fund Balance (Surplus Revenue Account): The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

Valuation (100 Percent): The legal requirement that a community's assessed value on property must reflect its market, or full and fair cash value.